

REFD 2024-26

Regional
economic and financial
Document

Parts II and III



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PART II

Strategic objectives

Legend

	Flood emergency of May 2023
	Institutional Area
	Economic Area
	Health and Social Care Area
	Cultural Area
	Territorial Area
RER	Emilia-Romagna Region
DET	Determination of the Director General
DGR	Regional Council Resolution
DAL	Resolution of the Legislative Assembly
DPGR	Decree of the President of the Regional Council
LR	Regional Law
DPCM	Prime Ministerial Decree
L	Law
DL	Decree Law
DLGS	Legislative Decree



Emilia-Romagna is once again forced to face an emergency. The flood of May 2023 affected a very large area and caused casualties as well as extensive damage to public and private property and land. The introduction chapter of this document describes the extent of the events and the critical issues generated to the hydrographic network and to our Apennines, lists the forces and measures put in place to deal with the first emergency and provides an initial estimate of the damage suffered. While waiting to know precisely the measures envisaged by the government for the reconstruction, I would like to recall - as recently stated by Banca d'Italia - that the companies established in municipalities affected by landslides or floods typically record an average drop in revenues and employees of 4.2 and 1.9%, respectively in the three years following the event and reabsorb their effects in 4-5 years.

Therefore, it is clear that this last part of the legislative term must be characterised by two priorities. Ensuring that Emilia-Romagna has an extraordinary territorial safety plan to combat hydrogeological instability that addresses its fragilities with a different awareness and new approaches. Taking every action needed to revive damaged people, businesses, and institutions so that, together with the rest of the region, they can continue on a path of sustainable development that looks towards ecological transition and the well-being of the community.

Not even one year after the European Commission approved the 2021-2027 European Funds regional programmes - July 2022 for ERDF and ESF Plus, December of the same year for rural development - we have already programmed one third of the resources allocated to us: 87 regional calls for proposals and for applications were approved, totalling 995.6 million Euro. It is a good result in terms of implementation, achieved through the involvement of the entire regional system and our social partners in the [Pact for Work and Climate](#) and thanks to a major effort by the regional administration, which, while waiting for the allocation between regions of the Development and Cohesion Fund (FSC) 2021-2027 - also intended in part for the regional co-financing of the ERDF and ESF plus' regional programmes - used its own substantial resources.

As is well known, the FSC is a decisive financial instrument through which to implement policies for economic, social and territorial cohesion. For two years now, we have been waiting for its allocation. Now we would like to be the first region to sign an agreement with the government for the creation of a "Multiannual plan of interventions of strategic importance" that will finally make these resources available and allow them to be used in full integration with the PNRR and European structural funds, focusing on three main lines of development: combating and preventing hydrogeological instability, strengthening the infrastructure network for sustainable mobility, and urban regeneration interventions. The aim is both to support the affected territories and to promote the development and cohesion of the entire region, with a strong focus on the mountains and inland areas.

Let us now turn to another emergency experienced by the territory and a reconstruction that is now coming to an end. We are now in the eleventh year of the reconstruction of earthquake-stricken Emilia, a very complex collective endeavour. The ten-year anniversary was an opportunity to look back over the various stages, to take a first stock, recognising, not without pride, the character of the people of Emilia, their ability to cope with a catastrophe, coming out stronger in terms of social cohesion, competitiveness of production districts, quality and safety of the building heritage, functionality of service buildings - I am especially thinking of schools - and innovation of urban planning. This is not rhetoric of the wounded community getting back on its feet, it is the proper recognition of the efforts of so many people.

The reconstruction work continues and is still going on in defining a path that will accompany the closure of the state of emergency and the return to ordinary management and will ensure - as promised by the government - the approval of the necessary regulations by 2023.

In this framework, there are several priorities in 2024. The first is to continue the reconstruction of the public city works, the longest to be returned to the community not only in a restored but also in a more functional condition.

The public city and in particular historic centres represent an incalculable and irreplaceable heritage of history, whose value not only comes from all the buildings they include, but from the signs of the cultural, economic, political and social experience of those who over time have designed them, made them grow and above all inhabited them. Their reconstruction is still in progress. Therefore, it needs additional effort to address the challenges related to population, society, and the economy that these areas, like many other historic centres in the country, were already experiencing before the earthquake. This effort involves investing in the identity and future of these areas, as suggested by one of the authors of the book "Il cammino della ricostruzione" (The Path of Reconstruction), which resulted from the collaboration with Associazione Nazionale Centri Storico-Artistici (ANCSA or National Association of Historic-Artistic Centres). This investment aims to enhance the historical and contemporary aspects of our urban life, which is both proudly productive, culturally vibrant, and cosmopolitan.

Equal attention will be paid to the reconnection of the territorial system and in particular to the land reclamation network that must guarantee the hydraulic safety of large portions of the territory in the Provinces of Reggio Emilia, Modena, Mantua and Ferrara.

Again with reference to the area affected by the 2012 earthquake, the issue of transparency and legality remains central. After the publication of all the data related to the reconstruction in open format, the already fruitful cooperation with Prefectures and the other State bodies will be developed even more through the creation of further information supports, the optimisation of the interoperability of databases, with policies for strengthening and training the dedicated staff.

The promotion of legality and security, in this case through the development of local police forces and the regeneration of degraded urban areas, still remain priority objectives for the entire region. Together with the Regional Council for Legality and Responsible Citizenship, we want to strengthen the prevention and the fight against Mafia infiltration and organised crime and to spread the culture of legality in society and

in the economy, to contribute to the fight against any phenomenon that affects the rights and dignity of workers, damages our territory and generates unfair competition to the detriment of virtuous enterprises, thus weakening the whole society. With a focus on promoting the reuse of real estate confiscated from organised and Mafia crime, prioritising two social purposes: the social inclusion of people experiencing conditions of exclusion and marginality and the creation of public spaces that guarantee new and qualified services to citizens.

Specific attention to legality will certainly have to be paid to post-flood reconstruction. I would like to recall, in this regard, that in the joint declaration between the Region and the associations of businesses, professions, banking institutions, the Third Sector and the trade unions that signed the Pact for Work and Climate for emergency management, assistance to the population, economic recovery and reconstruction of the territory affected by the flooding - presented to the Government on 22 May 2023 - we shared the need to sign a Memorandum of Understanding within the Pact to support the work of the designated Commissioner for Reconstruction, guaranteeing maximum protection of legality and quality of work in the reconstruction and securing of the affected territories.

Finally, the continuous strong commitment to the “Emilia-Romagna Sport Valley”, the Italian Land of Sports. 2023 was characterised by major national and international sporting events and work to promote the Ethical Charter of Sports. The first objective for 2024 is to continue to spread the sport practice among increasingly larger segments of the population, with a special focus on the young and very young, starting from schools thanks to the project “Scuola attiva Kids per l’Emilia-Romagna inclusiva” (Active School Kids for an Inclusive Emilia-Romagna), and on the elderly and weaker segments of the population, combating a sedentary lifestyle but also specific diseases and guaranteeing sport to all as a right to a healthy lifestyle. We will achieve this by supporting the extraordinary richness of organisational skills, active participation, and socialisation expressed by the regional system of associations and public institutions that, with their commitment, make it possible to carry out hundreds of sporting events. It is an opportunity to spread the knowledge of many sports, but also to develop the entire regional territory.

We will continue our cross-cutting commitment to guarantee the right to information for everyone. In implementation of statutory principles, we will disseminate knowledge of every initiative or measure that has a practical impact on the daily life of the regional community, valuing listening and sharing for an active and participatory citizenship as the first “common good” of a democracy.

The President

Stefano Bonaccini



1. THE NATIONAL RECOVERY AND RESILIENCE PLAN TO BOOST REGIONAL INVESTMENTS

In the framework of the EU response to the [Covid-19](#) crisis and the Recovery Plan "[Next Generation EU](#)", the **Recovery and Resilience Facility** (with **672.5 billion** Euro, of which **312.5 billion** Euro in grants and 360 billion Euro in loans) funds with **191.5 billion** Euro (68.9 billion Euro in grants and 122.6 billion Euro in loans), the [National Recovery and Resilience Plan](#) (PNRR).

In the midst of the implementation phase, the tenders for awarding the works will have to be carried out by the end of 2023, in order to be able to complete the works, including the infrastructure ones, by the summer of 2026. Also in the final preparation stages at the national level is the new energy chapter of the PNRR, which envisages additional resources of 2.7 billion Euro in subventions for Italy, under the European RepowerEU Plan for responding to the conflict in Ukraine.

The Emilia-Romagna Region is willing to play a leading role in the implementation of the national Plan, both as an implementing body for the directed interventions in which it is personally involved, and by promoting integration between regional strategic planning and the investments financed by the PNRR on the regional territory, within the framework of the objectives of the [Pact for Work and Climate](#). In the wake of the flooding, together with the government, the Region is working to verify any PNRR resources available for reconstruction. To date, more than 7 billion Euro of the PNRR has been allocated to the Region, of which about 9% is regionally managed. Approximately 40% of the implementation is in the hands of Municipalities, Provinces and Unions of Municipalities. The remainder is managed by other entities, including land reclamation consortia (about 9%), universities (6.7%), private individuals, the health sector (5.5%), etc.

For guaranteeing the effectiveness of the interventions and ensuring maximum complementarity and synergy with other European, national and regional funds, the Region intends to work:

- To apply for regional strategic investments, including those for post-flood reconstruction, for Plan funding as the managing body
- To monitor investments attracted by the regional system and promote their integration and synergy with investments funded by regional programmes
- To design the simplification of procedures and implementation of investments, in collaboration with and in support of Local Authorities, including through measures of institutional reorganisation
- To ensure the connection with the competent national entities for the implementation of the PNRR
- To guarantee the connection with the competent entities within the EU, first and foremost the European Commission (recovery task force) and the European Parliament (special group on recovery monitoring)

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Regional Council in relation to specific competences
Implementation tools	<ul style="list-style-type: none"> ▪ Body for unitary planning coordination, under DGREII, referred to in the Regional Strategic Document (DGR 586/2021 and DAL 44/2021) ▪ Committee for evaluating and verifying public investments ▪ Table of the signatories to the Pact for Work and Climate
Other bodies contributing to the action	Local Authorities, Economic and Social Partnership, Universities and Research Centres, ART-ER, Lepida, other Agencies of the Region

Recipients	Businesses, Citizens, Universities and Research Centres, Regional Innovation and Research Facilities, Schools	
Expected results	2024	Throughout the term of office
1. Support for the implementation of the PNRR interventions carried out in the region, also for the purpose of post-flood reconstruction, in synergy with the 2021-27 regional planning, in the manner provided for in the Regional Strategy Document 2021-27	■	
2. Promotion of synergies and complementarity between the PNRR and directly managed European programmes and other national and regional resources	■	■
3. Monitoring of European initiatives related to the Recovery Package and the RepowerEU Plan	■	■
4. Monitoring and verification of the implementation of investments covered by the PNRR and support to the regional steering committee	■	■
5. Activation of instruments for the coordination with investments made by Local Authorities and their support, by ensuring consistency with regional policies	■	■
Impact on Local Authorities	The interventions supported by the National Plan and made by the Region will have very significant effects on Local Authorities and will need to be implemented in synergy with investments by the Local Authorities themselves. Therefore, a very close collaboration with Local Authorities will have to be promoted in order to maximise the impact of resources earmarked for investment throughout the regional territorial system, paying special attention to peripheral and mountain Municipalities and Unions of Municipalities	
Impacts in terms of equal opportunities and non-discrimination		
The synergy between investments under the National Recovery and Resilience Plan and interventions funded under regional programmes as well as the targets of the Pact for Work and Climate make it possible to maximise the impact on gender equality, especially in terms of work-life balance policies, with the strengthening of the territorial network of welfare services and promoting flexible work organisation, also through the promotion of quality female employment		
Pertaining databases and/or links		
https://www.politicheeuropee.gov.it/it		
https://fondieuropei.regione.emilia-romagna.it/		
INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS		
Pact for Work and Climate		
Functional to the full implementation of all strategic objectives and cross-cutting processes		

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

General institutional and management services
Single regional policy for institutional, general and management services

2. INTERVENTIONS FOR THE ECONOMIC DEVELOPMENT, SOCIAL AND TERRITORIAL COHESION OF THE EMILIA-ROMAGNA REGION THROUGH THE RESOURCES OF THE DEVELOPMENT AND COHESION FUND (FSC)

In implementation of the constitutional principle contained in article 119, paragraph 5 of the Italian Constitution (removal of economic and social imbalances), the Development and Cohesion Fund (FSC) represents the general instrument for the governance and the development of the new national regional policy for the implementation of interventions aimed at removing economic and social imbalances. The Fund is multiannual in nature, consistent with the timeframe of the European Union's Structural Funds programming, so as to ensure common and complementary procedures for mobilising the relevant resources with those laid down for Community funds.

With regard to the new FSC resources, pertaining to the 2021-2027 programming period, allocated by the 2021 Budget Law (L 178/2020) and the 2022 Budget Law (L 234/2021), the actual start of programming is expected in the course of 2024, subject to the provision of resources by the central government.

Consistent with the guidelines in the 2021-2027 DSR, the 2021-2027 FSC operational programming will focus on public investments aimed at strengthening the infrastructure network for sustainable mobility by intervening in road transport, rail transport, maritime transport and port logistics, sustainable urban mobility, and air transport. Additional investments will concern the ecological transition of the territorial system and in particular, investments related to energy efficiency, urban regeneration, water cycle, land maintenance for the prevention of hydrogeological instability, resilience of infrastructure and networks, as well as remediation of industrial sites and contaminated land. In a logic of complementarity with the PNRR, further interventions concern social and public housing (ERS and ERP) with a view to integrating housing policies with urban, environmental and social regeneration processes. In addition, there are also interventions for accessibility, territorial risk management, roads and infrastructure for population services in mountain and inland areas with a view to territorial cohesion, as well as investments concerning school and university buildings, and sports facilities.

Finally, the Development and Cohesion Fund will intervene to upgrade the infrastructure supporting the development of territories, including road infrastructure. Complementary to other resources, it will contribute to the development of proximity service facilities and the enhancement of public cultural heritage.

The programming of outstanding FSC resources, on the other hand, is based on the Development and Cohesion Plan (PSC) approved by CIPESS Resolution No. 22 of 29 April 2021. The PSC reclassifies all FSC programming for the 2000-2006, 2007-2013, and 2014-2020 programming periods into a single instrument. The ordinary section of the PSC includes the resources allocated to the Region in the previous and current programming periods (345.12 million Euro), of which about 60 million Euro pertain to interventions still in progress (as at 31 December 2022), while the "special" section includes the resources related to the reprogramming carried out as a result of the Covid-19 emergency (pursuant to Art. 242 of DL 34/2020) and therefore referring to the former ERDF and former ESF programming financed today with FSC resources (CIPE resolution No. 43 of 2020) for a total of 250 million Euro.

Other Councillorships involved

- Regional Council in relation to specific competences

Implementation tools

- Development and Cohesion Plan (Piano Sviluppo e Coesione PSC)
 - Regional sector plans
-

Other bodies contributing to the action Central State Government, Local Authorities

Recipients Local Authorities, Citizens, Other Public Administrations, Businesses

Expected results	2024	Throughout the term of office
1. Programming of 2021-2027 FSC resources	■	■
2. Definition of the new PSC	■	
3. Improvement and updating of databases to support the implementation of integrated policies on a territorial scale		■
4. Implementation of communication actions	■	■
5. Ex-post evaluation of projects		■

Impact on Local Authorities The implementation of the projects included in the plan has a direct impact on the entire territorial system both in terms of increased infrastructure facilities and of services towards the population and thus of growth and development

Impacts in terms of equal opportunities and non-discrimination
 Appropriate information on the pursuit of gender equality principles in both the design and implementation of interventions will be given in the monitoring and discussion forums. Identification of specific issues when assessing compliance with equal opportunities

Pertaining databases and/or links
<https://fondiuropei.regione.emilia-romagna.it/fondo-sviluppo-coesione>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate
Functional to the full implementation of all strategic objectives and cross-cutting processes

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

General institutional and management services,
Single regional policy for institutional, general and
management services

3. PREVENTING ORGANISED CRIME AND PROMOTING LEGALITY (LR 18/2016)

Preventative and cultural interventions in cities and schools, also with the involvement of associations and voluntary organisations operating in the territory for the prevention of organised crime and Mafia-related one and corruptive events, as well as for the promotion of the culture of legality and responsible citizenship.

In particular, the Region intends:

- a) To promote and spread the culture of legality and responsible citizenship among young people
- b) To support local observatories, including inter-municipal ones, for monitoring and analysing illegal phenomena linked to Mafia-type organised crime in its various forms and to forms linked to corruption, paying special attention to the prevention and monitoring of penetration into the Public Administration
- c) To foster the exchange of knowledge and information on criminal phenomena and their impact on the territory, including by promoting the use of dynamic platforms for monitoring phenomena of interest to the legality of the territory.

The Region's action also aims at promoting the social reuse of real estate confiscated from organised crime and Mafia. The real estate development policies supported by the Region intend to privilege especially 2 types of social purposes being:

- 1) The social inclusion of people living in conditions of exclusion and marginality (citizens in poverty, homeless people, victims of violence, etc.)
- 2) The creation of public spaces to provide services to citizens (services for children, young people, the elderly, education, culture, sports, etc.)

Other

Councillorships involved

- Regional Council in relation to specific competences

Implementation tools

- Definition of the Integrated Plan of Regional Actions for the Promotion of the Culture of Legality and Responsible Citizenship and the Prevention of Mafia, Organised Crime and Corruptive Phenomena, pursuant to Article 3 of [LR No. 18 of 28 October 2016](#), "Consolidated law for the promotion of legality and the enhancement of citizenship and responsible economy" and subsequent signing of Framework Agreements with public bodies in accordance with the provisions of Articles 7, 16, 17, 19, 22 and 23 of [LR 18/2016](#)
- Regional strategic plan for the development of property confiscated from crime. It is the coordination, guidance and support instrument for Local Authorities and all those involved in various capacities in the management of confiscated property. The plan is guided by the general purpose of effective and efficient use of real estate and business assets confiscated from crime through enhancement interventions also supported by cohesion policies

Other bodies contributing to the action

Local Authorities, Universities, Research Centres, Associations and Voluntary Organisations working in the field of promoting legality and preventing Mafia and organised crime

Recipients

Public, State and Local Authorities, Regional community stakeholders

Expected results	2024	Throughout the term of office
1. Support for the recovery and management for social and institutional purposes of real estate assets confiscated from organised crime in the regional territory (No.)	≥ 3	≥ 15
2. Entering into framework agreements with public bodies for the promotion of the culture of legality (No.)	≥ 30	≥ 170
3. Recovery and management for social and institutional purposes of real estate assets confiscated from organised crime (No.)	≥ 3	≥ 15
4. Entering into framework agreements with public bodies aimed at strengthening local observatories/study centres, including inter-municipal ones, for monitoring and analysing phenomena of illegality linked to Mafia-type organised crime and to forms linked to corruption (No.)	≥ 2	≥ 10

Impact on Local Authorities

The transfer of confiscated real estate, and any complementary movable property, to local public authorities directly produces social value through the reduction of the burden borne by public finance, on a permanent basis, for the fulfilment of collective interest. These properties can, in most cases, be used and enhanced for the implementation of housing and social housing policy programmes and other types of assisted living or for the creation of spaces for community social services based on the direct participation of territorial communities

Impacts in terms of equal opportunities and non-discrimination

In the recovery and management for social and institutional purposes of real estate assets confiscated from organised crime, interventions aimed at reusing such assets as shelters or refuge centres for women victims of violence and minors or for socio-economically very vulnerable social categories (e.g., refugees) in situations related to the housing emergency are favoured

Pertaining databases and/or links

Regional Portal for Legality <https://legalita.regione.emilia-romagna.it/>

Legislative Assembly Library - Crime and security:

<http://www.assemblea.emr.it/biblioteca/criminalita/criminalita>

Mapping of real estate assets confiscated from organised crime in the Emilia-Romagna Region

<http://www.mappalaconfisca.com/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Legality

Promoting legality, an identity value of our society and a guarantee of social and environmental quality
 Innovating and strengthening the prevention and countering of Mafia and organised crime infiltration as well as spreading the culture and practice of legality in society and the economy
 Confirming and strengthening the role of the Regional Council for Legality and Responsible Citizenship and its thematic tables

Designing new tools that counter the proliferation of businesses, such as fake cooperatives, that circumvent legal forms of using labour and contracting

Strengthening the fight against illegal hiring and labour exploitation

Encouraging the establishment of legality tables in all Provinces and the Metropolitan City, as a participatory place to counter organised crime and promote the culture of legality

Promoting the recovery and management for social and institutional purposes of real estate assets confiscated from organised crime

Supporting local observatories/study centres, including inter-municipal ones, for monitoring and analysing illegal phenomena linked to Mafia-type organised crime and to forms linked to corruption

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Public order and security
Integrated urban security system

4. LOCAL POLICE (LR 24/2003)

In our Region, the Local Police are an important security service for the citizens, as they are present and active in 95.5% of the Municipalities and in all the Provinces, thus representing one of the most important law enforcement agencies in the territory. With [LR 13/2018](#), the [LR 24/2003](#) has been significantly updated, the latter being the reference law for the Local Police of the Region. Such an update has involved many elements of modernisation, some of which are unique at national level, which clearly define the path of development of the Local Police in Emilia-Romagna for the coming years. The [2020-2025 Five-Year Plan](#) is undertaking the important task of giving substance to this "vision" through the adoption of measures able to support the development of the Local Police towards levels of service provision in line with the best standards. Therefore, through a new and more effective interaction with the respective communities, in particular with the voluntary sector, shifting the work of the Local Police from "police force" to "police service", favouring and supporting the innovation of tools and procedures, aiming at the recovery of high levels of efficiency of the structures and professionalism of the operators, through the systematisation of a new method of personnel selection that enhance the skills and attitudes of the individuals, the digitalisation of the processes and a "green" approach in procurement and supplies. All this is aimed at consolidating the interaction between the various Local Police bodies in a network system capable of responding to a society that is increasingly modern, active and moving on the territory

Other

Councillorships involved

- Regional Council in relation to specific competences

Implementation tools

- Support for aggregation processes aimed at the promotion and support to Local Police of Unions of Municipalities
- Adoption of the directives provided by [LR 24/2003](#) for the growth and enhancement of Local Police including through the strengthening of the various structures and summer services
- Definition of a community policing model by developing and promoting it among Local Police through supporting projects to this end
- The systematisation of the single Regional Competitive Exam Course for access to the role of Local Police Officer

Other bodies contributing to the action

Local Authorities, Volunteers, Productive World and other regional services, Interregional School of Local Police Foundation

Recipients

Local Police of Local Authorities and other bodies interested in the subject, expression of the Regional Community

Expected results	2024	Throughout the term of office
1. Continuation of the adoption process of directives implementing LR 24/2003 as reformed in 2018 with the approval of 2 more directives including one defining the community policing model	2	7
2. Execution of the third edition of the single Regional Competitive Exam Course for Local Police Officer	1	3

3. Maintaining of the number of Local Police operating through the transfer of the service to the Union of Municipalities of reference or other form of associated management in more than 30 units	■	■
4. Study and possible development of a mapping system of professional skills and equipment in use at local police corps and services in the regional territory, aimed at the exchange of skills between local police bodies (MARCoPoLo-ER - art. 17 ter of LR 24/2003)	■	
5. Execution of experimental paths of psychological support to local police officers in the face of extraordinary events and daily micro-conflicts	■	
6. Support for local police qualification projects that also involve interventions/activities being useful for promoting community policing as an operational feature of the stations	■	■
7. Study of the conditions for the preparation of framework agreements for the promotion and establishment of Local Police corps adhering to the standards set by DGR 2112/2019	■	■

Impact on Local Authorities

Activation of a strong boost for the modernisation and rationalisation of the Local Police system capable of activating, at individual municipalities or Unions, a better relationship between the Local Authority and the community of reference due to an increase in the quality of services provided by the Local Police, also in terms of relations with the territory and appreciation, by citizens, of a better professionalism of the operators. All reinforced by the consolidation of a regional local police system based on strong interaction between Local Police stations belonging to different Local Authorities

Impacts in terms of equal opportunities and non-discrimination

With respect to equal opportunities, the Local Police of Emilia-Romagna have a number of female operators that stands above 40% of the entire staff in service. This is unparalleled in other police organisations and an example of how our local police tend increasingly to adhere, from a gender perspective, to the context of the communities in which they operate. The above-mentioned figure is collected by the regional office in charge of Local Police on a yearly basis

Pertaining databases and/or links

Autonomous bodies - Local Police <http://autonomie.regione.emilia-romagna.it/polizia-locale>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Public order and Security
Local and administrative police

5. URBAN SECURITY (LR 24/2003)

Promoting the regeneration of degraded urban areas in the regional territory, through the promotion of projects for the improvement, maintenance, reuse and re-purpose of public areas and existing buildings, aimed at increasing security and urban resilience, together with the development of practices for social inclusion.

Favouring the development of situational prevention measures, which, also by means of a careful urban planning, aim at reducing the opportunities to commit crimes, together with community prevention measures aimed at supporting citizens' participation in the re-establishment of the community dimension and social prevention interventions aimed at limiting crime-fostering factors

Other

Councillorships involved

- Regional Council in relation to specific competences

Implementation tools

- Integrated prevention actions will be put into practice through Framework Agreements that can be entered into by the Region with Local Authorities, Universities and Research Centres, also using the possibilities opened up by provisions of regional and state legislation, in implementation of the provisions of [articles 2 and 3 of L 48/2017](#) and what is consequently provided by the Agreement for the promotion of integrated security signed on 8 July 2019 between the Prefecture-UTG of Bologna and the Emilia-Romagna Region

Other bodies contributing to the action

Local Authorities, Universities, Research Centres, Associations and Volunteer Organisations working on behalf of crime victims in the field of security and in support of crime prevention, Italian and European Forum for Urban Security, Emilia-Romagna Foundation for Victims of Crime

Recipients

Public, State and Local Authorities, Regional community stakeholders

Expected results	2024	Throughout the term of office
1. Entering into Framework Agreements for situational, social and community prevention on the whole regional territory (No.)	≥ 20	≥ 110
2. Definition of Framework Agreements to support a more widespread use of advanced technologies for territorial video-surveillance (so-called <i>intelligence vision</i>) (No.)	≥ 10	≥ 50
3. Entering into Framework Agreements aimed at the regeneration of public spaces for the prevention of crime or urban disorder (No.)	≥ 5	≥ 25
4. Definition of experimental projects being particularly innovative in the field of social, situational and community prevention to be developed in	≥ 10	≥ 50

agreement with Local Authorities, which are potentially transferable (No.)

Impact on Local Authorities

Implementation of actions aimed at achieving orderly and civilised coexistence in cities and the regional territory and creation of local systems of integrated security with particular reference to the reduction of widespread crime and incivility.

An integrated approach to security puts social players in the area at the centre by valuing their contribution both in terms of knowledge of local needs and in terms of sharing responsibilities related to caring for places and relationships. Involving citizens and social players consolidates the community's sense of "presence" in the area, recognising their role as a protective factor and supporting the perception of greater security for all

Impacts in terms of equal opportunities and non-discrimination

Actions dedicated to preventing and combating violence against women are continued. In this area, action will be particularly taken along two different lines: on the one hand, support will be given to general projects aimed at promoting urban security, which, although not all of them are specifically set up from a gender perspective, in fact target women and their security in public spaces, either directly, through the usual measures of support and economic assistance to victims of violence-and often to their children-by the Emilia-Romagna Foundation for Victims of Crime (which in fact mainly handles cases involving gender-based violence). On the other hand, it is ensured that the cognitive framework of phenomena concerning gender-based violence and insecurity is updated. In particular, we continue to replenish with up-to-date data the statistical bases and internal databases on various social phenomena, including that of gender-based violence, which provide an in-depth reading of the condition of women in our region, even about violence

Pertaining databases and/or links

Autonomous bodies - Urban security: <http://autonomie.regione.emilia-romagna.it/sicurezza-urbana/approfondimenti/statistiche-2>

Forum italiano per la Sicurezza urbana (Italian Forum for Urban Security) <http://www.fisu.it/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Digital transformation

Digital government: to help achieve the goals of simplification and quality of public administration, becoming a leader in online services to its citizens and businesses through the implementation and promotion of digital first public services (Challenge 3 Data Valley Bene Comune (Common Asset) - Digital Transformation of Public Administration)

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Public order and security
Integrated urban security system

6. CONSOLIDATING THE LEADERSHIP OF THE EMILIA-ROMAGNA REGION AS THE ITALIAN LAND OF SPORTS, SENSITIVE TO THE CULTURE OF ETHICAL GRASSROOTS SPORTS PRACTICE, ATTRACTING THE CREATION OF A WIDESPREAD NETWORK OF MAJOR EVENTS OF INTERNATIONAL IMPORTANCE

2023 was a year of further consolidation on the road to making the Emilia-Romagna Region the “Sport Valley”, the Italian Land of Sports, a leader in terms of its ability to attract national and international sporting events with large flows of practitioners and spectators. Among world competitions, events of international circuits and national events of great tradition, the season was characterised by both the relevance of the events and the variety of disciplines. At the same time, the commitment to promote grassroots sport and amateur activity has not waned.

The year 2023 was also dedicated to the promotion of the Ethical Charter of Sports, approved by the Legislative Assembly in 2022. It is a statement of principles and values and a code of conduct for all those who, in various capacities, contribute to the promotion and dissemination of physical training, motor activity and sport in the Emilia-Romagna Region. Effective adherence to the Charter was valued in the criteria for assessing the funding measures for amateur sports bodies, in order to reward those who decided to share and promote the values of sport together with the Region.

For 2024, the confirmed goal is to spread the practice of sport to ever-wider segments of the population, with a special focus on young and very young people, who starting from primary school must already be able to take part in sporting activities on an ongoing basis, and on the elderly and weaker segments, who need the opportunity to take part in motor activity not only to combat a sedentary lifestyle but, when necessary, to combat specific diseases, including adapted motor activity or physical exercise. With regard to the school world, particularly worthy of mention is the project “Scuola Attiva Kids per l'Emilia-Romagna Inclusiva” (Active School Kids for an Inclusive Emilia-Romagna), which, under the aegis of school autonomy, makes a “School Sports Tutor”, an ISEF graduate or a graduate in Motor Sciences, available for one hour a week to primary school classes from the first to the fourth grade, to work alongside the teachers. The project, which was promoted for the 2022-2023 school year, was very well received and deserves to be repeated.

From childhood through adolescence to old age, everyone must be enabled to practice sports, sport for all as a right to a healthy lifestyle. The Emilia-Romagna Region boasts, from a statistical point of view, as it was confirmed by the research “Lo stato di salute della pratica sportiva in Emilia-Romagna” (The state of health of sports practice in Emilia-Romagna), commissioned by the Region itself, excellent indicators of the diffusion of sporting practice, compared to the country average, but further levels of improvement are possible.

In addition, 2024 will also have to be a year dedicated to assessing the impact of the reform of the sports system initiated with Enabling Act LD 86/2019 and subsequent legislative decrees: such a reform deeply impacts the sports system, with a delicate balance between the protection of professionalism and the sustainability of the system, the balance of which has yet to be assessed and which the Region will have to monitor carefully.

Lastly, in 2024 great attention will also have to be paid to continuing to recover from the consequences of the flood of May 2023, which severely affected a large area of the Region and clearly also involved the sports world, both in terms of the strong impact on sports infrastructures, in many cases significantly damaged and unusable without substantial restoration work, and in terms of direct damage to sports associations and clubs, from equipment to materials, to sports activities that could not be carried out. Without the spaces needed for practising sports, the entire sports system suffers.

The logistic, organisational and coordination capacities of the regional sports system demonstrated in the field by the Region must determine, at the end of the legislative term, the achievement of the objective with a significant increase in the attractiveness of the Emilia-Romagna territory in terms of offer of high quality services, of adequate locations to host an increasing number of great sports competitions, of an organisational support structure made available by a system of voluntary associations including thousands of technically skilled people available in real time.

Together with the system of objectives and interventions mentioned above, we want to enhance and support the extraordinary richness of organisational skills, active participation, and socialisation expressed by the regional system of associations and public institutions that, with their commitment, make it possible to carry out hundreds of sporting events. It is an opportunity to spread the knowledge of many sports, but also to develop the regional territory, from the Apennines to the Adriatic coast

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Mobility and transport, infrastructures, tourism, trade ▪ Health policies ▪ Territorial planning, construction, housing policies, parks and forestation, equal opportunities, International Development Cooperation ▪ Welfare, youth policies, mountain and inland areas
Implementation tools	<ul style="list-style-type: none"> ▪ APT Servizi s.r.l. is the operational tool entrusted by the Region to implement the annual planning of interventions featuring a unique and international value ▪ Specific calls for proposals aimed at getting grants for beneficiaries under LR 8/2017. Calls for proposals aimed at the promotion of motor and sports practice are updated annually to optimise their results and social value. The evaluation parameters are topped off with rules for a strong focus on environmental education, the fight against doping, compliance with the "<i>plastic-free</i>" objectives, the support of equal gender opportunities in access to sports practice, and the promotion of the sport values outlined in the Emilia-Romagna Ethical Charter of Sports. Furthermore, as of the 2023 call for proposals, a bonus system has been envisaged, among many others, for projects originating from areas that suffered from the May 2023 floods ▪ Calls for proposals for the increase, securing, upgrading and energy efficiency of the regional sports facilities implemented under LR 8/2017 and LR 5/2018 with attention paid also to the restoration of the damage suffered during the flood of May 2023
Other bodies contributing to the action	Local Authorities, Amateur sports associations and clubs, Educational Institutions, AUSL Health Authorities, Voluntary Sector
Recipients	Local Authorities, Enterprises and tour operators, Business system offering services/products to the sports target audience. All target populations to make the young and very young, as well as the senior age group, experience the passion for sports and the desire not only to watch athletes compete, but also to practice a sport. Regarding projects to promote sports practice: young and very young people, senior age group. Strong focus on disabilities and social marginalisation

Expected results	2024	Throughout the term of office
1. Support for the organisation and promotion of 25 major events of national and international importance	■	
2. Funding for ≥ 140 local, regional, extra-regional sporting events and projects promoting sports activity and practice	■	
3. Support for the organisation and promotion of 125 major events of national and international importance		■
4. Exceeding the global threshold of 940 local, regional, extra-regional sporting events and projects funded that promote sports activity and practice		■
5. Funding for 100 new projects to upgrade regional sports facility assets		■

Impact on Local Authorities

Local Authorities play a strategic role as service providers for the organisation of sporting events. They also become beneficiaries of the added value (social, cultural, economic) that sports create for their area. They also have a strategic function as bodies that can submit, as implementing or coordinating parties, sports promotion projects to obtain a regional grant

Impacts in terms of equal opportunities and non-discrimination

The project evaluation system includes parameters for rewarding actions of social integration and fight against marginalisation and gender discrimination. Strong focus also on ensuring equal opportunities

Pertaining databases and/or links:

[Sports Website - Emilia-Romagna Region](#)

[Studies and Research - Emilia-Romagna Region](#)

[Sports Facilities and Areas - Emilia-Romagna Region](#)

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of work, businesses and opportunities

Developing the growing profile of Emilia-Romagna as "Sport Valley," capable of attracting and organising events and competitions of national and international importance, also for the promotion of our territorial system

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Youth Policy, Sports and Leisure
Sports and Leisure

7. GUARANTEEING THE RIGHT TO INFORMATION

The communication activity of the Emilia-Romagna Region has its basis in the Statute ([LR 13/2005](#)), which establishes the duty to inform citizens about initiatives and measures that have a practical impact on the daily life of the regional community, whether they are new measures, calls for proposals, funding, aid and resource availability. In the same way, the institutional communication of a public body must generate knowledge and awareness in the citizens themselves, making available to them all the information regarding the activity carried out, the projects concluded, those in progress or being planned, the services provided and the opportunities currently available.

The topic of information, intended both as a citizen's right to be informed about choices and interventions promoted by the Region and as a duty of the Administration to guarantee the exercise of this right, therefore represents a fundamental element in determining the share of participation, interaction, growth and development that a Public Administration can generate for the benefit of its own community.

The Agenzia di informazione e comunicazione (Information and Communication Agency) of the Regional Council is the agency responsible for the activities related to the objectives set by the regional governing bodies:

- a) The care of media relations for all the regional bodies (President, Council, Councillors)
- b) The production and dissemination of information on the activities carried out by the Emilia-Romagna Region, in its various bodies
- c) The coordination of the institutional information and communication activities by all the regional bodies and the development of institutional communication products addressed to the regional community.

In implementation of the statute principles - and according to the guidelines for public communication activities contained in the organic system law ([L 150/2000](#)) - the Region deems the information and communication activity to be a tool for enhancing the policies and initiatives promoted by the Presidency, the Councillorships and the various regional structures for the governance of the regional community, consistently with the strategic objectives of the [Pact for Work and Climate](#).

The public communication has the task of informing on the policies of the Emilia-Romagna Region in support of the territory, economic development and social cohesion in the perspective of sustainability, by adopting the same approach that characterises the Pact, which is based on listening and sharing. At the same time, it must also qualify and legitimise itself as a source of information being qualified, authoritative and functional to the real needs of the entire regional community

Other Councillorships involved	<ul style="list-style-type: none">▪ Regional Council in relation to specific competences
Implementation tools	<ul style="list-style-type: none">▪ Qualifying and characterising the communication of the Emilia-Romagna Region to strengthen identity and a sense of belonging, as well as bringing the institution closer to the regional community▪ Strengthening multimedia and integration between the different communication channels to improve the effectiveness of individual actions▪ Improving the coordination and integration of the organisation's communication activities, with the adoption of

	<p>shared policies and the strengthening of collaboration with the bodies in the extended regional system</p> <ul style="list-style-type: none"> Consolidating the system of relations with the national and European media to strengthen the identity of the Emilia-Romagna Region and promote its attractiveness 	
Other bodies contributing to the action	Information Operators, Media system companies, Regional Bodies and Agencies, Legislative Assembly	
Recipients	The entire regional community (citizens, businesses, associations and territorial institutions), stakeholders, other public administrations	
Expected results	2024	Throughout the term of office
1. Qualifying and characterising the communication of the Emilia-Romagna Region to strengthen identity and a sense of belonging, and bringing the institution closer to the regional community	start of activities of the new TV studio run in collaboration with LepidaTv, for original, high-quality productions with the involvement of the regional information system and creativity	common multimedia area activation between the Regional Council and the Legislative Assembly
2. Strengthening multimedia and integration between the different communication channels to improve the effectiveness of individual actions	migration of portal (www.regione.emilia-romagna.it), sub-sites and thematic sites to <i>Plone5</i> and reorganisation of web communication	defining a digital (social and web) communication of the Body being always more recognisable and structured
3. Improving the coordination and integration of the organisation's communication activities, with the adoption of shared policies and the strengthening of collaboration with the bodies in the extended regional system	enhancement and qualification of the regional network of contact persons for communication activities, to optimise action planning and implementation	integration between the cycle of strategic planning and the cycle of communication planning
4. Consolidating the system of relations with the national and European media to strengthen the identity of the Emilia-Romagna Region and promote the attractiveness of the territories	strengthening the partnerships with some national media	start of the relationships for the cooperation with some European media
Impact on Local Authorities	The purpose of institutional information and communication activities is to spread knowledge of the Region's legislative, administrative and planning activities and impacts the administrative activities of all territorial bodies: Municipalities and Unions of Municipalities, Metropolitan Cities, other bodies of the System of Local Authorities	

Impacts in terms of equal opportunities and non-discrimination

The Region's institutional information and communication initiatives are carried out in compliance with the principles of equality, equal treatment and non-discrimination enshrined in Article 2 of the Emilia-Romagna Statute and are implemented through non-discriminatory tools, products and language that are attentive to countering stereotypes and promoting equal opportunities

Pertaining databases and/or links

- Institutional portal: <https://www.regione.emilia-romagna.it>
- RER Facebook Profile
- RER Twitter Profile
- Instagram Profile
- LinkedIn Profile
- Agenzia di informazione e comunicazione (Information and communication agency): <https://www.regione.emilia-romagna.it/agenzia-di-informazione-e-comunicazione/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Functional to the full implementation of all strategic objectives and cross-cutting processes

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

General, institutional and management services
Institutional bodies

8. RECONSTRUCTION IN EARTHQUAKE-HIT AREAS

Article 1, paragraphs 764 and 765 of Budget Law no. 197 of 29/12/2022 "State budget for the financial year 2023 and multiannual budget for the three-year period 2023-2025" extended the state of emergency related to the earthquakes of 20 and 29 May 2012 until 31 December 2023.

This was aimed at not requesting further extensions and at building a regulatory pathway to address the many issues related to the return to ordinary management by working with the government and national institutions. Despite having worked in this direction during 2022, the Agency for Reconstruction, in a discussion with the Casa Italia Department and the Ministry of Economy and Finance, had specifically come up with a proposal for a regulatory text that could lead to the end of the state of emergency on 31 December 2022. Due to the government crisis and the subsequent change in national institutions, such activity was suspended.

The President of the Region as Deputy Commissioner and the competent Minister resumed the process of approving the regulatory measure that will govern the transition to ordinary management.

In light of this, activities related to the reconstruction process continue, in a sub-optimal legal-administrative framework, in order to bring private interventions to an end and complete public reconstruction funding to then ensure its timely implementation in subsequent years.

The following targets are confirmed for 2024:

- To continue to support Local Authorities in the management of residential construction in the most complex requests for contributions in relation to the type of intervention, the urban location, the problems of the construction site, the change of the beneficiary, etc.
- To continue the intervention on the public reconstruction of works already financed and approved and to complete the approvals of the projects for interventions financed with the new resources
- To improve the material status of historic centres through the completion of works financed by regional funds under the Special Area Programme "Rigenerazione e rivitalizzazione dei centri storici colpiti dal sisma - attuazione dei piani organici - attuazione dei piani organici" (Regeneration and revitalisation of historic centres hit by the earthquake - implementation of organic plans)
- To coordinate the activities related to the implementation of [Order 10/2019](#) with respect to the revitalisation of historic centres so as to improve the provision of primary urbanisation works pursuant to art. 43-ter of [DL 50/2017](#), converted with amendments by [L 96/2017](#), as amended by paragraph 718 of [Budget Law 205/2017](#)
- To continue the accompanying activity of private reconstruction through the meetings and outcomes of the Joint Technical Table with representatives of municipalities, professional bodies, and trade associations
- To continue the activities of the sharing tables set up with Local Authorities (EELL): the Financial Table for the management of issues related to EELL's budgets and, should there be a further extension of the emergency, the Unions' table for the management of extraordinary personnel hired following the earthquake
- To support the procedures for the return to ordinary management at the end of the state of emergency and Commissioner management; accompanying the Local Authorities
- To continue the implementation and further improve the tools for monitoring the reconstruction interventions and, in particular, the Database Unico per la Ricostruzione (Single Database for Reconstruction) and the Web GIS application for geo-referencing, which make it possible to trace and locate all the public and private reconstruction interventions, also monitoring their progress and the related payments

- To promote further monitoring and overall assessment processes through an in-depth analysis of what has been put in place for the management of the earthquake in Emilia-Romagna in order to provide an overall account of the reconstruction process, also using the themes of the preservation of historical documentary assets (among which the International Summer School "AFTER THE DAMAGES"), giving evidence of the administrative experience in terms of expropriation procedures and of the use of derogatory procedures for the management of emergencies
- To continue the analysis, systematisation and reorganisation project of all the paper and digital documentation produced since 2012 in view of the closure of the emergency period, in particular the technical documentation in collaboration with the bodies concerned also through the agreement with PARER signed in August 2020.

The regional development will be further strengthened after the completion of the process of reconstruction and subsequent return to normality in the areas hit by the earthquake in May 2012. Such a process must also consider this path as the opportunity for an increase in the quality of residential, productive and public buildings in terms of anti-seismic performance, energy technologies, new materials and the increase in the production capacity of companies.

In the near future, attention will continue to be more oriented towards the interventions in the historic centres with the most complex works, and to the reconnection of the territorial system through an up-to-date care for the plain landscape and in particular to the land reclamation and improvement network where, thanks to the reconstruction resources, we service some of the most important water-scooping systems that guarantee the hydraulic safety of large portions of the territory of the Provinces of Reggio Emilia, Modena, Mantua and Ferrara.

The objective is to improve the material status of the places with measures that began in 2015 with the funding referred to in the agreement of the Special Area Programme "Rigenerazione e rivitalizzazione dei centri storici colpiti dal sisma - attuazione dei piani organici" (Regeneration and revitalisation of historic centres hit by the earthquake - implementation of organic plans) whose interventions are about to be concluded but also, since 2019, relying on the funding referred to in [Order No. 10/2019](#) in close connection with the progress of reconstruction of private buildings and interventions on the public heritage financed by the Public Works Programme. Additional funding has been provided for the new establishment, redevelopment and modernisation of business, professional and non-profit activities, aimed at the revitalisation and repopulation of city centres.

The implementation phase of the Programme for the Reconstruction of Public Works and Cultural Heritage will continue through the execution of Implementation Plans, the reconstruction of the public, historical, documentary and religious heritage. The process is complex both because of the construction characteristics and because of the location of this heritage, being almost always in the oldest part of the historic centres and therefore also the most damaged.

Therefore, it will be fundamental to continue the activities of the joint commission with the MiC (Ministry of Culture) and the Geological, Seismic and Soil Service, to speed up the issuing of authorisations and working together with the Municipalities and the Agency for Reconstruction, in order to solve in real time the critical issues that arise during reconstruction, which is an operational example of [simplification](#) and inter-institutional cooperation.

Together with the reconstruction as a whole, we will continue to be committed to obtaining the necessary regulatory adjustments to accompany the activities of the Commissioner and the Local Authorities and provide for their continuation at the end of the state of emergency. After dealing with the impacts of the [Covid-19](#) health emergency, other general issues have influenced reconstruction, first among them the extraordinary increase in prices caused not only by the health emergency but also by the international political crisis. All this risks slowing down public and private construction sites.

Legality is a vital issue. In this direction, a great transparency operation has already been carried out with the publication of all the data related to the reconstruction in open format and the already fruitful cooperation with Prefectures and the other State bodies will be developed even more through the creation of further information supports, the optimisation of the interoperability of databases, with policies for strengthening and training the dedicated staff. With the progress of private reconstruction, the number of families in need of assistance has been significantly reduced but the commitment to support the population until their complete return to their homes will still continue.

Finally, it should be pointed out that despite the emergency, positive experiences have been made in terms of administrative [simplification](#) and inter-institutional collaboration, being useful not only in dealing with possible future emergency situations, which we hope will be far away in time, but above all applicable by extension to ordinary administrative practice.

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Ecological transition, combating climate change, environment, territorial risk management and coastal defence, civil protection ▪ Agriculture and food, hunting and fisheries ▪ Economic development and green economy, employment, training and international relations
Implementation tools	<ul style="list-style-type: none"> ▪ Institutional committee ▪ Orders and decrees of the Deputy Commissioner ▪ DGR for OOPP Plan (Public Works plan) ▪ Agreement between the Commissioner and PARER referred to in Decree 1493/2020 ▪ Joint Technical Table ▪ Monitoring private reconstruction sites and institutional advice to municipalities for support regarding complex projects
Other bodies contributing to the action	Polo Archivistico dell'Emilia-Romagna (PARER or Emilia-Romagna Archives Centre Sector), Municipal administrations of the 2012 earthquake crater area, Private bodies involved in reconstruction projects from the Public Works and Cultural Heritage Plan, Ministry of Culture (MIC), European and national partners involved in FIRESPELL project
Recipients	Local Authorities of 2012 earthquake area, Businesses, Citizens, Local Authorities, Professionals

Expected results	2024	Throughout the term of office
1. Update and implementation of the Commissioner's digital archive for documentation from 2012 to 2023. Analysis, reorganisation and digital preservation of commissioner management documents in relation to the closure of the emergency period	■	■
2. Institutional communication actions of the results achieved	■	■
3. Completion of the private reconstruction process and return of families	■	■

Impact on Local Authorities Support for the implementation of the provisions of the principles of the Digital Administration Code ([DLGS 82/2005](#) as amended). Support for the application of the new public contracts code (DLGS 36/2023). Administrative simplification and inter-institutional collaboration

Impacts in terms of equal opportunities and non-discrimination

Supporting the development of Local Authorities' digital archives

Pertaining databases and/or links

<https://parer.regione.emilia-romagna.it/index.html>

Earthquake, the reconstruction: <http://www.regione.emilia-romagna.it/terremoto>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Functional to the full implementation of all strategic objectives and cross-cutting processes

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Protection and enhancement of cultural heritage and activities

Cultural activities and miscellaneous interventions in the cultural sector

Reconstruction activities are not charged to the regional budget but to Special Earthquake Account No. 5699, opened at Banca d'Italia, Provincial Treasury of the State, Bologna Section, as provided for in Article 2, paragraph 6, of DL 74/2012. Those for private reconstruction, on the other hand, are disbursed directly by lending institutions and recognised with the tax credit mechanism under Article 3-bis of DL 95/2012.

The methods for handling resources at the end of the emergency management are still being defined centrally



Emilia-Romagna looks to 2024 bearing in its eyes the images and the pain - but also the great desire to start again - after the flood and the wave of exceptional bad weather that affected seven provinces of our territory in May 2023, from Reggio Emilia to Rimini, hitting Imola, Ravenna and Forlì-Cesena areas in a particularly hard way.

Such weather events have left open wounds and a great deal of work has been undertaken to sew them up. This has included the necessary assistance to the population, together with the start of essential works to re-establish safety conditions, rise up from the emergency and start reconstruction, for which the government has chosen to appoint a Commissioner other than the President of the Region. Breaking away from DL 74 model of the earthquake, which would certainly have guaranteed an institutional chain and greater knowledge of the territory, we are nevertheless ready to work together with the Government Commissioner, following a wide-ranging approach. Indeed, it is necessary to rethink the territory in the light of the morphological changes that the bad weather has brought with it in order to return it to the communities not as it was before the events, but safer and more resilient. To achieve this goal, the analysis of the recent events in May, conducted by the Technical-Scientific Commission established by DGR 984/2023, will be crucial. Additionally, the District Authority will perform in-depth studies to update the planning and programming of interventions.

However, the real crux of the reconstruction will be resources, both from the government and the European Union, which we expect through the Solidarity Fund. In terms of damage, the flood can be compared to a second earthquake, but in terms of reconstruction it entails complexities that cannot be separated from reimbursing 100% of loss and damage to individuals and businesses. We risk that our region - the locomotive of the country - will stop its race.

We cannot allow this and that is precisely why, as of 20 May, all parties participating in the Pact for Work and Climate shared a strategic platform subsequently presented at Palazzo Chigi, already at the first meeting held between Governor Bonaccini, the social partners of Emilia-Romagna and the Government. At the centre is the need to define a Plan for the reconstruction and securing of the territory, also resorting to new programming and planning tools that include both structural works and maintenance interventions to combat hydrogeological instability, aimed at the mitigation and adaptation to climate change.

In fact, “green” construction sites are an indispensable component of the strategy to be implemented in the face of climate change, both in reference to the flood-scarred areas and in the region as a whole.

Equally fundamental is the commitment to the Pathway to Carbon Neutrality before 2050, one of the main goals of the Pact for Work and Climate, for the definition of a strategic document with a work programme that includes integrated actions (already planned and to be programmed) for the absorption and mitigation of greenhouse gas emissions for each sector of competence, capable of guiding the region towards the achievement of carbon neutrality before 2050.

This activity is linked to the determined will to continue the new planning stage undertaken during the legislative term on the various environmental matrices - from water to air to waste. Such a planning season is under the banner of circularity, elected as a cross-cutting thread for all policies because natural resources are limited and therefore very precious, and based on a holistic and integrated approach, the only one capable of guaranteeing a global vision leading to effective results.

As for waste, efforts will continue in 2024 to implement the Regional Plan for waste management and the reclamation of polluted sites. This Plan focuses on circular economy and the transition to a new economic model where waste becomes a new resource for new production cycles. Emilia-Romagna aims to achieve increasing performance in terms of waste production reduction, separate waste collection and recycling, thanks to the 49 million Euro package available to promote the circular economy. This is joined by over 32.5 million Euro for the reclamation of polluted sites and resources earmarked by the PNRR for waste cycle management and plant engineering. The commitment of all the institutional and social players must be the highest so that the sustainable management of resources turns more and more into reality, thus becoming part of the daily life choices of the citizens of Emilia-Romagna. This was also in light of the difficulties triggered by the flooding, which resulted in a large amount of waste to be disposed of, mostly bulky waste.

Sustainability is also the underlying objective in water management. I say this with growing conviction in the face of the year 2023 in which we experienced the double declaration of a state of national emergency: for drought and flood. Climate change is more and more often confronting us with the combination of “too much water-too little water”. To manage such an important resource, the Region has started the process of the new Water Protection Plan, which will be based on increasing and diversifying the supply (also by encouraging more reuse, particularly of purified wastewater, storage and sustainable management of reservoirs). Other objectives include: demand reduction (encouraging water saving in all sectors, so that not a single drop is wasted); measures to strengthen land resilience to droughts and to cooperate with cities to reduce pressure on surface and groundwater bodies. All this by soliciting the participation of the territory and stakeholders in the construction of the Plan throughout its elaboration. To date, the process has begun with the publication of the Provisional Global Assessment, as well as the Timetable, Work Programme and Advisory Measures (as required by Article 122 of DLGS 152/2006).

In light of the critical issues in the region, the new plan will set ambitious goals, to be pursued through lines of action projected over medium- to long-term time horizons and developed according to a strategy fully integrated with the Pact for Work and Climate and with the 2030 Agenda Regional Strategy for Sustainable Development, working on the five homogeneous areas identified in the Provisional Global Assessment: Po River, Plain, Urbanised Territory, Hill and Mountain as well as Coast.

Another topic closely related to water is air and in particular its quality. Our Region fits right into the heart of the Po Valley Basin, which has been condemned by the EU for exceeding the maximum number of fine particulate matter. Teamwork with Piedmont, Lombardy and Veneto will continue in 2024 as well, knowing that effective policies can only be achieved through choices made in Area Vasta because air has no borders and no administrative separations.

In the coming months, the new integrated regional air quality Plan (PAIR 2030) will also be approved. Its objective will be to return, as quickly as possible, to the air quality limit values set by current legislation so that the population exposed to excessive concentrations of these pollutants reaches zero. Therefore, 2024 will be the year when its implementation will come into full swing. However, some actions have already been started, including incentives for the replacement of the most polluting wood biomass heating systems and goods transport from road to rail, the restriction of the most polluting private vehicles in the built-up areas of lowland municipalities, and the promotion of soft mobility and cycling in these municipalities. This will be continued in order to reduce emissions of primary pollutants and the precursors of secondary pollutants, to act simultaneously on emissions of ammonia from agriculture (NH₃), particulate matter from biomass combustion (PM10) and nitrogen oxides from transport (NOx), to prevent acute pollution episodes and reduce local peaks as well as to act on an extended spatial scale, at Basin and local level.

Forestation policies also contribute to improving air quality. In this regard, I would like to mention the innovative project for rewilding the Po River financed by the PNRR with 357 million Euro. Launched by WWF Italy, Anepla and shared with the Po River Basin District Authority and AIPO - which is the implementing body - it involves the Emilia-Romagna, Piedmont, Lombardy and Veneto Regions. 2024 will be the year when the work will be contracted out, for an investment in natural capital that is the most significant biodiversity protection and environmental restoration intervention of the National Recovery and Resilience Plan (PNRR).

Construction sites and interventions make a crucial contribution to tackling climate change. At the same time, however, we need the contribution of individual citizens and communities through lifestyle changes. Therefore, the projects aimed at raising awareness and informing the population will continue in 2024 too, so as to grow a culture of civil protection and true sustainability.

In fact, only through everyone's contribution can we ensure the maximum effectiveness of the innovative choices that the Region is taking, for a real turn towards sustainability.

Vice-President and Councillor for ecological transition, combating climate change, the environment, territorial risk management and coastal defence, civil protection

Irene Priolo


1. IMPLEMENTATION OF THE MEASURES OF THE DEPUTY COMMISSIONER FOR MANAGING THE EMERGENCY RESULTING FROM THE FLOODING EVENTS AS OF 1 MAY 2023

The Emilia-Romagna Region, through its own structures, Agencies and instrumental bodies, will contribute to all the activities necessary to guarantee the contribution to the measures that will be implemented by the Council's President in his capacity as Deputy Commissioner for managing the emergency resulting from the calamitous events that have affected a large part of the regional territory as of 1 May 2023.

The appointment of the Commissioner is a consequence of the **state of emergency declared for 12 months** by the Council of Ministers with Resolution of 4 May 2023, referring to the areas of the territory in the provinces of **Bologna, Forlì-Cesena, Modena, Ravenna, Reggio Emilia, Ferrara**, and extended with Resolution of 23 May 2023 to the territory of the province of **Rimini**. On the whole, the flood events caused the overflowing of watercourses, landslides, flooding, mudslides, the isolation of some areas, the evacuation of numerous families from their homes, serious damage to road infrastructures, to public and private buildings, to hydraulic defence works and the network of essential services.

The President of the Regional Council was appointed Deputy Commissioner for managing the emergency by Order of the Head of the Civil Protection Department (OCDPC) No. 992 of 8 May 2023.

Pursuant to Article 1 of this Order, the Deputy Commissioner provides, within the limit of the resources made available by the measures for the declaration of the state of emergency, for the planning of urgent interventions to be submitted to the approval of the Head of the Civil Protection Department, including those carried out with emergency procedures, aimed at:

- a) Rescuing and providing assistance to the population affected by the events, as well as eliminating dangerous situations for public and private safety and carrying out surveys in order to analyse the existing scenarios in evolutionary terms, with particular reference to hydrogeological phenomena;
- b) Restoring the functionality of public services and infrastructures of strategic networks, managing waste, rubble, green and alluvial material as well as excavated earth and rocks due to these events, but also implementing measures for ensuring administrative continuity in the affected territory, also by means of provisional interventions.

In order to carry out these activities, the same Order provides that **the Deputy Commissioner may rely on the regional, provincial and municipal structures and offices**, in addition to the central and peripheral administrations of the State, as well as identify the implementing bodies, including in-house or investee companies of the territorial bodies concerned, acting on the basis of specific directives, without new or greater burdens for the public finance.

As for system aspects, with Decree No. 68 of 20/05/2023 the Commissioner issued the first organisational provisions for the implementation of OCDPC No. 992/2023 and established the Regional Institutional Committee and the Regional Operational Committee for the emergency management, and with Decree No. 74 of 28/05/2023 he approved the first Plan of first urgent civil protection interventions and identified the implementing bodies.

Therefore, the Region's role will be to act as the implementing body called upon to implement the measures ordered by the Deputy Commissioner. In addition to this, there are the prerogatives recognised by the legislation in the hands of the President of the Region as the authority with contingent and urgent powers of intervention in some sectors (such as in the cases referred to in Article 191 of DLGS 153/2006 on waste) and the competences of the Agency for territorial risk management and civil protection.

The contribution of the Emilia-Romagna Region, as the administration on which the Commissioner relies, will take the form of the provision of its own institutional, professional

and instrumental resources and experience for a better management of the processes required to cope with the emergency

<p>Other Councillorships involved</p>	<ul style="list-style-type: none"> ▪ Presidency of the Regional Council ▪ Agriculture and food, hunting and fisheries ▪ Culture and landscape ▪ Mobility and transport, infrastructures, tourism, trade ▪ Health policies ▪ Territorial planning, construction, housing policies, parks and forestation, equal opportunities, International Development Cooperation ▪ Schools, universities, research, digital agenda ▪ Economic development and green economy, employment, training and international relations ▪ Welfare, youth policies, mountain and inland areas
<p>Implementation tools</p>	<ul style="list-style-type: none"> ▪ Urgent measures and interventions on territorial security, the environment, essential services, rescue and assistance to the population ▪ Simplification and acceleration of administrative procedures
<p>Other bodies contributing to the action</p>	<ul style="list-style-type: none"> ▪ Regional Agency for territorial risk management and civil protection ▪ Regional Agency for Prevention, Environment and Energy (ARPAE) ▪ Interregional Agency for the Po River (AIPo) ▪ Regional Health Authorities ▪ Land reclamation consortia ▪ Bodies managing strategic infrastructures ▪ Bodies managing essential services ▪ Local Authorities ▪ Lepida S.p.A.
<p>Recipients</p>	<p>Citizens, businesses and bodies with residence or headquarters in the Municipalities affected by the state of emergency</p>
<p>Expected results</p> <ol style="list-style-type: none"> 1. Support to the Commissioner for emergency measures 2. Support to the Commissioner for planning emergency actions 3. Implementation of urgent interventions 	<p>2024</p> <ul style="list-style-type: none"> ▪ ▪ ▪
<p>Impacts on Local Authorities</p>	<p>The Local Authorities affected by the state of emergency are the recipients, both as institutions and as territories, of the measures ordered by the Commissioner</p>
<p>Pertaining databases and/or links https://www.regione.emilia-romagna.it/alluvione https://protezionecivile.regione.emilia-romagna.it/</p>	

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

Emilia-Romagna, a region of work, businesses and opportunities

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

General, institutional and management services

2. ECOLOGICAL TRANSITION THROUGH THE PATHWAY TO CARBON NEUTRALITY BEFORE 2050

The Region has established in the [Pact for Work and Climate](#) to accelerate the ecological transition, setting the goal of achieving carbon neutrality before 2050 and moving to 100% of renewable energy by 2035, aiming at the protection and enhancement of natural resources, the reduction of emissions and increased energy efficiency, the prevention of hydrogeological instability, urban regeneration, sustainable mobility, circular economy and waste reduction. To achieve carbon neutrality, i.e. the balance between what is emitted in terms of greenhouse gases and the absorption of the same emissions, it is necessary to implement - after having developed economically, socially, environmentally and technically sustainable scenarios - choices and actions of sectoral policies to achieve the intermediate objectives of mitigation and absorption.

On the basis of the objectives and contents shared in the [Pact for Work and Climate](#) for ecological transition, the Pathway to Carbon Neutrality before 2050 defines a work programme that includes integrated actions (already planned and to be programmed) for the absorption and mitigation of greenhouse gas emissions capable of guiding the regional territory towards the achievement of carbon neutrality before 2050. Based on the results obtained, the periodic effectiveness evaluation will allow over time to refine and revise these choices and actions until the goal of neutrality is achieved.

Considering that the [Pact for Work and Climate](#) and the 2030 Agenda Regional Strategy for Sustainable Development both have 2030 as their time horizon, the "Pathway to Carbon Neutrality before 2050" sets intermediate targets to be achieved both at an overall regional level and for each area.

The contents shared within the Pathway to Carbon Neutrality before 2050 in terms of intermediate goals and targets, to 2025 (end of the legislative term), to 2030, and every 5 years thereafter, contribute to updating the Emilia-Romagna Region's Mitigation and Adaptation Strategy.

Therefore, the Pathway to Carbon Neutrality before 2050 will be an evolving document both through monitoring the effectiveness of implemented policies and actions and through possible additions for the latest scientific, technical, social, political and economic knowledge. For the Pathway to Carbon Neutrality before 2050 to be sustainable and remain relevant over time, it will indeed be important to test technical assumptions and refine it as new technologies and policies are developed, updating it every 3 years, also in order to align with global assessments under the Paris Agreement.

The definition of the Pathway to Carbon Neutrality before 2050, which was started as early as 2022 ([DGR 581/2022](#)), will be completed and approved during 2024. Monitoring activities, integrated with the 2030 Agenda and the [Pact for Work and Climate](#), will also be set up

Other

Councillorships involved

- Regional Council in relation to specific competences

Implementation tools

- Interfunctional technical working group
 - Table of the signatories to the [Pact for Work and Climate](#)
 - Directorates General by competence
 - All programmatic instruments required by law (DEFR, Sector Plans, EU Funds Operational Programmes)
 - European and international experience exchange initiatives
 - Permanent Regional Forum for Climate Change
 - Regional Forum for the 2030 Agenda Regional Strategy for Sustainable Development
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- Territorial sectoral committee tables

Other bodies contributing to the action	Signatories of the Pact for Work and Climate , Local Authorities (Municipalities and their Unions, Provinces, Metropolitan City of Bologna, Management Bodies for Parks and Biodiversity), Regional Agency for Prevention, Environment and Energy (ARPAE) and other Agencies and instrumental bodies of the Region, Universities and Research Institutions
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Recipients	Regional governments, Local governments and regional territory structures, Economic and social categories, Citizens
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Expected results	2024	Throughout the term of office
1. Completion of the Pathway to Carbon Neutrality before 2050, overall and sectoral interim reduction targets, and related approval by the Council	■	
2. Implementation of a monitoring system integrated with the 2030 Agenda and the Pact for Work and Climate	■	■
3. Communication and participation actions	■	■
4. Implementation of a shared system with Local Authorities to track and monitor mitigation and absorption actions - Territorial Alliance for Carbon Neutrality	■	■
5. Sharing of the Pathway to Carbon Neutrality with other subnational governments of the Under2Coalition to increase the role of Emilia-Romagna as a climate leader region	■	■
6. Update of the Mitigation and Adaptation Strategy with regard to the adaptation actions not included in the Pathway to Carbon Neutrality	■	■
7. Identification of actions for zero GHG emissions for carbon neutrality by 2050 and transition to 100% renewable energy by 2035		■

Impact on Local Authorities	The start and implementation of the priorities and actions identified in the Pathway to Carbon Neutrality will have a direct and/or indirect impact on the entire territorial system, particularly in the coordination of planning and programming actions carried out by the bodies
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Impacts in terms of equal opportunities and non-discrimination

Special attention will be paid to gender non-discrimination both in the creation of the inter-directional working group and in the involvement of the various regional contacts and stakeholders

Pertaining databases and/or links

<https://www.theclimategroup.org/net-zero-futures>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of knowledge and learning

Establishing new synergies between regional programming and interprofessional funds to strengthen and promote the training of entrepreneurs, managers, employees and professionals, supporting at every level the spreading of processes of innovation, digital transformation, internationalisation and sustainable development

Strengthening the regional research and innovation ecosystem, particularly through targeted investments in the areas of health, digital and ecological transition

Enhancing the investments made for the Data Valley so that businesses and, more broadly, all of the regional society can benefit from them

Emilia-Romagna, a region of ecological transition

All lines of action in the strategic objective

Emilia-Romagna, a region of work, businesses and opportunities

Accelerating on next-generation infrastructures to implement the ecological transition and strengthen the sustainability and resilience of our cities and the entire territory

Supporting the sustainable building and construction supply chain and the structural strengthening of its enterprises - of its design skills, techniques and technologies - as well as research (starting with materials) so that, also through synergies and coordination that at the regional level enhance the Superbonus for energy and seismic upgrading interventions, it accompanies infrastructural processes and investments, urban regeneration and upgrading of the existing housing stock, in addition to those of innovation in new generation buildings

Digital transformation

Productive fabric: promoting a transversal digital transformation of products and processes, of individual enterprises – particularly micro and small ones – and of our production chains to support the development of enterprises and supply chains 4.0; growing a digital business that overcomes the current contradictions of the gig economy, so that service innovation is matched by performance and labour quality

Digital government and data economy: to contribute to the achievement of the goals of simplification and quality in public administration, to become a leader in online services to its citizens and businesses through the implementation and promotion of digital first public services, to promote a new use of data as an information asset for bodies, citizens and businesses, defining common interoperability, data protection and security protocols that together constitute a true regional "data strategy"

Participation

Encouraging the active participation of environmental associations and movements committed to fighting climate change

Promoting information and communication actions that can facilitate the responsibility of the whole regional society with respect to the sustainability objectives of regional planning, consistently orienting individual and collective behaviours, raising awareness and co-responsibility of citizens

The 2030 Agenda Regional Strategy for Sustainable Development



3. PROMOTING KNOWLEDGE, PLANNING AND PREVENTION FOR THE SAFETY AND RESILIENCE OF TERRITORIES

Knowing the territory, planning its uses sustainably and with an integrated and systemic approach, as well as implementing prevention programmes are priorities for achieving the strategic objective of **protecting our territory from natural hazards**. Such actions are increasingly essential in light of the ongoing climate change to enhance the resilience of our communities. This strategy is fully integrated in the new [Pact for Work and Climate](#) promoted by the Region.

Knowledge

The knowledge of natural resources and risks is at the basis of the construction of the cognitive frameworks of any planning, from the local to the river basin scale. To reach the objective, it is necessary to strengthen the knowledge by defining on a yearly basis the priority activities to be studied and ensuring the management of thematic databases, as well as web interfaces for the dissemination and sharing of information with local authorities and citizens. Strengthening the knowledge about natural resources is also crucial for the identification of ecosystem services and climate change adaptation measures, as well as for planning under the regional urban law, for their economic enhancement and for urban regeneration activities.

Planning

From knowledge to planning: a first commitment in this direction is the implementation of [Directive 2007/60/EC](#) on flood risk assessment and management (the so-called Floods Directive) on the regional territory, with the approval in December 2021 of the second generation Flood Risk Management Plans (PGRA 2021). The 2024-2026 period falls right in the middle of the second implementation cycle (2022-2027) of the Plans, assuming central importance for the implementation of the structural and non-structural measures identified in the PGRA, in the light of the knowledge framework constituted by the flood hazard and risk maps, with their continuous updates and in-depth analysis, in particular for the river courses falling within the district and regional Potentially Significant Risk Areas (APSR).

The structural and non-structural actions that will be implemented throughout the legislative term are strategic in order to mitigate the risk of flooding in the ongoing climate change scenario and in compliance with the objectives of sustainable territorial development. They consist of composite measures, both of prevention and protection, and of emergency preparedness and management.

The implementation of PGRA measures will also encourage greater restoration and enhancement of river areas, in close connection with the Management Plans for the Po Valley Hydrographic District and the Central Apennines ([Directive 2000/60/EC](#)), through the promotion of "[win-win](#)" interventions, being able to combine hydraulic safety with water quality and habitat improvement. These actions are part of the "good practices" already experimented in some sectors of the regional territory to be exported throughout Emilia-Romagna. To this end, it will be useful to implement the guidelines adopted by the Region with DGR 1587/2015 and the regulatory provision introduced by DL 133/2014 ("Sblocca Italia") of preferential funding for such interventions equal to at least 20% of the resources made available by the Ministry of the Environment for sector programming.

Particular attention and commitment will also be devoted to updating the Hydrogeological Structure Plans (PAI) in the regional territory falling within the Po River district, in close collaboration with the Po River District Basin Authority, with regard to slope planning, landslide risk and hydraulic risk and their coordination with the PGRA, with a view to [simplification](#) and homogenisation. In particular, a complete revision of the PAI of the Romagna part of the Region will be started, in order to homogenise them with the PAI of the Po river basin, also in light of the extreme weather events of May 2023.

In this regard, a priority objective is to draw up and approve the regional map of hydrogeological and hydraulic instability in hill and mountain areas and make it an integral part of the PAI. This will be an important new element to ensure a homogeneous level of knowledge and protection updates on a regional scale and to simplify the procedures and implementation of the PAI themselves, especially for local and regional authorities, citizens and businesses.

The detailed analysis reserved for coastal sector planning continues and DGR 277/2021 approved the Maritime Spatial Planning proposal (MSP – Directive 89/2014/EU) for A3 and A7 sub-areas in front of the regional coasts, which has been acknowledged by the National Technical Committee (CTN) and included in the draft Adriatic Marine Area Plan. The Region is an integral part of CTN and its activities will continue over time. The latter are aimed at consolidating the Plan, drawing up the measures, and concluding the VAS (environmental strategic assessment) process for final approval. In 2023 the Region will be implementing the measures for which it is directly responsible or in which it is involved.

MSP plan drafting is a key step in fostering sustainable "blue growth", applying an ecosystem approach so as to ensure full consistency with the "marine strategy".

Moreover, in order to face the new challenges of climate change that are putting a strain on the 130 km of regional coastline, the new Integrated Strategy for Coastal Defence and Adaptation to Climate Change (Final GIDAC, December 2022) has been completed. This strategy contains the guidelines and the most suitable project actions to be implemented in the short and medium-long term in the various sites along the regional coast. The strategy is also developed through the structured participation of Local Authorities, representatives of the various economic operators on the coast, universities and research, environmental associations and civil society. The outcomes of the participatory process contributed to the preparation of the Strategy Document for public consultation. The public consultation took place through the regional platform "PartecipAzioni" between April and June 2022, and allowed for the collection of comments and contributions that were later incorporated into the final Strategy Document. The context for GIDAC development refers to the PGRA of the Po Valley district - which assigns to the coast the ranking of significant risk area at district level for the first time, and includes the critical points of the coast and the measures to solve them within the district planning - and to the Single Strategy for Mitigation and Adaptation to Climate Change of the Emilia-Romagna Region (DAL [187/2018](#)) which indicates the drafting of an "Integrated plan for the defence and adaptation of the coastal zone to climate change" among the first implementation actions of the Strategy itself. Also for the coastal strip, the implementation of the GIDAC will promote "win-win" interventions capable of combining in this area the territorial safety in relation to the phenomena of erosion and marine ingression and sea level rise with the renovation and enhancement of waterfronts and urbanised areas, natural areas and coastal habitats.

The technical and financial support instrument for the development of GIDAC is the European project "[AdriaClim](#)" ([Italy-Croatia Strategic Interreg](#)). This project, led by ARPAE and in which the Region is a partner, is to be completed at the end of June 2023.

As far as seismic safety is concerned, the activities of promotion and coordination with Local Authorities (Provinces, Metropolitan City, Municipalities and Unions of Municipalities) will continue for the completion, in all the Municipalities of the regional territory, of the knowledge of the local seismic dangerousness at urban scale (seismic micro-zonation) and of the necessary conditions so that, also in case of a strong earthquake, the functionality of the emergency management system is guaranteed (emergency boundary condition analysis). For the seismic risk prevention and reduction activities to be more effective, it is fundamental to continue to support the implementation of the results of these studies in urban planning, civil protection and design, and to promote an integrated chain of geological risk analysis (hydrogeological, seismic) from urban planning to the design and implementation of

interventions (new buildings, upgrading and reduction of vulnerability of existing ones), in accordance with national and European technical standards. Moreover, we also pursue the objective of making public buildings, especially those strategic and important for civil protection purposes, safer from the seismic point of view and in case of collapse (town halls, schools and reception centres).

Prevention and Mitigation

It is necessary to continue in the direction, long since undertaken, of the mitigation of hydraulic, hydrogeological and coastal risks and to strengthen the capacity to intervene to face the challenges of climate change, by developing an adaptation strategy with a view to the regional system as a whole, in the name of innovation and sustainability.

A five-year strategic plan of investments for the prevention of hydrogeological instability will be continued, based on a strengthened coordination of all the subjects involved - from the regional technical structures to the regional and interregional agencies, to the land reclamation consortia, to the Local Authorities - in order to share priorities in line with the sector planning and its update, an effective allocation of the funds and the simplification of procedures.

The plan is divided into several components, one being more structural and strategic – i.e. the National Plan against hydrogeological instability. For the latter, the Region interfaces continuously with the competent bodies of the State and it will be implemented partly under the National Plan for Recovery and Resilience (PNRR) for the “projects in progress” share, as well as thanks to any allocations made in the State budget. In this framework, the approach to the planning of structural interventions will primarily continue for the completion of works in progress and only partially financed, the implementation of interventions specifically identified by the sector planning tools (critical hydraulic junctions, areas of high hydrogeological hazard and risk and inhabited areas to be consolidated, stretches of coastline subject to erosion and marine ingression) and on the win-win interventions mentioned above. A second, but no less important, component of the five-year plan is the constant and almost daily care of the territory through the maintenance of watercourses, slopes and coastlines financed by the Region with its own resources and development and cohesion funds, for which the objective is to double resources from 50 to 100 million Euro in 5 years.

Interventions financed following the declaration of a state of emergency with national and/or European resources also contribute to the five-year strategic plan. Through specific intervention plans drawn up in accordance with the civil protection orders, the first urgent emergency interventions, the damage restoration interventions and the works, including structural ones, for the reduction of residual risk in the affected areas are financed, consistently with the existing programming and planning instruments. Following the declaration of a state of emergency, interventions have been or will be planned, with resources allocated mainly from the national emergency fund, for a total of 53.9 million Euro in 2023/2025, which contribute to a system of construction sites spread throughout the region. These will be joined by the ones that will be completed or activated following the events of May 2023 for which the first phase of damage and needs reconnaissance under OCPDC No. 992/2023 has been achieved.

Of strategic importance for the prevention and defence of the coast is the project for the beach nourishment of the shoreline, whose planning started in 2021 with about 21 million Euro. The first functional section, covering the coastal strip from Ravenna to Rimini, was completed in 2022, while the second functional section, covering the Ferrara area, is scheduled for completion in July 2023.

Over 2021 some resources of the Development and Cohesion Fund have been programmed that will allow to implement from 2022 until 2026 the important actions of maintenance on the territory performed in a continuous and widespread way for a total of 23.6 million Euro. Those are added to regional resources and the ones dedicated to maintenance interventions

by the district authority and carried out by the Regional Agency for territorial risk management and civil protection. Also from FSC 2021-2027 resources, around 13.5 million Euro were allocated for the completion of the Baganza stream overflow basin.

During 2022, the PNRR resources were also programmed for the period 2022/2025 (mission 2, component 4, investment 2.1b) aimed at securing disaster-stricken areas to which 800 million Euro are allocated nationally and 61,136.179 Euro for the Emilia-Romagna Region. On 24 January 2023, the Implementation Agreement for the implementation of sub-investment 2.1b was stipulated between the Civil Protection Department (as the owner central Administration) and the Regional Agency for territorial risk management and civil protection (as the Implementing Administration and Body in charge of carrying out all interventions). The national time schedule for the measure envisages that calls for proposals will be published or the awarding procedure initiated by 30 November 2023. The contract will be awarded by 30 March 2024. The works will be delivered by 15 April 2024 and completed by 31/12/2025.

From the PNRR funds (mission 2, component 4.3, investment 3.3), 357 million Euro were also allocated to the Po River Rewilding Project, whose implementation is coordinated by the Po River Basin Authority and which, with a wide-ranging and highly integrated approach, will enable the redevelopment and enhancement of the riparian territories of Italy's main river.

Also within the PNRR (mission 2, component 4, investment 4.1), 27 million Euro were allocated to the adaptation of the banks of the Secchia river basin. This is an essential intervention to get closer to the objective of protection against the 50-year flow in one of the main regional hydraulic nodes.

During 2023-2027, the interventions financed with POR-ERDF 2021-2027 resources will be implemented (Action 2.4.2) so as to counter hydrogeological risk. They will be carried out on rivers, landslides and coasts, where possible, even with "green" interventions, in line with the specific objectives of the PGRA (Flood Risk Management Plan) and of the PAI (Hydrogeological Structure Plan), together with the strengthening of monitoring systems and the implementation of operational services that contribute to the integrated and interconnected system of operational rooms at territorial level;

Finally, with regard to the Modena hydraulic node, it is worth mentioning the allocation of 100 million Euro, provided for by DL 73/2021 and available in the regional budget in 2022, for interventions aimed at reducing the residual risk and to compensate for the damage suffered in the territories affected by the Panaro flood in December 2020. The quota earmarked for interventions amounts to 74 million Euro to be programmed in 2023, while 26 million Euro were allocated for the compensation of damages to private individuals and productive activities and were used in 2022.

Prevention also depends on the ordinary management of the territory by all the subjects that have a real ability to regulate the way it is transformed and are therefore able to influence the components of risk in the long term. The activity of the Regional Agency for territorial risk management and civil protection integrates this scenario as it develops its own structural prevention activity and acts in a significant way through the issue of authorisations, clearances, opinions, thus also contributing to the implementation of security through this capillary territorial control mode.

With this in mind, more attention will be paid to a continuous and systematic plan to combat the fossorial or burrowing animals that have been a critical issue in some of the recent flooding episodes.

Due to the succession of exceptional weather events in the Region last May, widespread and serious damage was caused to existing hydraulic works, to the natural and artificial hydrographic network as a whole, and to the hill and mountain territory, the effects of which on the expected results will be quantified in the coming months. Based on the damage reconnaissance carried out pursuant to the provisions of OCDPC No. 992/2023, the amount for the first restoration of damaged strategic infrastructure, interventions under art. 25

paragraph 2 letter b) of DLGS 1/2018, amounts to 1.9 billion Euro. With regard to hydraulic works, urgent interventions have been estimated at 422 million Euro, of which 223.5 million Euro have been prioritised and for the most part already activated with emergency procedures to be concluded between 2023 and early 2024.

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Agriculture and food, hunting and fisheries ▪ Budget, human resources, heritage, institutional reorganisation, relations with the EU ▪ Mobility and transport, infrastructures, tourism, trade ▪ Territorial planning, construction, housing policies, parks and forestation, equal opportunities, International development cooperation ▪ Welfare, youth policies, mountain and inland areas
Implementation tools	<ul style="list-style-type: none"> ▪ Implementation of sector databases ▪ Implementation, in close cooperation with the district Basin Authorities, of the second generation Flood Risk Management Plans (PGRA) of the Po River Basin District and Central Apennines ▪ Update and coordination of Hydrogeological Structure Plans (PAI) ▪ Implementation of Maritime Spatial Planning (MSP) ▪ Drafting of the Integrated Strategy for Coastal Defence and Adaptation to Climate Change (GIDAC) through the actions planned and financed within Adria-Clim project ▪ Implementation of the interventions foreseen in the five-year Strategic Plan for investments in hydrogeological instability prevention and in the Plans for urgent civil protection interventions ▪ Approval, also in parts, of the first Regional Civil Protection Plan ▪ Drafting and approval of plans for urgent interventions resulting from Civil Protection orders ▪ Grants to municipalities and unions of municipalities for seismic micro-zonation studies and emergency boundary condition analysis
Other bodies contributing to the action	Local Authorities, bodies from Area Vasta, Land Reclamation Consortia, Interregional Agency for the Po River, Po River District Basin Authority, Central Apennines District Basin Authority, Regional Agency for territorial risk management and civil protection, Regional Agency for Environmental Protection and Energy, Structure of the Presidency of the Council of Ministers, competent Ministries, Civil Protection Department, Universities

Recipients Entire regional society

Expected results	2024	Throughout the term of office
1. Preparation of the Integrated Management Strategy document for Coastal Defence and Adaptation to Climate Change (GIDAC)	implementation of GIDAC Strategy: monitoring action progress and effectiveness	implementation of GIDAC Strategy: monitoring action progress and effectiveness
2. Implementation of the Flood Risk Management Plans (PGRA) of the Po River and Central Apennines basin districts – 2nd cycle (Plans' reference period: 2022-2027)	continued implementation	70%

3. Activation of the planned and financed interventions for the year	80%	80%
4. Annual programming proposal to the Ministry of Ecological Transition	31/12	31/12
5. Construction of river Baganza overflow basin	60%	90%
6. Realisation of the 4th intervention of beach nourishment of the coast with underwater sands, the so-called "Progettone 4"	100%	100%
7. Execution of the 1st, 2nd and 3rd lots of the project for the adaptation of river Secchia overflow basin	Start of work	20%
8. Seismic micro-zonation studies and emergency boundary condition analysis, adapted to regional and national standards in the Municipalities of the Region	continuation	completion
9. Implementation of a call for proposals and other measures for seismic upgrading of public buildings	implementation	throughout the legislative term
10. Update and specific PAI variants		throughout the legislative term
11. Elaboration of the regional map of hydrogeological and hydraulic instability in hill-mountainous areas	update	update
12. Reporting of interventions financed by the 2019-2021 Stability Law and Tax Decree		completion
13. Analysis of criticality reports related to hydraulic, hydrogeological and coastal risks	100%	100%
14. Updating and integration of the interventions related to the National Plan against hydrogeological instability, also through the coordination of all the regional programmes on territorial risk management and territorial safety		throughout the legislative term
15. Doubling of funds for the maintenance of waterways, slopes and coastlines (million Euro)	+90% (compared to the 2020 figure referred to the whole legislative term)	+100% (compared to the 2020 figure referred to the whole legislative term)
16. PNRR Investment 2.1b	delivery of work	50% progress

Impacts on Local Authorities

Coordination and participation to ensure the sharing of priorities, the proper allocation of resources, the simplification of authorisation procedures, the enhancement of skills, and the updating of territorial and urban planning and civil protection to the contents of the PAI, the PGRA, the new Coastal Plan, and the local geological and seismic hazard conditions

Pertaining databases and/or links**As part of the preparation of the Po River Strategic Project, the development of a specific database is planned**

Environment – Territorial risk management, technical services and basin authorities – Cartography. Flood hazard and risk maps (prepared according to Directive 2007/60/EC and DLGS 49/2010:

<https://ambiente.regione.emilia-romagna.it/it/suolo-bacino/sezioni/piano-di-gestione-del-rischio-alluvioni/mappe-pgra-secondo-ciclo>

WebGIS for the visualisation of hazard and risk maps second cycle (2019)

<https://servizimoka.regione.emilia-romagna.it/mokaApp/applicazioni/DA>

Environment – Territorial risk management, technical services and basin authorities – Flood risk management plan:

<https://ambiente.regione.emilia-romagna.it/it/suolo-bacino/sezioni/piano-di-gestione-del-rischio-alluvioni>

Environment – Territorial risk management, technical services and basin authorities – Programming of Interventions of the Service for territorial risk management, coast defence and land reclamation:

<http://ambiente.regione.emilia-romagna.it/suolo-bacino/sezioni/programmazione>

National Directory of Interventions for territorial risk management (ISPRA):

<http://www.rendis.isprambiente.it/rendisweb/>

Portal of the State General Accounting Office (RGS): openbdap.mef.gov.it

Environment – Territorial risk management, coastal defence and land reclamation. Coastal defence. GIDAC strategy:

<https://ambiente.regione.emilia-romagna.it/it/suolo-bacino/argomenti/difesa-della-costa/gidac>

ParticipAction Portal - GIDAC Strategy Document in consultation:

<https://partecipazioni.emr.it/processes/che-costa-sara/f/311/>

Environment - Geological, Seismic and Soil Service. Geological, soil and spatial risk databases:

<http://ambiente.regione.emilia-romagna.it/geologia/cartografia/webgis-banchedati>

ISPRA National guidelines for the protection of the coast against erosion and the effects of climate change:

www.erosionecostiera.isprambiente.it

Urgent civil protection interventions financed since 2013 with state funds following the declaration of a state of emergency:

<https://servizimoka.regione.emilia-romagna.it/mokaApp/apps/pctrh5/index.html>

WebGIS application "Protezione civile - Programma nazionale soccorso rischio sismico" (Civil Protection - National programme for earthquake risk relief), developed in Moka web environment (access granted to accredited technicians only):

<https://geo.regione.emilia-romagna.it/schede/pnsrs/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

Investing, also thanks to the Next Generation EU resources, in a strategic plan for the maintenance, defence and adaptation of existing settlements and infrastructures, and for the prevention of hydrogeological instability and coastal defence through a multiannual programming shared with Local Authorities and all the players involved; a strategy based on strengthening knowledge on risks and vulnerability, identifying priorities, planning prevention measures to be implemented in the short and medium to long term, ensuring certainty and continuity of funding, simplifying procedures, opening widespread work sites, which can be quickly activated, and able to involve a multiplicity of enterprises, of various sizes, to create good jobs in land care

Emilia-Romagna, a region of rights and duties

Giving continuity to the Inland Areas Strategy and approving a new Regional Mountain Law as an updated framework for recognising its specificity and structuring an integrated support and promotion action that provides, among other things: an adequate plan for land maintenance and prevention of hydrogeological instability; the completion of communication infrastructures, incentives for connectivity and the purchase of information technology, particularly in areas with market failure; the expansion of the supply of essential services to the population and the strengthening of TPL or local public transport; measures of attractiveness and support for work and enterprise on the one hand, and for the permanence of young people on the other; the recovery and enhancement of the cultural, building and environmental heritage

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Sustainable development and protection of land and the environment Territorial risk management

4. INNOVATING THE CIVIL PROTECTION SYSTEM

The ability of the regional community, comprising the public administration, businesses and the general public, to respond to territorial risk management and the management of the recurrent emergencies typical of these years will be improved by developing an innovative civil protection and territorial risk prevention system being unique within Italy, being able to oversee the entire risk management process: forecasting, structural and non-structural prevention, as well as management and overcoming of emergencies. A system of actions aimed at territorial safety will be put in place, guaranteeing uniformity from Piacenza to Rimini, while respecting the territorial specificities, in the exercise of the functions provided by [LR 1/2005](#) on civil protection, and by [LR 13/2015](#) in the field of territorial risk management and coastal defence, seismic risk, water management and mining activities, inland navigation and waterway management, increasing the effectiveness of action within the authorisation procedures, construction of soil protection and coastal defence works, emergency management. The innovation of the civil protection system is therefore achieved by improving the action aimed at the safety of the territory and its citizens throughout the process.

In compliance with the news introduced by the new Civil Protection Code and by the "Plans Directive", the Regional Civil Protection Plan will be prepared. It is a non-structural prevention tool with which the Emilia-Romagna Region defines, on the basis of forecasting activities and in line with national directives, event, hazard and risk scenarios and the related intervention models for the preparation and management of expected or ongoing emergency events. The plan will be drawn up and implemented in sections also in relation to the different types of risk and territorial areas. In order to promote resilient communities and to comply with the provisions of the Civil Protection Code, the Municipalities will be supported and monitored in the elaboration and constant updating activities of the Municipal Civil Protection Plans, also favouring procedures at the Unions of Municipalities level in order to regulate the support to Mayors and Municipal structures in an emergency in relation to any services provided (e.g. information systems, social services, local police). As far as the hydraulic risk is concerned, protocols for the management of hydraulic defence works will be defined (e.g. plans for the management of dams and reservoirs) where the risk component from anthropic activities will be remodelled in relation to the specific regional regulations, the Dam Emergency Plans will be completed and operational services will be organised, by implementing a system of operational rooms and territorial services through the coordination of the activities of the Flood Service and the management of hydro-climate emergencies, in order to increase the coordination and the emergency intervention capacity

Other Councillorships involved	<ul style="list-style-type: none">▪ Agriculture and food, hunting and fisheries▪ Budget, human resources, heritage, institutional reorganisation, relations with the EU▪ Mobility and transport, infrastructures, tourism, trade▪ Health policies▪ Territorial planning, construction, housing policies, parks and forestation, equal opportunities, International development cooperation▪ Schools, universities, research, digital agenda▪ Welfare, youth policies, mountain and inland areas
Implementation tools	<ul style="list-style-type: none">▪ Regional civil protection plan and directions for Local Authorities▪ Early warning system for hydrogeological and hydraulic risks▪ 24/7 emergency service

	<ul style="list-style-type: none"> ▪ Emergency and post-emergency activities ▪ Regional mobile unit, regional civil protection volunteer system and logistics centres ▪ Awareness-raising activities and civil protection culture with a focus on schools ▪ Exercises for the verification of planning tools ▪ Five-year strategic plan for investments in hydrogeological instability prevention ▪ Plans for urgent interventions resulting from Civil Protection Orders ▪ Design and construction of public works for territorial risk management and coastal defence ▪ Clearances and authorisations aimed at territorial risk management 	
Other bodies contributing to the action	Local Authorities, Universities, Research institutes, ARPAE, Voluntary associations, Government-Civil Protection Department, Components and operational structures of the National Civil Protection System	
Recipients	Bodies, Citizens and Enterprises in the Emilia-Romagna Region	
Expected results	2024	Throughout the term of office
1. Preparation of a revision for LR 1/2005		completion
2. Enhancing knowledge on risks and vulnerabilities for increasing resilience	25% progress	completion
3. Constant review of the weather alert portal		throughout the term of office
4. Approval, also in parts, of the Regional Civil Protection Plan	third section	completion of the approval
5. Approval and updating of Dam emergency plans (PED)		throughout the term of office
6. Support to the Municipalities for updating the Municipal Civil Protection Plans defined with a new directive on planning (No. of municipalities)	120	completion
7. Innovation and implementation of operations rooms, centres and services throughout the territory for civil protection purposes (No. of services financed)	22	72
8. Innovation of the modes of participation of organised voluntary work in the civil protection system		at the end of the legislative term

9. Creation of procedures for the post-emergency phases: innovation of the process management aimed at the activation of emergencies, grants under art. 10 of LR 1/2005 , declarations of state of emergency and related orders and plans, closure of special accounts		completion
10. Implementation of seismic safety through the training of technicians (No.)		400
11. Implementation of an accountability system for the integrated territorial security system		completion
12. May Emergency – OCDPC 992/2023 activities	completion	

Impacts on Local Authorities

Support for emergency management, implementation of risk prevention policies, support in authorisation paths also implementing the knowledge system on which to place individual competences, strengthening of the early warning system through integrated procedures and information systems and common risk scenarios; building resilient communities through the promotion of civil protection culture and coordination of volunteers

Pertaining databases and/or links

<https://protezionecivile.regione.emilia-romagna.it/>

Portal of the regional weather early warning system

<https://allertameteo.regione.emilia-romagna.it/homepage>

Moka National Seismic Risk Relief Programme https://servizimoka.regione.emilia-romagna.it/mokaApp/apps/pnsrs_ed/index.html?sessionID=CF0D0817F1A67F79BB06FDAE7DC7DC3D

Moka SOUP – Fire extinguishing <https://servizimoka.regione.emilia-romagna.it/mokaApp/apps/soup/index.html?sessionID=881F4DEF7096B1B84E374CC63ABA0EE6>

Civil Protection – Geolocator Signals and Interventions <https://servizimoka.regione.emilia-romagna.it/mokaApp/apps/geoloc/index.html?sessionID=63F0EBA8949C69AF1A00FC8B0DF33113>

Moka Hydraulic Maintenance – <https://servizimoka.regione.emilia-romagna.it/mokaApp/apps/pcmi/index.html?sessionID=881F4DEF7096B1B84E374CC63ABA0EE6>

Website in Orma Regional Operations Centre

<https://orma.regione.emilia-romagna.it/rer/a/0094/ARE003117/default.aspx>

Website in Orma National Seismic Risk Relief Programme

<https://orma.regione.emilia-romagna.it/siti/0001/PRO001090/default.aspx>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

Investing, also thanks to the Next Generation EU resources, in a strategic plan for the maintenance, defence and adaptation of existing settlements and infrastructures, and for the prevention of hydrogeological instability and coastal defence through a multiannual programming shared with Local Authorities and all the players involved; a strategy based on strengthening knowledge on risks and vulnerability, identifying priorities, planning prevention measures to be implemented in the short and medium to long term, ensuring certainty and continuity of funding, simplifying procedures, opening widespread work sites, which can be quickly activated, and able to involve a multiplicity of enterprises, of various sizes, to create good jobs in land care

Emilia-Romagna, a region of rights and duties

Giving continuity to the Inland Areas Strategy and approving a new Regional Mountain Law as an updated framework for recognising its specificity and structuring an integrated support and promotion action that provides, among other things: an adequate plan for land maintenance and prevention of hydrogeological instability; the completion of communication infrastructures, incentives for connectivity and the purchase of information technology, particularly in areas with market failure; the expansion of the supply of essential services to the population and the strengthening of TPL or local public transport; measures of attractiveness and support for work and enterprise on the one hand, and for the permanence of young people on the other; the recovery and enhancement of the cultural, building and environmental heritage

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Civil rescue
Civil Protection System

5. PROMOTING THE CIRCULAR ECONOMY AND DEFINING STRATEGIES FOR WASTE REDUCTION

The Emilia-Romagna Region has long been committed to promoting circular economy. As a matter of fact, since 2015, with the approval of LR 16/2015, it has laid the foundations for its future policies that aim to decouple prosperity from the consumption of natural resources, through the transition from a linear economic model, based on the exploitation of natural resources, without any perspective related to their reuse or restoration, to a “circular economy” in line with the European “waste hierarchy”, which places prevention, reuse and recycling at the top.

The policies outlined by LR 16/2015 were implemented first with the Regional plan for waste management (PRGR) 2016-2020, approved by DAL 67/2016 (extended to 2021 by regional law), then with the new Regional waste and remediation Plan (PRRB) for 2022-2027, approved by DAL 87/2022.

The Emilia-Romagna Region has also adopted the “2030 Agenda Strategy for Sustainable Development”, approved by DGR 1840/2021, in implementation of Article 34, paragraph 4, of DLGS 152/2006. It is based on the correlation of the administration's strategic objectives with the 17 Goals and related targets of the UN 2030 Agenda, providing an overall framework aimed at an integrated environmental, economic and social sustainability model.

The circular economy promotion and the following related actions were also taken by the [Pact for Work and Climate](#) signed on 14/12/2020 by the Region and the social, entrepreneurial and territorial partners of Emilia-Romagna.

The following actions will contribute to the achievement of the objective:

- **The regional plan for waste management and the remediation of polluted areas for 2022-2027.** In implementation of the new EU directives on waste (the so-called "Circular Economy Package"), which came into force in the national legal system in 2020, the 2022-2027 Regional Waste Plan has among its focal points the strengthening of the recycling chain, the strategy for reducing the impact of plastics and the strategy on food waste
 - Moreover, in light of the good results already achieved in recent years, the new Plan has foreseen to rise the regional objective of separate waste collection (RD) to 80%, also through the implementation of a Pay-As-You-Throw, environmental and fair scheme in all the municipalities of the Region. The objective is twofold: not only to increase separate waste collection, but at the same time to improve its quality, so as to allow the supply chain closure and the reuse of waste. The higher the quality of separate collection, the more recycling will be possible, calculated according to the new community indications
 - **Implementation of the provisions contained in LR 16/2015** also taking into account the new Regional Waste Management Plan (PRRB 2022-2027)
 - **The extension to all Municipalities of a Pay-As-You-Throw scheme by 2024: an environment-friendly choice**, because it is inspired by the EU principle of “making the polluter pay”, which is also fair, because every household pays “for what it throws away”. This challenge is further complicated today by the [Covid-19](#) emergency, but the objective remains
 - **Investments for businesses** which are able to process recycled waste most effectively with the aid of technologies. In fact, for the circular economy to develop, incentives have to be provided to the industrial system, to enhance the economic benefits of using recycled rather than virgin material, and it is essential to build industrial supply chains for recycled materials, for which the Green New Deal offers a development opportunity. Of particular importance in this regard is the implementation of the candidate actions on the funding lines of the PNRR for circular economy
 - **A more sustainable use of plastics**, (according to the regional strategy called [Plastic-FreER](#))
-

in line with the European legislation through the launch and implementation of the 15 actions aimed at businesses, public bodies and citizens outlined in the “Steering Committee” work

- The **reduction of packaging**, consistent with the goals of the UN 2030 Agenda for Sustainable Development and within the limits necessary to guarantee the safety, quality and acceptability levels of the product by the consumer, also in implementation of the actions that will be put in place under the [Plastic FreER](#) strategy
- The **promotion of the sale of bulk and draught products** in the Emilia-Romagna Region in order to reduce the use of packaging in line with the European waste hierarchy that puts the reduction of waste production first
- The **reduction of food waste** to guarantee the objective set by the new EU directive: 50% reduction by 2030 in total per capita food waste at the retail and consumer level, and reduction in food losses along production and supply chains. The new PRRB 2022-2027 envisages a 38% reduction in food waste by 2027 through the implementation of specific measures acting at the different stages of the life cycle (primary production, food industry, commercial distribution, catering and domestic consumption)
- The **promotion of composting systems** in the forms of self-composting and community composting, understood as a recycling activity of wet waste with the aim of reducing the impacts on the environment deriving from its collection and transport, particularly in the Apennines territory and in more isolated locations
- The **separate collection of textile waste** - fast fashion makes new styles available at low prices causing a sharp increase in the amount of garments produced, used and then discarded. Therefore, the obligation set forth in Article 205, paragraph 6-quater of DLGS 152/2006, as amended by DLGS 116/2020, concerning the separate collection of textile waste is extended to all municipalities in the regional territory
- The approval of **new supply chains to be included in the regional list of by-products** to continue to reduce the amount of special waste generated and give the industry certainty concerning the legal compliance of its procedures
- The continuation of the “Environmental action plan for the sustainability of public sector consumption in Emilia-Romagna” - “green procurement” and the promotion of the implementation of Minimal Environmental Criteria (CAM) in the supply of goods and services and in public works
- The collaboration agreement between the Emilia-Romagna Region and the Sustainable Development Foundation for a circular economy project in the management of sewage sludge (DGR 1679/2021) led to the production of a document describing the techniques aimed at reducing the impact and enhancing the use of sewage sludge.

Due to the flooding in May 2023, there were considerable impacts on waste (particularly on the collection system), the effects of which on the expected results can be quantified in the coming months

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Agriculture and food, hunting and fisheries ▪ Economic development and green economy, employment, training and international relations
Implementation tools	<ul style="list-style-type: none"> ▪ Steering Committee for the implementation of the Plastic-FreER regional strategy ▪ Permanent regional coordination of new by-product chains ▪ Regional Forum for Sustainable Development based on the Pact for Work and Climate ▪ All sector strategic instruments (Plastic-FreER strategy, food waste reduction strategy) ▪ Regional plan for waste management and the remediation of

	<p>polluted areas for 2022-2027</p> <ul style="list-style-type: none"> ▪ Environmental action plan for the sustainability of public consumption in Emilia-Romagna ▪ New regional law on the promotion of the sale of bulk and draught products ▪ Reorganisation of sewage sludge legislation
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Other bodies contributing to the action

Local Authorities (Municipalities and their Unions, Provinces, Metropolitan City of Bologna), Regional Agency for Prevention, Environment and Energy (ARPAE) and other Agencies and instrumental bodies of the Region, ATERSIR, Universities and Research Institutions, Associations and Third Sector Bodies

Recipients

Citizens, regional administrations and relations, economic categories and civil society

Expected results	2024	Throughout the term of office
1. Implementation and development of the actions of the Plastic-FreER strategy through the related Steering Committee		■
2. Increase in the number of supply chains approved in the regional by-product list (no.)		15
3. Percentage of municipalities where a Pay-As-You-Throw scheme is implemented	100%	100%
4. Separate collection on a regional basis	78.5%	80%
5. Reduction of food waste		≥ 30%
6. Recycling index	62.6%	66% as at 2027 taking into account the new method for calculation
7. Implementation of the provisions set forth in LR 16/2015		■
8. Packaging reduction		continuation of initiatives/actions undertaken
9. Opening of new shops entirely dedicated to the sale of bulk and draught products and/or green corners for the sale of unpacked products within shops		100 shops/green corners

Impacts on Local Authorities

Coordination, also through ATERSIR, to ensure that waste management actions are consistent with regional strategies and planning. Involvement in the participatory process through the procedures provided for in the sectoral regulations as well as with the [Pact for Work and Climate](#) – Regional Forum for Sustainable Development

Pertaining databases and/or links

<https://ambiente.regione.emilia-romagna.it/it/rifiuti/temi/rifiuti/economia-circolare>

<https://ambiente.regione.emilia-romagna.it/it/rifiuti/informazioni/documenti-e-pubblicazioni/documenti-e-pubblicazioni-rifiuti>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

Reducing the production of waste, starting with urban waste, and of waste going to landfills or to waste-to-energy plants, with the aim of reducing non-recycled waste to at least 110 kg per capita by 2030, increasing separate waste collection in quantitative and qualitative terms (door-to-door as a priority) with the target of 80% by 2025, consolidating Pay-As-You-Throw schemes in all municipalities, introducing new and different reward mechanisms and ensuring regional self-sufficiency in the management of all waste

Developing new green supply chains with a focus on both climate/energy and industrial material recovery supply chains

Supporting circular economy, including by launching research laboratories involving the High Technology Network, ARPAE, the Environmental Energy Clust-ER, municipalities, environmental service managers and the entire production system, investing in technologies that can reduce waste and facilitate industrial symbiosis, increasing the durability of products and the use of low-emission materials, promoting the recycling, recovery and reuse of waste through the emergence of new dedicated circuits and new plants, also with the aim of increasing regional self-sufficiency

Developing demand for increasingly innovative and sustainable products, services, and public works through the tool of Green Procurement and pre-commercial procurement (forms of partnership between industry and PA)

Accelerating the transition path to move away from single-use plastics, consistent with the obligations under European legislation, and toward more sustainable use of plastics, through the establishment of a regional steering committee that will assess the timing, impacts, and implementation methods of each action

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Sustainable development and protection of land and the environment
Waste

6. IMPROVING WATER QUALITY AND AVAILABILITY

18 years after the approval of the Water Protection Plan currently in force ([PTA 2005](#)), there are still many critical issues in the region, partly aggravated by the ongoing climate change. In this framework, in order to pursue the strategic objective of improving water quality and availability, it is necessary to formulate a new Water Protection Plan-for achieving ambitious actions, developed over a long-term time horizon, according to a strategy fully integrated with the [Pact for Work and Climate](#) and with the 2030 Agenda Regional Strategy for Sustainable Development.

The Water Protection Plan (PTA), the main instrument for governing and managing water resources on a regional scale, under the dual profile of qualitative and quantitative protection of the resource, must integrate with the District Management Plans (PdG), drawn up in accordance with the Water Framework Directive (WFD), helping to implement and better define the measures they provide for on a regional scale.

Since the approval of DLGS 152/2006, there have been 2 district planning cycles, and the 3rd one (2021-2027) is underway. The PdG have incorporated the component and actions of the regional policy on water protection through the introduction of regional measures that have implemented, where not delegated to other bodies, also the PTA 2005, thus making it an active instrument that has continued to express its action, as consistently as possible with the new strategies and methodologies put in place by Europe and with the objectives identified in the PdG.

Compared to the PTA 2005, the Po River and Central Apennines PdG have declined environmental objectives on all regional water bodies, being the updated baseline to strive for. According to DM 260/2010, the status of water bodies must be assessed on the basis of data from a six-year period. A mid-term evaluation can be defined with reference to the three-year period 2020/2022 and will make it possible to check trends against the objectives identified in the PdG.

The main critical points of regional water bodies are linked to the poor ecological status of river water bodies, particularly in the lowland sections, the worsening of the chemical status due also to the introduction of new substances, eutrophication phenomena in marine-coastal waters, and increasingly frequent and long-lasting droughts. The phenomena of water stress, salt intrusion, coastal erosion, morphological modification of watercourses and reservoirs are linked to climate change that generates a different distribution of rainfall and an increase in temperatures that affect the water deficit. Therefore, over the three-year period 2024-2026, action will be taken on a number of specific objectives ranging from the implementation of existing plans for water resources to the drafting of the new protection plan.

In particular, the following actions contribute to the achievement of the strategic objective:

- **Contributing to the implementation of the River Basin Management Plans (PdG):** The Po River Basin Authority's and Central Apennines Authority' Permanent Institutional Conferences on 20/12/2021 adopted the PdG 2021-2027 belonging to the third cycle. The regional contribution aimed at reporting on the implementation of the 2016-2021 River Basin Management Plans and support for the drafting of the update of the Management Plan for 2021-2027 was made official by [DGR No. 2293 of 27/12/2021](#) and [DGR No. 992 of 20/06/2022](#)
- **Drawing up and approving the new [Water Protection Plan \(PTA 2024-2030\)](#)** as the main instrument for governing and managing water resources on a regional scale, under the dual profile of qualitative and quantitative protection, in order to achieve the objectives set by the Management Plans (PdG)
- **Reducing polluting loads**, aiming at improving the efficiency of sewerage networks and reducing the contribution of nitrogen to the field coming from livestock farms through

the improvement of storage systems and distribution methods of livestock effluents as well as through the creation of centralised treatment systems where farms are sufficiently concentrated in order to make the activity cost-effective against the obtainable environmental improvements

- **Reducing water leaks** from the water supply system. In 2021, the actual leakage rate is calculated at 27.04%, while leaks per unit of length from the distribution system average 2.6 m³/m/year with peaks of around 4.0 m³/m/year, mainly in rural areas. The regional figure is much lower than the national average, which is 38.2% (difference between water supplied to system - water metered and billed). The aim for the next years is to further reduce the level of leaks, through works above all on water supply systems in rural zones, with a whole set of different actions ranging from pipe replacement to increasing the efficiency of the remote leak monitoring system
- **Improving the efficiency of the irrigation system:** irrigation uses (about 870 million m³/year) compared to civil (350 million m³/year) and industrial ones (about 200 million m³/year) constitute the main part of the resource demand. There is a need to improve the ratio of volumes withdrawn/delivered to the irrigation user by improving field distribution systems and increasing the efficiency of conveyance systems
- **Reusing wastewater.** The current Water Protection Plan (PTA 2005) identifies 24 wastewater treatment plants whose wastewater could be sent for recovery in agriculture, which would provide about 100 million m³/year of additional resource useful to irrigate about 90,000 ha. The national regulation of the sector has so far hindered the development of this practice, but with the approval of the new European Regulation on the subject, the process of implementation of this measure should be accelerated. The objective for the next years is to recover a large part of the urban wastewater
- **Increasing the storage capacity** of rainwater through solutions to be assessed on a case-by-case basis through specific studies, prioritising environmentally sustainable solutions such as restoring the capacity of existing reservoirs, increasing storage in company and company consortium reservoirs, the artificial replenishment of aquifers and the construction of reservoirs
- **Improving the river Po.** To improve the quality of its water, cleaning it of waste, helping to reduce the amount of microplastics in the Adriatic and enhancing river ecosystems; special attention will be paid to increasing the green areas along the river, creating a real “River Forest” as part of the “4 and a half million trees in the next 5 years” project, which will also constitute an important ecological corridor
- **Improving the quality of coastal waters and transitional water bodies.** Coastal tourism represents one of the main regional economic activities also thanks to the presence of valuable environmental systems such as coastal lagoons. The objective for the next years is to protect and, where necessary, to improve the quality of coastal wetlands and ensure bathing waters throughout the bathing season by reducing short-term pollution linked to the activation of sewer overflows during heavy rainfall events

Due to the flooding in May 2023, there were considerable impacts on the integrated water service (particularly, with reference to the purification efficiency in the affected areas), the effects of which on the expected results can be quantified in the coming months.

The flooding events also caused significant impacts on the environmental water system: in particular, the surface water bodies (inland and marine-coastal waters) hit by the flood outflows were severely affected both directly in the lowland areas and in the hilly-mountainous areas as a result of the occurrence of hydrogeological instability phenomena, with heavy modifications of the morphological and vegetation structure and of the ecological and chemical quality.

Possible repercussions on the quality of groundwater bodies could be identified in the near future, resulting from extraordinary inputs of pollutants.

Also in this case, the effects on the expected results can be quantified and estimated in the coming months/years, also foreshadowing the possibility of having to resort, in some cases, to possible derogations/exemptions under Directive 2000/60/EC on the basis of the six-year institutional classification

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Agriculture and food, hunting and fisheries ▪ Budget, human resources, heritage, institutional reorganisation, relations with the EU ▪ Mobility and transport, infrastructures, tourism, trade ▪ Health policies ▪ Territorial planning, construction, housing policies, parks and forestation, equal opportunities, International development cooperation ▪ Economic development and green economy, employment, training and international relations
Implementation tools	<ul style="list-style-type: none"> ▪ Implementing Rules for the 2024-2030 Water Protection Plan ▪ New Water Management System and Land Registry ▪ Monitoring networks (extension of monitoring to priority substances) ▪ River contracts ▪ Rules on the simplification of procedures related to water concessions ▪ Regulations on sewage ▪ Law on the modes and procedures for the allocation of concessions of large water derivations for hydroelectric purposes ▪ Regional regulations implementing the Ministerial Decree on reservoir management projects ▪ Funding deriving from DM 269/2020 and Measure M2C4, Investment 4.4 and M2C2, Investment 4.2 of the PNRR
Other bodies contributing to the action	ARPAE, District Authorities of the Po River Basin (ADBPo) and of the Central Apennines, Local Authorities (Municipalities and Metropolitan City), Authorities in Area Vasta, Land Reclamation Consortia of first and second degree, ATERSIR, Interregional Agency for the Po River (AIPO) Regional Agency for territorial risk management and Civil protection, relevant Ministries, Civil Protection Department, Universities and research bodies, National Environmental Protection System (SNPA), ISPRA
Recipients	Citizens, Farmers, (with regard to drinking water and irrigation/livestock use), Industries, Tour operators, managers of reservoirs for drinking water, hydropower, irrigation, aqueduct and sewerage service operators

Expected results	2024	Throughout the term of office
1. Implementing and updating water resources planning:		
1.1 Percentage progress of planned measures and actions (with reference to the WFD six-year period)	60%	60%

1.2 Water Protection Plan 2024-2030	approval by the Council of the PTA 2024-2030	approval by the Legislative Assembly of the PTA 2024-2030
2. Water quality		
2.1 Maintaining good chemical status of river water bodies and achieving the WFD objectives identified in the District Management Plans (2020: 89%)	93%	93%
2.2 Improvement up to a good ecological status of river water bodies in order to achieve the WFD objectives identified in the District Management Plans (2020: 26%)	50%	50%
2.3 Maintaining a good ecological status of lake water bodies and achieving the WFD objectives identified in the District Management Plans (2020: 60%)	60%	60%
2.4 Improvement of the ecological status of transitional and marine coastal water bodies in order to achieve the WFD objectives identified in the District Management Plans		at the end of the legislative term
3. Implementation of the funding lines provided by DM 269/2020 and Measure M2C4, Investment 4.4 of the PNRR, "Investments in sewerage and purification"	■	■
4. % of population in urban agglomeration with available urban waste water collection and treatment (Target for 2025: 99.31)	99.19	■
5. Implementation of the funding lines under measure M2C2, investment 4.2 of the PNRR "Leak reduction in water distribution networks, including digitalisation and monitoring of networks"	■	■
6. Reduction of actual network leaks at regional level	23%	22%
7. Reuse of urban wastewater: it is estimated that potentially about 100 million m ³ /year of		■

additional water could be made available, sufficient to irrigate about 90,000 ha		
8. Increasing storage capacities for irrigation (and in some cases for multiple purposes), recovery of existing reservoir capacity, increase of storage company and company consortium reservoirs, feasibility assessment of medium to large reservoirs	2.1	6.3

Impacts on Local Authorities

Coordination and participation to ensure the sharing of priorities, the correct allocation of resources, the simplification of authorisation procedures, the enhancement of skills, and the updating of spatial and urban planning

Pertaining databases and/or links

<https://ambiente.regione.emilia-romagna.it/it/acque>

<https://datacatalog.regione.emilia-romagna.it/catalogCTA/>

<https://www.arpae.it/index.asp?idlivello=112>

https://www.arpae.it/dettaglio_generale.asp?id=3679

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

Increasing the protection and enhancement of water resources, improving the state of ecosystems, encouraging their sustainable use also by reducing consumption and waste in both the residential, industrial and agricultural sectors (Water Footprint), improving their quality and availability, with a view to halving network losses, increasing, innovating and improving storage capacity, reusing wastewater and rainwater, taking the opportunity to apply for projects within the PNRR

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Sustainable development and protection of land and the environment

Protection and enhancement of water resources

7. IMPROVING AIR QUALITY

At the end of the period of reference of the current Integrated Regional Air Plan (PAIR2020), air quality has improved but the objectives set by the framework directive have not yet been completely achieved. Therefore, it is necessary to start the new planning phase to tackle the critical issues which remain within the region in the Po basin and to pursue further environmental quality objectives set by the [Pact for Work and Climate](#). The action will thus focus on specific objectives, ranging from the complete implementation of existing plans to the drafting of the new plan:

- **Implementing the [Integrated Regional Air Plan PAIR 2020](#), basin agreements, PREPAIR project**

By 2020, being the time horizon of the plan scenario, we achieved a reduction in emissions of the various pollutants, compared to the target to be reached, of between 80% and 10% (PM10 50%, SO2 80%, NOx 44%, NH3 10%, VOC 70%). In November 2020, the European Court of Justice condemned Italy for exceeding the PM10 limit values, which for Emilia-Romagna related only to the daily PM10 limit value in the areas of Pianura east and Pianura west. In order to implement such sentence, in coordination with the other Regions of the Po Valley basin, the Region adopted extraordinary measures that applied some plan provisions to all the municipalities of the Po Valley (207 Municipalities), introduced new measures, extended the period of application and implemented a new mechanism for the activation of emergency measures on a preventive basis. At the same time, specific calls for such measures were financed.

- **Approving the new [Integrated Regional Air Plan \(PAIR-2030\)](#)**

With DGR 527/2023 (and subsequent integration with DGR 571/2023), the proposal of the Integrated Air Plan (PAIR 2030) with target scenarios to 2030 was adopted. The plan identifies some measures in 8 priority areas for the achievement of air quality objectives, 5 of which being thematic (urban and lowland areas, transport and mobility, energy and biomass for domestic heating, production activities, agriculture and animal husbandry) and 3 of which being cross-cutting (GPP, communication, information and training, air quality management tools).

The pursuit of an "ambitious plan" requires the involvement of all levels of government and a broad integration of policies through a greater involvement of the transport, energy, productive activities and agriculture sectors in line with the guidelines of the [Pact for Work and Climate](#). The plan also aims at a strong integration with policies to counteract climate change and health and environmental policies to prevent the negative effects of pollution on health.

Cities. Rethinking cities for zero-emission mobility. Reducing traffic flows in urban areas through the extension of low-emission zones (pedestrian areas and restricted traffic zones), promoting bicycle and pedestrian mobility, urban and peri-urban forestation as well as public mobility. Taking extraordinary measures during high pollution episodes. Improving integration with the General Urban Plans and Urban Traffic Plans (PUMS, PUT) to implement policies to compact the urban fabric, by avoiding the dispersion of settlements and commercial activities in order to promote bicycle and pedestrian mobility. Strengthening green policies (making urban green spaces, particularly in the lowlands, a green lung to reduce climate-changing emissions).

Transport. Favouring modal diversion in urban areas in favour of TPL or local public transport/foot/bike through the promotion of public transport, modal interchange, tariff integration and infomobility; favouring mobility management and taking full advantage of the environmental opportunities of [smart or remote working](#); promoting sustainable logistics for both long and short haul.

Energy. Regulating the use of woody biomass for domestic heating; introducing management measures to save energy; promoting the regeneration of residential and industrial buildings to increase energy efficiency.

Productive activities. Promoting the best techniques of production systems.

Agriculture. Making farming and animal husbandry techniques more sustainable to reduce ammonia emissions. Strengthening measures in this area by promoting more sustainable livestock, effluent and manure management practices, by improving the integration of the plan with the Rural Development Programme. Promoting the production of biomethane from the anaerobic digestion of agricultural and forestry residues.

Interregional and supra-regional governance. Being a protagonist of the choices in the Po Valley Basin, also through the Prepair EU project and the agreement signed in June 2017 between the Ministry of the Environment and the Emilia-Romagna, Lombardy, Piedmont and Veneto Regions, which identifies measures to be implemented through regulatory changes, incentive systems or projects in the sectors of sustainable mobility (e.g. MOVE-IN), biomass combustion for domestic use and agriculture, i.e. the sectors with the greatest impact on air quality in the Po Valley Basin.

- **Implementing a new system for the forecast, assessment and management of air quality at Bologna technopole.** As part of the project for the realisation in Emilia-Romagna of the [Data Valley](#), which sees the concentration of initiatives such as the transfer of the Data Centre of the European Centre for Medium-Range Weather Forecasts (ECMWF), the activities of the "[Big Data and Artificial Intelligence for Human Development Foundation](#)" and Centro Italia Meteo, a project to implement a new system for forecasting, evaluating and managing air quality at the Bologna technopole will be included. In order to predict the territorial system's response to regional policies to improve air quality and combat climate change, the Region launched the project "Gemella Digitale per la componente atmosfera" (Digital Twin for the Atmosphere). The project is part of the activities of the Digital Innovation Hub of Emilia-Romagna (DIHER) and will lead to the integration of the different evaluation and forecasting models currently available as well as to the expansion of the data system used. The project started from the prototype of a national system for air quality assessment and management developed by ARPAE as a downstream service of the Copernicus Atmospheric Monitoring System (CAMS) and aims at consolidating the operational services through the resources made available by the national Space Economy programme, co-financed by the Emilia-Romagna Region

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Agriculture and food, hunting and fisheries ▪ Mobility and transport, infrastructures, tourism, trade ▪ Territorial planning, construction, housing policies, parks and forestation, equal opportunities, International development cooperation ▪ Health policies ▪ Economic development and green economy, employment, training and international relations ▪ Welfare, youth policies, mountain and inland areas
Implementation tools	<ul style="list-style-type: none"> ▪ Proposal for a New Integrated Regional Plan (PAIR 2030) (DGR 527/2023) ▪ Calls for proposals referring to actions aimed at improving air quality (biomass, sustainable transport and mobility, etc.) ▪ Life-IP Prepair project ▪ Sector Plans (PER, PRIT, PUG, PUMS, PUT, Green Plans)

	<ul style="list-style-type: none"> ▪ Programme for Rural Development (CoPSR) and Regional Operational Programme - European Regional Development Fund (POR-ERDF), ministerial funds (MEF/MASE/MIT) ▪ Po Valley Basin Agreements ▪ National Air Pollution Control Programme (PNCIA) ▪ Extraordinary provisions on air quality protection (DGR 33/2021) ▪ Further extraordinary provisions on air quality protection (DGR 189/2021) ▪ Further extraordinary measures for air quality protection and extension of the PAIR 2020 Integrated Regional Air Plan. Formalisation of the involvement of the national level for the adoption of measures relating to emission sources over which the Region does not have administrative and legislative competence (DGR 2130/2021) ▪ Copernicus National Mirror Programme ▪ National Recovery and Resilience Plan(PNRR) 	
Other bodies contributing to the action	ARPAE, Local Authorities (Municipalities and metropolitan area), relevant Ministries (MASE, Ministry of economic development, MEF, MIPAAF, Ministry of Infrastructures and Sustainable Mobility, Ministry of Health), Presidency of the Council of Ministers, other Regions and ARPAs of the Po basin, ART-ER , ANCI, Big Data and Artificial Intelligence for Human Development Foundation, Universities and research bodies (ISPRA, ENEA, etc.)	
Recipients	Municipalities, Companies, Citizens, Economic and Social Associations	
Expected results	2024	Throughout the term of office
1. Integrated Regional Air Plan PAIR 2020, basin agreements, PREPAIR project		PREPAIR project end
2. New Integrated Regional Air Plan PAIR 2030	entry into force of the new Plan	plan implementation
3. Compliance with annual limit values for PM10 (40 micrograms/m3) and NO2 (40 micrograms/m3)	compliance with limit values	compliance with limit values
Pertaining databases and/or links		
https://ambiente.regione.emilia-romagna.it/it/aria		
https://ambiente.regione.emilia-romagna.it/it/aria/temi/pair2020		
https://ambiente.regione.emilia-romagna.it/it/aria/temi/verso-il-nuovo-pair2030-1		
https://datacatalog.regione.emilia-romagna.it/catalogCTA/ ,		
https://www.arpae.it/aria		
https://www.arpae.it/it/temi-ambientali/aria/liberiamo-laria		
https://www.arpae.it/dettaglio_generale.asp?id=3889&idlivello=2054		
https://www.lifeprepare.eu		
https://ambiente.regione.emilia-romagna.it/it/bandi		

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

The above-mentioned objectives can find an adequate response within the Framework Agreement for Air Quality in the Po Valley Basin, which can activate extraordinary investments to improve air quality, drastically reducing emissions of particulate matter, nitrogen oxides and ammonia and, consequently, helping to improve even ground and surface water conditions, with an all-round integrated action, based on reliable and comparable data, on all sources of pollution, through projects financed with national and European Union resources and shared with the other three regions. Given the national relevance and the EU infringement procedures, the air quality of the Po Valley Basin should be taken as an objective with specific planning by the government within the PNRR or dedicated funding programmes, and in any case as a decisive criterion in the sectoral planning of the various institutional levels.

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Sustainable development and protection of land and the environment

Air quality and pollution reduction

8. FACILITATING THE REMEDIATION AND REUSE OF CONTAMINATED SITES AND BUILDINGS

The Region adopts the objective of favouring the environmental remediation and reuse of contaminated sites and buildings considering that the re-purpose of the environment intended as a complex apparatus made up of heterogeneous elements (water, soil, air, habitat, community, economic activities) must be pursued with a multidimensional approach in order to be as effective, sustainable and inclusive as possible.

With reference to the environmental remediation and reuse of contaminated sites, through the governance of the actions of the responsible entities, the Region intends to facilitate sustainable clean-up operations and urban regeneration strategies directed at ensuring the protection of the environment and human health, also considering the economic, environmental and social aspects of the surrounding contexts.

The Region also intends to encourage the removal and disposal of asbestos from publicly and privately owned buildings, focusing on protecting the health of citizens and workers while pursuing environmental protection objectives.

The implementation of a programme for asbestos removal from school and hospital buildings continues, aimed at guaranteeing the right to health of the younger generations, education and health workers, as well as the healthiness of places of study and care.

It is also intended to launch a new programme to finance the companies in the regional territory, with the aim of promoting asbestos removal from buildings that house production, tertiary sector and commercial activities of companies, oriented towards the protection of workers' health and the qualification of workplaces

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Health policies ▪ Territorial planning, construction, housing policies, parks and forestation, equal opportunities, International development cooperation ▪ Schools, universities, research, digital agenda
Implementation tools	<ul style="list-style-type: none"> ▪ Regional plan for waste management and the remediation of polluted areas for 2022-2027 ▪ Funding deriving from DM 269/2020 and Measure M2C4, Investment 3.4, Remediation of the soil of orphan sites of the PNRR ▪ Financial investments with grants to cover 100% of the costs incurred for the removal and disposal of asbestos on school buildings of all levels and on hospital buildings ▪ Environmental action plan for a sustainable future
Other bodies contributing to the action	<p>Local Authorities (Municipalities and their Unions, Provinces, Metropolitan City of Bologna, Management Bodies for Parks and Biodiversity); Regional Agency for Prevention, Environment and Energy (ARPAE) and other Agencies and instrumental bodies of the Region, Local Health Authorities, University Hospitals, Universities and Research Bodies, Third Sector Associations and Bodies, relevant Ministries, Presidency of the Council of Ministers – Civil Protection Department, enterprises</p>
Recipients	<p>Citizens, regional administrations and relations, economic categories and civil society</p>

Expected results	2024	Throughout the term of office
1. Implementation of a call for proposals for the removal of asbestos from school and hospital buildings	■	■
2. Reducing the number of older remediation procedures in progress		30%
3. Implementation of the funding lines provided by DM 269/2020 and Measure M2C4, Investment 3.4 of the PNRR		■
4. Call for proposals for asbestos 2023 Incentives to companies for the removal and disposal of asbestos-containing structures	■	

Impacts on Local Authorities

Local Authorities will have to implement the measures contained in the Regional plan for waste management and the remediation of polluted areas 2022-2027 (PRRB) that refer to them.

Local Authorities interested in asbestos removal in publicly-owned school and hospital buildings will benefit from the grant that will cover the cost of such intervention.

AUSL Health Authorities and University Hospitals interested in asbestos removal in publicly-owned hospital buildings will benefit from the grant that will cover the cost of such intervention

Pertaining databases and/or links

The main cognitive tool used to collect and process data on polluted sites is the Regional Register of Polluted Sites: <https://ambiente.regione.emilia-romagna.it/it/rifiuti/temi/siti-contaminati/anagrafe/anagrafe-dei-siti-contaminati>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

Promoting sustainability, innovation and attractiveness of historic centres through the development of regeneration processes, which hold together building and urban planning interventions, accessibility and mobility choices, the strengthening of services and infrastructures, climate change adaptation actions and measures to revitalise the economic and social fabric

Emilia-Romagna, a region of rights and duties

Combating territorial, economic, social and gender inequalities that weaken cohesion and prevent a fair and sustainable development.

Emilia-Romagna, a region of knowledge and learning

Ensuring safer, more sustainable and modern school buildings through a 10-year regional plan that also prioritises new European resources, related to the Renovation Wave initiative, towards energy efficiency upgrades for new zero-emission buildings

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Sustainable development and protection of land and the environment
Environmental protection, enhancement and recovery

9. PROMOTING SUSTAINABILITY KNOWLEDGE AND CULTURE

In an integrated and cross-cutting perspective of environmental, economic and social sustainability, the aim is to promote the sharing of knowledge, values, skills, management systems, scenarios and objectives of sustainability with public and private organisations and individual citizens, responding to the educational needs to support the policies of the Region and contributing to the promotion of the overall Regional Strategy for Sustainable Development and the [Pact for Work and Climate](#).

It is also intended to improve the quality and effectiveness of regional laws in order to ensure adequate regulatory impact analysis (AIR) tools on environmental regulations and their effect on the Ecological Transition process, by carrying out ex-ante regulatory impact analysis as a rule, except for justified reasons of urgency. For this operation, in line with the aims and principles set out in LR 18/2011 (Measures for the implementation of the simplification objectives of the regional administrative system), the Region will identify the priority areas to which to apply the ex-ante environmental regulatory impact analysis

Other Councillorships involved	<ul style="list-style-type: none"> Budget, human resources, heritage, institutional reorganisation, relations with the EU
Implementation tools	<ul style="list-style-type: none"> Regional Programme of information and education on sustainability for 2020-2022 Regional programming and industry standards Inclusion in legislative planning of the areas in which the environmental regulatory impact analysis (AIR) is to be carried out
Other bodies contributing to the action	ARPAE, the 38 Sustainability Education Centres, Local Authorities, Voluntary Associations, Schools, Universities
Recipients	Citizens, Students, Training providers, Public and private organisations

Expected results	2024	Throughout the term of office
1. Approval of the new Programme of Sustainability Information and Education for 2024-2026	■	
2. Implementation of measures of the Regional Programme of information and education on sustainability for 2024-2026	■	■
3. Dissemination of knowledge of sustainability scenarios and objectives from an integrated perspective	■	■
4. Analysis of the impact of ex-ante environmental regulation on regional laws with significant relevance to the topic	■	■

Impacts on Local Authorities Local Authorities contribute to the sustainability education network

Pertaining databases and/or links

<https://www.regione.emilia-romagna.it/infeas/chi-siamo/cosa-fa-la-regione>

https://www.arpae.it/it/temi-ambientali/educazione_alla_sostenibilita/chi-siamo

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Participation

Promoting information and communication actions that can facilitate the responsibility of the whole regional society with respect to the sustainability objectives of regional planning, consistently orienting individual and collective behaviours, raising awareness and co-responsibility of citizens

Identification of more effective forms of information, involvement and reporting addressed to citizens, to strengthen transparency, accountability and shared responsibility for the change we want to pursue together

The 2030 Agenda Regional Strategy for Sustainable Development



Sustainable development and protection of land and the environment

Regional budget

Single regional policy for sustainable development and territorial and environmental protection

10. PROMOTING INFORMATION TO CITIZENS ON TERRITORIAL RISK PREVENTION AND RESILIENCE

In view of the increasingly obvious consequences of climate change, the aim of raising awareness of the structural actions taken by the Region for territorial risk prevention becomes even more strategic, with a view to increasing territories' resilience through awareness and knowledge.

This objective includes the activation of an open data portal that was created to allow citizens and Local Authorities easy access to all the latest information on the realisation of the works financed during the legislative term and their progress, municipality by municipality and province by province, as well as the addition of new information tools and databases with a view to simplification. Such a portal, "Cura è prevenzione. Tutti i cantieri in Emilia-Romagna" (Care is prevention. All the construction sites in Emilia-Romagna), (<https://www.regione.emilia-romagna.it/territoriosicuro>) was activated in April 2021 and data on the progress of interventions will be updated and made available every six months so that citizens can be constantly updated on the progress of construction sites and resources.

The actions will be targeted so as not to generate overlap or duplication with the system of transparency and dissemination of environmental information implemented by the Region in accordance with legal obligations, but rather to generate integration and synergies with respect to it in order to make the data more accessible to users.

This objective is integrated with the one related to "Promoting sustainability knowledge and culture" as it refers to sustainability in all its dimensions, therefore also with regard to territorial risk management and resilience.

This objective is related to the new [Pact for Work and Climate](#)

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Territorial planning, construction, housing policies, parks and forestation, equal opportunities, International development cooperation ▪ Welfare, youth policies, mountain and inland areas
Implementation tools	<ul style="list-style-type: none"> ▪ Thematic software development ▪ Integration of knowledge tools and databases
Other bodies contributing to the action	Regional Agency for territorial risk management and Civil Protection, Interregional Agency for the Po River, Land Reclamation Consortia, Regional Agency for Environmental Protection (ARPAE), Local Authorities, Authorities in Area Vasta
Recipients	Citizens, Local Authorities and other Administrations, Stakeholders

Expected results	Throughout the term of office
1. Semi-annual update of the Open data portal on construction sites in Emilia-Romagna	throughout the term of office
2. Development of risk prediction models	within the legislative term
3. Extension of cognitive tools on territorial risk prevention and resilience	within the legislative term

Impacts on Local Authorities

Contribution and collaboration in data management and dissemination

Pertaining databases and/or links

<https://www.regione.emilia-romagna.it/territoriosicuro>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate**Participation**

Promoting information and communication actions that can facilitate the responsibility of the whole regional society with respect to the sustainability objectives of regional planning, consistently orienting individual and collective behaviours, raising awareness and co-responsibility of citizens

Identification of more effective forms of information, involvement and reporting addressed to citizens, to strengthen transparency, accountability and shared responsibility for the change we want to pursue together

The 2030 Agenda Regional Strategy for Sustainable Development

Sustainable development and protection of land and the environment**Regional budget**

Single regional policy for sustainable development and territorial and environmental protection

11. STRATEGIC PROJECT FOR THE PO RIVER

The Po River represents a common asset of extraordinary landscape, environmental and social importance, to be preserved and enhanced in its uniqueness also for future generations.

Beginning with the PNRR, there are several opportunities for revitalising the river from an integrated perspective that brings together the environmental context understood in functional terms from an ecological, geomorphological and landscape point of view, taking into account flood defence requirements and water resource use.

It is therefore necessary to set up a Strategic Project for the Po river (PSPo) as a cognitive, management and integration tool of the intervention policies started within the Po river shaft affecting the regional territory, which allows to bring together the set of ongoing or forthcoming projects, with the aim of creating a strong synergy among the different sector objectives and the consequent actions, with a view to a sustainable growth of the territory, based on the enhancement of the natural and cultural heritage of the river landscape, the conservation of biodiversity, the improvement of hydraulic safety conditions and the development of a more modern form of slow tourism.

The PSPo will make it possible to create a place of integration and reconnection between the territory and the projects involving the Po river, with reference to the investments allocated under the PNRR, to the state resources programmed by the relevant Ministries, and to local initiatives closely related to the development of the river territory. This will make it possible to enhance the value of the actions undertaken with reference to all the external effects that the set of these actions produces in terms of socio-economic and environmental benefits for the territories and the activities that are developed in them, also considering the synergies with similar actions carried out by the neighbouring regions (Lombardy and Veneto) as well as to increase the level of knowledge, awareness and participation of the communities and stakeholders that live there.

Due to the succession of exceptional weather events in the Region last May, widespread damage was caused to existing hydraulic works also in the hydrographic areas related to the Project, the effects of which on the expected results will be quantified in the coming months

Other Councillorships involved	<ul style="list-style-type: none">▪ Agriculture and food, hunting and fisheries▪ Culture and Landscape▪ Mobility and transport, infrastructures, tourism, trade▪ Territorial planning, construction, housing policies, parks and forestation, equal opportunities, International development cooperation▪ Welfare, youth policies, mountain and inland areas
Implementation tools	<ul style="list-style-type: none">▪ Drafting of the Po River Strategic Project▪ Development of specific databases
Other bodies contributing to the action	Local Authorities, Authorities in Area Vasta, Interregional Agency for the Po River, Po River District Basin Authority, Regional Agency for territorial risk management and civil protection, Land Reclamation Consortia, Regional Agency for Environmental Protection and Energy
Recipients	Entire regional society

Expected results	2024	Throughout the term of office
1. Drafting of the Po River Strategic Project	100%	throughout the legislative term

Impacts on Local Authorities

Local Authorities will be key players in the construction of the Po River Strategic Project, through their active involvement in the planned participatory process.

They will be the main beneficiaries of the PSPo as they will have at their disposal a tool that allows them to enhance the actions undertaken and the set of external effects that all these actions produce for the benefit of the territories

Pertaining databases and/or links

As part of the preparation of the Po River Strategic Project, the development of a specific database is planned

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

Investing, also thanks to the Next Generation EU resources, in a strategic plan for the maintenance, defence and adaptation of existing settlements and infrastructures, and for the prevention of hydrogeological instability and coastal defence through a multiannual programming shared with Local Authorities and all the players involved; a strategy based on strengthening knowledge on risks and vulnerability, identifying priorities, planning prevention measures to be implemented in the short and medium to long term, ensuring certainty and continuity of funding, simplifying procedures, opening widespread work sites, which can be quickly activated, and being able to involve a multiplicity of enterprises, of various sizes, to create good jobs in land care

Increasing the protection and enhancement of water resources, improving the state of ecosystems, encouraging their sustainable use also by reducing consumption and waste in both the residential, industrial and agricultural sectors (Water Footprint), improving their quality and availability, with a view to halving network losses, increasing, innovating and improving storage capacity, reusing wastewater and rainwater, taking the opportunity to apply for projects within the PNRR

Planting 4.5 million trees in 5 years, enhancing and protecting the forest heritage, upgrading the existing heritage and increasing green areas in the cities; helping clean the air and protect biodiversity with the creation of forests, including riverine forests, and forest plantations, identifying the most suitable areas with the involvement of Local Authorities, citizens and agricultural operators; protecting existing ecological corridors as strategically essential, improving their connectivity

Protecting, enhancing and promoting mountain and inland areas, starting from the excellences constituted by natural resources and parks, protected areas and UNESCO Mabs, as irreplaceable reservoirs of biodiversity and basins of opportunity for sustainable development of territories and local populations

Investing for a new sustainable, inclusive and slow tourism, starting with cycle and walking routes, building intermodal and integrated routes that connect the cultural, archaeological and landscape excellences of our territory, promoting investments on renewable energy and electric mobility, and favouring environmentally sustainable tourism facilities with zero impact

Emilia-Romagna, a region of work, businesses and opportunities

Relaunching, with the aim of creating good business and good employment, our tourism districts, stimulating, also in collaboration with other neighbouring regions, the recovery of important tourist flows from abroad, strengthening relations with international markets, by investing in strategic assets and cross-cutting thematic products – the Riviera and the Apennines, Cities of Art and the network of castles, the Po River and its Delta, nature parks and theme parks, spas and wellness, hiking and biking trails, Food Valley, Motor Valley, Wellness Valley – and in the sector of congresses, conventions and events

The 2030 Agenda Regional Strategy for Sustainable Development



Sustainable development and protection of land and the environment

Regional budget

Territorial risk management

Tourism

Development and enhancement of tourism



The current socio-economic scenario is strongly influenced by what is called “polycrisis”, understood as the overlapping and interlinked occurrence of several adverse events or phenomena whose effect is more significant than their mere sum.

Our Region was unfortunately no stranger to this dynamic, from Covid, through the effects on the regional economy of the war in Ukraine and rising energy costs, to the terrible flooding that affected much of our regional territory.

If Covid has definitively sanctioned the need for additional public resources for the resilience and efficiency of the national health care system, the flood has further strengthened the intention to pursue the ecological and energy transition objectives that the Region had already set itself with the signing of the "Pact for Work and Climate".

That is why budget policies will be strongly oriented towards economic recovery, social and territorial cohesion and support for public and private investment, with a special focus on sustainability issues and the ecological and digital transition.

In this sense, it will be crucial to seize all the opportunities provided by Europe, starting from the implementation of the 2021-2027 Programming, passing through the PNRR, to the access to EU resources useful for post-flood reconstruction.

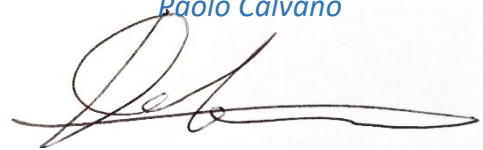
Similarly, work organisation policies, on the one hand, and the management of regional public assets, on the other, will contribute to achieving those objectives, by making spaces more efficient and rationalised, as well as by investing in flexible ways of working, with the aim of enhancing individual and Body performance. In this perspective, it will be essential to continue the process of digital transformation of the public administration, also in order to simplify and improve access to services for citizens and businesses.

The structure of institutional governance, starting with the Municipalities and their Unions, passing through the provinces and the Metropolitan City of Bologna, can contribute to this objective, acting on subsidiarity and making public action even more efficient and effective.

Finally, we also aim to make regional investee companies part of these objectives, through the definition of unitary governance and industrial policies consistent with the regional strategies shared in the "Pact for Work and Climate" with economic and social forces and other institutional players in the region.

Councillor for budget, human resources, heritage, institutional reorganisation, relations with the EU

Paolo Calvano

A handwritten signature in black ink, appearing to be 'Paolo Calvano', written over a light grey rectangular background.

1. PACT FOR SIMPLIFICATION AND NATIONAL PNRR 1,000 EXPERTS PLAN

The Regional Council is implementing a work programme that contains the main strategies for [simplification](#) as well as for organisational and institutional adaptation to the most relevant regulatory and organisational changes introduced, at state and regional level, to overcome the crisis caused by the [Covid-19](#) pandemic, to fully implement the National Recovery and Resilience Plan (PNRR) and deal with the serious crisis caused by the flooding that affected a large portion of the region in May 2023.

As a matter of fact, simplification is one of the actions that the National Recovery and Resilience Plan envisages as an indispensable condition for the country to acquire the necessary capacity, including the administrative one, to restart. The goal is to revitalise the business and economic fabric, to give impetus, to ensure the sustainability of public services and guarantee the protection of community rights.

Since among the main obstacles to effective administrative action is the proliferation of regulations and rules that layer on top of previous ones, the objective of the strategy proposed is, among others, to make maximum use of the legal means we have to the profit of the reasoned implementation of regulatory instruments.

In fact, the introduction of new regulations proves to be appropriate only in cases of extreme necessity, and whenever the regulatory instrument is acted upon, it must first be subjected to rigorous scrutiny as to its concrete implementation capacity and its ability to be enforced in a straightforward manner.

With this in mind, in 2021 the Regional Council shared, with the signatories of the [Pact for Work and Climate](#) of Emilia-Romagna, a [Pact for Simplification](#) that sets a common strategy for all the players of the economic and social life of our Region and indicates specific objectives to be achieved through the shared creation of a range of short and long-term interventions. Therefore, it was chosen the method consisting in the joint decision with the local government system and in the collaboration with the economic and social representatives of the territory, considering that this method is more suitable for identifying solutions that can tangibly ensure the inescapable balance between legality and [simplification](#) that the Region must implement. More specifically, the document consists of 11 lines of action that are divided into a total of 78 cross-cutting and sectoral simplification measures distributed in the following areas: works, contracting and public contracts; agriculture; business; environment and energy; construction and land; labour; training; culture; justice; health and social.

The Regional Council has appointed a technical steering committee to oversee the implementation of the actions contained in the Pact. In fact, the actions planned are spread over several areas, the immediate ones and those to be introduced into the system on an experimental basis. In addition to these, all the organisational, regulatory and procedural solutions that are most suitable for their realisation must be added.

Therefore, the simplification action is based on the identification and consequent reduction or elimination of all those bureaucratic requirements, still deemed to be excessive, that risk slowing down the start-up and/or conduct of economic activities in our territory.

The Pact is dynamic in nature and, thanks to the collaborative and concerted method that underpins the strategy of [simplification](#) pursued by the Council, meet the needs that come from society and institutions and identify solutions that best meet the requests of the public and private stakeholders the Region wants to deal with.

Moreover, substantial effects of [simplification](#) will never be achieved without the real integration with other levels of government, starting with the State one.

For this reason, too, there is a need for constant oversight of the bodies and activities that deal with simplification issues at the national level, starting with the work of the Conference of the Regions and the so-called "Conference system" more generally.

To this end, the activities carried out by the Council for the implementation of simplification policies included in the new Pact will be managed in close connection with the Technical Table for the coordination of the 2020-2026 Agenda for [Simplification](#), in which the Emilia-Romagna Region is member by designation of the Conference of Regions and Autonomous Provinces.

The status of implementation of the measures in the regional pact was presented in May 2023 to all members of the Pact for Work and Climate.

The Council reaffirmed its commitment to constantly monitor the progress of the lines of action and to propose any changes and additions, also with reference to specific functions, which may be necessary, also in the light of the constantly fruitful dialogue with the members of the committee of the Pact for Work and Climate.

In order to concretely implement the reform actions in the field of simplification and accelerate the administrative procedures also preparatory to the implementation of the projects envisaged in the PNRR, the Emilia-Romagna Region, with the Territorial Plan approved by [Resolution 2129/2021](#) and subsequently modified (Resolution 201/2023 Acknowledgement of variation of the territorial plan of the Emilia-Romagna Region), intervenes to support territorial administrations with the aim of speeding up complex procedures for authorisation towards businesses and citizens, with particular reference to those preparatory to the implementation of the projects envisaged in the PNRR.

Therefore, the Territorial Plan aims to ensure administrative improvement at the territorial level through multidisciplinary task forces that work alongside local governments to speed up investments also under the PNRR (Progetto mille esperti or Thousand Experts Project)

Other Councillorships involved	<ul style="list-style-type: none"> Regional Council in relation to specific competences
Implementation tools	<ul style="list-style-type: none"> Pact for Work and Climate of Emilia-Romagna Pact for Simplification (being an integral part of the Pact for Work and Climate) Technical table for the coordination of the National Agenda for Simplification PNRR Steering Committee
Other bodies contributing to the action	C.A.L. (Council of Local Authorities), UPI-ER, ANCI-ER, State Administrations involved, Local Authorities (Municipalities, Unions, Metropolitan City of Bologna and Provinces), Conference of Autonomous Regions and Provinces, Chambers of Commerce CC.I.AA., Business Associations, Professional Orders, signatories of the Pact for Work and Climate of Emilia-Romagna, 1,000 experts Project, National PNRR

Recipients Citizens, Businesses, Third Sector, Public Administration

Expected results	2024	Throughout the term of office
1. Internal coordination of the Body for the implementation of urgent state simplification measures	■	■

2. Technical collaboration in the activities of the First Commission (Institutional and General Affairs) of the Conference of Regions and Autonomous Provinces on simplification issues	■	■
3. Implementation, monitoring and updating of the National Agenda for Simplification, within the framework of the technical coordination table chaired by the Department of Civil Service of the Presidency of the Council of Ministers	■	■
4. Internal and external coordination for the implementation of the Pact for Simplification of Emilia-Romagna	■	■
5. Introduction of new rules, amendments and/or adaptation of existing ones, where strictly necessary	■	■
6. Possible revision of the general law on the activities and procedures of the Emilia-Romagna Region	■	■
7. Strengthening of the implementation phase for rules already in force	■	■
8. Possible combination of sector-related regulations into consolidated laws	■	■

Impact on Local Authorities

The simplification actions of the Emilia-Romagna Region will have an impact on the activities of Local Authorities both from the procedural management and organisational point of view and, when a functional and organisational impact is foreseen, they will be undertaken following consultations and exchanges with the system of Local Authorities (UPI-ER and ANCI-ER) and with the C.A.L. (Council of Local Authorities)

Impacts in terms of equal opportunities and non-discrimination

The [Pact for Work and Climate](#) identifies legality as a foundational and inalienable value: simplification and legality, quality of work and protection of rights, as well as environmental sustainability are sides of the same coin, and this is the beacon that guides the implementation choices of the Pact for Simplification, as reflected in its general approach as well as in some of its measures such as those on legality in construction work and contracts

Pertaining databases and/or links

Some information on the administrative activity of the Emilia-Romagna Region and the rates of compliance with the timeframe for the conclusion of regional proceedings can be found on the "Amministrazione Trasparente – Procedimenti amministrativi" (Transparent Administration - Administrative Proceedings) website:

<http://wwwservizi.regione.emilia-romagna.it/procedimentiamministrativi/default.aspx>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

A Pact for Simplification

Simplifying the procedures and requirements for accessing services in order to reduce their time and costs, both public and private, by implementing procedural relief measures of both a legislative and administrative nature that enhance the certainty of rules, quality improvement and the balance between the administratively best performing solution and the necessary protection of the environment, labour and rights

Establishing a permanent forum for discussion, consisting of representatives of the signatories to the [Pact for Work and Climate](#), with the task of managing and developing [a Pact for Simplification](#) that is able to operationally decline the principles outlined, to assume precise and measurable objectives, to share punctual proposals, to define deadlines and modalities, as well as to monitor a concrete and timely implementation.

Making a strategic investment in the people and professionals who work with and relate to PA

Simplification, investment and public works: qualifying the construction and civil works supply chain and strengthening the public administration as a body promoting investment and as a party engaged in managing contracts

The 2030 Agenda Regional Strategy for Sustainable Development



2. THE BUDGET FOR ECONOMIC, SOCIAL AND ENVIRONMENTAL RECOVERY

To address the serious situation of the regional socio-economic system brought about by the continuation of the Covid-19 pandemic effects, the conflict between Russia and Ukraine, and the worsening energy crisis, the Regions are called upon to make a significant contribution to boost and back the economy of their territories, in a context that in the last 15 years has been made particularly difficult by the Governments' budgetary manoeuvres that have produced a drastic reduction in transfers and imposed a containment of regional public spending, even though their own functions or those assigned to them remained unchanged.

Policies for the regional budget will have to be defined with the objective of reconstructing and securing the territories hard hit by the May 2023 floods, as well as continuing to guarantee the maintenance and implementation of services and investments, while sticking to the choice of reducing debt and not increasing regional tax revenues.

The available resources will have to be allocated to the priority areas for economic, social and environmental recovery, with the following general objectives as a reference:

- The reconstruction and securing of the territories flooded in May 2023
- The Pact for Work and Climate
- The PNRR and the 2021-2027 community programming
- A new investment season

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Regional Council in relation to specific competences
Implementation tools	<ul style="list-style-type: none"> ▪ Guidelines for the regional planning strategies (DEFR) and for the regional budget ▪ Institutional agreements with the Government and Local Authorities ▪ Guidelines of the State Auditors' Department
Other bodies contributing to the action	Local Authorities, Regional Agencies, Instrumental Bodies and Region-owned or investee companies, Economic associations and Trade Unions
Recipients	Citizens, Businesses, Local Authorities, Regional Agencies, Instrumental Bodies and Region-owned or investee companies

Expected results	2024	Throughout the term of office
1. Approval of the provisional budget	31/12/2024	31 December of each year
2. Approval of the accompanying technical document and the provisional financial management budget	31/12/2024	31 December of each year
3. Certification for making investments (L 232/2016 and L 145/2018)	31/03/2024	31 March of each year
4. Verification of budgetary balances	30/04/2024	30 April of each year
5. Reduction of debt stock	30 mln	130 mln

6. New debt	less than 1% of total revenue	less than 1% of total revenue
7. Approval of the balance of the provisional budget	31/07/2024	31 July of each year
8. Approval of the general statement of accounts	31/07/2024	31 July of each year

Impact on Local Authorities

The budgetary policies adopted by the Region are of remarkable importance for the planning of the strategic lines and objectives of Local Authorities

Impacts in terms of equal opportunities and non-discrimination

Publication of documents and data from the budget helps make regional policies more widely known and accessible

Pertaining databases and/or links

<https://finanze.regione.emilia-romagna.it/bilancio-regionale>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Functional to the full implementation of all strategic objectives and cross-cutting processes

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

General, institutional and management services
Economic, financial management, programming, superintendency

3. A NEW INVESTMENT SEASON

At the beginning of its legislative term in 2020, the Council launched a significant Public Investment Plan to accelerate the economic and social recovery of the territory.

The initial goal for the legislative term was to support an investment volume of 17,000 million Euro. This goal had already been exceeded in the 2023 DEFR and is now close to 24,000 million Euro.

It is an extraordinary plan of initiatives for the development of the territory, covering all sectors: social, health, economic, cultural, digital and infrastructure ones.

Continuous relations with the other institutional levels (government, Local Authorities and public companies) create the necessary synergies to maximise territorial investment, thus avoiding overlapping, fragmentation and increasing the timeliness in the performance of public interventions.

At the same time, the necessary support to municipalities is assured for the implementation of interventions of local interest, also taking into account the impacts resulting from the emergencies that occurred in the various regional territories.

The programming of investments is accompanied by a careful and constant monitoring that makes it possible to follow the achievement of the various objectives and quickly overcome any critical points.

Through the development of a specific economic model, we also assess the impacts, including sectoral ones, of the resources invested.

With reference to its Budget, in order to continue supporting the path of growth and development undertaken for the well-being of citizens, businesses and the territory, the Region considers it a priority to seize all the opportunities made available at European and national level, even

through the implementation of the interventions foreseen in the National Recovery and Resilience Plan ([PNRR](#)), the 2021-2027 community programming and state funds represent a key opportunity to access extraordinary financial resources to boost the implementation of regional and local investment programmes.

For the realisation of public works and other investments, it becomes increasingly strategic that their programming be accompanied by the expenditure schedule, which must be constantly monitored to enable the achievement of objectives within the required deadlines.

The objective of achieving greater investment expenditure must remain strongly linked to the regional choice of maintaining a high level of self-financing and limiting recourse to borrowing

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Regional Council in relation to specific competences
Implementation tools	<ul style="list-style-type: none"> ▪ Public institutions connection table ▪ Inter-councillorship Steering Committee ▪ Economic models for quantifying impacts ▪ Investment database ▪ Guidelines for the regional planning strategies (DEFR) and for the regional budget ▪ Institutional agreements with the Government and Local Authorities ▪ Guidelines of the State Auditors' Department
Other bodies contributing to the action	Other institutional levels, Government, Local Authorities, State-owned Companies, Universities, Health Authorities, Region-owned companies and agencies, Local Authorities,

	Regional Agencies, Instrumental bodies and Region-owned or investee companies, economic associations and Trade Unions	
Recipients	Citizens, Businesses, Health Authorities, Municipalities, Provinces, Metropolitan City, Unions of Municipalities, Local Authorities, Regional Agencies, Instrumental Bodies and Region-owned or investee companies	
Expected results	2024	Throughout the term of office
1. Resources allocated to investment (in Euro)	24,000 mln	17,000 mln*
2. Connection of institutional levels (no. of subjects involved)	> 100	> 150
3. Budgeting of PNRR resources (total national amount 235,14 bn)	142.46 mln	626.35 mln
4. Budgeting of the allocated resources of the RSO Investment Fund "Fondo Investimento RSO" (L 145/2018 art. 1 paragraph 134)	44.63 mln	139.86 mln
5. Budgeting for the projects submitted of the resources allocated by the "Fund for the improvement of air quality in the Po Valley area" (DL 104/2020 art.51 paragraphs 1 and 2)	18.16 mln	74.26 mln
6. Budgeting of the resources for the new 2021-2027 community programming	ERDF 180.64 mln ESF 180.64 mln	ERDF 1,024 mln ESF 1,024 mln
7. Budgeting of the resources allocated from the "Development and Cohesion Fund"	Waiting for allocation	107.7 mln
<i>* value planned at the beginning of the legislative term, already achieved</i>		
Impact on Local Authorities	Economic and social development of the territory Support for municipal initiatives The investment policies adopted by the Region are of remarkable importance for the planning of the strategic lines and objectives of Local Authorities	
Impacts in terms of equal opportunities and non-discrimination		
Publication of documents and data from the approved budget helps make regional policies more widely known and accessible		
Pertaining databases and/or links		
https://finanze.regione.emilia-romagna.it/bilancio-regionale		

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Functional to the full implementation of all strategic objectives and cross-cutting processes

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

All budget missions and programmes

4. A NEW INSTITUTIONAL GOVERNANCE

Launch and continuation of a process to rationalise and strengthen Local Authorities in the territory through a renewed legislative and planning action by the Region aimed at defining governance structures of Local Authorities and management models, more closely tailored to the needs of households, businesses and the territory.

To this end, a regional consolidated law of Local Authorities will be defined, starting with LR 13/2015 and LR 21/2012, proposing a new structure of territorial governance, from Provinces to the Metropolitan City, from Municipalities to their Unions.

In light of the full launch of the PNRR, the Region will continue the actions for the completion of the digital transition and the mitigation of the effects of climate change, promoting a coordinating and planning role for the Provinces, confirming the full centrality of the Unions of Municipalities, supporting them in their path of administrative and managerial consolidation and supporting the Municipalities in the evaluation and launch of more effective forms of function management, including through merger processes

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Welfare, youth policies, mountain and inland areas 	
Implementation tools	<ul style="list-style-type: none"> ▪ <u>PRT 2021-2023</u> ▪ Call for proposals related to Temporary Manager ▪ Unions' Identity Card ▪ Call for proposals related to facilitators ▪ Call for proposals related to Change Management and Digital Transition ▪ PRT 2024-2026 	
Other bodies contributing to the action	Unions of Municipalities, Provinces, Metropolitan City, Universities, State Administrations	
Recipients	Unions of Municipalities, Municipalities	
Expected results	2024	Throughout the term of office
1. Unions participating in the PRT- as a % (out of the active ones)	100%	
2. Functions carried out in associated form by Municipalities (no.)	263	
3. Start and implementation of the Call for Proposals for the 2024-2026 Territorial Reorganisation Programme	■	
4. Contribution to revision of reorganisation laws LR 21/2012 and LR 13/2015	■	
5. Citizens living in Municipalities (not capital cities) that manage functions in the Union		80%
6. Territory in which the Unions manage one or more functions		80%
7. Total grants awarded to the Unions of Municipalities in the 2020-2024 mandate (in Euro)	95.7 mln	95.7 mln

Impact on Local Authorities Improved governance and efficiency of Local Authorities in the territory

Pertaining databases and/or links

Osservatorio Unioni di Comuni (Observatory of Municipal Unions):

<https://autonomie.regione.emilia-romagna.it/unioni-di-comuni/osservatorio-unioni>

Osservatorio Fusioni di Comuni (Observatory of Municipal Mergers):

<https://autonomie.regione.emilia-romagna.it/fusioni-di-comuni/osservatorio-regionale-delle-fusioni>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Functional to the full implementation of all strategic objectives and cross-cutting processes

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

General, institutional and management services
Institutional bodies

5. DETACHMENT OF THE MUNICIPALITIES OF MONTECOPIOLO AND SASSOFELTRIO FROM THE MARCHE REGION AND THEIR AGGREGATION TO THE EMILIA-ROMAGNA REGION

Implementation of [Law 84/2021](#) (Detachment of the municipalities of Montecopiolo and Sassofeltrio from the Marche Region and their aggregation to the Emilia-Romagna Region, within the province of Rimini, pursuant to Article 132, second paragraph, of the Constitution) and [LR 18/2021](#) (Measures for the implementation of Law no. 84 of 28 May 2021, concerning the detachment of the municipalities of Montecopiolo and Sassofeltrio from the Marche Region and their aggregation to the Emilia-Romagna Region) through inter-institutional and administrative initiatives aimed at ensuring the complete transfer of the two municipalities from the Marche Region to the Emilia-Romagna Region.

Implementation of the Agreements signed between the two Regions and the Commissioner appointed by the Ministry of the Interior ([DGR 1964/2021](#) and [DGR 2138/2021](#)) and adoption of any further measures implementing the above laws and Agreements.

Other Councillorships involved	<ul style="list-style-type: none"> Regional Council in relation to specific competences
Implementation tools	<ul style="list-style-type: none"> Implementation of state and regional laws as well as the Agreements signed in 2021 between the Regions concerned and the Government Commissioner in order to ensure the final aggregation of the two municipalities to the Emilia-Romagna territory Agreements, understandings and joint documents between the institutional bodies concerned to implement Law 84/2021 and LR 18/2021
Other bodies contributing to the action	Marche Region, Province of Pesaro-Urbino, Province of Rimini, Commissioner appointed by the Ministry of the Interior
Recipients	Municipalities of Montecopiolo and Sassofeltrio
Expected results	2024
1. Implementation of Law 84/2021 and LR 18/2021 and agreements (DGR 1964/2021 and DGR 2138/2021)	yes
2. Signing of any additional agreements, understandings and joint documents by and between the institutional bodies involved to implement Law 84/2021 and LR 18/2021	yes
Impact on Local Authorities	Complete transfer of the two municipalities of Montecopiolo and Sassofeltrio from the Marche Region to the Emilia-Romagna Region, guaranteeing the primary interests of the residents in the territories of the two municipalities
Pertaining databases and/or links	
Osservatorio Unioni di Comuni (Observatory of Municipal Unions): https://autonomie.regione.emilia-romagna.it/unioni-di-comuni/osservatorio-unioni	
Osservatorio Fusioni di Comuni (Observatory of Municipal Mergers): https://autonomie.regione.emilia-romagna.it/fusioni-di-comuni/osservatorio-regionale-delle-fusioni	

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Regional budget

General, institutional and management services
Institutional bodies

6. INTEGRITY AND TRANSPARENCY

Strengthening the measures for preventing and combating corruption and illegality, as well as promoting transparency actions within the regional administration and other administrations of the Emilia-Romagna territory, through the Network for Integrity and Transparency, established pursuant to art. 15 of [LR 18/2016](#), as a connecting body between the Heads of Corruption Prevention and Transparency of the public and private administrations in public ownership or in public control based in the territory of Emilia-Romagna

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Presidency of the Regional Council
Implementation tools	<ul style="list-style-type: none"> ▪ Creation and coordination of inter-institutional technical working groups for the strengthening of the activities of the Heads of Corruption Prevention and Transparency of the administrations of the Emilia-Romagna territory ▪ Priority use of SELF regional platform and possible activation of collaborations with Universities and Bodies in the area for mandatory training of employees of member bodies on prevention of corruption, anti-money laundering and transparency, with a view to overall cost savings
Other bodies contributing to the action	Associations of Local Authorities ANCI and UPI, Unioncamere, Administrations joining the Network: Local Authorities (Metropolitan City, Provinces, Municipalities and Unions of Municipalities and their instrumental bodies), Regional Authorities and entities supervised by the Region, Health Authorities, Interregional Authorities, National Authorities based in the territory, Professional Associations, Chambers of Commerce, Universities, Private Law Organisations owned or under public regional, local control and by the chamber system
Recipients	Government, Corporations and other owned private law organisations, Businesses, Investors (including foreigners), Citizens and Users

Expected results	2024
1. Consolidation of "Rete per l'Integrità e la Trasparenza" (Network for Integrity and Transparency), including through discussions on new integrated planning tools	extension by 2 member bodies compared to those as at 31/12/2023
2. "Giornata della Trasparenza" (Transparency Day), with the involvement of entities belonging to the Network	at least 3 member bodies involved
3. Consolidation of training on corruption prevention, transparency and anti-money laundering for employees of Network member bodies with the involvement of employees of Network member bodies both with e-learning courses on SELF regional platform and through training/information initiatives, including with the help of IT tools (e.g., webinars)	involvement of at least 500 employees of the Network member bodies

4. Sharing of good practices in the field of anti-corruption, transparency and civic access, also with a focus on personal data protection profiles and the promotion of gender culture	sharing of at least 2 best practices
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**Impact on
Local Authorities**

Simplification and overall improvement of tools and methods for preventing and combating corruption and maladministration, sharing of initiatives and best practices on corruption prevention and transparency, with attention also to personal data protection profiles, with cost savings, especially with regard to mandatory legality training for employees

Impacts in terms of equal opportunities and non-discrimination

Promoting the publication of data and information from a gender perspective

Pertaining databases and/or links

<https://legalita.regione.emilia-romagna.it/rete-trasparenza>

<https://trasparenza.regione.emilia-romagna.it/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Legality

Promoting legality, an identity value of our society and a guarantee of social and environmental quality

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

General, institutional and management services

7. SUPPORT FOR PARTICIPATORY PROCESSES (LR 15/2018)

The involvement of citizens and stakeholders in the public decision-making process is a cross-cutting objective that we can find in the [Five-Year Plan](#) in relation to many sectoral policies.

The Emilia-Romagna Region has had a specific law for many years, now [LR 15/2018](#), which not only defines participation as a useful and effective way to promote inclusive policies, but also precisely specifies the range of tools to be used for this purpose. In addition to and consistent with the Five-Year Plan and the PLC, the intention is to foster the full exploitation of the participatory initiatives promoted in the implementation of the various sectoral policies.

The objective of this legislative term is to consolidate the ordinary activities envisaged by the law by introducing elements of innovation both to ensure that citizen participation takes place with broad involvement and prior to the decision-making phase, aimed at simplification (administrative, processes, etc.) and at the overall growth of the system, focusing on the development of skills, the sharing of experiences and the development of new and modern digital tools

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Presidency of the Regional Council ▪ Ecological transition, combating climate change, environment, territorial risk management and coastal defence, civil protection ▪ Mobility and transport, infrastructures, tourism, trade ▪ Territorial planning, construction, housing policies, parks and forestation, equal opportunities, International development cooperation ▪ Schools, universities, research, digital agenda ▪ Welfare, youth policies, mountain and inland areas
Implementation tools	<ul style="list-style-type: none"> ▪ Annual calls for proposals related to regional grants to support participatory processes promoted by public administrations, associations, private bodies ▪ Training activities for skills development in public administration and civil society organisations ▪ Animation of the regional participatory practice community on a digital platform with the activation of thematic groups ▪ Development and enhancement of participatory processes promoted by the different regional councillorships ▪ Strengthening of innovative tools for digital participation ▪ Annual Report on participation and Programme of activities proposed by the Regional Council to the Legislative Assembly at the Annual session of participation ▪ Management and development of the Participation Observatory, a database of regionally and nationally promoted participatory processes
Other bodies contributing to the action	Technical team for participation, Regional health and social agency
Recipients	Citizens, Public Administrations, Civil society organisations/Third sector

Expected results	2024	Throughout the term of office
1. Participatory processes made with regional grants (no.)	35	180
2. Participants in the Community of participatory practices (no.)	200	500
3. People trained on participation (no.)	150	600
4. Approval of the annual call for proposals	1	5
5. Design of new functionalities of <i>Oper</i> (Participation Observatory) platform aimed at data-driven development		■
6. Grants awarded for participation projects (Euro)		2,000,000
7. Development of innovative tools that allow to carry out participatory processes also online		Online platform
8. Consultations/processes on digital platforms	3	10
9. Number of initiatives of administrative simplification referred to the calls for proposals of LR 15/2018 for access to regional grants to support participation (no.)		5
10. Report on the evaluation clause contained in LR 15/2018		2

Impact on Local Authorities

Improved governance and efficiency of Local Authorities in the territory. Increasing the availability of resources, tools and skills for the inclusion of citizens and businesses in the shared construction of public policies and decision-making processes through pathways of participatory democracy

Pertaining databases and/or links

Participation Portal: <http://partecipazione.regione.emilia-romagna.it/>

Consultation platform: <https://partecipazioni.emr.it/>

Participation Observatory: <http://www.osservatoriopartecipazione.it/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Digital transformation

Data economy: promoting a new use of data as an information asset for bodies, citizens, and businesses by defining common interoperability, data protection, and security protocols that together constitute a true regional "data strategy" (Challenge 1 Data Valley Bene Comune (Common Asset) – Data for widespread intelligence available to the territory)

Participation

Promoting the active participation of cities and territories in particular: achieving the goals of sustainable development and ecological transition needs deep roots in the land where economic innovation springs forth and social cohesion is realised, where the environment becomes tangible and culture becomes everyday practice

Promoting the active participation of institutional and social partners, with particular reference to the signatories of the Pact for Work and Climate

Promoting models of participation and the signing of agreements related to local governance, including for the purpose of integration and coordination of local and regional policies

Encouraging the active participation of environmental associations and movements committed to fighting climate change

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

General, institutional and management services
Institutional bodies

8. REGIONAL PACT FOR A MORE EFFICIENT, INTEGRATED, DIGITAL AND CITIZEN-FRIENDLY JUSTICE SYSTEM

Consistent with the [Five-Year Plan](#), the Council intends to continue with the activities of the "Regional Pact for a more efficient, integrated, digital and citizen-friendly justice system", promoting in particular initiatives for digital transformation and interoperability between the information systems of territorial autonomies, with a special focus on Unions of Municipalities, and of judicial offices to simplify and facilitate the access of citizens, businesses and territories to the Justice system, also to guarantee an easier and more effective protection of rights.

The Pact for Justice represents, in this sense, the institutional framework dedicated to guiding regional action, in terms of investment and projects to be explored and developed, so as to contribute to regional strategies of simplification and digital transformation

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Presidency ▪ Ecological transition, combating climate change, environment, territorial risk management and coastal defence, civil protection ▪ Health policies ▪ Schools, universities, research, digital agenda ▪ Economic development and green economy, employment, training and international relations ▪ Welfare, youth policies, mountain and inland areas
Implementation tools	<ul style="list-style-type: none"> ▪ The Steering Committee of the Pact for Justice reports to DG Resources, Europe, Innovation and Institutions and the Sector of Coordination of European Policies, Programming, Institutional Reorganisation and Territorial Development, Participation, Cooperation and Evaluation, ensures the consistency of its various actions and their integration with the different regional strategies
Other bodies contributing to the action	Municipalities, Unions of Municipalities, Provinces, Judicial Offices, Ministry of Justice, Health Authorities, Professional Associations, Lepida S.c.p.A.
Recipients	Civil society, Local Communities, Businesses

Expected results	2024	Throughout the term of office
1. Oversight of public Point of Access (PDA) and implementation of digital justice services in the regional territory	■	■
2. Promotion of initiatives to disseminate digital justice services to the local self-government system, with a particular focus on Unions of Municipalities	1	
3. Oversight of institutional relations with the Ministry of Justice, Court of Appeals, General Prosecutor's Office and district offices in matters covered by the Regional Pact for Justice	■	■
4. Oversight of institutional relations with the system of territorial autonomies on	■	■

the subjects covered by the Regional Pact for Justice		
Impact on Local Authorities	The approach adopted by the Region for planning activities in the field of Justice integrates the needs of the justice system with those of the territories and aims to expand the range of services to be used by citizens and businesses by showing the system of territorial autonomies the technological potential that can enable them to become a point of access to the Justice system, promoting proximity, simplification and administrative efficiency	
Impacts in terms of equal opportunities and non-discrimination		
The revision of judicial districts, implemented by DLGS no. 155 and no. 156 of 2012 , implied in the Emilia-Romagna Region the closure of 10 branch offices of the Ordinary Courts and the closure of numerous Justice of the Peace offices. From a territorial and citizen perspective, this has entailed and still often entails long commutes to the relevant court location. One of the goals of the Regional Pact for Justice is to work precisely on the proximity of access points to the justice system and on facilitating access for users, and in particular to the most vulnerable ones		
Pertaining databases and/or links		
European funds and international cooperation		
https://fondieuropei.regione.emilia-romagna.it/piani-programmi-progetti/patto-per-la- giustizia		
2014-2020 Pon Governance and Institutional Capacity		
http://www.pongovernance1420.gov.it/it/progetto/ufficio-di-prossimita-regione-emilia- romagna/		
INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS		
Pact for Work and Climate		
Functional to the full implementation of all strategic objectives and cross-cutting processes		
The 2030 Agenda Regional Strategy for Sustainable Development		
		
Regional budget	General, institutional and management services	

9. SUPPORTING THE DIGITAL TRANSFORMATION AND THE STRENGTHENING OF THE PUBLIC SERVICE

Digital transformation, together with generational change and the extension of smart working, are changing the traditional references for the organisation of public work. In the next three years, the Region will be committed to accompanying and supporting this change, by guaranteeing the complete elimination of temporary precarious employment, supporting the generational change with new professionalism in emerging professions, redesigning processes with digital first models, accompanying the development of skills with the Academy and continuous training open to all and reviewing all performance management tools to ensure dynamic monitoring of performance and professionalism.

The following interventions are planned to support the renewal of the regional organisation and the digital transformation of the public service in the 2023/2025 three-year period:

- Completing the new competition season started in 2023 to ensure generational turnover in the 2023/2024 two-year period and supporting emergency management and reconstruction activities following the May 2023 floods
- Developing PIAO and consolidating the widespread use of smart working as a lever to accompany the change in the culture of work organisation by combining greater efficiency, work-life balance, reduction of impacts on mobility and optimisation of the use of public assets
- Developing the new three-year training plan with a special focus on the growth of skills related to the two major transitions (green and digital) as well as the leadership skills and support for the managerial development of the future staff also thanks to the Emilia-Romagna Region's federated E-Learning system "SELF"
- Launching the new digital platforms dedicated to regional management and middle management to support performance analysis, digital people management and digital leadership
- Developing pathways to enhance user services with a view to increasing the level of satisfaction
- Dynamically adapting the organisation to the mandate objectives of the XI legislative term in order to combine them with the new challenges posed by the [PNRR](#) and the 2021/2027 EU DSR
- Supporting the revision, simplification and digitalisation of processes in all regional structures by accompanying the management to adopt leadership styles that are attentive to performance and the simplification of each process and service with a digital first and data driven approach.

In order to support the changes in public service, it will be necessary to complete the adjustment and simplification of organisational disciplines by 2023, while at the same time renewing all the management systems related to the employment relationship on the basis of the innovations introduced in the professional system by the 2019/2021 CCNL (National collective bargaining agreement)

Other Councillorships involved

- Schools, universities, research, digital agenda

Implementation tools

- [LR 43/2001](#)
 - [DLGS 165/2001](#)
 - [LR 13/2015](#)
 - PIAO – Section relating to programming staff requirements
 - National and decentralised industry and management contracts
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Other bodies contributing to the action	Regional agencies, Provinces, Metropolitan City, Unions and Municipalities, Universities, Training service providers
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Recipients	Regional employees, employees of regional agencies and affiliated bodies
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Expected results	2024	Throughout the term of office
1. Accompanying the organisational revision to dynamically adapt the regional structure to the objectives of the mandate, the PNRR , the 2021/2027 DSR and the new CCNL and responding promptly to the challenges of the digital transformation of services and processes (adoption of reorganisation measures)	adaptation of the professional system to the new system of professional profiles and competences provided for in the 2019/2021 CCNL	at least one organisational adjustment every year
2. Developing the PIAO (Organisational Plan of Agile Work) to consolidate <i>smart working</i> while ensuring support for the transformation of organisational behaviours and professional profiles (% of smart workers)	≥ 80%	≥ 80%
3. Completing the elimination of temporary precarious employment, enhancing the value of regional staff and guaranteeing generational turnover through the recruitment from public competitive exams, consolidating and adapting the on-boarding process to guarantee the transfer of skills (no. of permanent hires)	≥ 100	2020/2025 permanent hires: 1,400
4. Innovating and simplifying interaction with citizens through URP, Multi-channel Citizen Support Desks, simplification and digitisation of access (no. of desks optimised with respect to the new model), also in support of emergency management	implementation of the new system of CRM for the URP	integration of at least 15 desks on CRM
5. Evolving and enhancing the regional Digital Workplace and task management systems to better support the development and effectiveness of hybrid working	evolution of the Digital Workplace	■
6. Adopting the new training and skills development plan consistent with the Region's strategic priorities and focusing on skills development for	new training plan adopted under 2024-2026 PIAO	■

the green and digital transition		
7. Ensuring continuous access to post-graduate education (no. of people enrolled in the Academy)	≥ 20	≥ 100 compared to 2019

Impact on Local Authorities Offering support to Local Authorities in disseminating organisational culture and methodologies to support digital transformation, smart working and methodologies for the development of Digital People Management

Impacts in terms of equal opportunities and non-discrimination

Supporting, through affirmative action and smart working development, gender equality and work-life balance

Pertaining databases and/or links

Orma Intranet for the promotion of all on-boarding and training initiatives
<https://trasparenza.regione.emilia-romagna.it/personale>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Digital transformation

Digital government: to help achieve the goals of simplification and quality of public administration, becoming a leader in online services to its citizens and businesses through the implementation and promotion of digital first public services (Challenge 3 Data Valley Bene Comune (Common Asset) - Digital Transformation of Public Administration)

Simplification

Making a strategic investment in the people and professionals working inside and outside PA

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

All budget missions and programmes

10. DIGITAL TRANSFORMATION AND ATTRACTIVENESS OF REGIONAL AND LOCAL PUBLIC ADMINISTRATION

Increasing the resilience of public organisations in the Region that are called upon to drive economic and social recovery, in collaboration with the private sector.

Providing the tools, skills and coaching to make them ready for the challenges related to the development of the National Recovery and Resilience Plan, creating the conditions for a new territorial digital cohesion policy.

Creating the enabling conditions in terms of human capital and organisational models to foster the development of simplified, evolved and user-centred services.

Consolidating the evolutionary path of work toward a hybrid dimension, seizing the opportunity to rethink spaces and workplaces, bringing public administration even closer to territories and citizens, regenerating public assets and reviving new, more sustainable approaches to work mobility

Other Councilorships involved

- Regional Council in relation to specific competences

Implementation tools

- PIAO - Agile work and digital transformation section [DGR 380/2023](#) and [DGR 719/2023](#)
- VeLA Project – Emilia-Romagna Smart Working ([DGR 1689/2019](#))
- Organisational plan for agile work - POLA 2021-2023 ([DGR 132/2021](#))
- SELF - Federated e-Learning System for PA in Emilia-Romagna

Other bodies contributing to the action

Regional Agencies, Provinces, Unions and Municipalities, Metropolitan City, Universities, Health Authorities, Training and IT Service Providers, Owned companies and Territorial Networks

Recipients

Civil servants, public bodies

Expected results	2024	Throughout the term of office
1. Support to Local Authorities in managing needs related to digital transformation to support emergency and reconstruction	■	■
2. Implementation of a network of co-working spaces	≥ 10 spaces	≥ 20
3. Implementation of a system to monitor the impact of hybrid work on mobility and CO2 savings	■	■
4. Integration of the Region's and Local Authorities' databases and processes for the simplification of regional services, especially prioritising those related to post-flood reconstruction	≥ 8	≥ 10

5. Support to the dissemination of skills on public administration and digital culture in the region, health and Local Authorities through the extension of training opportunities available on SELF, also to the benefit of flooded areas (indicator: active users on SELF)	≥ 10%	≥ 20%
6. Community training of the people in charge of Local Authorities' training	> of 90% of people in charge trained	■

Impact on Local Authorities

Development of digital and organisational transformation actions aimed at a new approach to ways of working and interacting with users. Creation of a knowledge network and development of a best practice exchange network. Effective management of Smart work and work spaces.
 Support focused on priority processes for post-flood reconstruction.
 Dissemination of Capacity Building tools and policies in relation to digital and organisational transformation processes

Impacts in terms of equal opportunities and non-discrimination

Supporting, through affirmative action the development of projects and skills, a harmonious development at the territorial level that does not create further gaps

Pertaining databases and/or links

<http://lavorasmart.emilia-romagna.it>

<https://www.linkedin.com/showcase/smart-working-emilia-romagna/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Digital transformation

Contributing to the achievement of the goals of simplification and quality in public administration, becoming a leader in online services to its citizens and businesses through the implementation and promotion of digital first public services; promoting a new use of data as an information asset for bodies, citizens and businesses, defining common interoperability, data protection and security protocols that together constitute a true regional "data strategy"

Implementation of an extraordinary plan aimed at people of all ages to support full "digital citizenship," with specific actions to direct the youngest toward quality technical and scientific education, to facilitate entry into the working world, improve the skills of those already working, and encourage labour reintegration

Implementing the digitalisation strategy starting with the most peripheral areas, particularly inland and mountainous ones, to truly achieve a 100% digital community

A Pact for Simplification

Simplifying the procedures and requirements for accessing services in order to reduce their time and costs, both public and private, by implementing procedural relief measures of both a legislative and administrative nature that enhance the certainty of rules, quality improvement and the balance between the administratively best performing solution and the necessary protection of the environment, labour and rights

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

General, institutional and management services

Management of state and heritage assets

Statistics and Information systems

Human Resources

11. QUALIFICATION OF REGIONAL REVENUES FOR SOCIAL EQUITY AND COMMUNITY GROWTH

The regional policies for fostering social equity are strongly linked to the implementation of fiscal federalism (Law 42/2009), which, after the adoption by the Government of DLGS 68/2011 regulating the revenue system of the regions and a new structure of economic and financial relations between the State and the local autonomous bodies, has been substantially blocked. The Government is committed to approving a tax reform that also takes into account aspects of regional federalism. The objective is to share a path between the State and the Regions aimed at fully implementing the regulations currently in force, but annually postponed.

As of 2011, the implementation of the enabling act has taken place only in part and the process aimed at the full affirmation of the principles of fiscal federalism has so far been characterised by delays, uncertainties and partial solutions and has also experienced a substantial slowdown due to the definition of financial manoeuvres that are not always consistent with the purposes of the regulation. Therefore, it becomes increasingly important to implement this fundamental reform in order to continue to keep the tax burden unchanged in a logic of progressive taxation.

Regional policies are aimed at sharing a pathway for a tax reform that guarantees the constitutional rights of citizens with a regional strategy outlining a project to implement a regional fiscal federalism that favours the fair distribution of resources and the creation of the best conditions for growth in each regional community.

The regional policies used as a basis for drafting the delegated decrees will safeguard the essential values of proportionality, subsidiarity and solidarity. Delegated decrees presuppose the definition of rules for determining the essential services (LEP) and the quantification of costs and requirements for each function, with a view to their standardisation and the gradual overcoming of the criterion of historical expenditure.

For the regional tax system, which is currently implemented within the coordination principles dictated by state law, the priority is to keep regional revenues unchanged and good institutional cooperation is always required on key issues such as combating tax evasion and avoidance

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Regional Council in relation to specific competences
Implementation tools	<ul style="list-style-type: none"> ▪ Guidelines for the regional planning strategies (DEFR) and for the regional budget ▪ Institutional agreements with the Government and Local Authorities ▪ Guidelines of the State Auditors' Department
Other bodies contributing to the action	Local Authorities, Regional Agencies, Instrumental Bodies and Region-owned or investee companies, Economic associations and Trade Unions
Recipients	Citizens, businesses, Local Authorities, Regional Agencies, Instrumental Bodies and Region-owned or investee companies

Expected results	2024	Throughout the term of office
1. Confirmation of regional rates	unchanged rates	unchanged rates
2. Regional tax reform (Reform 1.14 "Reform of the Sub-national Fiscal Framework" of the PNRR)	initiation of the process for the subscription of the State/Regions Agreement for the implementation	adoption of the agreements between State/Regions

	of regional federalism	
3. Participation in the definition of the essential services (LEP) (DDL Tax delegation and differentiated autonomy)	participation in the definition of LEP in the pathway between State/Regions	definition of LEP in the Conference of State/Regions
4. Participation in the definition of criteria and mechanisms suitable for quantifying the costs and requirements of each function (with a view to their standardisation and overcoming the criterion of historical expenditure) (DDL Tax delegation and differentiated autonomy)	participation in the definition of criteria and mechanisms for the quantification of costs and requirements in the State/Regions pathway	definition of criteria and mechanisms for the quantification of costs and requirements in the Conference of State/Regions

Impact on Local Authorities The tax policies adopted by the Region are of remarkable importance for the planning of the strategic lines and objectives of Local Authorities

Impacts in terms of equal opportunities and non-discrimination

Publication of tax documents and information helps make regional policies more widely known and accessible

Pertaining databases and/or links

<https://finanze.regione.emilia-romagna.it/tributi-regionali>

<https://www.finanze.gov.it/opencms/it/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Functional to the full implementation of all strategic objectives and cross-cutting processes

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

General, institutional and management services
Tax revenue management and tax services

12. ACTIONS FOR THE ECOLOGICAL TRANSITION OF REGIONAL ASSETS

In order to contribute to the achievement of climate neutrality in 2050, new impetus must be given to the ecological transition through climate change mitigation and adaptation actions of public assets: in this context, adaptation and efficiency of regionally owned assets can also play a major role.

Therefore, in carrying out ordinary and extraordinary maintenance activities on the regional real estate assets and assets leased for institutional purposes, the primary objective is to secure the assets and launch "green" actions, including promoting processes of smart consumption management, energy efficiency and energy production through renewable sources, starting with the Emilia-Romagna Region's Fair District headquarters.

In this framework, the process of studying and carrying out the necessary activities for the establishment of the first Energy Community promoted directly by the Region was initiated, involving the public and private bodies present in the area served by the Fiera District's primary reference cabinet.

Great commitment and attention to sustainability and energy transition also in the performance of new public works, among which the most relevant is Bologna Technopole, a project launched in 2013 that aims to create a real "city of science", a national and European hub on new technologies, Big Data, Artificial Intelligence, and climatology, to be exploited for achieving the goals of the UN 2030 Agenda. The current operation represents a major urban redevelopment, marked by quality design and innovation from the perspective of energy performance, "smart building" and the use of green materials.

In asset management, renewed commitment shall also be devoted to the promotion and accompaniment of enhancement processes, in order to trigger urban regeneration and territorial development processes marked by sustainability and resilience, recovering the body's non-strategic assets also by entrusting them to Local Authorities for management or through public-private partnership operations, to carry out institutionally relevant activities for public and social purposes.

An important contribution to the reduction of traffic and atmospheric emissions also lies in supporting the new hybrid and flexible ways of working related to smart working, which require the consequent change in the organisation of work spaces. To this end, continuity should be given to the actions already taken to pursue the goals of rationalising work space and reducing multiple locations, while making efficient use of office space through reconfiguration consistent with organisational innovations and digital transformation (spaces for smart working and co-working)

Other Councillorships involved	<ul style="list-style-type: none">▪ Culture and landscape▪ Mobility and transport, infrastructures, tourism, trade▪ Economic development and green economy, employment, training and international relations
Implementation tools	<ul style="list-style-type: none">▪ Plan for the disposal and exploitation of the Region's non-strategic assets▪ Three-year space rationalisation plan▪ LR 5/2022▪ Public works design and green procurement▪ Creation of Bologna Technopole

Other bodies contributing to the action	Companies, Universities, Local Authorities, National and International Research Centres	
Recipients	Businesses, Universities, Research Centres, Public Institutions, RER Employees	
Expected results	2024	Throughout the term of office
1. Securing heritage assets and upgrading their energy efficiency	energy efficiency design for building Moro 50-52	10% reduction in the consumption of electricity
2. Creation of the Energy Community promoted by the Region at Fiera District	formal establishment of the CER	monitoring and implementation of the Fiera District CER
3. Three-year office space rationalisation plan and its implementation	realisation of spaces for smart working and co-working	200% increase in smart stations activated in regional offices
4. Plan of disposal and exploitation and its implementation	approval 2024 PAVER	programmes for asset enhancement
5. Execution of Technopole works		lot progress
Impact on Local Authorities	Making public assets available to carry out institutionally relevant and fundamental projects and activities for public and social purposes	

Pertaining databases and/or links

<https://finanze.regione.emilia-romagna.it/patrimonio-regionale>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

Accelerating energy transition in the public sector supporting the development of Municipal Energy-Climate Plans and carbon-neutral pathways at territorial level, giving new impetus to the upgrade and energy efficiency of the entire public assets

Developing demand for increasingly innovative and sustainable products, services, and public works through the tool of Green Procurement and pre-commercial procurement (forms of partnership between industry and PA)

Increasing the production and use of renewable energies and storage, including in a diffuse form, through a Regional Law on Energy Communities

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

General institutional and management services
Management of state and heritage assets

13. UNIFIED GOVERNANCE OF THE SYSTEM OF REGIONAL INVESTEE COMPANIES

At the beginning of the legislative term, this Council decided to include, among its strategic objectives, the reorganisation of the governance of the regional investee companies system, in order to make it more effective and unitary, thus avoiding duplications, if not outright contradictions, between the different joined parts of the same system.

The introduction of a new governance model, at an organisational and regulatory level, is the condition for exercising a more structured and functional oversight to support the administration's policies.

Pending the issuance of the decree referred to in Art. 11 paragraph 6 of [DLGS 175/2016](#) (TUSP), the Council intends to prepare special Guidelines on compliance with the spending ceilings set by the legislator, to its own in-house companies, to be adopted by a regulation.

It is also planned to update and monitor the rationalisation process of companies annually

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Regional Council in relation to specific competences
Implementation tools	<ul style="list-style-type: none"> ▪ Strengthening the strategic planning process and monitoring of the regional investee company system ▪ Organisational redesign of governance ▪ Control model of in-house companies ▪ Investee company Information System - SIP ▪ Company rationalisation plan
Other bodies contributing to the action	Municipalities, Provinces, Metropolitan City, Universities, Health Authorities and Member Administrations, Companies, Region-owned and investee companies/bodies
Recipients	Region-owned and investee companies, Companies, Institutes and Regional Agencies, Consortia, Foundations

Expected results	2024	Throughout the term of office
1. New Governance model for Investee companies	implementation of the new governance model to Region-owned and investee companies	early evaluations of the implementation
2. Reorganisation of Directorates and Sectors of the Council	DGR approval	
3. Guideline on compliance with expenditure ceilings set by the legislator to its own in-house companies	approval of Council regulations	early evaluations of the implementation
4. Design and introduction of a system for monitoring the strategic results achieved by in-house companies and businesses, owned agencies. Consolidation of the monitoring process	special section in DEFR Strategic Reporting Companies and Agencies	strategic framework
5. Update of the rationalisation path	yearly	overall picture

Impact on Local Authorities	Fostering synergies, collaborations, and connections with other member and/or participating administrations
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Impacts in terms of equal opportunities and non-discrimination
Fostering equal participation in policy, administrative and supervisory bodies

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate
Functional to the full implementation of all strategic objectives and cross-cutting processes

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

All budget missions and programmes

14. EUROPEAN POLICIES AND RELATIONSHIP WITH THE EU

The EU's economic and social framework for 2023 continues to be characterised by persistent challenges related to post-pandemic recovery, rising energy and food prices, the negative impact of Russia's war of aggression, the climate emergency and the migration crisis.

In the run-up to the European Parliament elections in June 2024, which will also lead to the renewal of the European Commission's leadership, the EU is committed to supporting sustainable, digital and inclusive recovery and to concluding negotiations on the Von Der Leyen Commission's priorities, including the Green Deal, RepowerEU, European Pillar, etc.

For the Region's resilience it is essential to have the ability to plan in synergy the funds of the **extraordinary Next Generation EU budget** as well as the resources provided **by the ordinary EU budget 2021-2027**, also for the purpose of post-flood reconstruction. About 70% of those resources is accounted for by the cohesion and common agricultural policy funds, under regional management, and 20% by the more than 25 programmes under direct management by the European Commission. This requires an integrated and unified approach, as well as a coordination and management effort at regional and territorial level, as envisaged in the Regional Strategy Document.

For the cohesion policy, **the Italian Partnership Agreement** in the period 2021-2027 plans resources for 42.7 billion Euro coming from the EU to promote economic, social and territorial cohesion. The **Emilia-Romagna Region** has 1,024,214,640 Euro for each of the two main structural funds - European Social Fund+ and European Regional Development Fund - and 913 million Euro for CAP rural development for the period 2023-2027, of which 372 million from EU funds.

The **National Recovery and Resilience Plan (PNRR)** of 191.5 billion Euro (of which 65.4 billion Euro in grants and 127.6 billion Euro in loans) supports investments and reforms: at the heart of the recovery, the twin green and digital transition and the European Pillar of Social Rights. The latest report on the PNRR implementation status, presented by the Court of Auditors in March 2023, confirms the shift forward of the expenditure originally allocated to the three-year period 2020-2022, by more than 20 billion. The recovery of expenditure will take place as of 2023, with an increase of more than 5 billion. In the two-year period 2024-2025, a peak in spending is estimated, with annual values exceeding 45 billion. Moreover, in the first half of 2023, the Plan's progress includes the achievement of further 27 European targets.

In the Emilia-Romagna Region, as at June 2023, there are [PNRR](#) resources amounting to 6.88 billion Euro allocated to the territory, distributed over the 6 missions: digital transition (743 million), green transition (2.8 billion), mobility (232 million), education and research (1.257 billion), cohesion and inclusion (1.023 billion), health (768 million). It should be noted that all municipalities in the Region are recipients of [PNRR](#) funds.

Despite the differences between the [PNRR](#), the cohesion policy and the CAP in terms of objectives, governance and instruments, the EU confirms the need and strategic importance for the various programmes to be implemented in a complementary way, even for the recovery of territories, communities and the production system affected by the flooding. Furthermore, synergies are also required with programmes directly managed by the European Commission.

Since the beginning of the crisis linked to the conflict in Ukraine, the Region has been monitoring the multiple actions promoted by the EU in response to the humanitarian, economic and energy crisis, by actively participating through the various regional stakeholders. Regarding the RepowerEU package for EU energy autonomy, the Region took part in the negotiations to strengthen the regional character of EU instruments. Following the May 2023 floods in Emilia-Romagna, the Region is committed in the EU for the activation of the European Solidarity Fund,

an instrument dedicated to emergency response. The dossier will be submitted by the government within 12 weeks of the first natural disasters.

In the present scenario characterised by challenges and changes, the Emilia-Romagna Region intends to strengthen the constant relationship with EU institutions and agencies, the Permanent Representation of Italy within the EU, EU and national stakeholders, with the aim of:

- Promoting regional priorities at European level, in particular in the framework of EU targets of climate neutrality, digital and energy transition as well as the implementation of the European Pillar of Social Rights
- Monitoring the implementation of 2021-2027 programming, even by seizing opportunities related to programmes and initiatives directly managed by the EU, and contributing to the promotion of synergies between the different instruments
- Identifying possible ways to access resources and tools for post-flood reconstruction
- Contributing to the strengthening of the regional dimension of EU policies, even through the coordination and the participation to European networks and platforms
- Promoting consultation and participation of local stakeholders in European policies and programmes
- Contributing to the compliance of regional legislation with EU regulations

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Regional Council in relation to specific competences
Implementation tools	<ul style="list-style-type: none"> ▪ Connection between Emilia-Romagna Region and Institutions, EU Bodies, and the Permanent Representation of Italy to the EU ▪ Coordination of joint activities with European agencies, particularly the EFSA ▪ Coordination of regional participation in sectoral networks of European regions in Brussels and cooperation with other European regions and EU stakeholders ▪ Information and communication on EU policies, programmes and financial instruments; support in identifying opportunities for the regional territory
Other bodies contributing to the action	Legislative Assembly, Regional Agencies, Institutions, EU Bodies and Agencies, Platforms and Networks of European Regions, European Partner Regions, Connecting Platforms of European stakeholders in Brussels
Recipients	Local Authorities, Universities, Schools, Trade and business associations, Companies and Banks, Regional Agencies, Emilia-Romagna Region's investee and in-house companies, Research Centres, Regional Structures for Innovation and Research

Expected results	2024	Throughout the term of office
1. Support to the 2021-2027 regional programming, in synergy with the various EU tools for recovery	■	
2. Identification of opportunities arising from directly managed EU programmes and initiatives		■
3. Activation of the European Solidarity Fund to support emergency response	■	

4. Development of benchmarking mappings with other EU regions to support policies		■
5. Support to the regional territorial system, including through information/training		■
6. Strengthening of the role of Emilia-Romagna as a leading Region in the EU		■
7. Overseeing the EU's response to the conflict in Ukraine	■	

Impact on Local Authorities

Dissemination of information and knowledge sharing on EU policies and programmes, promotion of Local and Territorial Authorities' relations with EU Institutions, Bodies and Agencies, involvement in European platforms and networks, assistance in the development of European projects. Actions to improve knowledge of EU mechanisms and tools and to promote and support participation in European initiatives, including through the enhancement of local "good practices" at the European level

Pertaining databases and/or links

<https://www.regione.emilia-romagna.it/sede-di-bruxelles/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Functional to the full implementation of all strategic objectives and cross-cutting processes

The 2030 Agenda Regional Strategy for Sustainable Development



15. COORDINATION OF EUROPEAN UNION FUNDS AND PROMOTION OF EUROPEAN TERRITORIAL COOPERATION ACTIVITIES

After the impact of the [Covid-19](#) pandemic and the conflict in Ukraine that generated an energy and raw material supply crisis, the recent natural disasters will have major consequences on the regional economic and social system. Therefore, the Region has started thinking about the rescheduling needs of the regional programmes for Cohesion, the Development and Cohesion Fund and the investments linked to the PNRR, as part of the unified approach to the programming of European resources it has adopted with the Regional Strategic Document.

In order to ensure the inter-institutional cooperation necessary for regional strategic planning and to support the bilateral negotiations undertaken with the government for post-flood restoration and reconstruction, the Region participates as deputy coordinator in the European and International Affairs Commission of the Conference of Regions, overseeing the technical coordination Cohesion Policy and connection with the PNRR.

The integration of the Funds and the territorial impact of the investments will be ensured, during the implementation stage of the programmes and policies, as well as of PNRR interventions, by a strong investment in knowledge infrastructures, which are useful to measure and monitor the progress and to evaluate the effectiveness of the development policies, and by a strengthening of the regional coordination structure, also aimed at capacity building activities addressed to Local Authorities. Great attention will also be paid to simplification, to facilitate access to opportunities by the regional system, to lighten the administrative burden on beneficiaries and speed up the liquidation of resources.

The system of international relations with the Balkan and Mediterranean countries will be consolidated and the Region will be positioned in the Balkans and Western Mediterranean area through the participation in the West Med initiative and the EUSAIR macro-regional strategy (Western Balkans area) as well as in the initiatives within the Alpine macro-regional strategy (EUSALP). In this perspective, for the 2021-27 cycle, the role of the Single Managing Authority of ADRION programme has been maintained and continuity has been given to the guiding and coordinating roles assumed in the transnational and cross-border territorial cooperation programmes such as MED Europe, Italy-Croatia, Espon, Urbact, Central Europe, Interreg Europe

<p>Other Councillorships involved</p>	<ul style="list-style-type: none"> ▪ Agriculture and food, hunting and fisheries ▪ Culture and landscape ▪ Mobility and transport, infrastructures, tourism, trade ▪ Schools, universities, research, digital agenda ▪ Economic development and green economy, employment, training and international relations ▪ Welfare, youth policies, mountain and inland areas
<p>Implementation tools</p>	<ul style="list-style-type: none"> ▪ Coordination structure for unitary planning (articulated in Conference of Directors and Technical Committee) under the DG Resources, Europe, Innovation and Institutions ▪ Committee for evaluating and verifying public investments ▪ Managing Authority and Technical Secretariat of ADRION Programme
<p>Other bodies contributing to the action</p>	<p>Signatories of the Pact for Work and Climate, Economic and Social Partnership, Local Authorities, Universities, Associations, ART-ER, Research Institutions, Companies, Lepida, possible International Bodies.</p>

The Region connects with institutional bodies (Cohesion Policy Department of the Presidency of the Council, Agency for Territorial Cohesion, Nucleus for Planning evaluation and analysis) that oversee the Cohesion Policy at the national level to ensure multilevel governance and to share experiences and good practices

Recipients	Citizens, Local Communities, Businesses	
Expected results	2024	Throughout the term of office
1. Support for the integrated implementation of regional development policies at territorial level: drafting of guidance documents and support tools for integrated territorial strategies	■	■
2. Strengthening and integration of monitoring systems for European and national cohesion funds and the PNRR	■	■
3. Coordination of the single planning referred to in the Regional Strategic Document and support for post-flood reprogramming	■	■
4. Management of ADRION Operational Programme and start of the calls for proposals related to grants	■	■
5. Contribution to the regional system recovery and the targeting of European Funds for energy and digital transition of the regional economy and combating instability		■
6. Strengthening the Region's positioning in the Western Balkans and Mediterranean area		■

Impact on Local Authorities

The approach adopted by the Region for the programming of European Funds is "place-based", it starts from the needs of the territories and aims to integrate financial instruments to support development policies. In order to build territorial development strategies that are able to enhance territorial assets, respond to needs, and be effective, it is essential to put in place an intensive collaboration with Local Authorities, primarily Municipalities and their Unions, aimed at the elaboration of development strategies and the co-design of interventions

Impacts in terms of equal opportunities and non-discrimination

The expected impact of 2021-2027 integrated programming is to strengthen the presence of women in education and training pathways, especially in STEM disciplines, increase the employment rate while pursuing job quality and wage gap recovery, implement work-life balance policies, by strengthening the territorial network of welfare services and promoting flexible work organisation, in line with EU priorities

Pertaining databases and/or links

European funds and international cooperation: <https://fondieuropei.regione.emilia-romagna.it>

Territory – Committee for evaluating and verifying public investments: <http://territorio.regione.emilia-romagna.it/nucleo-valutazione>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Strategic objective linked to all the lines of action

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

General institutional and management services
Single regional policy for institutional, general and management services



The adoption of this policy document comes at a particularly difficult time for Emilia-Romagna and for the entire regional economic system, which, after the tragic events of the 2012 earthquake and the 2020 Covid pandemic, is facing a new emergency linked to the floods that occurred in the territory in May 2023. It was a heavy blow for businesses, professionals, workers, students, and citizens in the affected areas.

Therefore, in defining the strategic objectives for 2024 until the end of the legislative term, we cannot fail to take into account these events that, once again, force us to cope in a synergistic, resilient and sudden manner with the severe consequences of the flooding suffered by our economic and productive system. After the first emergency phase, in which we are committed to implementing the urgent measures needed to ensure the safety of people and property, in 2024 it will be time to devote a large part of our resources and energy to what is necessary for the reconstruction and restoration of the affected production facilities, workplaces, and training and education spaces. Therefore, in 2024, along with what is necessary to continue the growth path of the entire regional economic system, specific measures and interventions will have to be implemented in the affected territories to facilitate a quick return to “normality”. This is not aimed at rebuilding everything as it was before but at putting in place operations and solutions, starting with technological and sustainable ones, which can help us prevent new possible emergencies from happening in the future.

Thus, in 2024, the implementation of the measures envisaged in the framework of the 2021-2027 European Funds will continue: with the ERDF (European Regional Development Fund) and ESF+ (European Social Fund) regional programmes, Emilia-Romagna will continue to focus on ecological and digital transformation, social inclusion, full gender equality, the leading role of the new generations and the mending of territorial inequalities.

We will continue to support what is necessary for the recovery of regional economy, especially Romagna's one, through the full implementation of measures for businesses, for people and the promotion of systemic actions within the regional Smart Specialisation Strategy, including through the involvement of all system players, strengthening networks and service offerings (High Technology Network, Digital Innovation Hub, Technopoles, Incubators, ITS, Active Employment Network, Clust-ER). During 2024, the Three-Year Plan for Productive Activities (PTA) and the Three-Year Plan for Research, Innovation and Technology Transfer (PRITT) will also be implemented. These are two very important planning tools for our economic system that will complete the framework of new regional programming.

As for interventions to support quality work and labour inclusion, efforts continue to implement the GOL Regional Plan with which the Region has contributed to the reform of active labour policies through the customisation of opportunities and services offered. Furthermore, we will pursue the regional strategy to attract investment and secure

investment agreements within the framework of LR 14/2014: we will tend to ensure skilled employment, innovation, sustainability, and integration with regional production chains. The Regional Law for "Investment Promotion" - in line with the new S3 Strategy - will continue to boost investment, just as access to international markets will continue to be a key asset (Italy's 1st region by exports per capita). After the approval of LR 2/2023, a law designed to promote and attract talent, and the establishment of the Committee along with the initial measures outlined by the law, the actions specified in this new regulation will be implemented in 2024. This regulation has already become a model at both national and international levels.

For the training of our young people, and not only, we intend to strengthen the offer for technical training (ITS and IFTS) and implement the offer of IeFP, which will also be carried out by vocational institutes and which, in implementation of the 2018 Agreement between the Region and the Regional School Office, allow vocational institutes to offer students the possibility of acquiring a three-year vocational qualification, in addition to the five-year pathways for the acquisition of an educational diploma. The offer is focused on soft skills, digital skills, and skills related to the sustainable transition in manufacturing, which are in addition to the enhancement of educational activities in laboratories and enterprises. This offer completes the framework of opportunities funded by the Region for young people who have to fulfil their compulsory education and training. We are not satisfied with the decline in the drop-out rate, but we continue to invest so that all young people can obtain a vocational qualification and perhaps continue on to a vocational degree, and find skilled employment in the labour market. In addition, the Region's efforts to consolidate the amount of scholarships for students in disadvantaged economic conditions attending the first two years of high school or enrolled in Vocational Education and Training (IeFP) pathways continue.

We will support the qualification of professional work, supply chains, small and medium-sized enterprises, craft enterprises and cooperatives, also by making full use of the resources of the new ERDF and ESF+ programmes and complementing other instruments such as the PNRR. We intend to pursue the creation of a regional system that favours the transformation of our production by accompanying it towards sustainability, green sectors, renewable energies and circular economy. We will continue to favour access to credit also through new financial instruments and the creation of new enterprises so as to reach the goal of promoting renewable energies, circular economy, also consistent with what we have defined in 2021 in the Pact for Work and Climate and in the new Three-Year Plan for the implementation of the Regional Energy Plan. We will also continue with the implementation of LR 5/2022, which has allowed to create numerous energy communities. The law provides for grants and financial instruments aimed at supporting the Energy Communities in the preparation of projects and documentation related to the establishment of configurations and in the purchase and installation of systems; support for investments by public bodies (such as municipalities, business and trade associations, and energy agencies) and the various private entities, in the implementation of communication, information and citizen participation initiatives on energy issues; incentives for training initiatives and the strengthening of the skills of Local Authorities, also in collaboration with Universities and the Laboratories belonging to the high-tech network. In 2024, the new Revolving Energy Fund, aimed at increased

energy efficiency and the introduction of renewable sources for the regional production system, will come on stream. Involvement of all players in the area, strengthening networks and service provision (High Technology Network, Digital Innovation Hub, Technopoles, incubators, ITS, Active Employment Network, Clust-ER). Moreover, during 2024, after the approval of the Three-Year Plan for Productive Activities and the Three-Year Plan for Research and Innovation scheduled for 2023, we will proceed with the implementation and the first interventions envisaged under these two new programmes, integrating and complementing the other regional programmes and helping to complete the framework of actions to support the regional system with priority given to sustainability, digital, strategic skills consistent with the PNRR, the Pact for Work and Climate and the Agenda 2030 Regional Strategy for Sustainable Development.

Councillor for economic development
and green economy, employment,
training and international relations

Vincenzo Colla



1. PROGRAMMING AND SYSTEMIC ACTIONS TO BOOST THE ECONOMY

After the approval by the Legislative Assembly and the European Commission of the new ERDF and ESF+ Programming for 2021/2027 and the start of calls for proposals and measures in 2023, the full implementation of such measures will continue during 2024 on the basis of the schedule approved. In relation to the Smart Specialisation Strategy, the support to systemic interventions aimed at fully implementing S3 will continue through the involvement of all players in the area, strengthening networks and service offerings (High Technology Network, Digital Innovation Hub, technopoles, incubators, ITS, Active Employment Network, Clust-ER). Moreover, during 2024, after the approval of the Three-Year Plan for Productive Activities and the Three-Year Plan for Research and Innovation scheduled for 2023, we will proceed with the implementation and the first interventions envisaged under these two new programmes, integrating and complementing the other regional programmes and helping to complete the framework of actions to support the regional system with priority given to sustainability, digital, strategic skills consistent with the PNRR, the [Pact for Work and Climate](#) and the Agenda 2030 Regional Strategy for Sustainable Development.

The recovery of regional economy will be even more necessary after the flooding events of May 2023. In 2024, account must be taken of what is needed to promote recovery in the affected areas

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Ecological transition, combating climate change, environment, territorial risk management and coastal defence, civil protection ▪ Budget, human resources, heritage, institutional reorganisation, relations with the EU ▪ Mobility and transport, infrastructures, tourism, trade ▪ Schools, universities, research and digital agenda ▪ Welfare, youth policies, mountain and inland areas 	
Implementation tools	<ul style="list-style-type: none"> ▪ New S3 ▪ Training plans to ensure gender equality and acquisition of strategic and digital skills for employed and unemployed people ▪ Regional and European plans and tools for recovery and resilience (PR, NextGen EU, PNRR) ▪ ERDF and ESF+ for 2021/2027 ▪ PRIITT and PTAP ▪ Actions to bridge the digital divide and ensure equal territorial opportunities so as to eradicate social, generational and geographical inequalities 	
Other bodies contributing to the action	Signatories of the Pact for Work and Climate , Art-ER, Stakeholders of the Regional ecosystem for research and innovation	
Recipients	Businesses, Professions, Stakeholders of the Regional ecosystem for research and innovation	
Expected results	2024	Throughout the term of office
1. Regional Smart Specialisation Strategy (S3)	continued implementation actions by 31/12	full implementation Regional Smart Specialisation Strategy

2. ERDF Programme	2021/2027	Operational	continued implementation and management of measures by 31/12	full implementation of ERDF programming
3. ESF+ Programme	2021/2027	Operational	continued implementation and management of measures by 31/12	full implementation of ESF programming
4. New Three-Year Plan for Productive Activities (PTAP)			implementation and management of measures by 31/12	full implementation of PTAP
5. New Three-Year Plan for Research, Innovation and Technology Transfer			implementation and management of measures by 31/12	full implementation of PRRITT

Impacts in terms of equal opportunities and non-discrimination

Orientation of training activities is aimed at addressing the gender gap particularly on digital skills

Pertaining databases and/or links

<https://www.regione.emilia-romagna.it/coronavirus/misure-straordinarie>

<https://imprese.regione.emilia-romagna.it/covid19/Covid-19>

<https://www.art-er.it/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of work, businesses and opportunities

Supporting businesses in accessing credit by strengthening tools for guarantees and lowering interest rates in order to support the investments needed to safely resume operations

Supporting micro-credit initiatives for the development of self-employment, freelance and micro-enterprise activities

Strengthening, through collaboration with Cassa Depositi e Prestiti and with the help of regional Confidi, investment support tools that provide grants and subsidised loans

Supporting financial instruments and services and activating new ones to intervene more directly to support the development plans of enterprises and institutions

Participation

Promoting models of participation and the signing of agreements related to local governance, including for the purpose of integration and coordination of local and regional policies

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Economic development and competitiveness

Industry. SMEs, craft sector

Employment and vocational training policies

Labour market development services

Vocational training

Employment support

2. WORK, SKILLS AND TRAINING

During 2024, the activity aimed at increasing people's employability in the medium and long term will continue, with investments and interventions to improve the quality of educational, schooling and training pathways to integrate them with employment ones, and to enhance experiences aimed at lifelong learning. It is a complex approach that requires the involvement of a variety of institutional and private stakeholders. In addition, efforts will be made to implement interventions aimed at improving the matching of labour supply and demand to meet the needs of the production system and to promote the job placement of people in difficulty, including through personalised interventions.

Promoting the use of different types of apprenticeship contracts as a preferred channel of access to the world of work: with particular attention to those that allow young people to obtain a degree, favouring the enhancement of the 1st level apprenticeship tool in the dual system and qualifying the training component of vocational apprenticeships.

Special attention is paid to the dissemination and promotion of safety and health in the workplace by involving and making all stakeholders involved aware of their responsibilities starting with the signatories of the [Pact for Work and Climate](#). In the course of 2024, we intend to continue offering increasingly customised and effective employment services, strengthening skills in businesses, promoting quality, health and safety, working to build new system and lifelong learning actions to encourage the intersection between the needs of businesses and the creation of specific skills. This goal is to be achieved through the involvement of the entire economic-productive fabric, territories, including imagining forms of co-design of the content of training courses, so that effective, timely and really applicable training interventions can be carried out in the labour market. Particular care will need to be taken in targeting activities for a stable permanence of individuals in the labour market, as well as for their integration or reintegration into employment. In order to promote the concrete success of the Regional Plan for the Implementation of the GOL National Programme, we intend to foster the widest participation and collaboration among all the reference labour market players so as to give consistency to the relevance attributed in the Plan to the co-planning actions, by searching right from the "labour demand/skill gap" analysis phase for ways to implement the various instruments. During 2024, the GOL Programme operation will continue for the deployment of significant resources in complementing the ESF+ Programme, particularly for the reintegration of workers and upskilling and reskilling activities. Special attention will be paid to the integration with strategies to combat and overcome poverty, starting with the "Regional Plan to Combat Poverty 2022-2024" (DAL 110/2022).

A relevant role will then be reserved for the strengthening of higher technical education, in particular for ITS, given the action also envisaged by the PNRR, with the aim of ensuring the continuity of pathways, training technical professionals at different levels, giving response to the production system for recovery and innovation and promoting the job placement of young people and *NEETs*.

The interventions to be put in place will have to take into account the need to promote recovery in the areas affected by the flooding and support what is necessary for the smooth functioning of and access to training and employment services

Other Councillorships involved	<ul style="list-style-type: none">▪ Ecological transition, combating climate change, environment, territorial risk management and coastal defence, civil protection▪ Culture and landscape▪ Health policies
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	<ul style="list-style-type: none"> ▪ Territorial planning, construction, housing policies, parks and forestation, equal opportunities, International development cooperation ▪ Schools, universities, research, digital agenda ▪ Welfare, youth policies, mountain and inland areas
<p>Implementation tools</p>	<ul style="list-style-type: none"> ▪ LR 12/2003, LR 6/2004, LR 17/2005, LR 15/2007, LR 5/2011, LR 14/2015 ▪ Personalised Vocational Education and Training pathways against school drop-out and to build skills for inclusion ▪ High-quality technical training interventions and specialised training for manufacturing, service, culture, creativity, and tourism industries ▪ Interventions for <i>NEETs</i> ▪ Interventions for apprenticeship ▪ GOL Programme ▪ ESF+ Programme ▪ Interventions to ensure more skills for workers and businesses ▪ Interventions for an Active Employment Network of European standard, including through the integration of training and services ▪ Measures to support industries and companies in crisis and actions for workers ▪ Awareness-raising and business support actions to promote work-life balance, welfare actions, adequate wages ▪ Active policies, services and autonomy for people with disabilities, measures for the active inclusion of fragile and vulnerable people (LR 14/2015) ▪ Interventions and measures of the new European programming (ESF+, NextGen EU and PNRR) ▪ ITS programming and implementation consistent with the PNRR
<p>Other bodies contributing to the action</p>	<p>Institutional, economic and social partnership (Regional Tripartite Conference, Institutional Coordination Committee, Regional Training System Conference, Region and University Conference), Research Centres, Universities, Accredited Training Providers, Schools, Local Authorities, Regional School Office, Accredited Training Providers for compulsory training and Vocational Institutes, Accredited Public and Private Employment Services - also in partnership with each other - and Social and Health Services, Active Employment Network, Signatories of the Pact for Work and Climate</p>
<p>Recipients</p>	<p>Unemployed, job-seekers and inactive youngsters and adults, Fragile and vulnerable people and other disadvantaged people, Workers in enterprises and/or sectors in crisis, Entrepreneurs and managers, Self-employed, Enterprises, Youngsters in right/duty to education and vocational training, <i>Neet</i></p>

Expected results	2024	Throughout the term of office
1. Strengthening training and employment measures	continued interventions by 31/12	ensuring training continuity also for work
2. Enhancing skills to support green and digital transition	continued interventions for digital and green skills acquisition by 31/12	dissemination of skills to support the digital and green transition
3. Enriching and strengthening higher technical education (ITS-IFTTS)	continued interventions to enrich and strengthen the offer	offer increase by 10% from 2020
4. Implementing the Regional S3 and qualifying the training offer for people in the different areas of S3	continued interventions for S3 skills by 31/12	qualifying the training offer consistently with the different areas of Regional S3
5. New GOL Programming	continued interventions by 31/12	full operation of the Programme
6. Promoting and implementing interventions for social inclusion through work by involving the active labour network	continued interventions by 31/12	fully implementing the regulation for social inclusion
7. Disseminating and intensifying occupational health and safety tools at the stakeholders	promoting the dissemination of health and safety in the workplace	promoting the dissemination of health and safety in the workplace
8. Increasing the employment of young people and <i>NEETs</i>	continued interventions by 31/12	qualified increase in job placement of young people and <i>NEETs</i>
9. Accompanying the growth and development of higher technical education offering	full operation of the new ITS training offer	increase in participants in higher technical education

Impacts in terms of equal opportunities and non-discrimination

In the implementation of interventions, the enhancement of equal opportunities will be followed up, consistent with the provisions of [LR 6/2014](#). In addition, interventions will target the encouragement and qualification of women's employment in order to counter situations of deteriorating conditions and quality of work

Pertaining databases and/or links

<https://formazione lavoro.regione.emilia-romagna.it/>

<https://itsemiliaromagna.it/>

<https://www.agenzialavoro.emr.it/>

https://wwwservizi.regione.emilia-romagna.it/sportelliinrete_consultazione/SchedaSintesi.aspx?set=2

<https://formazione lavoro.regione.emilia-romagna.it/garanzia-giovani>

<https://scuola.regione.emilia-romagna.it/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of knowledge and learning

Raising the language skills of the whole community, starting with the youngest children, by expanding English language literacy experiences in nurseries and pre-schools and strengthening their teaching in vocational and lifelong learning

Consolidating the network of guidance services and counteracting gender stereotypes in educational and vocational choices, promoting and enhancing all vocational and technical education paths, including through the dissemination in schools of structural and permanent actions to bring girls and boys closer to technical and scientific subjects

Tackling educational poverty and school drop-out, promoting educational success

Promoting Pathways for Transversal Skills for Orientation (PTCO, formerly alternating school work), which provide real added value to educational pathways

Strengthening collaboration between vocational institutes, vocational training institutions and the area's production infrastructure so that the integrated training system of Vocational Education and Training guarantees pathways for qualification oriented to an easy entry into the labour market, capable of enhancing and networking excellence and combating school drop-out

Strengthening and qualifying the training system including through a shared review of accreditation and a simplification of management rules

Building an integrated vocational and technical training chain – fostering transitions from IeFP to IFTS and ITS and from these to the university pathway – that allows young people continuity of pathways and ensures the territory the technical, scientific and humanistic skills that are indispensable for recovery and innovation, thus contributing to increasing the number of young people with a vocational qualification or diploma, a tertiary education qualification and graduates

Fostering the processes of internationalisation of the educational paths of students who, despite having merits do not have the necessary economic resources

Promoting the use of different types of apprenticeship contracts as a preferred channel of access to the world of work, with particular attention to those that allow young people to obtain a degree and by qualifying the training component of vocational apprenticeships

Establishing new synergies between regional programming and interprofessional funds to strengthen and promote the training of entrepreneurs, managers, employees and professionals, supporting at every level the spreading of processes of innovation, digital transformation, internationalisation and sustainable development

Strengthening and increasing lifelong learning opportunities to enable all people to undertake individual pathways to increase education and skill levels and strengthen their employability throughout their lives

Making the Emilia-Romagna Region a major hub of cultural and creative industries through an investment in specialised post-graduate education, the consolidation of the theatre network, the strengthening of the cinema, music and publishing sectors, and support for widespread cultural production

Emilia-Romagna, a region of rights and duties

Putting occupational health and safety at the centre of institutional and social priorities, first and foremost by approving the new Regional Prevention Plan, strengthening the Public Health Departments and SPALS in each Health Authority, confirming joint work with peer bodies, and enhancing good practices starting with the "asbestos plan steering committee"

Strengthening the Regional Employment Agency and the integrated public-private system to qualify services and active policies towards young people, women, and those who have lost or are at risk of losing their jobs

Strengthening the integration of the network of public, private and Third Sector players, services and active labour policy measures, aimed at fragile and vulnerable people by qualifying procedures, tools and management of interventions

Digital transformation

Culture, awareness and digital skills: implementing an extraordinary plan aimed at people of all ages to support full "digital citizenship", with specific actions to direct the youngest, and especially girls, toward quality technical and scientific education to facilitate entry into the world of work, improve the skills of those already working and facilitate labour reintegration (Challenge 2 Data Valley Bene Comune (Common Asset) – Digital skills: the new infrastructure for socio-economic development)

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Employment and vocational training policies

Labour market development services

Vocational training

Employment support

Social rights, social policies and households

Disability interventions

3. ATTRACTIVENESS, COMPETITIVENESS, INTERNATIONALISATION AND GROWTH OF BUSINESSES AND SUPPLY CHAINS

Attractiveness and competitiveness are an essential strategy for a region like Emilia-Romagna. During 2024, the commitment to support the development of the regional production system through investments of enterprises and supply chains with green economy and sustainability orientation continues. Efforts continue to ensure that the Region is a territory of opportunity, capable of attracting new business investment, supporting innovative projects and attracting and retaining young talent, offering them the best conditions to study and work. A region with more quality jobs and more competitive and global businesses, which aims to enhance ideas and talents and increase the added value and overall innovation of the territory, through actions that involve the supply chains, small businesses, artisan production, the world of cooperation, also supporting the qualification of professional work, which is fundamental for regional attractiveness, and fully exploiting the opportunities offered by the new 2021-2027 ERDF and ESF+ programming and European programming under NEXTGenEU and the PNRR, with particular reference to supporting innovation and sustainability of businesses and professions.

During 2024, we will continue to support and promote internationalisation as a hallmark of our region. We will support this vocation by increasingly investing in territorial specialisations and production chains to foster innovation and territorial development. We will continue to boost the export of our excellence, providing small and medium enterprises with strong development potential opportunities for growth in foreign markets, promoting the entire regional system in the world, from universities to research, from cultural production to creativity, knowledge and businesses in view of EXPO 2025 in Japan.

By continuing to implement the measures under regional programming (ERDF, ESF+, PRIITT, PTAP), we will create new opportunities for our businesses, professions, and young people, promoting the creation of new supply chains, strengthening the entrepreneurial culture of the younger generations, promoting and renewing tools for access to credit, and strengthening connections with the research system and the regional, national and international production environment, even through the new policies put in place for training and attracting talent. In close connection with the infrastructures of Data Valley, Rete Alta Tecnologia (High Technology Network) and the Technopoles, the Competence Centre and the Digital Innovation Hubs, the process of digitalisation of manufacturing, services and professions, public administration and society itself will be made pervasive and widespread, by accompanying in this transformation especially small businesses and workers in more traditional sectors, so that the future materialises in a widespread digitalisation strongly oriented to accessibility, welfare of people and communities. In particular, every effort must be made in 2024 to make the measures to be implemented in the flood-affected territories effective and efficient and thus favour the full resumption of business for enterprises, professions, and productive companies affected by the floods

Other Councillorships involved

- Ecological transition, combating climate change, environment, territorial risk management and coastal defence, civil protection
 - Agriculture and food, hunting and fisheries
 - Mobility and transport, infrastructures, tourism, trade
 - Territorial planning, construction, housing policies, parks and forestation, equal opportunities, International development cooperation
 - Schools, universities, research, digital agenda
 - Welfare, youth policies, mountain and inland areas
-

Implementation tools	<ul style="list-style-type: none"> ▪ LR 3/1999, LR 12/2000, LR 7/2002, LR 15/2008, LR 1/2017, LR 7/2019, LR 18/2019, LR 16/2019, LR 1/2020, LR 14/2014, LR 19/2014, LR 1/2010, LR 6/2006, LR 2/2022 ▪ Regional Programme for Industrial Research, Innovation and Technology Transfer (PRRIITT) ▪ Three-Year Programme for Productive Activities (PTAP) ▪ POR ERDF 2021-2027, NextGenEU, PNRR ▪ Tools and measures for business qualification, strengthening research and innovation, and attracting new investment ▪ Tools for access to credit and assistance in doing business ▪ Support tools for innovative start-ups ▪ Tools and measures for attractiveness in implementation of LR 14/2014 ▪ Interventions for the promotion of regional, national and international fairs ▪ Tools for the internationalisation of enterprises and the regional research and innovation ecosystem ▪ Tools for digitalising major exhibition events and establishing international agreements ▪ Measures for the enhancement of services for the Data Valley and enterprise digitalisation ▪ Actions for attracting research infrastructure and new talents ▪ Funds and credit facilities for businesses, professions
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Other bodies contributing to the action	MAECI, Ministry of Economic Development, ICE, CDP (SACE SIMEST), regional Unioncamere, Employers' Associations, Art-ER, High Technology Network, Regional Tables, Clust-ER, Lepida
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Recipients	Companies in individual and associated form, Professionals, Internationalisation Consortia, Fairs, Clust-ER, High Technology Network
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Expected results	2024	Throughout the term of office
1. Ensuring the innovation and internationalisation of the regional production system through the organisation of international system missions and the participation in major trade international fair events	promoting participation in regional, national and international fairs by 31/12	consolidating innovation and internationalisation of the regional economic system
2. Ensuring the implementation of innovation agreements/development contracts with the national level	by 31/12	ensuring the operation of innovation agreements with the national level
3. Supporting and enhancing the attractiveness, competitiveness and internationalisation of businesses and professions	intervention management by 31/12	ensuring attractiveness, competitiveness and internationalisation to the regional production system

4. Guaranteeing the operation of interventions and measures provided for by LR 14/2014	awarding of grants by 31/12	ensuring the implementation of LR 14/2014
5. Promoting and implementing advanced financial instruments for enterprises through the programming of European Funds for 2021-2027	tool implementation by 31/12	ensuring the start-up of new business through the operation of advanced financial instruments for enterprises
6. Ensuring the operation of the Space Economy Programme agreement	continuation of Space Economy initiatives by 31/12	ensuring the operation of the Programme for Space Economy
7. Contributing to increased investment in digitalisation of businesses and professions in all regional supply chains, from manufacturing to services	management of projects by 31/12	increased investment by companies and professions in digitalisation and advanced and innovative services
8. Supporting the creation of new businesses through the provision of new spaces, new advanced services and structured relations with the research and innovation system	continued implementation of dedicated activities by 31/12	ensuring the creation of new business and the offer of advanced services
9. Strengthening and internationalising the regional research and innovation ecosystem also through the implementation of the law for talents	management of interventions by 31/12	ensuring the strengthening and internationalisation of the regional ecosystem for innovation and research
10. Accompanying the various measures for the full recovery of production activities in the areas affected by the floods in May 2023	by 31/12	support for the measures needed to promote recovery and full activity in the affected areas

Impact on Local Authorities

As part of the system actions, the involvement of Local Authorities is planned

Impacts in terms of equal opportunities and non-discrimination

In the implementation of interventions, the enhancement of equal opportunities will be followed up, consistent with the provisions of [LR 6/2014](#) including through the provision of specific priorities to favour women's and youth enterprises

Pertaining databases and/or links

<http://imprese.regione.emilia-romagna.it>

<http://www.investinemiliaromagna.eu/it/>

<https://www.retealtatecnologia.it/clust-er>

<https://www.art-er.it/>

<https://imprese.regione.emilia-romagna.it/internazionalizzazione>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of work, businesses and opportunities

Encouraging the processes of supply chain integration, aggregation, merger that produce a dimensional strengthening of our enterprises also in order to protect and promote the development of the wealth of skills Supporting both innovation and network projects, particularly of supply chains, professional and small businesses, including by seizing opportunities related to the European Union's Interregional Innovation Investments

Strengthening levers for attracting new investment with high innovation content, environmental sustainability and good employment, with policies dedicated to mountain, inland and peripheral areas, through supply chain pacts, agreements with territories, actions aimed at extending the value chain, strengthening private and public services, and simplifying settlement and development processes

Designing new integrated policies that promote the attractiveness, permanence and return of trained young people to the Region, including by enhancing business transfer, ensuring services to facilitate their relocation and residency, international tertiary education offers of excellence, adequate salaries as well as job placement and social insertion opportunities that match an increasingly international generation

Redesigning, strengthening and internationalising the regional ecosystem of research and innovation and the High Technology Network, promoting Technopoles, the development of private and public laboratories, collaborative research, continuing the action initiated to attract national and European-level research infrastructures to the regional territory and enhancing supercomputing infrastructures to develop new advanced areas of research and specialisation

Safeguarding and strengthening the internationalisation of businesses and professionals in close collaboration with the ICE Italian Trade Agency, the MAECI Ministry of Foreign Affairs and International Cooperation and the MISE Ministry of Economic Development, aiming at the strengthening of international networks and a greater presence of businesses, particularly small ones, in foreign markets through the enhancement of Export Consortia; fostering the international vocation of a regional trade fair system in which we will invest so that it is more integrated and strong; consolidating relations with the world's most innovative regions; fully seizing the opportunities arising from major international events, particularly Expo Dubai

Promoting logistics that pursues efficiency and competitiveness in a context of sustainability and thus seeking efficiency through technological and process innovation, as well as through the professionalisation and continuous updating of the skills of those working in the sector

Strengthening the enterprises and supply chains of cultural and creative industries in close relation to the enhancement of cultural heritage and actions to support entertainment, film, audiovisual, and publishing industries Investing in the professions and the self-employed, being repositories of value and skills that are indispensable to society and the regional economy, ensuring that, like small businesses, they have access to credit and calls for digitalisation, innovation, network development and skills upgrading

Creating and strengthening new businesses and new professional activities, particularly young and female ones, with a focus on innovative start-ups, defining a regional hub with the role of research, support and codification of innovative entrepreneurship projects, also making use of the regional observatory

Enhancing tools such as workers' buyout and cooperative sector, with a particular focus on remote and mountain areas, promoting tools for access to credit, experimenting with new forms of support and advice, and encouraging connections with the research system and the national and international production context

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Economic development and competitiveness

Industry, SMEs, Craft sector
Research and innovation

4. RENEWABLE ENERGIES, PLASTIC-FREE AND CIRCULAR ECONOMY

After the approval of the 2021-2024 Three-Year Energy Implementation Plan, and the approval in 2022 of LR 5/2022 on energy communities, in 2024 we intend to strengthen the development of renewable energies, also encouraging the spread of collective self-consumption systems and energy communities, to enhance energy efficiency and reduce CO2 emissions with the aim of accelerating the transition to carbon neutrality. This involves working extensively to encourage the development of green and sustainable solutions, research into circular economy solutions and the redevelopment of public facilities and buildings. The actions will also be supported through the resources of 2021-2027 Structural Funds and together with the resources of the various European programmes. In addition, the Region approved LR no. 5 of 27 May 2022 with the following objectives: to increase energy produced from renewable sources; to improve energy efficiency; to achieve the Region's energy independence and autonomy; to combat energy poverty. The law provides for grants and financial instruments aimed at supporting the Energy Communities in the preparation of projects and documentation related to the establishment of configurations and in the purchase and installation of systems; the support for investments by public bodies (such as municipalities, business and trade associations, and energy agencies) and the various private entities, in the implementation of communication, information and citizen participation initiatives on energy issues; the incentives for training initiatives and the strengthening of the skills of Local Authorities, also in collaboration with Universities and the Laboratories belonging to the high-tech network. In 2024, the new Revolving Energy Fund, aimed at increased energy efficiency and the introduction of renewable sources for the regional production system, will come on stream. In addition, less use of plastics, especially single-use plastics, will be encouraged and circular economy will be developed.

Even on this matter, every effort must be made to promote recovery in the areas affected by the floods of May 2023

Other Councillorships involved

- Ecological transition, combating climate change, environment, territorial risk management and coastal defence, civil protection
- Agriculture and food, hunting and fisheries
- Budget, human resources, heritage, institutional reorganisation, relations with the EU
- Mobility and transport, infrastructures, tourism, trade

Implementation tools

- [LR 26/2004](#), [LR 5/2022](#)
- [Directives 2018/844/EU](#) and [2012/27/EU](#)
- Business support tools for a fully sustainable 2030 manufacturing
- Measures for investment in the development of green economy sectors and new green jobs
- Measures for investment in research for new forms of energy
- Tools to support research for circular economy and climate-energy supply chain
- Support and dissemination of municipalities' Energy-Climate Plans
- Installation, subject to feasibility assessment, of photovoltaic systems for power generation in polluted sites whose remediation process is completed (so-called "concluded") consistent with the objectives of [DGR 643/2021](#) (Regional plan for waste management and the remediation of polluted sites)
- Support measures for the green transformation of public buildings
- Measures to raise awareness and disseminate the circular economy

- New Three-Year Plan for the implementation of the Regional Energy Plan
- Intervention measures under European programming (ERDF 2021-2027 [NEXTGenEU](#) and [PNRR](#))
- Final settlement of exhausted waste dumps with the installation of photovoltaic panel systems, where feasible, consistent with the resolution approved by the Legislative Assembly and referred to in [DGR 643 of 03/05/2021](#) "Presentation to the Legislative Assembly of the objectives and general strategic choices of the 2022-2027 regional plan for waste management and the remediation of polluted areas"
- Providing, among the methods of quarry restoration, for the installation of agri-voltaic systems and, with particular reference to quarry lakes, for the installation of floating photovoltaic systems

Other bodies contributing to the action	Local Authorities, Universities and Research Centres, Stakeholders of the Regional Ecosystem of Research and Innovation, Businesses and their associations, Art-ER, ARPAE, ANCI, Signatories of the Pact for Work and Climate
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Recipients	Regional Enterprises, Public bodies, Public stakeholders
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Expected results	2024	Throughout the term of office
1. Ensuring the implementation of the New Three-Year Plan for the implementation of the Regional Energy Plan	implementation of interventions by 31/12	ensuring full implementation Regional Energy Plan
2. Continuously awarding grants for energy efficiency in public buildings	management of grants by 31/12	ensuring energy efficiency of buildings
3. Promoting the Energy Fund for Enterprises	fund management by 31/12	ensuring support for enterprises in the sector
4. Supporting the PAESC drafting by Municipalities and disseminating the outcomes produced	management of grants by 31/12	ensuring the implementation of PAESC by Municipalities
5. Supporting the development of new green and climate-energy supply chains in implementation of the regional Pact for Work and Climate	management of grants by 31/12	ensuring the development of green supply chains
6. Development of renewable energy, spread of collective self-consumption systems and energy communities	management of interventions and activities in implementation of POR ERDF 2021-2027 and LR 5/2022 on energy communities by 31/12	implementation of LR 5/2022

Impact on Local Authorities Support for the planning of energy and sustainable mobility interventions and their implementation

Pertaining databases and/or links

<https://energia.regione.emilia-romagna.it/>

<https://energia.regione.emilia-romagna.it/certificazione-energetica/certificazione-energetica-degli-edifici>

<https://energia.regione.emilia-romagna.it/criter/catasto-impianti>

<https://energia.regione.emilia-romagna.it/osservatorio-energia>

<https://www.art-er.it/>

<https://www.arpae.it/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

Accompanying the green transition of businesses of all sizes by directing and promoting their investments toward renewable energy and processes and products with lower environmental impact, empowering them to seize the opportunities of the green transition through targeted aid, regulatory simplifications, and measures that support the shift toward sustainable production and consumption patterns

Developing new green supply chains with a focus on both climate/energy and industrial material recovery supply chains

Investing in research and innovation by directing it toward fields with high strategic potential such as hydrogen, electric power, and green chemistry

Building a research and study team aimed at supporting and defining sustainable finance and social impact projects consistent with the objectives of the Pact

Increasing the production and use of renewable energies and storage, including in a diffuse form, through a Regional Law on Energy Communities

Accelerating energy transition in the public sector supporting the development of Municipal Energy-Climate Plans and carbon-neutral pathways at territorial level, giving new impetus to upgraded and increased energy efficiency of the entire public assets

Supporting circular economy, including by launching research laboratories involving the High Technology Network, ARPAE, the Environmental Energy Clust-ER, municipalities, environmental service managers and the entire production system, investing in technologies that can reduce waste and facilitate industrial symbiosis, increasing the durability of products and the use of low-emission materials, promoting the recycling, recovery and reuse of waste through the emergence of new dedicated circuits and new plants, also with the aim of increasing regional self-sufficiency

Accelerating the transition path to move away from single-use plastics, consistent with the obligations under European legislation, and toward more sustainable use of plastics, through the establishment of a regional steering committee that will assess the timing, impacts, and implementation methods of each action

Promoting information and communication actions that can facilitate the responsibility of the whole regional society with respect to the sustainability objectives of regional planning, consistently orienting individual and collective behaviours, raising awareness and co-responsibility of citizens

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Economic development and competitiveness

Industry, SMEs, craft sector

Research and Innovation

Energy and diversification of energy sources

Energy sources

5. BOOSTING THE CONSTRUCTION SECTOR

After years of great difficulty for the construction sector, the prospects for growth driven by public and private demand for investment, contained in the [PNRR](#) and in the facilitation measures on buildings, point to a completely new set of opportunities.

The quality of cities, the energy upgrading of buildings, the new complex investments of companies, will require a more robust and technologically advanced construction supply chain, rich in digital skills and solutions.

For this reason, also in the new S3 the field of critical and complex projects is considered as emerging and with a particularly high demand for innovation.

Therefore, in 2024 the Region will have to continue implementing targeted policies for the development of the construction sector and of large critical and complex infrastructures, by attaching much importance to the skills necessary for the development, to the research of advanced technological solutions

Other Councillorships	<ul style="list-style-type: none"> ▪ Territorial planning, construction, housing policies, parks and forestation, equal opportunities, International development cooperation
Implementation tools	<ul style="list-style-type: none"> ▪ Supporting enterprises for "industrial" strengthening, the introduction of new technologies and security ▪ Specific measures to promote innovation and high skills and restore competitiveness to the supply chain ▪ Intervention measures under European programmes (ERDF 2021-2027)
Other bodies contributing to the action	Economic associations, Trade Unions, environmentalist associations, Local Authorities, professional associations and boards, ART-ER, sector companies, accredited training institutions, Clust-ER Building and Construction
Recipients	Sector companies, accredited training institutions

Expected results	2024	Throughout the term of office
11. Ensuring innovation and digitalisation for businesses in the sector	management of grants by 31/12	supporting innovation and competitiveness of the sector
12. Promoting activities to increase skills for the sector	training interventions for workers of the sector by 31/12	qualification and acquisition of new skills for workers in the sector

Impacts in terms of equal opportunities and non-discrimination

Interventions may include specific priorities for women's and youth enterprises also consistent with the provisions of [LR 6/2014](#)

Pertaining databases and/or links

<https://build.clust-er.it/>

<https://imprese.regione.emilia-romagna.it/>

<https://formazionelavoro.regione.emilia-romagna.it/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of work, businesses and opportunities

Supporting the sustainable building and construction supply chain and the structural strengthening of its enterprises - of its design skills, techniques and technologies - as well as research (starting with materials) so that, also through synergies and coordination that at the regional level enhance the Superbonus for energy and seismic upgrading interventions, it accompanies infrastructural processes and investments, urban regeneration and upgrading of the existing housing stock, in addition to those of innovation in new generation buildings

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Economic development and competitiveness

Industry, SMEs, craft sector

Networks and other public utilities

Energy and diversification of energy sources

Energy sources

6. EUROPEAN AND INTERNATIONAL RELATIONS

The international action of the Emilia-Romagna Region is aimed, on the one hand, at strengthening and extending the network of exchange and collaboration relations that are increasingly closer with European and international partners in order to face the new global challenges together, and, on the other hand, at acting as a driving force for the improvement of the international performance of the players of the regional system. Its fundamental strategic objective is therefore to improve the positioning of the territory as a whole on the international scene and to facilitate the access of all territorial players to the opportunities of the global scene.

In the context of the innovative tools and extraordinary resources put in place for post-pandemic recovery, the Region intends to strengthen relations with the European Union, its institutions and regions, by making itself a participant and protagonist in the revival of the European project, which passes through the construction of new and shared responses to the epoch-making challenges of the contemporary world (management of the Covid-19 emergency, inclusive recovery, ecological and digital transition, migration challenges, the consequences of the war in Ukraine) and supporting the strengthening of Europe's position in global scenarios through the definition of a strong and single EU action in international cooperation and relations.

The Region also commits itself to support the territory in seizing the opportunities of European integration, by strengthening the coordination with Local Authorities and the network of the territorial information services in order to improve the access of enterprises, associations and citizens to European tools and programmes, also with reference to the new 2021-2027 Programming.

On the international scene, the Region intends to work for the strengthening of relations with the players of the global scene and for the dynamic involvement of the territorial interlocutors in the consolidation of the networks of economic and productive exchange, of the cultural system and of training and research.

To this end, the 2021-2025 Multiannual Policy Document on International Activities was adopted, after its approval by the Regional Assembly with [DAL 40/2021](#), which identifies the following priorities for action:

- Alignment with the 2030 Agenda
- Coordination with national policies (e.g. Pact for Export, Planning and guideline document for the development cooperation policy, Steering Committee for national internationalisation) and with European and international organisation strategies
- Exchanges with other territories within European and international networks
- Innovative approach through the levers of new drivers and platforms for the internationalisation of the system
- Search for new opportunities: possible opening of new markets and attracting investments in the first place
- Concentration of efforts at international and European level to ensure the quality, sustainability and continuity of regional actions in the medium to long term
- Inter-sectoral and inter-institutional integration

Other

Councillorships involved

- Regional Council in relation to specific competences
-

<p>Implementation tools</p>	<ul style="list-style-type: none"> ▪ LR 6/2004, LR 16/2008, LR 5/2015 ▪ Understandings or Agreements with Regions and States in Europe and around the world with principles of reciprocity ▪ Hosting and arranging missions, studies, promotional events ▪ Indirect promotional activities, such as support to public and private bodies in the Emilia-Romagna Region for the implementation of internationalisation initiatives in the areas of territorial marketing, trade, industrial collaboration, tourism, agri-food sector, innovation, culture and sports ▪ Experience exchange initiatives and institutional assistance ▪ Support to exchange and collaboration initiatives in schools and youth policies ▪ Support, promotion and encouragement for the development of relations between Municipalities and Unions of Municipalities and other Local Authorities internationally ▪ Support to the Council for Emilia-Romagna people in the world and the return of Emilia-Romagna citizens in the world <p>Unified oversight of the functions is ensured by the Steering Committee for activities of international importance at the Chief's Council Staff, which collaborates and connects with internal and external stakeholders and relevant national (MAECI, DARA, Conference of Presidents of the Regions and Provinces), European (European Commission, Directorates General, High Representative of the Union for Foreign Affairs and Security Policy), international organisations and institutional partners with which the Region has in place Collaboration Agreements and Understandings</p>
<p>Other bodies contributing to the action</p>	<p>Legislative Assembly, Signatories of the Pact for Work and Climate, Local Authorities, Universities, Associations, Art-ER, Research Institutions, Educational Infrastructure, Cluster E-R, Er-Go, Apt Servizi</p>
<p>Recipients</p>	<p>Citizens, individually or through the associations to which they belong, Local Communities, European and International Institutions, Institutions and Territorial bodies of European and International counterparties, Business Systems</p>

Expected results	2024	Throughout the term of office
1. Implementation of at least 2 cross-sectoral system actions in priority areas	■	
2. Implementation of at least 2 projects with international partners and regional stakeholders on energy and digital transition	■	
3. Wider range of stakeholders involved in the Plan, particularly with reference to the third and fourth pillars of the Five-year Plan		■

4. Expanded international partnership on the themes of the Pact for Work and Climate , in particular energy and digital transition		■
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Impact on Local Authorities

Support for the promotion of European and international relations in implementation of [LR 6/2004](#), [LR 18/2006](#) and connection with the Regional Affairs Department and MAECI in relation to national regulatory provisions on international activities and Agreements and Understandings under Art. 117 of the Const.

Impacts in terms of equal opportunities and non-discrimination

Gender equality and anti-discrimination underpin several goals of the [2030 Agenda](#), so they are among the areas of action in the Guidance Document for Internationally Relevant Activities

Pertaining databases and/or links

<https://www.regione.emilia-romagna.it/relazioni-internazionali>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Functional to the full implementation of all strategic objectives and cross-cutting processes

2030 Agenda



Regional budget

Institutional, general management / other general services
Single regional policy for institutional, general and management services



STRATEGIES AND MEASURES FOR THE RECOVERY OF QUALIFIED AND SUSTAINABLE POST-COVID TOURISM AND FOR THE UPGRADING OF THE OFFER FOR TRADE REVIVAL AND INNOVATION IN THE URBAN ECONOMY

*The **tourism sector** in Emilia-Romagna constitutes a strategic asset and development driving force for the regional territory, as evidenced by all the data and analyses related to the sector in the years prior to the pandemic: the sector's incidence on the regional GDP increased from 8% in 2014 to 12.5% in 2019; the regional tourism industry closed 2019 by exceeding 60 million tourist presences, with a positive trend in all the region's tourism sectors (Riviera Coast, art cities, Apennines, Spas...) and a good level of internationalisation of the tourism movement (1 out of 4 tourists coming from abroad).*

Due to the national and global travel restrictions as well as to the inevitable restrictions to mitigate contagions, the health emergency caused by Covid-19 started in early 2020, which has negatively affected more or less all production sectors, has hit tourism particularly hard, with profound repercussions for the tourism system of Italy as a whole and thus of our Region as well. Therefore, it was necessary in the emergency period to activate important measures to support the sector in order to ensure liquidity and avert closures. In this direction, the Region has fielded multiple calls for granting relief to the various types of businesses in the tourism chain (hotels, travel agencies, nightclubs, tour guides, etc.) as well as to review tourism promotion policies, which in the short term had to favour the national market.

In the recovery stage, promotional and investment support actions were implemented to revitalise the sector along the development axes on which Emilia-Romagna tourism grew in the pre-Covid era, enhancing strategic assets and cross-cutting thematic products (Apennines and natural parks, spas and wellness, art cities, congresses, conventions and events, Motor Valley, Food Valley and Wellness Valley).

The regional tourism system proved to be particularly responsive, recovering well as early as 2021 and returning in 2022 almost to pre-Covid values.

However, it must be noted that the increase in the cost of energy and raw materials resulting from international instability and the war in Ukraine also affected this sector. Moreover, as far as ski tourism is concerned, this sector was also heavily affected by the so-called snow crisis in the period November 2022 - January 2023.

Lastly, we cannot fail to consider the big impact of the serious flooding events that occurred in Romagna in May 2023 on the territory and businesses, even in this sector. Therefore, in 2024, even the programming measures and actions for the support and development of tourism for the entire legislative term, which are reconfirmed in their general lines, will necessarily have to take into consideration the priority objective of supporting and favouring recovery in the affected territories, also by providing specific measures and interventions in the affected territories and facilitating a quick return to "normality".

From 2024 till the end of the legislative term, we intend to take action along the following lines:

- *Strengthening the actions for tourism promotion and marketing, through APT Servizi and DT (tourist destinations), with campaigns aimed at national tourism flows, but also with a targeted, strategic and increasingly incisive and timely action, on international markets (especially European ones), also to avert any immediate cancellations and to maintain and increase the share of foreign tourism and to promptly reposition ourselves in the new international tourism scenarios, as a territory that combines our traditional characteristics of hospitality and sociability with tourists' safety and peace of mind;*
- *Qualifying and innovating the tourism offer for an increasingly sustainable and quality tourism, with actions to support investments by private individuals for the qualification and innovation of tourist facilities, and by promoting the projects of public bodies for the redevelopment, with a view to sustainability and tourist attractiveness, of cities, inland and mountainous areas and coastal resorts, making the best use of the opportunities, in a synergistic manner, arising from the resources of the new POR-ERDF 2021-2027 programming and the PNRR.*

In this context, strong impetus to the sector's innovation can be given by the tourism cluster, which, with the contribution of the various territorial players, will be able to give life to an innovative and integrated tourism ecosystem, to expand and qualify the regional tourism offer, increasingly orient tourism in the logic of sustainability, encourage the qualification of tour operators and internationalisation, including through integrated tourism products, and support the creation of strategic planning.

***The trade sector** in our Region was still suffering, already in 2019, from the negative effects of the economic crisis, linked on the one hand to the continuing decline in domestic consumption at a national level and, on the other, to changes in purchasing styles and the advent of large online global market players. Included in this context was the Covid-19 health emergency, which further put the sector in serious difficulty with particular reference to some of the areas most affected by the restrictions and limitations of tourist flows.*

In this sector, too, action was taken in the emergency phase with targeted actions to give relief and support to the most affected sectors (food and beverage establishments, fashion industry trade, etc.).

Therefore, after getting out from the emergency period, we saw the need to work for the revitalisation of the sector with measures of a strategic nature, which also address the problems and critical issues that already plagued the sector before the pandemic, also enhancing and revitalising in this area the social and territorial and tourist animation function of neighbourhood and service businesses, in cities, inland areas and mountain areas.

With this in mind, we intended to put in place measures to support investment in the qualification and innovation of commercial establishments, business activities in public areas and food and beverage establishments, also making use of the resources of the new POR-ERDF programming, but above all to deeply innovate regional policies for the qualification and development of the sector through the reform of the main regional law on the matter (LR 41/1997).

The new law on the “Development of the urban economy and the qualification and innovation of the commercial and service network” pursues the objective of innovating and strengthening the measures aimed at the qualification of the commercial and distribution network of urban centres, in a broader perspective that looks at the development of the urban economy as the driving force behind the development of urban areas and local communities. This is possible by innovating the tools for the qualification and innovation of structures and enterprises and the marketing actions of commercial areas, also acting on governance through new tools aimed at improving the development, management and promotion of interventions, increasing their efficiency, continuity and attractiveness by leveraging the capacity of enterprises to network and evolve into multi-service activities through processes of innovation and hybridisation and linking up with other areas of intervention (urban regeneration and enhancement, cultural offer, tourist attraction, enhancement of typical products, green economy).

Following its approval, from 2024 till the end of the legislative term, work will be carried out to gradually implement the measures, including highly innovative ones, envisaged by the new law, with particular reference to the development of urban and proximity HUBs.

In this framework, a strong impetus for innovation in the sector can be given by the recently established cluster on urban economy.

A significant contribution to the innovation and upgrading of commercial and food and beverage enterprises will be made by the activation and management of a specific call addressed to enterprises in the sector, with the resources of the new POR-ERDF programming.

*Finally, an objective of strategic and cross-cutting value for this mandate to promote and support the sustainable development of the regional territory is to implement priority **4 Attractiveness, cohesion and territorial development** of the POR-ERDF 2021-2027. Its aim is to combat territorial inequalities and promote the attractiveness and sustainability of territories by helping to bridge the gaps that weaken cohesion and equitable and sustainable development, through differentiated responses to the needs and vocations of territories using development strategies that involve local players.*

To this end, the measures envisaged in the Programme will be implemented through the Integrated Territorial Investment instrument, respectively:

- For urban areas and territorial systems through the Urban Transformation Agendas for Development and Sustainability (**ATUSS**)*
- For inland areas and the most fragile and peripheral territories through the Territorial Strategies for Mountain and Inland Areas (**STAMI**)*

*As far as the **mobility and transport sector** is concerned, it should be emphasised that the pandemic, albeit to a decreasing extent, has continued to have an impact, even in 2023, on both the means and modes of travel of citizens, especially with public road transport recording values of around 80% of pre-Covid passengers. The Region is committed to maintaining the environmental, functional and economic sustainability of the system, including through the signing of the public transport Pact, the new Integrated Regional Transport Plan and of the document “Mobilità sostenibile. Programmazione 2022 – 2025 per la transizione ecologica” (Sustainable Mobility. 2022-2025 Programming for the ecological transition). In 2024, any type of project related to public transport must focus on the upgrading of infrastructures, with increasing stress on territorial and*

environmental sustainability, the renewal of the vehicle fleet – continuing to replace the oldest and most polluting vehicles - and the implementation of rail/road and rail/bike intermodality. We confirm the strategic nature of the measure regarding free TPL or local public transport season tickets for students up to 19 years of age, which in 2022 recorded more than 240 thousand season tickets. With regard to infrastructures, it is clear that even an efficient transport system is not possible without a modern, safe and ecologically more sustainable network, in which road infrastructures, cycle paths, waterways, the port of Ravenna and the regional airport system are integrated and completed.

It should be noted that, due to the flooding events of May 2023, there were considerable impacts on the regional and national railway network in the affected areas, with clear repercussions on transport services. The damage quantified as of June 2023 amounts to approximately 100 million Euro. The considerable impacts on the regional road network, with more than 1,400 roads affected by flooding or landslides, result in damage quantified to approximately 1.8 billion Euro as at June 2023. The management of the emergency phase makes it possible to estimate that in September 2023 the railway network will be operational again. For the road network, after the motorway functionality has been restored, the road links are currently estimated to be functioning by December 2023 at 80% for state and provincial ones and at 60% for municipal ones.

*Councillor for mobility and transport,
infrastructures, tourism and trade*

Andrea Corsini


1. STRATEGIES AND MEASURES FOR THE RECOVERY OF QUALIFIED AND SUSTAINABLE POST-COVID TOURISM

The [Covid-19](#) health emergency struck a serious blow to the tourism system of Italy as a whole, and thus also to that of our Region. After the first measures aimed at a safe reopening and a substantial phase of relief for businesses in the sector for the turnover loss suffered due to the health emergency, action was taken to promote and support investments, to revive the sector, along the same development axes on which Emilia-Romagna tourism grew up to accounting for 12% of the regional GDP in the pre-Covid era; enhancing the strategic assets and cross-cutting thematic products (Apennines and natural parks, Spas and wellness, Art Cities, congresses, conventions and events, Motor Valley, Food Valley and Wellness Valley). The regional tourism system proved to be particularly responsive, recovering well as early as 2021 and returning in 2022 almost to pre-Covid values.

However, it must be noted that the increase in the cost of energy and raw materials resulting from international instability and the war in Ukraine also affected this sector. Moreover, as far as ski tourism is concerned, this sector was also heavily affected by the so-called snow crisis in the period November 2022 - January 2023.

Lastly, we cannot fail to consider the big impact of the serious flooding events that occurred in Romagna in May 2023 on the territory and businesses, even in this sector. Therefore, in 2024, even the programming measures and actions for the support and development of tourism for the entire legislative term, which are reconfirmed in their general lines, will necessarily have to take into consideration the priority objective of supporting and favouring recovery in the affected territories, also by providing specific measures and interventions in the affected territories and facilitating a quick return to “normality”.

From 2024 till the end of the legislative term, we intend to take action along the following lines:

- Strengthening the actions for tourism promotion and marketing, through APT Servizi and DT (tourist destinations), with campaigns aimed at national tourism flows, but also with a targeted, strategic and increasingly incisive and timely action, on international markets (especially European ones), also to avert any immediate cancellations and to maintain and increase the share of foreign tourism and to promptly reposition ourselves in the new international tourism scenarios, as a territory that combines our traditional characteristics of hospitality and sociability with tourists' safety and peace of mind;
- Qualifying and innovating the tourism offer for an increasingly sustainable and quality tourism, with actions to support investments by private individuals for the qualification and innovation of tourist, accommodation and seaside facilities, and by promoting the projects of public bodies for the redevelopment, with a view to sustainability and tourist attractiveness, of cities, inland and mountain areas and coastal resorts, making the best use of the opportunities, in a synergistic manner, arising from the resources of the new POR-ERDF 2021-2027 programming and the PNRR. To this end, the Region will grant interest subsidies to hospitality tourism businesses that activate bank financing with European Investment Bank funding (with bonuses for investments pertaining to ecological transition and circular economy).

In parallel, we will continue:

- The actions of credit support and access to liquidity for companies in the sector through the system of credit consortia
- The actions aimed at the improvement of the Apennines through the support with regional resources and with the ones of the Framework Agreement with the Presidency of the Council of Ministers

- The interventions to support the qualification and securing of regional and municipal tourist ports

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Ecological transition, combating climate change, environment, territorial risk management and coastal defence, civil protection ▪ Agriculture and food, hunting and fisheries ▪ Culture and landscape ▪ Welfare, youth policies, mountain and inland areas 	
Implementation tools	<ul style="list-style-type: none"> ▪ Implementation of LR 4/2016 and subs. mod. and int.: <ul style="list-style-type: none"> - promotional actions through APT Servizi and DT (tourist destinations) - calls for proposals related to grants aimed at the promotion-marketing actions of enterprises - support for the system of tourist information and reception of Local Authorities - support for Local Authorities' special projects ▪ Implementation of LR 5/2016: <ul style="list-style-type: none"> - support for local promotion actions of Pro-loco associations; ▪ Implementation of LR 17/2002 and Extraordinary Programme on Mountains referred to in the Agreement with the Presidency of the Council of Ministers: <ul style="list-style-type: none"> - incentives for the regional ski system ▪ Implementation of LR 19/1976 and subs. mod. and int.: <ul style="list-style-type: none"> - regional tourist ports qualification and security ▪ Implementation of LR 9/2002 and subs. mod. and int.: <ul style="list-style-type: none"> - Review, update and innovation of the seaside ordinance ▪ Implementation of LR 40/2002 <ul style="list-style-type: none"> - credit support and access to liquidity for companies in the sector through the system of credit consortia - interest subsidies to hospitality tourism businesses (hotels and campsites) accessing bank financing with the European Investment Bank funds ▪ Implementation of POR-ERDF 2021-2027 programming: <ul style="list-style-type: none"> - calls for proposals related to the qualification, innovation and digitalisation of enterprises in the sector 	
Other bodies contributing to the action	APT Servizi and the DT (tourist destinations), Trade Associations, Municipalities, European Investment Bank (EIB)	
Recipients	Tourist Destinations, Businesses, Municipalities	
Expected results 1. Innovating the regional strategies for tourism promotion-marketing by pursuing the goal of widespread enhancement of environmentally sustainable, inclusive tourism, a key player in the regional ecological transition	2024 drawing and approval of the new Guidelines for tourism promotion-marketing 2025-2027	Throughout the term of office first implementation of the new Guidelines for promotion-marketing

2. Consolidating the leading region position by strengthening the system of tourism promotion in the domestic market and especially in international markets	approval of APT and tourist destinations (DT) and Bologna-Modena Tourist Territory programmes (TT)	approval of the programmes APT, DT and TT
3. Supporting innovative tourism promotion-marketing projects carried out by enterprises to enhance foreign market penetration	approval of the annual call for proposals by 31 December to ensure that enterprises have the necessary time to plan actions, including possible updates	approval of the annual call for proposals by 31 December to ensure that enterprises have the necessary time to plan actions, including possible updates
4. Innovating the regional tourist information and reception system	evaluation of the testing phase of the new tools for tourist information and reception	full implementation of the new regional tourist information and reception system
5. Ensuring credit support and access to liquidity for companies in the sector through the system of credit consortia	operation of financial instruments	implementation of the measures
6. Ensuring credit support for tourist accommodation enterprises that activate bank financing with the European Investment Bank funds	granting and management of interest subsidies LR 40/2002	implementation of the measure
7. Implementation of POR-ERDF 2021-2027 measures on Urban Transformation Agendas and Sustainable Development (ATUSS)	approval and monitoring of ITI implementation	implementation of the measures
8. Implementation of POR-ERDF 2021-2027 measures for the qualification, innovation and digitalisation of tourism enterprises for increasingly sustainable and quality tourism	implementation of the measures (calls depending on the resources available)	implementation of the measures
9. Continuing with the actions to support and develop the mountain areas with particular reference to the qualification of the regional ski system, through the incentives provided by LR 17/2002 and by the Agreement with the Presidency of the Council of Ministers	awarding of grants LR 17/2002	qualification of the ski system
10. Pursuing the actions to support the Region's tourist port system through the regional sector law	allocation and management of grants LR 19 and grant management para. 134 L 145/2018	implementation of the measures of the sector law
11. Implementation in agreement with Veneto Region of the Po Delta Park Tourism Enhancement Project, Major	project implementation monitoring and cash flow management	project implementation monitoring and cash flow management

Cultural Attractions Programme - complementary to the PNRR		
12. Implementation of projects applying for the Single National Tourism Fund (FUNT), in both current and capital parts	project implementation monitoring and cash flow management	project implementation monitoring and cash flow management

Impact on Local Authorities Optimisation and sharing of strategies in tourism through participation in Tourist Destinations; increased tourism visibility and attractiveness of target areas; opportunities for urban development and redevelopment; simplification of regulations and procedures

Impacts in terms of equal opportunities and non-discrimination

When preparing new calls for proposals, consideration may be given to indicating mechanisms for rewarding female entrepreneurship

Pertaining databases and/or links

Companies – Tourism: <http://imprese.regione.emilia-romagna.it/turismo/turismo-n/>
Emilia-Romagna Tourism: www.emiliaromagnaturismo.it

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

Investing for a new sustainable, inclusive and slow tourism, starting with cycle and walking routes, building intermodal and integrated routes that connect the cultural, archaeological and landscape excellences of our territory, promoting investments on renewable energy and electric mobility, and favouring environmentally sustainable tourism facilities with zero impact

Emilia-Romagna, a region of work, businesses and opportunities

Relaunching, with the aim of creating good business and good employment, our tourism districts, stimulating, also in collaboration with other neighbouring regions, the recovery of important tourist flows from abroad, strengthening relations with international markets, by investing in strategic assets and cross-cutting thematic products – the Riviera and the Apennines, art cities and the network of castles, the Po River and its Delta, nature parks and theme parks, spas and wellness, hiking and biking trails, Food Valley, Motor Valley, Wellness Valley – and in the sector of congresses, conventions and events

Strengthening promotion-marketing actions, private investment support for the qualification and innovation of accommodation facilities, giving continuity to the enhancement of public assets and urban and environmental redevelopment of the territory

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Tourism
Development and enhancement of tourism

2. ADMINISTRATIVE SIMPLIFICATION AND UPGRADING OF THE OFFER FOR TRADE REVIVAL

The commercial and service network plays a central role in the development of urban economy, as an element of competitiveness, social cohesion and attractiveness of medium and large cities and smaller towns. However, the commercial and service sector, with particular reference to small community shops, has been experiencing difficulties for some time now connected to major ongoing changes such as: the drop in domestic consumption, changes in purchasing styles, the advent of large sales structures first and then of the large online market operators on a global scale. The sector also suffers structural problems relating to: difficulties in the generational turnover of businesses; a limited renewal of business culture in terms of organisational, technological-digital innovation, and human capital qualification; a very small business size, experiencing difficulties in the development of networks and other forms of aggregation, which can help strengthen marketing, sales strategies, and market positioning. Against this backdrop, the Covid-19 health emergency and subsequently the energy crisis and inflationary upswing put the sector in even greater difficulty.

Therefore, in 2023 the need was identified for a reform of regional policies aimed at qualifying the commercial and distribution network of urban centres (LR 41/1997 and subs. amend. and int.), in a broader perspective that looks at the development of the urban economy as the driving force behind the development of urban areas and local communities. This is possible by innovating the tools for the qualification and innovation of structures and enterprises and the marketing actions of commercial areas, also acting on governance through new tools aimed at improving the development, management and promotion of interventions, increasing their efficiency, continuity and attractiveness by leveraging the capacity of enterprises to network and evolve into multi-service activities through processes of innovation and hybridisation and linking up with other areas of intervention (urban regeneration and enhancement, cultural offer, tourist attraction, enhancement of typical products, green economy).

Following approval, from 2024 till the end of the legislative term, work will be carried out to gradually implement the measures, including highly innovative ones, envisaged by the new law “Development of the urban economy and qualification and innovation of the commercial and service network” through:

- The identification of criteria for recognising and supporting the development of urban and neighbourhood HUBs
- The activation and management of the measures to support investment in the qualification and innovation of commercial establishments, business activities in public areas and food and beverage establishments, also making use of the resources of the new POR-ERDF programming
- The innovation of the criteria for Local Authority funding for projects to qualify and enhance natural shopping centres and market areas
- The continuation of actions for credit support and access to liquidity for companies in the sector through the system of credit consortia
- The continuation of support actions for the establishment and development of multi-purpose establishments
- The activation of the so-called system actions for competence development.

At the same time, work will be carried out, also within the framework of the Committees/Tables at the Ministry of Public Administration, to put in place measures to simplify and coordinate regulations in the sector.

Policies to promote a culture of conscious consumption will also continue to be developed through measures to support the projects of consumer associations enrolled in the regional register and to promote a culture of fair and sustainable consumption

Other Councillorships involved ■ Welfare, youth policies, mountain and inland areas

- Implementation and reform of [LR 41/1997](#) and subs. mod. and int.:
 - comprehensive law reform
 - implementation of measures to support the qualification of commercial enterprises through calls for incentives and access to subsidised credit through credit consortia
 - implementation of measures to support Local Authorities projects to enhance commercial areas and redevelop market areas
 - grants to CATs (technical assistance centres) for projects to promote commercial areas
 - grants to the so-called multi-purpose establishments
 - credit support and access to liquidity for companies in the sector through the system of credit consortia
- 2021-2027 POR-ERDF Programming:
 - calls for proposals related to the qualification, innovation and digitalisation of enterprises in the sector;
- [LR 12/1999](#), [LR 14/1999](#), [LR 14/2003](#) and subs. mod. and int.:
 - Simplification and adjustments of regional laws regulating fixed-site and public-area commercial sector and public establishments
 - Update of commercial planning criteria within the new town planning rules
- Implementation of [LR 4/2017](#) and [L. 388/2000 \(Art. 148, para. 1\)](#):
 - regional grants to associations between consumers and users
 - MISE-funded programme implementation and related call for consumer associations
- Implementation of [LR 26/2009](#):
 - grants to non-profit fair trade organisations and associations to open and/or renovate locations and to promote fair trade days

Other bodies contributing to the action Municipalities, Businesses, Trade Associations

Recipients Commercial enterprises, Consumer and User Associations, Municipalities, Fair Trade Associations

Expected results	2024	Throughout the term of office
1. Implementing the new law on the “Development of the urban economy and the qualification and innovation of the commercial and service network”	gradual implementation of the measures provided for in the new law	experimentation and implementation new regional regulation

2. Promoting the qualification and innovation of businesses in the commercial and public sector with measures to support business investment through specific calls for proposals (POR-ERDF resources for 2021-2027)	management of the call for proposals	full implementation of measures for qualification and innovation
3. Implementation of POR-ERDF 2021-2027 measures on territorial strategies for inland and mountain areas (STAMI)	approval and monitoring of ITI implementation	implementation of the measures
4. Ensuring credit support and access to liquidity for companies in the sector through the system of credit consortia	ensuring the operation of credit instruments	ensuring credit support for businesses
5. Simplification and adjustments of regional trade sector laws and regulations and adjustments of national regulations	proposals for regulatory simplification and change	regulatory simplification and reform
6. Promoting the culture of conscious consumption through measures to support the projects of consumer associations enrolled in the regional register	implementation of the two-year plan and call for proposals related to possible ministerial resources	implementation of the measures for consumers
7. Promoting the culture of fair trade consumption	implementation of the measures provided for in the regional law	implementation of measures for fair trade

Impact on Local Authorities

Grants for the development of urban and proximity HUBs and commercial enhancement projects in urban areas for which Local Authorities are beneficiaries produce a direct impact on them by stimulating the qualification and promotion of the network of commercial establishments in historic centres and smaller towns and the redevelopment of market areas.

Grants and other incentive tools aimed at businesses and/or associations operating in the sector for the qualification and development of the commercial network, also produce positive indirect impacts on Local Authorities in terms of competitiveness and attractiveness of the local system. As part of the system actions the involvement of Local Authorities is planned

Impacts in terms of equal opportunities and non-discrimination

When preparing new calls for proposals, consideration may be given to indicating mechanisms for rewarding female entrepreneurship

Pertaining databases and/or links

Businesses - Trade: <http://imprese.regione.emilia-romagna.it/commercio>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of work, businesses and opportunities

Encouraging the redevelopment and innovation of commercial establishments and galleries, including through a systematic review of regional regulations, as well as with dedicated policies and resources, in order to make them alternative and more competitive, even in the face of online commerce, by establishing Trade Districts, favouring the creation of business networks, supporting guarantee systems, redefining the role of Technical Assistance Centres, enhancing proximity commerce as a community service, the specificities of neighbourhoods, historic centres and Apennines areas; designing new policies and tools for promotion and marketing

Emilia-Romagna, a region of rights and duties

Giving continuity to the Inland Areas Strategy and approving a new Regional Mountain Law as an updated framework for recognising its specificity and structuring an integrated support and promotion action that provides, among other things: an adequate plan for land maintenance and prevention of hydrogeological instability; the completion of communication infrastructures, incentives for connectivity and the purchase of information technology, particularly in areas with market failure; the expansion of the supply of essential services to the population and the strengthening of TPL or local public transport; measures of attractiveness and support for work and enterprise on the one hand, and for the permanence of young people on the other; the recovery and enhancement of the cultural, building and environmental heritage

Emilia-Romagna, a region of ecological transition

Promoting sustainability, innovation and attractiveness of historic centres through the development of regeneration processes, which hold together building and urban planning interventions, accessibility and mobility choices, the strengthening of services and infrastructures, climate change adaptation actions and measures to revitalise the economic and social fabric

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Economic development and competitiveness
Trade – distribution networks - consumer protection

3. SUPPORTING AND PROMOTING RAIL TRANSPORT

The Emilia-Romagna Region has 1,400 km of railway network and 258 stations. During the last few years, this important infrastructure asset has received large investments in both infrastructures and services, resulting in an 80% increase in the passengers carried in 8 years. However, there is still room for improvement of the system, through targeted investments to provide better safety and sustainability standards even for the local branch lines, to enable use of the trains in the fleet, the complete renewal of which was launched in 2019, with the new railway service contract.

The reinforcement and upgrading of rail transport will be at the centre of the Region's actions, together with the intermodality of transport (rail, road, air transport and waterways).

The actions herein indicated will be an integral part of the new [Pact for Work and Climate](#).

The main actions comprise:

- **Interventions to upgrade regional railway lines.** Completion of the implementation of the Train Running Control System (SCMT) on the entire regional network and electrification of the regional network. Level crossings on the main roads will be removed and the city centres of Bologna and Ferrara will be reunified by moving railways underground
- **Infrastructure and service enhancement of the Metromare coastal rail links** (Ravenna-Rimini). Crossing points on the line will be upgraded, by removing the main points of interference (level crossings) and services will be scheduled every 30 minutes throughout the day and at all stops during the summer season; a specific study will also be performed for the extension of the system to the Ferrara seaside resorts
- **Improvement of the main railway network with elimination of bottlenecks.** Technological improvements will be introduced to increase speeds on the Bologna-Rimini line, to improve links to the port of Ravenna – with work on the section between Castel Bolognese and Ravenna – to improve passenger and goods services, and to double the section on the Pontremoli line in the Parma-Vicofertile-Osteriazza section
- **Railway station upgrading.** Specific structural measures, combined with specific management methods, will be introduced to improve the accessibility, comfort, cleanliness, safety and public information of stations on the national and regional network, and to develop the intermodality of railway stations through agreements with RFI, the Italian railway infrastructure manager
- **Completion of the Metropolitan Railway System.** Under the arrangement defined in the 2007 agreement: construction of all stations, start of link services and 30-minute schedule
- **Providing for a feasibility study** for the construction of the Sassuolo-Maranello-Vignola and Maranello-Formigine railway lines, including hypothetical routes and station/stop locations and highlighting the effects on passenger and goods transport, the possible connections with the major companies in the area, the impact on vehicle traffic and carbon dioxide emissions, as well as the timeframe and costs required for their possible realisation. Such a feasibility study will be prepared after consultation with committees, trade associations and user organisations of any kind in the areas concerned
- To promote Local Public Transport, the Emilia-Romagna Region undertakes to **examine projects** that allow the activation of evening and night-time round trips on the Bologna-Porretta Terme railway line

Due to the flooding events of May 2023, there were considerable impacts on the regional and national railway network in the affected areas, with clear repercussions on transport services. The damage quantified as of June 2023 amounts to approximately 100 million Euro. The

management of the emergency phase makes it possible to estimate the timeline for the re-commissioning of the railway network for September 2023

Other Councillorships involved	<ul style="list-style-type: none"> Ecological transition, combating climate change, environment, territorial risk management and coastal defence, civil protection
Implementation tools	<ul style="list-style-type: none"> Memoranda of understanding with RFI and Local Authorities for the implementation of interventions on the national network Implementation through projects drafted by FER of interventions on regional lines
Other bodies contributing to the action	Local Authorities, RFI, FER, Railway Operator, TPER
Recipients	Citizens and Businesses

Expected results	2024	Throughout the term of office
1. Memorandum of Understanding for Metromare	planning and financing of interventions with FSC funds Start of work	continuation of work
2. Pontremolese line - Commissioner management	work design	start and continuation of work
3. Electrification of the regional railway network		
Reggio Emilia-Sassuolo, Reggio Emilia-Guastalla lines	management of the regional rail service with an all-electric fleet	management of the regional rail service with an all-electric fleet
Reggio Emilia-Ciano line	management of the regional rail service with an all-electric fleet	management of the regional rail service with an all-electric fleet
Parma-Suzzara-Poggiorusco line	completion of work	management of the regional rail service with an all-electric fleet
Ferrara-Codigoro line	continuation of work	management of the regional rail service with an all-electric fleet
4. SCMT installation	continuation of work	continuation of work
5. New high-capacity double-deck trains - 6 wagons	4	4

6. New medium-capacity single-deck electric trains	10	12
7. Completion of the Metropolitan Railway System	start of link services in Casalecchio Pianoro	achievement of 50% of the basic set-up defined by the metropolitan PUMS

Impacts on Local Authorities

Improvement of rail accessibility

Pertaining databases and/or links

<http://mobilita.regione.emilia-romagna.it/entra-in-regione/Pubblicazioni/monitoraggio/rapporti-annuali-di-monitoraggio>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

Investing in a new sustainable mobility also through the integration of current investment programming with a new package of green projects for the PNRR that would boost and strengthen public transport networks, with particular reference to mountain and inland areas; enhance regional capacity by replacing the vehicles of TPL or local public transport companies with more environmentally friendly vehicles; ensure additional forms of subsidised pricing; promote the use of bicycles including through the construction of 1,000 km of new cycle paths; boost investment in the development of electric mobility; accelerate integration both between rail and road and with new modes of sustainable mobility; enhance Bike sharing and Car sharing with the goal of reducing private motorised traffic by at least 20% by 2025; support the spread of private mobility towards "zero emissions" also through the installation of 2,500 charging points by 2025; support the renewal of the vehicle fleet towards electric means; reduce the need for travel by strengthening digital technology (smart city); enhance and qualify rail transport, both for people and goods, including through the completion of the electrification of the regional network; focus on the development of transport intermodality, starting with investments on freight villages and intermodal and logistics centres to promote the transfer of freight transport from road to rail. Especially important will be the promotion of the development of the Port of Ravenna area and the activation of the special logistics zone connected to it

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Transportation and the right to mobility
Rail transport

4. PROMOTING THE DEVELOPMENT OF THE PORT OF RAVENNA

Actions to support the strategies for the development of Plans and Programmes of the Authority of the harbour system and of the territorial bodies involved in relation to the port of Ravenna, with particular reference to the deepening of Candiano and Baiona canal bottoms, the adaptation of the existing docks and the construction of a new container terminal in Trattaroli peninsula.

Increasing the efficiency and the competitive capacity of Ravenna port Hub through the improvement of the port railway accessibility by eliminating the interference between the traffic and the freight ridges of the port, the adaptation and upgrading of the port of call on the Dorsale sinistra (left side) of Candiano Canal and the port of call on the Dorsale destra (right side) of Candiano Canal.

Identification and creation of a Simplified Logistics Zone (ZLS) with the aim of boosting the competitiveness of the port and logistics sector and "creating favourable conditions (in economic and administrative terms) for the development of companies already operating in the sector" (art. 2 of the Prime Minister Decree DPCM) in ports and their hinterland and in logistics platforms linked to the port, also via intermodal rail networks. With the ZLS, whose establishment is in any case subject to approval by a Prime Minister's Decree DPCM by the government, the role of the Port of Ravenna as a strategic regional port hub will be further strengthened

Other Councillorships involved	<ul style="list-style-type: none">▪ Ecological transition, combating climate change, environment, territorial risk management and coastal defence, civil protection▪ Budget, human resources, heritage, institutional reorganisation, relations with the EU▪ Health policies▪ Territorial planning, construction, housing policies, parks and forestation, equal opportunities, International development cooperation▪ Economic development and green economy, employment, training and international relations
Implementation tools	<ul style="list-style-type: none">▪ Operating agreement for the implementation of interventions to improve the railway accessibility of the port of Ravenna, between the Emilia-Romagna Region, Rete Ferroviaria Italiana, the Municipality of Ravenna, and the Authority of the harbour system for Northern Central Adriatic Sea (2017)▪ Memorandum of understanding for the development of the Ravenna railway junction and the optimisation of freight transport, between the Emilia-Romagna Region, Rete Ferroviaria Italiana, the Municipality of Ravenna, and the Authority of the harbour system for Northern Central Adriatic Sea (2017)▪ Contract for the single award to general contractor for the executive design and execution of the works of Ravenna Port Hub - Deepening of Candiano and Baiona canals, adaptation of existing operational docks, new terminal in Trattaroli peninsula and reuse of extracted material in implementation of the current P.R.P. 2007 (2020)

Other bodies contributing to the action	Authority of the harbour system for Northern Central Adriatic Sea, RFI, Port Operators, Municipality of Ravenna, Province of Ravenna, ARPAE, AUSL, Port Authority, Ministry of Infrastructure and Sustainable Mobility, Ministry of Ecological Transition
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Recipients	Companies and Port and Logistics Operators in the Region
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Expected results	2024	Throughout the term of office
1. Works for creating the "Port Hub - 1st phase"	continuation of work	continuation of work
2. Works for creating the "Port Hub - 2nd phase"	start of work	start of work
3. Simplified Logistics Zone ZLS	settlement of the Steering committee and implementation start	implementation start
4. Work for the port of call on the left side of Candiano Canal and start of work on the right side of Candiano Canal	completion of the design of Scalo Destra Candiano or the right side of Candiano Canal and connection to Trattaroli peninsula, start of work on Scalo Sinistra Candiano or the left side of Candiano Canal, Completion of via Canale Molinetto underpass	completion of the design of Scalo Destra Candiano or the right side of Candiano Canal and connection to Trattaroli peninsula, start of work on Scalo Sinistra Candiano or the left side of Candiano Canal, Completion of via Canale Molinetto underpass

Impacts on Local Authorities	Development of the local and regional economy
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<p>Pertaining databases and/or links</p> <p>http://mobilita.regione.emilia-romagna.it/entra-in-regione/Pubblicazioni/monitoraggio/rapporti-annuali-di-monitoraggio</p> <p>http://www.port.ravenna.it/</p> <p>https://www.assoporti.it/it/home/</p>
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INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate
Emilia-Romagna, a region of ecological transition

Investing in a new sustainable mobility also through the integration of current investment programming with a new package of green projects for the PNRR that would boost and strengthen public transport networks, with particular reference to mountain and inland areas; enhance regional capacity by replacing the vehicles of TPL or local public transport companies with more environmentally friendly vehicles; ensure additional forms of subsidised pricing; promote the use of bicycles including through the construction of 1,000 km of new cycle paths; boost investment in the development of electric mobility; accelerate integration both between rail and road and with new modes of sustainable mobility; enhance Bike sharing and Car sharing with the goal of reducing private motorised traffic by at least 20% by 2025; support the spread of private mobility towards "zero emissions" also through the installation of 2,500 charging points by 2025; support the renewal of the vehicle fleet towards electric means; reduce the need for travel by strengthening digital technology (smart city); enhance and qualify rail transport, both for people and goods, including through the completion of the electrification of the regional

network; focus on the development of transport intermodality, starting with investments on freight villages and intermodal and logistics centres to promote the transfer of freight transport from road to rail. Especially important will be the promotion of the development of the Port of Ravenna area and the activation of the special logistics zone connected to it

Emilia-Romagna, a region of work, businesses and opportunities

Promoting logistics that pursues efficiency and competitiveness in a context of sustainability and thus seeking efficiency through technological and process innovation, as well as through the professionalisation and continuous updating of the skills of those working in the sector

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Transportation and the right to mobility
Waterway transportation

5. PROMOTING THE DEVELOPMENT OF INLAND WATERWAYS

Promotion and implementation of proposals for the development of inland waterways and for the efficiency of the institutional reorganisation of the navigation management system. Monitoring of the implementation of infrastructural interventions, with particular attention paid to the upgrading of Ferrara waterway to class V and the interventions for the free-flow regulation of the low-water riverbed of Po River to increase its navigability

<p>Other Councillorships involved</p>	<ul style="list-style-type: none"> ▪ Ecological transition, combating climate change, environment, territorial risk management and coastal defence, civil protection ▪ Budget, human resources, heritage, institutional reorganisation, relations with the EU
<p>Implementation tools</p>	<ul style="list-style-type: none"> ▪ Integrated Regional Transportation Plan - PRIT 2025 ▪ Agreement between the Emilia-Romagna Region and AIPO for the implementation of the interventions for the free-flow regulation of Po river's low-water riverbed from the mouth of Mincio downstream to Ferrara (2008) ▪ DGR 407/2017 "Directive for the exercise of the functions provided for in Article 19, paragraph 5, of LR 13/2015 through the Agency for territorial risk management and civil protection - provisions for interventions related to the management of the waterway system Padano-Veneto, along the Ferrara waterway" ▪ Interregional agreement between the Regions of Emilia-Romagna, Lombardy, Veneto and Piedmont for the exercise of regional administrative functions regarding interregional inland navigation on the Po River and related waterways ▪ Procedural agreement between the Ministry of Infrastructures and Sustainable Mobility and the Emilia-Romagna Region, regulating the procedures for the disbursement of the public grant and the obligations relating to the implementation and monitoring of the interventions admitted to the financing for the development of the Veneto-Po Valley waterway system, digitally signed and registered under RPI 29/09/2022.446; ▪ Agreement between Cassa Depositi e Prestiti and the Emilia-Romagna Region for the utilisation of the residual amount relating to loan no. 4496532/00, subsequently underwritten by the parties under File no. 23/12/2022.1253256.E and registered with the Regional Registry under RPI 23.12.2022.0000837
<p>Other bodies contributing to the action</p>	<p>AIPO, Regional Agency for territorial risk management and Civil protection, Regions of Lombardy, Veneto and Piedmont, Ministry of Infrastructure and Sustainable Mobility, Ministry of Ecological Transition, River Municipalities of the Prov. of Ferrara, Municipality of Ferrara, Province of Ferrara, Authority for Po District Basin, Local Authorities, Private Parties</p>
<p>Recipients</p>	<p>Navigation operators, Tour operators, Logistics operators</p>

Expected results	2024	Throughout the term of office
1. Works for the free-flow regulation of Po river's low-water riverbed	continuation of work	start and continuation of work (end expected in August 2025)
2. Work for the construction of protection groynes of the port of Porto Garibaldi	completion of the executive design and authorisation process	completion of the authorisation process
3. Resectioning works on the city section of Po di Volano and San Paolo basin	continuation of work	continuation of work
4. Works in Final di Rero	continuation of work	continuation of work
5. Adaptation works of class V bridges over Boicelli canal	launch of tender procedures for works execution	launch of tender procedures for works execution

Impacts on Local Authorities

Economic development, improved environmental quality as a result of modal diversion, development of river tourism, possible reduction of road traffic from heavy vehicles resulting in fewer accidents and less wear and tear on road infrastructure

Pertaining databases and/or links

<http://mobilita.regione.emilia-romagna.it/entra-in-regione/Pubblicazioni/monitoraggio/rapporti-annuali-di-monitoraggio>
<https://mobilita.regione.emilia-romagna.it/settore-idroviario>
<https://www.agenziapo.it/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of work, businesses and opportunities

Accelerating on next-generation infrastructures to implement the ecological transition and strengthen the sustainability and resilience of our cities and the entire territory

Relaunching, with the aim of creating good business and good employment, our tourism districts, stimulating, also in collaboration with other neighbouring regions, the recovery of important tourist flows from abroad, strengthening relations with international markets, by investing in strategic assets and cross-cutting thematic products - the Riviera and the Apennines, art cities and the network of castles, the Po River and its Delta, nature parks and theme parks, spas and wellness, hiking and biking trails, Food Valley, Motor Valley, Wellness Valley - and in the sector of congresses, conventions and events

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Transportation and the right to mobility
Waterway transportation

6. PROMOTING THE DEVELOPMENT AND IMPROVEMENT OF KEY NATIONAL AND REGIONAL ROAD INFRASTRUCTURES AND ROAD SAFETY

For the road infrastructures of regional interest to find an outlet for the implementation of strategic interventions, also in view of the need to ensure competitiveness of the regional system, economic development, and job creation, it is necessary to define, in synergy with local institutions, the planning of the 2021-2027 Cohesion Development Fund; to share the 2021-2025 Framework Agreement with ANAS (National Autonomous Road Company); to implement the interventions on the motorway network (at national and regional level) and for road safety (PNSS). The strategic interventions, most of which have already been financed and whose implementation is the responsibility of ANAS (National Autonomous Road Company), of RFI (the Italian railway infrastructure manager) or motorway companies, include the following:

- Start of works relating to: Cispadana Regional highway (a particularly critical objective as it is linked to the economic-financial balance of the project dependent on the current complex economic situation), new Campogalliano-Sassuolo motorway link (a particularly critical objective that does not depend directly on the Region); upgrading of the Bologna junction and adduction works; fourth lane of the A14 motorway between Bologna and the A14 dir (branch road to Ravenna) with the construction of new motorway toll booths at Ponte Rizzoli, Castel Bolognese/Solarolo (Ravenna) and Toscanella di Dozza (Bologna), and the North Complanare side road between Ponte Rizzoli and S. Lazzaro; northern section of the railway-road junction at Casalecchio di Reno; third lane of the A22 motorway from Campogalliano to Verona (a particularly critical objective that does not depend directly on the Region); Reggio Emilia bypass; the completion of Forlì bypass; Castel Bolognese bypass; the alternative roads on SS16 Adriatica, with priority given to Argenta's one.

The definition of the new framework agreement between ANAS and MIT is influenced by the availability of the state's multi-year budget and the sharing of intervention priorities with the central administration. The main interventions on the network of regional interest financed by the Region include the start-up of the completion lots for Pedemontana in Modena and Lungo Savena lot 2 bis (BO).

The approval of the Region's Development and Cohesion Plan is influenced by the state-level definition of the allocation of the Development and Cohesion Fund for the seven-year period 2021-2027 and its approval by the CIPESS.

As for road safety, the regional action refers both to the development of the culture of safety, through the Observatory for road safety education, and to the improvement of infrastructure through the implementation of the programming of the National Road Safety Plan (PNSS). Within the PNSS to date, programmes have been mainly developed for the so-called zero areas (areas of intervention on the various risk factors to reduce the number of accidents to zero), intervention plans for the reorganisation of vertical signs, pilot plans for the enhancement of urban areas by raising the levels of sustainability and safety of mobility, programmes for the safety of cycling.

During the legislative term, by 2024 the Region will have to regulate the application to the provincial and municipal road network of the Guidelines for the safe management of road infrastructures referred to in DLGS 35/2011, in accordance with the new European Directive 2019/1936 and its transposing decree 213/2021.

As a result of the flood events of May 2023, considerable impacts on the regional road network were recorded, with more than 1,400 roads affected by flooding or landslides, resulting in damage quantified to approximately 1.8 billion Euro as at June 2023.

The management of the emergency phase makes it possible to estimate, after motorway functionality has been restored, that road links will be operational again by December 2023 at 80% for state and provincial roads and 60% for municipal ones

	<ul style="list-style-type: none"> Ecological transition, combating climate change, environment, territorial risk management and coastal defence, civil protection
Other Councillorships involved	<ul style="list-style-type: none"> Budget, human resources, heritage, institutional reorganisation, relations with the EU Territorial planning, construction, housing policies, parks and forestation, equal opportunities, International development cooperation Welfare, youth policies, mountain and inland areas
Implementation tools	<ul style="list-style-type: none"> Integrated Regional Transportation Plan; Regional motorway concession; MIMS motorway concessions; Consultation committees, Agreements, Funding under LR 3/1999 Chapter VI; MIMS-RER implementation agreement for FSC 2014-2020 funding; ANAS CoP; PNSS
Other bodies contributing to the action	ANAS, Motorway concession Companies, Ministry of Infrastructure and Sustainable Mobility, Provinces, Metropolitan City, Municipalities, Ministry of Ecological Transition, Private Parties
Recipients	Road users, the whole regional society

Expected results	2024	Throughout the term of office
1. Interventions on strategic infrastructures of national and regional interest		
a. Campogalliano-Sassuolo motorway link	Start of work	work progress
b. Cispadana Regional motorway	Start of work	work progress
c. Bologna ring road	completion of preparatory work and start of the main work	completion of approval phases, completion of preparatory work and start of the main work
d. Third lane on the A22 motorway from Campogalliano to Verona	start and conclusion of urban planning	start and conclusion urban planning
e. Fourth lane of the A14 motorway in the section between Bologna and the A14 dir (branch to Ravenna) with the construction of the new motorway toll booths of Ponte Rizzoli and the North Complanare side road Ponte Rizzoli - S. Lazzaro	<p>completion of preparatory work and progress of the main work on the 4th lane of A14.</p> <p>Start of works on the North Complanare side road and Ponte Rizzoli toll booths</p>	<p>completion of approval phases, completion of preparatory work and start/progress of the main work on the 4th lane of A14.</p> <p>Start of works on the North Complanare side road and Ponte Rizzoli toll booths</p>
f. Third lane of the A13 motorway between Bologna and Ferrara	completion of preparatory work and start of the main work	completion of preparatory work and start/progress of the main work

<p>g. Works under ASPI's responsibility: Intermedia di Pianura (lowland intermediate road), Funo junction, Lungo Savena 3rd lot, upgrading of SP 20 (by ASPI)</p>	<p>start of work in Lungo Savena - 3rd lot start of SP 20 upgrading as part of the work on the 3rd lane of A13</p>	<p>completion of approval for Intermedia di Pianura (lowland intermediate road) and Funo junction start of work in Lungo Savena - 3rd lot start of SP 20 upgrading as part of the work on the 3rd lane of A13</p>
<p>h. Works under ANAS's responsibility: SS9 bypass of Reggio Emilia; SS64 Casalecchio di Reno junction - Northern road section; Eastern bypass of Forlì - 3rd lot</p>	<p>start of work on Forlì's eastern bypass 3rd lot bypass of Reggio Emilia: work progress</p>	<p>Casalecchio Nord junction: start and conclusion of work Eastern bypass of Forlì - 3rd lot: start and progress of work Bypass of Reggio Emilia: start and progress of work</p>
<p>i. Modernisation of Ravenna bypass in SS16; Modernisation of SS67 from Classe to the port; SS9 Santa Giustina alternative road</p>	<p>work progress in SS16 Ravenna bypass and SS67 from Classe to the Port. Start of work in SS9 Santa Giustina alternative road</p>	<p>start and progress of work SS67 from Classe to the Port. Completion of work on the first section of Ravenna bypass start of work in SS9 Santa Giustina alternative road</p>
<p>j. Works under provincial responsibility: completion lots of Pedemontana in Modena</p>	<p>work progress in the last completion lot</p>	<p>completion of one section and start/progress of work in the last completion lot</p>
<p>2. Work on the remaining road network</p>		
<p>a. Works under ANAS's responsibility: SS12 Mirandola alternative road - 2nd lot; SS9 Castel Bolognese alternative road; SS309 improvement in the province of Ferrara</p>	<p>Mirandola alternative road: completion of works SS309 2nd Section: start of works</p>	<p>Mirandola alternative road and SS309 1st section: completion of works SS309 1st and 2nd sections: start and continuation of works</p>
<p>b. Works under ASPI's responsibility: conversion of disused motorway branches into sections of the SS16 alternative road on Rimini-Misano section</p>	<p>completion of works</p>	<p>start and completion of work</p>
<p>c. Works under SATAP's responsibility in AutoCisa branch: Noceto bypass</p>	<p>completion of works</p>	<p>start and completion of work</p>
<p>d. Works under provincial responsibility: Rastignano</p>	<p>Rastignano junction - 2nd lot: completion of works</p>	<p>Rastignano junction - 2nd lot: start and completion of works</p>

junction - 2nd lot; Lungo Savena lot 2 bis	Lungo Savena lot 2bis: start of works	Lungo Savena lot 2bis: start and progress of works
3. Defining the programming of the 2021-2027 Cohesion Development Fund: priority for the interventions of completion and securing the provincial and municipal network and for remote areas	regional PSC funding allocation on the road network	definition of the Region's Development and Cohesion Plan and allocation of funding on the road network
4. Defining ANAS 2021-2025 Framework Agreement: priority for the completion of alternative roads to SS16 and the modernisation of SS12	approval of the new framework agreement with ANAS	definition of intervention priorities on the state road network and approval of the new ANAS framework agreement
5. Road safety interventions (PNSS): Safety and cycle path Programmes	completion of interventions Cycle path safety	completion of interventions Cycle path safety

Impacts on Local Authorities

Improving safety and traffic congestion; improving land accessibility; improving sustainable mobility of people and goods

Pertaining databases and/or links

<http://mobilita.regione.emilia-romagna.it/entra-in-regione/Pubblicazioni/monitoraggio/rapporti-annuali-di-monitoraggio>
<http://mobilita.regione.emilia-romagna.it>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of work, businesses and opportunities

Accelerating on next-generation infrastructures to implement the ecological transition and strengthen the sustainability and resilience of our cities and the entire territory

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Transportation and the right to mobility
Roads and road infrastructure

7. PROMOTING THE DEVELOPMENT OF INTERMODAL HUBS AND THE REGIONAL LOGISTICS PLATFORM FOR FREIGHT TRANSPORT

Promotion of the development of the system of regional intermodal platforms for the transport of goods and implementation of initiatives for the coordination and integration between the hubs of the Regional Intermodal Cluster ER.I.C. (established by the Memorandum of Understanding approved with [DGR 1009/2018](#)), aimed at increasing attractiveness with respect to national and international markets.

Development and enhancement of railway accessibility of hubs and implementation of regional legislation with the aim of encouraging the transfer of traffic shares from road to rail ([LR 30/2019 art. 10](#), [LR 24/2022 art. 9](#)).

Creation of a Simplified Logistics Zone (ZLS) in Emilia-Romagna with the aim of relaunching the competitiveness of the Port of Ravenna, of the port and logistics sector and "creating favourable conditions (in economic and administrative terms) for the development of companies already operating and for the birth of new ones" in the port areas and in the areas behind the port and in the logistic platforms connected to the Port of Ravenna also through railway intermodality. However, the establishment of the Simplified Logistics Zone is subject to approval by the Government through a DCPM

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Budget, human resources, heritage, institutional reorganisation, relations with the EU ▪ Territorial planning, construction, housing policies, parks and forestation, equal opportunities, International development cooperation ▪ Economic development and green economy, employment, training and international relations
Implementation tools	<ul style="list-style-type: none"> ▪ Implementation agreement for the performance of interventions to improve the railway accessibility of the Core Port of Ravenna, between the Municipality of Ravenna, Emilia-Romagna Region, Port Authority and RFI 2017 Memorandum of Understanding for the development of the Ravenna railway junction and the optimisation of freight traffic, between RFI, Municipality of Ravenna, Emilia-Romagna Region, Authority of the harbour system for Northern Central Adriatic Sea, signed on 07/11/2017 ▪ LR 30/2019 (Regional Stability Law 2020), Art. 10, on "Interventions for rail and river-maritime freight transport" and related implementing calls for proposals ▪ LR 24/2022 (Regional Stability Law 2023), Art. 9, on "Interventions for rail and river-maritime freight transport" and related implementing calls for proposals
Other bodies contributing to the action	<p>Foundation Institute on Transport and Logistics (ITL), Main regional logistics hubs, Operators of the Logistics Sector and intermodal transport, Provinces, Municipalities, Authority of the harbour system for Northern Central Adriatic Sea</p>
Recipients	<p>Logistic and Multimodal Transport Companies</p>

Expected results	2024	Throughout the term of office
1. Implementation of annual incentives for freight rail transport (LR 30/2019, art. 10)	maintaining incentivised services	completion of three years of incentive and the two subsequent years of service maintenance
2. Amendments to the regulations (LR 30/2019, art. 10) relating to interventions for rail and inland waterway freight transport	implementation	implementation
3. Continuation and relaunching of the Regional Intermodal Cluster ER.I.C. and definition of governance	implementation of initiatives for the development and promotion of Cluster	implementation of initiatives for the development and promotion of Cluster
4. Simplified Logistics Zone ZLS	establishment of the Steering Committee	implementation start
5. Increasing the share of rail freight	continuation of initiatives	+10%
6. Further incentives for freight rail transport (LR 24/2022, art. 9)	completion of the second year of incentive	completion of two years of incentives

Impacts on Local Authorities

Reduction of environmental externalities related to freight transport

Pertaining databases and/or links

<http://mobilita.regione.emilia-romagna.it/entra-in-regione/Pubblicazioni/monitoraggio/rapporti-annuali-di-monitoraggio>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

Investing in a new sustainable mobility also through the integration of current investment programming with a new package of green projects for the PNRR that would boost and strengthen public transport networks, with particular reference to mountain and inland areas; enhance regional capacity by replacing the vehicles of TPL or local public transport companies with more environmentally friendly vehicles; ensure additional forms of subsidised pricing; promote the use of bicycles including through the construction of 1,000 km of new cycle paths; boost investment in the development of electric mobility; accelerate integration both between rail and road and with new modes of sustainable mobility; enhance Bike sharing and Car sharing with the goal of reducing private motorised traffic by at least 20% by 2025; support the spread of private mobility towards "zero emissions" also through the installation of 2,500 charging points by 2025; support the renewal of the vehicle fleet towards electric means; reduce the need for travel by strengthening digital technology (smart city); enhance and qualify rail transport, both for people and goods, including through the completion of the electrification of the regional network; focus on the development of transport intermodality, starting with investments on freight villages and intermodal and logistics centres to promote the transfer of freight transport from road to rail. Especially important will be the promotion of the development of the Port of Ravenna area and the activation of the special logistics zone connected to it

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The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Transportation and the right to mobility

Other means of transport

8. PROMOTING THE DEVELOPMENT OF THE REGIONAL AIRPORT SYSTEM

Creation of an airport system being coordinated at regional and national level which, while respecting individual autonomies, expands the offer and opportunities for the territory and generates an improvement in the performance of the individual airports: development of Marconi airport in Bologna without neglecting sustainability with the surrounding area; confirmation of Rimini's Fellini as an airport of local interest dedicated to tourist and business traffic directed towards the Adriatic coast; Verdi airport in Parma will play a complementary role within the system, favouring accessibility to the Emilia area and to important economic poles, particularly with respect to the cargo and business sectors; reactivation of Ridolfi in Forlì, which will mainly take on the role of a hub for aeronautical training and support activities (aircraft maintenance) as well as a cargo airport

<p>Other Councillorships involved</p>	<ul style="list-style-type: none"> ▪ Ecological transition, combating climate change, environment, territorial risk management and coastal defence, civil protection ▪ Budget, human resources, heritage, institutional reorganisation, relations with the EU ▪ Health policies ▪ Territorial planning, construction, housing policies, parks and forestation, equal opportunities, International development cooperation ▪ Economic development and green economy, employment, training and international relations
<p>Implementation tools</p>	<ul style="list-style-type: none"> ▪ Rimini Airport Development Plan ▪ Parma Airport Development Plan ▪ Forlì Airport Development Plan ▪ Agreement between the Ministry of Infrastructure and Transport and the National Civil Aviation Authority (ENAC) and So.Ge.A.P. S.p.A. for runway lengthening work. ▪ Bologna airport Master plan ▪ Territorial agreement for the functional hub of Bologna Airport ▪ Territorial implementation agreement for the decarbonisation of Marconi airport ▪ DGR 1696/2021 "Implementing provisions, pursuant to art. 9 of LR 14/21 "Measures in support of Forlì airport", of the temporary framework for aid measures within the Covid-19 pandemic. Grants in support of Forlì airport: criteria, timing and procedures for granting and awarding grants" ▪ DGR 594/2022 "Development and Cohesion Fund 2021-2027. Acknowledgement of CIPESS Resolution 79/2021. Allocation of resources for immediate start of works"
<p>Other bodies contributing to the action</p>	<p>Sector Operators, Municipality and Province of Parma, Municipality and Province of Forlì, Municipality and Province of Rimini, Municipality of Bologna, Metropolitan City, Ministry of Infrastructure and Sustainable Mobility, Ministry of Ecological Transition, ENAC, Airport Management Company, LR 8/2019 "IRESA - Regional Tax on Aircraft Sound Emissions"</p>
<p>Recipients</p>	<p>Operators of the logistics and tourism sectors</p>

Expected results	2024	Throughout the term of office
1. Works of the Development Plan for Fellini Airport in Rimini	completion of work	completion of work
2. Works to lengthen the runway at Verdi Airport in Parma	continuation of work	start and continuation of work
3. Works of the Master Plan at Marconi Airport in Bologna	continuation of work	continuation of work
4. Infrastructural enhancement of Ridolfi airport in Forlì	completion of work	completion of work

Impacts on Local Authorities

Development of the local and regional economy

Pertaining databases and/or links

<http://mobilita.regione.emilia-romagna.it/entra-in-regione/Pubblicazioni/monitoraggio/rapporti-annuali-di-monitoraggio;>
<https://www.enac.gov.it/>
<https://assaeroporti.com/>
<https://www.bologna-airport.it/benvenuto-all-aeroporto-di-bologna/?idC=62175#section-park-form>
<http://riminiairport.com/>
<https://www.parma-airport.it/italiano/>
<https://www.forli-airport.com/IT/index.html>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of work, businesses and opportunities

Promoting logistics that pursues efficiency and competitiveness in a context of sustainability and thus seeking efficiency through technological and process innovation, as well as through the professionalisation and continuous updating of the skills of those working in the sector

Relaunching, with the aim of creating good business and good employment, our tourism districts, stimulating, also in collaboration with other neighbouring regions, the recovery of important tourist flows from abroad, strengthening relations with international markets, by investing in strategic assets and cross-cutting thematic products - the Riviera and the Apennines, art cities and the network of castles, the Po River and its Delta, nature parks and theme parks, spas and wellness, hiking and biking trails, Food Valley, Motor Valley, Wellness Valley - and in the sector of congresses, conventions and events

Regional budget

Transportation and the right to mobility
 Other means of transport

9. SUPPORTING AND PROMOTING LOCAL PUBLIC TRANSPORT, ITS INTEGRATION AND FREE ACCESS FOR YOUNG PEOPLE

The improvement of public transport cannot be achieved only by increasing resources but by creating an integrated system that makes its use more effective. Public transport services must be planned to ensure full benefit from the strong points of each system, making the use of railways complementary to road public transport

Actions:

- **Renewal of the bus fleet throughout the territory.** The fleet of buses used on scheduled services will be renewed by means of funding from the Ministry of the Environment for the Po basin regions, funding from the Ministry of Infrastructure and Transport for regions and cities and co-financing from the Public Transport Companies. The use of vehicles running on innovative fuels such as liquid methane and electric power will be encouraged. Special efforts will be made to strengthen the biomethane supply chain and involve the regional agri-food system
- **Creation and organisation of intermodal hubs.** Support will be given to the creation of bike stations and secure, under-cover bike parking spots at railway stations, and to the signing of agreements between Municipalities and the railway operator for the integrated management of bike parking and train ticketing.
- **Improvement of the intermodality of road and rail public transport.** Through the [Mimuvoancheincittà](#) project, free access for train season ticket holders to the urban transport services of their origin and destination towns will be expanded
- **Free public transport for young people up to 19 years of age.** To encourage young people in compulsory schooling to use public transport, they will be provided with a free season ticket for the urban service, where present, while high school students will be given a free season ticket for the rail or road service between their home and school. The feasibility of extending the initiative to university students (25 years old) will be evaluated, and a path will be set up for reimbursement of unused subscriptions due to Covid-19 over the past two years within the limits of the State-Regions agreement

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Ecological transition, combating climate change, environment, territorial risk management and coastal defence, civil protection
Implementation tools	<p>Protocols with mobility agencies and TPL or local public transport companies for:</p> <ul style="list-style-type: none"> ▪ Grants for fare concessions ▪ Regional and European state grants for investment in rolling stock
Other bodies contributing to the action	Ministry of Infrastructure and Sustainable Mobility, Ministry of Ecological Transition, Mobility Agencies, Public Transport Companies
Recipients	Citizens and Businesses

Expected results	2024	Throughout the term of office
1. Primary and middle school students enjoying free travel (out of a potential pool of 300,000 users) (no.)	148,000/year	148,000 every year
2. High school students enjoying free travel (out of a potential pool of 194,000) (no.)	70,000/year	70,000 every year

3. Buses replaced with regional funding (no.)	750	750
4. Integrated rail-bus subscriptions enjoying the facilitation " Mimuoivoancheincittà " (no.)	60,000	60,000 every year
5. Average age of the circulating bus fleet (years)	10.5	10.5

Impacts in terms of equal opportunities and non-discrimination

Study aid through public transportation fare concessions

Pertaining databases and/or links

<http://mobilita.regione.emilia-romagna.it/entra-in-regione/Pubblicazioni/monitoraggio/rapporti-annuali-di-monitoraggio>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

Investing in a new sustainable mobility also through the integration of current investment programming with a new package of green projects for the PNRR that would boost and strengthen public transport networks, with particular reference to mountain and inland areas; enhance regional capacity by replacing the vehicles of TPL or local public transport companies with more environmentally friendly vehicles; ensure additional forms of subsidised pricing; promote the use of bicycles including through the construction of 1,000 km of new cycle paths; boost investment in the development of electric mobility; accelerate integration both between rail and road and with new modes of sustainable mobility; enhance Bike sharing and Car sharing with the goal of reducing private motorised traffic by at least 20% by 2025; support the spread of private mobility towards "zero emissions" also through the installation of 2,500 charging points by 2025; support the renewal of the vehicle fleet towards electric means; reduce the need for travel by strengthening digital technology (smart city); enhance and qualify rail transport, both for people and goods, including through the completion of the electrification of the regional network; focus on the development of transport intermodality, starting with investments on freight villages and intermodal and logistics centres to promote the transfer of freight transport from road to rail. Especially important will be the promotion of the development of the Port of Ravenna area and the activation of the special logistics zone connected to it

As part of policies to strengthen the TPL or local public transport and in consultation with Local Authorities, continuing on the path of governance upgrade and business aggregation and integration of the territory's public-private system, aimed at management standardisation and simplification, synergies and economies of scale, investment

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Transportation and the right to mobility
Local public transport

10. SUPPORTING AND PROMOTING CYCLING AND ELECTRIC MOBILITY

Investing in cycling enables people to improve their lifestyles, benefits urban environments and helps develop sustainable tourism. The intention is to promote a different, more sustainable, more enjoyable, safer way of moving around and living in our cities, which fosters more social relationships. The actions herein indicated will be included in the new [Pact for Work and Climate](#).

Actions:

- **Construction of more than 1,000 km of new cycle paths.** The intention is to boost the construction of cycle paths in urban areas and along the routes identified as **national**, regional and **local** cycle routes, by funding Local Authorities.
- **Support for cycling tourism to fully promote and enhance the territory, starting from cultural and environmental excellence.** The Emilia-Romagna Region features three cycle routes of the National System of Tourist Cycle Routes (SNCT) promoted by MIT (Ministry of Transport) in 2016. These are the VENTO cycle route, which runs from Turin to Venice along Po river, the Sole cycle route, for which the Emilia-Romagna Region is the lead partner in the design and implementation, which starts in Verona and ends in Florence, and the Adriatic cycle route, which connects Veneto coast to Apulia.

For the first two cycle routes, the final designs of priority lots are being started. For the Adriatic cycle route, the technical and economic feasibility study promoted by the Marche Region as the lead partner has been completed, and the priority lot has been identified for which the final design will be drawn up by 2023 and implementation is expected by 2025. Cycle routes have benefited from funding related to SNCT and PNRR.

We will implement the sections of the National System of Tourist Cycle Routes in the region and promote the creation of cycle routes and intermodal train+bike services at stations along the main tourist cycle routes. We will promote the implementation of the regional cycle route network and inter-regional cycle routes, such as the Ti-Bre Dolce, by supporting the initiatives of the Local Authorities

- **Support for the development and diffusion of "zero emission" private mobility.** We intend to install 2,500 electric charging points by 2025, also distributed in the weakest areas. To this end, we will promote agreements with private operators at municipalities to install charging points for electric mobility that are interoperable among the various players and that can also cover areas of market failure, as well as participatory forms such as the *Community charger* network consisting of columns installed and managed by Municipalities and sometimes directly by motorist associations, which can thus recharge their cars at a cheaper price than that applied in the columns installed by the electricity suppliers that have signed the agreement with the Region
- **Support for the development and dissemination of "school streets".** Initiatives will be put in place to support, including through "Air Quality Agreements," the test by Municipalities of "school streets," to contribute to the goal of both reducing air pollution expected from PAIR 2020 and improving road safety, as well as to encourage the adoption of active, non-polluting modes of travel, such as biking or walking, which also, in relation to going to school, promote children's socialisation and autonomy processes. Where "school streets" cannot be developed or the safety of children is not guaranteed, alternative school transport projects such as "piedibus" or "bike bus" will be favoured, as long as the safety of children is guaranteed. These initiatives will also be promoted and implemented by Local Authorities using regional air quality remediation grants

Promotion of electric charging points for private mobility (especially at very small, small and medium-sized enterprises). Easy access to charging points is a key condition for the rapid and effective conversion of the vehicle fleet used in the region. In this regard, it is particularly important to act on corporate mobility, in view of the importance of work-driven traffic in the

overall mobility flows. Promoting the installation and maintenance of charging infrastructure for electric vehicles especially for private mobility in medium, small and very small enterprises can be decisive in this regard, including with projects aimed at private companies

Other Councillorships involved	<ul style="list-style-type: none"> Ecological transition, combating climate change, environment, territorial risk management and coastal defence, civil protection
Implementation tools	<ul style="list-style-type: none"> Grants to Local Authorities for the development of cycle routes of regional interest through memoranda of understanding Grants for the development of train+bike intermodality (bike stations, bike parking, purchase of folding bicycles) Development of memoranda of understanding with Local Authorities and electricity operators to achieve a widespread, interoperable and balanced charging network across the territory The National Recovery and Resilience Plan
Other bodies contributing to the action	Local Authorities, Electricity Operators, Ministry of Infrastructure and Sustainable Mobility, Neighbouring Regions, TPER

Recipients	Citizens, Businesses
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Expected results	2023	Throughout the term of office
1. Realisation of priority lots for VENTO cycle route	Start of work	completion
2. Realisation of priority lots for SOLE cycle route	Start of work	completion
3. Construction of the Adriatic cycle route	Start of work	completion
4. Implementation of electric charging stations in the region (no. of charging points)	2,350	4,500 (including 500 on the motorway)
5. Interventions started with funding for urban cycling and "school streets" (air quality actions) (no.)	120	200
6. Km of cycling paths in the region	1,900	2,120
7. Kilometres cycled in home-work commuting trips contributed by the "BiketoWork" initiative	1,100,000	1,500,000

Pertaining databases and/or links

<http://mobilita.regione.emilia-romagna.it/entra-in-regione/Pubblicazioni/monitoraggio/rapporti-annuali-di-monitoraggio>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

Investing in a new sustainable mobility also through the integration of current investment programming with a new package of green projects for the PNRR that would boost and strengthen public transport networks, with particular reference to mountain and inland areas; enhance regional capacity by replacing the vehicles of TPL or local public transport companies with more environmentally friendly vehicles; ensure additional forms of subsidised pricing; promote the use of bicycles including through the construction of 1,000 km of new cycle paths; boost investment in the development of electric mobility; accelerate integration both between rail and road and with new modes of sustainable mobility; enhance Bike sharing and Car sharing with the goal of reducing private motorised traffic by at least 20% by 2025; support the spread of private mobility towards "zero emissions" also through the installation of 2,500 charging points by 2025; support the renewal of the vehicle fleet towards electric means; reduce the need for travel by strengthening digital technology (smart city); enhance and qualify rail transport, both for people and goods, including through the completion of the electrification of the regional network; focus on the development of transport intermodality, starting with investments on freight villages and intermodal and logistics centres to promote the transfer of freight transport from road to rail. Especially important will be the promotion of the development of the Port of Ravenna area and the activation of the special logistics zone connected to it

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Regional budget

Transportation and the right to mobility
Other means of transport



The pandemic years strongly marked the Regional Health Service and laid the foundations for the start of a reflection on system reorganisation and sustainability.

Epidemiological and virological surveillance is still among the strategic objectives and is also the basis for the 2021-2023 Regional Pandemic Influenza Preparedness and Response Plan (Panflu) and the Health Authorities' Operational Plans. The ability to rapidly intercept new influenza virus subtypes and/or new emerging respiratory viruses is a primary factor in minimising the risk of transmission, limiting morbidity and mortality, and reducing the impact on health and social services by ensuring the maintenance of essential services. In order to ensure virological surveillance for both human beings and animals, it is also intended to guarantee the networking of the virology laboratories of Health Authorities and IZSLER. We will also continue to promptly feed the monitoring system with data defined for epidemiological surveillance (Big Data platform), for vaccinations and for the availability of doses in stock.

Online services for patients and health professionals through the Electronic Health Record are an important, strategic and simplifying ally in combining rights/services/security. Therefore, enhancements are envisaged to ensure the interoperability of the Regional Health Record with the National Interoperability Infrastructure (INI) in line with national guidelines.

During the year 2022, all the programmes that make up the Regional Prevention Plan (PRP) 2022-2025 were activated and achieved the ministerial objectives assigned in cooperation with the Health Authorities, the stakeholders, the Regional Steering Committee and the Organisational Support Operational Structure for monitoring and evaluation. All of them will necessarily continue their work in 2024-2025. Among the macro-objectives of the PRP, there is also the "Protection of health and safety in the workplace", included as a regional strategy within the Pact for Work and Climate in close connection with the Councillorship of productive activities. There are several areas of intervention in the field of collective prevention: the definition of a strategic plan to strengthen the Public Health Departments of local Health Authorities; the reinforcement of screening programmes for the early diagnosis of cancer; the implementation of the National System for Prevention of Health from Environmental and Climate Risks (SNPS), of the National Plan to Combat Antimicrobial Resistance, and of the Integrated Regional Plan for Official Controls in Food Safety and Veterinary Public Health.

In the hospital and territorial field, there is still the strategic objective of reducing waiting times for specialist, diagnostic and surgical services, redefining and adapting emergency-urgency access routes, also with reference to new organisational models for emergency rooms, as well as the continuation of actions to adapt and innovate the regional hospital network and improve its performance. Always with a logic of appropriateness in the provision of health services, attention must continue to be paid to large qualified and highly specialised centres of regional and provincial reference, as well as to small hospitals distributed throughout the territory for ordinary services, with special attention to those located in mountain or disadvantaged areas. An ambitious plan for investment and innovation in healthcare is envisaged, through the funding of the National Recovery and

Resilience Plan (PNRR), Article 20 of Law 67/88 and other available financial resources, aimed at a process of modernisation, implementation and securing of the building and plant assets, including both biomedical and IT technologies, in which all the Health Authorities are involved.

In addition, interventions aimed at increasing innovation in patient treatment will be strengthened through cutting-edge actions concerning pharmaceutical care and medical device procurement procedures, giving priority to the technologies that can contribute both to the improvement of patients' clinical conditions and to the resolution of systemic critical issues.

To strengthen the response capacity of the emergency-urgency system, it is planned to implement energy autonomy of the links constituting the 118 radio network until the threshold of 100 hours of autonomy is reached, and to activate a 118 radio frequency covering the entire regional territory.

Although the difficulties in finding the necessary professionalism remain, we confirm our commitment to ask the Ministry of Health for an experimental protocol in order to guarantee the function of childbirth assistance in quality and safety conditions in birth centres located in mountain areas.

The Region is committed to implementing a territorial organisational model of an integrated and multidisciplinary network of health and social professionals, which enhances patient-centred medicine, intermediate care, and innovations especially in the professional area (community nurses, psychological assistance in primary care), and in the technological area (diagnostic and monitoring devices and instruments). These professionals find in Proximity Outpatient Clinics and Community Hospitals the places for the actual provision of the services envisaged, in line with the investments and reforms of the PNRR and the reform of territorial assistance of the so-called DM77. The development of the regional telemedicine platform continues in the same direction. At the same time, it is necessary to promote equity in all policies, by enhancing the local actions to put equity into practice, while monitoring and countering the effects of inequalities on health.

The strategic objective of unifying the Health Authorities of the provinces of Parma and Ferrara is still present, in order to guarantee the best offer to citizens both in the hospital and in the territory, with the creation of continuous care. It is necessary that the project's feasibility conditions are met with regard to organisational, economic, legal and governance aspects, also in relation to the discussion and sharing with the trade union organisations and stakeholders concerned, and the necessary creation of a proposal for an experimental protocol to be shared with the relevant ministries.

The overall process of reorganising the structure of Health Authorities, which has already been underway for some time, envisages organisational and procedural streamlining through collaboration and coordination between the authorities' technical structures and the Services of the Directorate General of Personal Care, Health and Welfare (DGCPW), also in order to achieve the objectives set forth in the PNRR.

In the wake of the new organisation and activities of close coordination between the Health Authorities and the DGCPW, launched in 2022, the choice of a structured system for monitoring the operating costs of local Health Authorities is confirmed, which envisages a bimonthly verification of costs in order to ensure a sustainable overall economic and financial planning that guarantees the achievement of objectives related to the recovery of waiting lists and the implementation of structural and management objectives provided by the reforms and investments of the PNRR, which represent a unique opportunity for

innovation-development of services to citizens related to the post-pandemic phase. The commitment to enhancing and adjusting the authorities' workforce continues, giving continuity to recruitment planning, through the Agreements signed with the trade unions and the Three-Year Plan of Staff Requirements (PTFP), with priority being given, in relation to the financial resources available, to covering the turnover of staff in the emergency, anaesthesia, obstetrics and gynaecology departments, as well as to staff working on projects related to the PNRR. This is a particularly challenging objective in the light of a nationwide context that still shows a shortage of trained health and nursing staff in the labour market compared to the actual needs, which can be traced back to an erroneous national requirement planning over the last 20 years. To this end, direct regional financial support by means of additional specialist training contracts and scholarships for the training of general practitioners continues. It also remains a priority to pay special attention to the safety of health and social care workers operating within the regional facilities.

Affiliated pharmacies are playing an important role as a proximity health care provider for citizens. The path we have taken together continues with the development of the service pharmacy programme and support for rural pharmacies, which remains a specific objective of the Region, in parallel with the development of the territoriality of services.

The work of the Regional Drug Commission is confirmed to make new drugs immediately available to clinicians through their inclusion in the Regional Drug Formulary (PTR), while defining their place in therapy, with particular reference to innovative and novel cancer drugs

Councillor for health policies

Raffaele Donini

A handwritten signature in blue ink, appearing to read 'Raffaele Donini', is written over a light blue rectangular background.

1. SUSTAINABLE ECONOMIC AND FINANCIAL PLANNING OF HEALTH AUTHORITIES IN THE CONTEXT OF THE PANDEMIC EVOLUTION

Guidance and coordination of the Directorates General of Health Authorities in the implementation of the measures necessary to ensure compliance with the economic-financial planning defined by [DGR 407/2022](#), given that the emergency management and implementation of the vaccination campaign have led to a significant increase in the costs incurred by the Health Authorities. In addition, the volume of Covid-related costs incurred was significantly higher than the emergency resources allocated by the national level in the years 2020 and 2021. Therefore, in order to safeguard the sustainability goal, a close monitoring of the performance of authorities' management has been activated since the beginning of 2022, which includes a bimonthly review of the Health Authorities' costs and compliance with the assigned economic objectives and verifies any deviations, providing for the implementation of corrective actions and interventions if necessary to optimise costs and ensure the overall sustainability of the Regional Health system. In the years 2023 and 2024, it will also be necessary to continue to monitor the Health Authorities also with regard to the recovery of waiting lists, the monitoring of energy costs, the implementation of the objectives on the reorganisation of territorial care, while ensuring the overall economic-financial sustainability

Other Councillorships involved	<ul style="list-style-type: none"> Budget, human resources, heritage, institutional reorganisation, relations with the EU
Implementation tools	<ul style="list-style-type: none"> Monitoring of authority-level economic trends and compliance with assigned economic targets by the bimonthly acquisition of economic data
Other bodies contributing to the action	Ministry of Health, Ministry of Economy and Finance
Recipients	Regional Health Authorities and regional public IRCCSs

Expected results	2024	Throughout the term of office
1. Consolidation of a structured cost monitoring system for the operating costs of Health Authorities, including bimonthly audits of Health Authorities' costs and compliance with the assigned economic targets	■	■

Impacts in terms of equal opportunities and non-discrimination

Ensuring that citizens receive the Essential Levels of Care in a context of fair and universalistic access to care being also economically sustainable

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Regional budget

Employment and vocational training policies
Development Service

2. CONTACT TRACING OF PEOPLE TESTING POSITIVE FOR COVID VIA A BIG DATA PLATFORM

Adoption of a contact tracing tool for Covid positive patients. Creation and enlargement of the Big Data platform for epidemiological surveillance, with real time integration, initially activated for monitoring the [Covid-19](#) epidemic trend and extended in 2021 also to the monitoring of vaccinations and availability of doses in stock, containing not only health data but also data on mobility, on the location of infections, behavioural data of citizens, to provide a complete perspective to decision makers and facilitate communication on multiple levels

Other Councillorships involved	<ul style="list-style-type: none"> Regional Council in relation to specific competences
Implementation tools	<ul style="list-style-type: none"> DAFNE Platform
Other bodies contributing to the action	Health Authorities
Recipients	Regional governing bodies and Directorates General of the Emilia-Romagna Region

Expected results	2024
1. Ensuring the correct and timely feeding of the monitoring system (<i>Dashboard</i>)	■
2. Ensuring the correct and constant daily submission of data required by the national level authorities	■

Pertaining databases and/or links

<https://applicazioni.regione.emilia-romagna.it/ReportERHome/dafne/home>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Digital transformation

Health and social care: in a logic of strengthening territorial socio-healthcare services and promoting proximity and home care, investing in a digital transformation of health and social care, aimed, in particular, at enhancing the activities usable in telemedicine and, more generally, at defining new organisational and technological models aimed at improving care processes (Challenge 3 Data Valley Bene Comune (Common Asset) - Digital Transformation of Public Administration)

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Regional budget

Health Protection

Single regional policy for health protection

3. IMPROVEMENT AND INNOVATION OF THE HOSPITAL NETWORK AND ITS PERFORMANCE TO MEET NEW CARE NEEDS

In the last legislative term, the national programming referred to in DM 70/2015 was implemented: with [DGR 2040/2015](#), the reorganisation defined by the 1999-2001 Regional Health Plan was confirmed, which set up a hospital network structure consistent with the criteria for qualifying activities set by the new national regulatory framework, and the specific areas undergoing a new intervention were also established. Through [DGR 1907/2017](#), the Steering Committee was set up to guide the redefinition of hospital functions having regional relevance. The 2017-2019 Regional Social and Health Plan further confirmed this policy framework.

In implementation of specific components of [DGR 2040/2015](#), [DGR 463/2016](#) on the correct scheme for the provision of cancer therapy services and [DGR 345/2018](#) defining the network of breast centres in the Region have been approved.

With [DGR 972/2018](#), the Regional Council set up the Network Coordination bodies for the Cardiology and Cardiovascular Surgery, Neuroscience, Oncology and Oncohaematology functions, identified as priority focus points, whose working groups have produced proposal documents on specific issues already approved by the Council itself as clinical-organisational guidelines for the Health Authorities and Bodies of the Regional Health Service.

[DGR 1129/2019](#) has approved the Plan for the improvement of access in urgent emergencies, which contains organisational and technical-structural guidelines aimed at improving the functioning of the Regional Emergency Units, in particular by reducing the length of stay of patients, but in general to achieve an overall improvement of the pathways (a total of 25 objectives). [DGR 1993/2019](#) has provided for the implementation of the Single European Emergency Number 112 service in the region.

[DGR 1230/2021](#) has adopted the new Regional Guidelines for triage in emergency rooms, pursuant to [DGR 1129/2019](#). This measure allowed for better stratification of patients entering the emergency department and the definition of their care within clinical-organisational pathways more in line with the needs of the patient and the organisation.

[DGR 1313/2019](#) established the provisions regarding the implementation of the regional donor-transplant network.

[LR 22/2019](#) provided for a deep revision of the matter related to the Authorisation and Accreditation of public and private health facilities, with reference to the definition of needs, endowments and requirements of health facilities, in order to ensure high standards of care.

The new PRGLA 2019-2021, approved with [DGR 603/2019](#), has maintained - in continuity with [DGR 272/2017](#) (guidelines for the management of scheduled hospitalisations in Emilia-Romagna) - the same guarantee thresholds, but has expanded the list of services subject to monitoring, in line with the provisions of the National Plan for the Management of Waiting Lists (PNGLA).

During 2020, the epidemiological Covid-19 emergency has entailed the need to adopt urgent determinations in order to support the regional health service in containing the pandemic and for patient care. The Hospital Assistance area has been particularly involved in the emergency management of the pandemic, on various fronts. In order to deal with the emergency, many structures in the Region had to remodel the clinical and care offer, it was necessary to adopt measures of containment and prevention/mitigation of the infection risk, to provide continually updated information to operators, and to dedicate additional resources to the management of the epidemic.

The adaptation and strengthening of the regional hospital network has been provided for through a set of measures, including: the Circular of the Regional Commissioner for COVID-19

Emergency dated 18 March 2020 (file no. 231980), [DGR 368/2020](#) "Covid Intensive Care Programme", the Resolution DGCPWS 9355/2020 "Bed Management Plan", [DGR 677/2020](#) "Hospital Network Reorganisation Plan", the Resolution DGCPWS 18760/2020 "Update of the Bed Management Plan".

So as to allow an adequate treatment of patients with Covid-19 by the structures of the hospital network, in the periods of greatest recrudescence of the epidemic, with DG Note DGSCPWS no. 210546 of 10 March 2020 and DG Note DGSCPWS no. 704336 of 30 October 2020, the suspension of non-urgent and deferrable hospitalisation activities has been ordered. In order to prevent the response to the dramatic health emergency from being marked by an excessive heterogeneity of care, procedures for the occupation of spaces and the creation of new spaces have been regulated, the coordination of the transfer of patients from the most saturated hospitals to those with greater availability has been ensured and quality and guarantee paths for the management of patients have been identified.

In addition to the population with Covid-19, the impact of the pandemic emergency has been very significant on the population with other clinical needs, for which the clinical care offer has necessarily been affected by the suspension of deferrable activities. [DGR 404/2020](#) has foreseen the gradual restart of the activities that could be postponed, both in relation to the admissions, and to the outpatient specialist offer, and guidelines have been provided to the Health Authorities to define the principles for planning the surgical activity, taking into account the risks connected to the SARS-COV-2 infection in the path of patients who enter health facilities.

With DG Note DGSCPWS 644512 of 7 October 2020, the Regional Operational Plan for the recovery of Waiting Lists, pursuant to the provisions of Decree Law no. 104 of 14 August 2020, was also transmitted to the Ministries of Health and Economy and Finance.

In a subsequent DG Note, DGSCPWS no. 407998 dated 26 April 2022, the Recovery Plan for Waiting Lists, remodelled in accordance with current regulations with the start of monitoring, was sent to the Ministries of Health and Economy and Finance, in compliance with the provisions of Article 1, paragraphs 276 and 279, of Law No. 234 of 30 December 2021.

For diseases within the scope of development of integrated clinical networks and Hub & Spoke networks, including during the Covid-19 pandemic, the Regional Health Service has made its best efforts to provide the necessary treatment to the whole population, with particular commitment having been focused on the most fragile groups and the ones with the highest impact on the healthcare system.

Therefore, right from the initial stages of the health emergency and at the same time as the reprogramming of hospital activities, both public and private, particular attention has been paid to specific areas (cardiology, oncology, haematology, specialist medicine, etc.), and the following clinical-organisational indications addressed to health workers have been defined, with the contribution of the various professional communities in the Region, in conjunction with a reorganisation of the Authorities, in accordance with institutional prescriptions and the recommendations of the main scientific societies in the field: Guidelines for oncology, haematology and radiotherapy activities (PG/2020/0222445 of 26/03/2020); Guidelines for the management of therapies and transplants in haematology patients that cannot be postponed (PG/2020/0251495 of 16/03/2020); Guidelines for cardiology activities (PG /2020/0250901 of 26/03/2020); Guidelines for neurological activity (PG /2020/0311275 of 23/04/2020); Guidelines for acute and chronic dialysis (PG/2020/0233600 of 16/03/2020); Criteria for exit pathways from Covid-19 wards (intensive and acute care) (PG/2020/0244099 of 23/03/2020).

The new Regional Coding and Control Group was established by [DET DGCPWS no. 13561/2021](#).

By [DET DGCPWS no. 335/2022](#), the new Annual Control Plan 2022 was adopted.

After the substantial planning activities already carried out, the objective today is to continue the actions for the adaptation and innovation of the Regional Hospital Network and the improvement of its performance, within the new legislative term programming, which is inevitably aimed at redefining itself to meet the needs that have emerged during the management of the SARS-CoV-2 pandemic emergency, also in the light of the specific new national regulatory framework, in order to protect the population from any epidemic recrudescence, while ensuring the response of the hospital network of the Regional Health Service to all the health needs of its citizens

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Ecological transition, combating climate change, environment, territorial risk management and coastal defence, civil protection ▪ Budget, human resources, heritage, institutional reorganisation, relations with the EU
Implementation tools	<ul style="list-style-type: none"> ▪ Administrative measures containing directions and provisions for the Health Authorities and Bodies of the Regional Health Service ▪ Health reports as well as process and outcome indicators
Other bodies contributing to the action	Health Authorities and Bodies of the Regional Health Service, Universities, CTSS, Trade Unions, Representatives for private health care, Representatives/associations of users/patients, Commissions and Professional Associations, Istituto Oncologico Romagnolo
Recipients	Health Authorities and Bodies of the Regional Health Service, Universities, CTSS, Trade Union, Representatives for private health care, Representatives/associations of users/patients, Commissions and Professional Associations, Owned companies whose capital is wholly state-owned

Expected results	2024	Throughout the term of office
1. Implementation of art. 2 of DL 34/2020 with reference to the allocation of intensive and semi-intensive care beds in the critical area	■	■
2. Implementation of art. 2 of DL 34/2020 with reference to the new organisational models of Emergency Wards	■	■
3. Coordination of procedures concerning the application of LR 22/2019 and definition of the Authorisation requirements for certain types of health facilities	■	■
4. Adaptation to the new standards for the number of beds defined at ministerial level, as envisaged by art. 2 of DL 34/2020	■	■
5. Review and verification of network structures and relationships for priority disciplines of regional importance, also in light of the experience with Covid	■	■

6. Redefinition and adjustment of access routes in emergency-urgency areas, as provided for by art. 2 of DL 34/2020	■	■
7. Ensuring responsiveness to staff resource needs for the operation of the emergency-urgency network	■	■
8. Ensuring compliance with maximum waiting times for scheduled admissions and emergency ward stays	■	■
9. Implementation of the project to activate the new Single Emergency Number 112 and 116/117 testing	■	■
10. Innovation in the donor-transplant area	■	■
11. Evaluation of the distribution of regional Birth Points in application of the experimental protocol agreed with the authorities at national level	■	■
12. Strengthening of the regional commitment to support and improve hospitals located in mountain and disadvantaged areas	■	■
13. Innovation in healthcare through the use of advanced technologies	■	■
14. Strengthening the synergy and collaboration with accredited private hospitals	■	■

Impact on Local Authorities

The management activities of the Emergency-Urgency Network, have spillover effects in the relationship with Local Authorities, and in particular with municipalities and CTSS, with respect to the management of health emergencies at the metropolitan level
The full implementation of [LR 22/2019](#) involves constant coordination with the relevant committees of DSPs and the Municipalities, with particular reference to the innovation and implementation of Health Authorisation procedures

Impacts in terms of equal opportunities and non-discrimination

The focus on the emergency-urgency network and evaluation of hospital offer in all areas of the region, including particularly disadvantaged and mountain areas, includes an approach geared toward a homogeneous and uniform offer to the entire citizenry.

The Hospital Care Sector's participation and commitment to working groups on gender-based violence and the Observatory on Discrimination and Violence Determined by Sexual Orientation or Gender Identity is confirmed

Pertaining databases and/or links

Health - Health and Social Policy Information System (Sistema Informativo Politiche per la Salute e Politiche Sociali - SISEPS) - ReportER Stats - Predefined Reporting:

<http://salute.regione.emilia-romagna.it/siseps/reporter/reporter-stats>

Pubmed: <http://www.ncbi.nlm.nih.gov/pubmed>

4. RATIONALISATION, INTEGRATION AND EFFICIENCY UPGRADING OF HEALTH, COMMUNITY CARE AND TECHNICAL-ADMINISTRATIVE SERVICES OF THE REGIONAL HEALTH SERVICE

The overall process of reorganisation of the structure of Health Authorities, which has already been underway for some time, needs a decisive acceleration following the pandemic events, with a view to resuming ordinary health activities and at the same time achieving the objectives set by the [National Recovery and Resilience Plan \(PNRR\)](#). Collaboration and coordination between authorities' technical facilities and the Services of the Directorate General of Personal Care, Health and Welfare should be maximised to pursue the objectives mentioned above

Other bodies contributing to the action Health Authorities

Recipients Citizens of Emilia-Romagna and Italy

Expected results	2024
1. Organisational and procedural efficiency in the Regional Health system SSR	■
2. Achievement of Health Mission Targets in the PNRR as per the Institutional Development Contract (CIS) signed in May 2022	■

Impacts in terms of equal opportunities and non-discrimination

Ensuring citizens receive the Essential Levels of Care in a context of fair and universalistic access to care

Pertaining databases and/or links

<https://demetra.regione.emilia-romagna.it/al/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of rights and duties

Strengthening the regional health, socio-health and social infrastructure, adapting and modernising the hospital network on the one hand, strengthening the network of territorial services, starting with Local Outpatient Clinics, on the other; investing in the most modern technologies and digital for a telemedicine and teleassistance network, in a stronger accessibility that increases proximity, widespread territorial presence and home care; strengthening the integration between health, socio-health and social services, having as reference the most advanced experiences at the European level

The 2030 Agenda Regional Strategy for Sustainable Development



5. COMMUNITY CARE SUITED TO PEOPLE'S NEEDS

Those last years were characterised by the ongoing [Covid-19](#) emergency and the experience gained in this regard. They made it necessary to develop a territorial organisational model of an integrated and multidisciplinary network of health and social professionals, which enhances patient-centred medicine ([need stratification](#)), intermediate care, and innovations especially in the professional field (e.g. district nurses, psychological assistance in primary care), and in technology (diagnostic and monitoring devices and tools).

The completion of the path for the creation of Proximity Outpatient Clinics and Community Hospitals, in application of the national indications ([PNRR](#)) and of the authorities' and regional planning, constitutes a strategic objective, as well as a requirement for the implementation of the aforementioned territorial organisational model.

Promoting citizen participation and empowerment is a necessary condition for better policies. This is especially the case when innovation in public administration is needed in terms of policies, programmes, processes and working practices and when changes in complex processes have to be implemented.

DGR 2221/2022 approved the first planning instrument for territorial assistance in Emilia-Romagna in application of the provisions of DM 77/2022, also in line with the objectives of the PNRR. The document is integrated with the Institutional Development Contract (CIS) - as a negotiated programming tool aimed at accelerating the implementation of investments - and with DGR 811/2022, which approved the Regional Operational Plan (POR) containing, for each Investment, the Action Plans and the Intervention sheets to be financed. Therefore, the document must be considered and placed within the organic and harmonious framework of the evolution of the SSR, especially with regard to the project of strengthening territorial services to promote primary prevention, the treatment of patients suffering from chronic pathologies, the management of the area of fragility and continuity of care.

In addition to being inspired by the provisions of DM 77/2022 and the objectives of the PNRR, the document takes into account the organisation of territorial care in the Emilia-Romagna Region as well as the rich structural resources (e.g. Local Outpatient Clinics, polyclinics, Community Hospitals, hospices) that has long characterised the Emilia-Romagna health service.

At the same time, it is necessary to promote equity in all policies, by enhancing the local actions to put equity into practice, and to carefully monitor the effects of inequalities on health and the positive effects of policies aimed at reducing inequalities.

Priority is given to the safety of health and social care workers operating within the regional structures. Therefore, the Region will take all necessary measures to implement security and controls within the environments and in the surrounding areas in order to prevent episodes of aggression that are unfortunately becoming increasingly commonplace

Other Councillorships involved

- Welfare, youth policies, mountain and inland areas

Implementation tools

- Application of national guidelines ([PNRR](#)) and of authorities' and regional planning
 - Strengthening and further dissemination of Fragility Risk Profiles, primarily, within Proximity Outpatient Clinics
 - Development of the territorial organisational model of integrated and multidisciplinary network of health and social professionals, with the involvement of district nurses and the social services of municipalities
 - Development and implementation of the organisational
-

	<p>model of psychological care in primary care</p> <ul style="list-style-type: none"> ▪ Improvement of territorial assistance also through the diffusion of diagnosis and monitoring devices and instruments in Proximity Outpatient Clinics, Primary Care Units and group medicine units ▪ Application of the Community Lab method in different contexts, such as, for example, participatory local planning ▪ Coordination of project actions to ensure equity in all policies and health monitoring in vulnerable populations
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Other bodies contributing to the action	Regional Health and Social Agency, Local Health Authorities, GPs, PLSs, Outpatient Specialists, Territorial Conferences, Universities, Third Sector
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Recipients	People in the territory of Emilia-Romagna
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Expected results	2024	Throughout the term of office
1. Continuation of the creation of Proximity Outpatient Clinics and Community Hospitals in application of national guidelines (PNRR and DM77) and authorities' and regional planning, taking into account the staff requirements necessary to make these services truly functional	■	■
2. Development and sharing of a regional territorial care model consistent with the territorial care reform (DM77)	■	■
3. Continuation of the reorganisation of the emergency-urgency system and, in particular, gradual activation, throughout the region, of territorial structures for low-complexity emergencies, organisationally attached to primary care	■	■
4. Continued development of the regional telemedicine platform also with reference to sub-investment 1.2.3.2 “Telemedicine services” of the PNRR	■	■
5. Development of the organisational model of psychological assistance in primary care in all the Proximity Outpatient Clinics	■	■
6. Development of the territorial organisational model of integrated and multidisciplinary network of health and social professionals, with the involvement of district nurses with reference to the territorial assistance reform	■	■
7. Improvement of territorial assistance also through the diffusion of diagnosis and monitoring devices and instruments in Proximity Outpatient Clinics, Primary Care Units and group medicine units	■	■

8. Use of population need stratification methodologies according to the territorial care reform	This expected result is linked to the evolution of data protection legislation	
9. Dissemination of Community Lab and Community Building projects in at least 2 Proximity Outpatient Clinics of each Authority	■	■
10. Integration of the indicators of the monitoring system of Proximity Outpatient Clinics and Community Hospitals into the regional indicator system	■	■

Impacts in terms of equal opportunities and non-discrimination

The National and Regional Health Service is a universalistic system

Pertaining databases and/or links

Sistema informativo Sanità e Politiche Sociali (Health and Social Policy Information System):

<https://salute.regione.emilia-romagna.it/siseps>

Documentation on the RiskER algorithm: [Risk-ER](#)

Desk for consulting the active Local Outpatient Clinics and services present:

<https://applicazioni.regione.emilia-romagna.it/ReportERHome/viewer/flusso/1005>

https://wwwservizi.regione.emilia-romagna.it/sportellinrete_consultazione/

Desk for consulting the activity data of Community Hospitals:

<https://applicazioni.regione.emilia-romagna.it/ReportERHome/stats/flusso/39>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of rights and duties

Strengthening the regional health, socio-health and social infrastructure, adapting and modernising the hospital network on the one hand, strengthening the network of territorial services, starting with Local Outpatient Clinics, on the other; investing in the most modern technologies and digital for a telemedicine and teleassistance network, in a stronger accessibility that increases proximity, widespread territorial presence and home care; strengthening the integration between health, socio-health and social services, having as reference the most advanced experiences at the European level

Digital transformation

Health and social care: in a logic of strengthening territorial socio-healthcare services and promoting proximity and home care, investing in a digital transformation of health and social care, aimed, in particular, at enhancing the activities usable in telemedicine and, more generally, at defining new organisational and technological models aimed at improving care processes (Challenge 3 Data Valley Bene Comune (Common Asset) - Digital Transformation of Public Administration)

The 2030 Agenda Regional Strategy for Sustainable Development



Health Protection

Regional budget

Regional health service - current ordinary financing for guaranteeing the essential levels of care

6. MORE ONLINE SERVICES FOR PATIENTS AND HEALTH PROFESSIONALS

Enhancement of the Electronic Health Record (Fascicolo Sanitario Elettronico - FSE) as a tool for the collection of data and digital documents of a health and social-sanitary nature generated by present and past clinical events concerning the patient, also referring to services provided outside the National Health Service. Adaptation of the health documentation to sub-investment: M6 C2 I1.3.1 Strengthening of the technological infrastructure and tools for data collection, processing, analysis and simulation (FSE) and related national specifications. The FSE makes available several online health services that allow you to book online visits and specialist examinations; to change or cancel appointments booked online; to pay health tickets online and view payment receipts; to choose or change the GP; to self-certify exemptions for age and income; to dematerialise the process of granting exemptions by pathology

Other Councillorships involved	▪ Regional Council in relation to specific competences
Implementation tools	▪ SOLE/FSE Platform
Other bodies contributing to the action	Health Authorities
Recipients	SSR and SSN national and regional health care system patients, public and private Health Authorities and regional government bodies and Directorates General of the Emilia-Romagna Region

Expected results	2024	Throughout the term of office
1. Ordinary and evolutionary maintenance of SOLE/FSE Platform for the integration of health data and documents coming from health facilities	▪	▪
2. Proceeding according to the Guidelines for the implementation of the Electronic Health Record (FSE), provided for in the Decree of 20 May 2022, ensuring the interoperability of the regional Health Record with the national infrastructure (INI). (Adaptation of document communication services to the national FSE)	= 5	
3. Adjustment of SOLE/FSE Platform for the collection of data and documents produced by private healthcare facilities in the Emilia-Romagna Region to the new national specifications (no. of private healthcare facilities that issue reports through the FSE network)	> 100	▪

Pertaining databases and/or links

<https://www.fascicolo-sanitario.it>

<https://support.fascicolo-sanitario.it/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Digital transformation

Health and social care: in a logic of strengthening territorial socio-healthcare services and promoting proximity and home care, investing in a digital transformation of health and social care, aimed, in particular, at enhancing the activities usable in telemedicine and, more generally, at defining new organisational and technological models aimed at improving care processes (Challenge 3 Data Valley Bene Comune (Common Asset) - Digital Transformation of Public Administration)

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Mission: Health Protection

Single regional policy for health protection

7. FACILITATING THE APPROPRIATE ACCESS TO SPECIALIST OUTPATIENT SERVICES

After the major work done during the previous legislative term to reduce the waiting times for initial specialist examinations and tests, it is important to guarantee an easy appropriate access to outpatient specialist services and extend this improved access to all services. The rescheduling of outpatient speciality activities witnessed in 2022 while overcoming the Covid-19 emergency, including through the implementation of extraordinary actions to define organisational modes and pathways that respect safety conditions, helped recover much of the critical issues that emerged in the pandemic phase. However, throughout the duration of the legislative term the aim of reducing access times for initial appointments and for specialist treatment at subsequent appointments is confirmed

Implementation tools	<ul style="list-style-type: none"> DGR programming objectives for Health Authorities
Other bodies contributing to the action	Local Health Authorities, University Hospitals, IRCSS, GPs, PLS, Territorial Conferences, Social Partners, Patient and Voluntary Associations
Recipients	Users assisted by the SSR Regional health care system

Expected results	2024	Throughout the term of office
1. Guaranteed waiting times within national/regional standards for first access services monitored at national/regional level	■	■
2. Guaranteed charge taken by the specialist or the facility for the services of subsequent access, according to regional indications	■	■
3. Monitoring appropriateness of prescriptions and defining demand management actions	■	■

Impacts in terms of equal opportunities and non-discrimination

All citizens must have equal access to public health care and be able to take advantage of appropriate health care services and the innovative therapies that are the result of constant scientific progress. Every citizen should have access to the most effective care regardless of his or her economic situation, social and civil status, and territory of residence. In order to offer the highest quality of services to all, not just to those who can afford them, it is first necessary to ensure that access times to services are kept short

Pertaining databases and/or links

www.Tdaer.it public portal where prospective waiting times for outpatient specialist services are reported

Regional waiting time dashboard:

<https://Spagobi.progetto-sole.it/> a regional application through which the number of bookings, the performance of guaranteeing standard waiting times, for each local area and for the first accesses to outpatient specialist services are recorded on a daily basis

ASA:

<https://salute.regione.emilia-romagna.it/sisepts/sanita/asa>, the regional information flow of outpatient specialist assistance, through which the number of services supplied by supply

regime, type of access (first access and taking charge), performance of guaranteeing standard waiting times are recorded, for each local area.

INSIDER

<https://applicazioni.regione.emilia-romagna.it/ReportER/restricted/DashboardMainPage>
dashboard for monitoring the activities of Health Authorities, which includes monitoring and evaluation indicators

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of rights and duties

Strengthening the regional health, socio-health and social infrastructure, adapting and modernising the hospital network on the one hand, strengthening the network of territorial services, starting with Local Outpatient Clinics, on the other; investing in the most modern technologies and digital for a telemedicine and teleassistance network, in a stronger accessibility that increases proximity, widespread territorial presence and home care; strengthening the integration between health, socio-health and social services, having as reference the most advanced experiences at the European level

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Health Protection

Regional health service - current ordinary financing for guaranteeing the essential levels of care

8. REINFORCING HEALTH PROMOTION AND PREVENTION

Implementation of the 2022-2025 Regional Prevention Plan

By [DGR 1855 of 14 December 2020](#), the Emilia-Romagna Region has acknowledged the Agreement signed at the Permanent Conference for Relations between the State, the Regions and the Autonomous Provinces of Trento and Bolzano on 6 August 2020 (rep. no. 127/CSR) concerning the National Prevention Plan (PNP).

During 2021, the resulting new Regional Prevention Plan (PRP) ([DGR 2144 of 20 December 2021](#) "Approval of the Regional Prevention Plan 2021-2025") was prepared, which defines the strategic framework of prevention and health promotion objectives and actions in the period 2022-2025 as well as the governance document ([DGR 58 of 24/01/2022](#) "Approval of the Governance Document of the Regional Prevention Plan 2021-2025 in implementation of [Resolution 2144/2021](#)"), of the PRP for monitoring the achievement of the objectives and indicators envisaged that have been and will be constantly monitored as part of the activities of the Steering Committee established ([DET 24473 of 22 December 2021](#) "Identification of the coordinator of the Regional Prevention Plan 2021-2025 and establishment of the regional coordinating and monitoring Steering Committee in implementation of [DGR 2144/2021](#)").

During 2022 and 2023, the activity of the Regional Steering Committee continued in consultation with the Organisational Support Operational Structure, which is responsible for assisting the Steering Committee in the Plan progress, contributing in particular to the scheduling and implementation of cross-sectoral actions (intersectoral character, training, communication, equity), ensuring the activation of the necessary services and connections with the Communication Structure and the Monitoring and Evaluation Structure as well as ensuring the Secretariat function of the Steering Committee meetings. This organisation will make it possible to oversee that each Regional Programme Manager proceeds with the compilation of the monitoring and evaluation area in the National Platform, according to the timelines also established on the basis of the outcomes achieved by the Regional Prevention Plan Authority Managers. Based on the above, of particular strategic regional relevance for health promotion and prevention is the operation of the "Multisectoral Committee for the Coordination of Health Promotion and Prevention Policies" - referred to in [LR 19/2018](#) - which operates to ensure the integration and coordination of policies provided for in individual sectoral planning instruments as well as to improve cooperation between the Directorates General, Agencies and regional institutes that comprise it.

Strengthening Public Health Departments

The Essential Levels of Care (Livelli Essenziali di Assistenza - LEA) have fully defined the activities and services that characterise the processes of prevention and made explicit the mission of Prevention as "community health". Their full implementation represents, together with the implementation of the Regional Prevention Plan (PRP), the reference horizon for the Prevention Departments still being committed to managing the [COVID-19](#) epidemic. It is necessary to complete the planning and development of protocols and tools to support the management of emergencies by improving the interconnection between the various structures of the system involved. Particular attention will also be paid to strengthening prevention, control and supervision in the workplace in order to improve the health and safety levels of workers as an essential element of the Pact for Work.

Surveillance and control activities in the field of food safety and veterinary public health will be strengthened, in line with the provisions of the new Community regulations, in order to protect consumer health and regional livestock and indirectly contribute to supporting safe, high-quality agri-food production, including for export purposes.

The [Covid-19](#) emergency has provided an increase in the number of staff assigned to contact-tracing functions, so as to achieve the standard of 1 public health operator/10,000 inhabitants.

Now we must strengthen the prevention services in order to reach adequate standards for the provision of all LEA, with particular reference to the area of surveillance and prevention of infectious diseases and vaccinations, but also to the area of health promotion for an optimal implementation of the PRP Programmes.

Updating the Regional Pandemic Plan

Experience with the [Covid-19](#) pandemic has highlighted the importance of epidemiological and virological surveillance. The ability to rapidly identify new subtypes of influenza viruses and/or new emerging respiratory viruses is a strategic element to allow the timely recognition of the start of an epidemic and, consequently, to adopt all the measures for the prevention and control of the infection (public health measures, prophylaxis with antivirals, vaccination) aimed at minimising the risk of transmission, limiting morbidity and mortality, reducing the impact on health and social services, ensuring the maintenance of essential services.

This experience is the basis for the 2021-2023 Regional Pandemic Influenza Preparedness and Response Plan (Panflu) and the Health Authorities' Operational Plans.

Strengthening the screening programmes for early cancer diagnosis

The action plan is aimed at maintaining, in the Regional Health Authorities, the recommended levels of coverage in the target population, ensuring compliance with specific protocols and guaranteeing the monitoring and evaluation of the entire path and performance standards, including the *ad hoc* evaluation of the impact of the [Covid-19](#) pandemic and full catch-up of the subsequent delay. Actions aimed at developing greater integration, coordination and homogeneity of operations among screening programmes will be implemented, including through the Audit Project at all Cancer Screening Centres. We continue the path for the identification of the hereditary-familial risk of breast and ovarian cancer, by guaranteeing the care of people at increased risk, and the pathway for the return to screening of women 10 years after breast cancer diagnosis is being established.

Regional implementation of the National System for Health Prevention from Environmental and Climate Risks (SNPS)

[DL 36/2022](#), converted into Law no. 79 of 29 June 2022 with amendments, established the SNPS in order to improve and harmonise the policies and strategies implemented by the National Health Service for the prevention, control and treatment of acute and chronic, communicable and non-communicable diseases associated with environmental and climate risks. It is envisaged that regions will exercise network coordination functions of public health departments among themselves and with other health and social-health facilities, as well as with other bodies in their area, which contribute to the achievement of SNPS objectives. The development of the System is supported with resources allocated from the "Health, Environment, Biodiversity, Climate" Operational Plan of the National Complementary Investment Plan to the [PNRR](#). On 30 September 2022, information on the census of the entities and facilities that make up the regional SRPS system and on the functional requirements of priority 1 was provided to ISS (the implementing body of investment 1.1. "Overall strengthening of SNPS-SNPA facilities and services"). On the basis of the eligibility and suitability assessment carried out by ISS, the Convention for the use of the resources will then be concluded. In 2023, the funds will be transferred to the SRPS entities and a second request for regional priority 2 needs will be made.

This will be followed by the formal definition of the regional SRPS system to be approved by a Regional Council Resolution.

In 2023, work will start on the project "Outdoor air and health: an integrated atlas to support decision-making and research" (Code PREV-A-2022-12376981), funded with 2,100,000 Euro under PNC - Investment 1.4: Promotion and funding of applied research with multidisciplinary approaches in specific areas of intervention related to health-environment-biodiversity-climate.

Implementation of activities under the National Plan to Combat Antimicrobial Resistance

In continuity with the previous one, activities aimed at decreasing the share of care-related infections (ICAs) and promoting rational and informed use of antibiotics in human and veterinary settings will be continued for the current PNCAR 2022-2025. Human and veterinary settings are already integrated at the regional level, and integration will also be promoted at the local territorial level. Activities include linkages with PP 10-Measures to Counter Antimicrobial resistance of the [PRP 2021-2025](#).

Implementing vaccination programmes

The major commitment to vaccination, both in relation to SARS CoV-2 and influenza viruses, as well as to the implementation of the entire National and Regional Vaccine Plan (mandatory vaccines under [Law 119/2017](#) at 24 months of age) is confirmed. The active supply of vaccine to the target populations identified by the National Anti-SARS-COV-2/[Covid-19](#) Vaccine Plan is guaranteed by implementing the recommendations and *ad interim* updates of the Ministry of Health, also based on the availability of doses assigned to Emilia-Romagna for which management oversight and monitoring of distributions to territorial Health Authorities is provided. The provision of mandatory childhood vaccinations under [Law 119/2017](#) is guaranteed, and all remedial actions are provided for those individuals who preferred to postpone vaccination during the pandemic period. The monitoring and control of the quality of vaccination data is ensured, determining the vaccination coverage by target categories and preparing the appropriate reports.

Implementing the Integrated Regional Plan for official controls in food safety and veterinary public health

The Integrated Regional Plan of Controls (PRI) is the tool for implementing EU, national and regional policies regarding the planning, implementation, reporting and evaluation of official control activities in food safety and in the areas of animal health, livestock production hygiene, food and beverage hygiene. The PRI is drafted in accordance with the National Integrated Plan 2020-2022 referred to in the State/Regions Agreement of 20/02/2020.

The PRI implementation requires a training course intended for all official control operators working within the Veterinary and Food Hygiene and Nutrition Services of the AUSLs and is carried out through audit trails.

Strengthening occupational health and safety protection

The [PRP 2021-2025](#), adopted by [DGR 2144/2021](#), in continuity with the actions envisaged in the previous plan and with the objectives and guidelines of [LR 19/2018](#), which provides for specific health promotion interventions also in the workplace context, has interpreted the Macro-Objective related to "Accidents and injuries at work, occupational diseases", based on the peculiarities and specificities of the region, into 5 dedicated Programmes (Workplace Health Promotion, Targeted Prevention Plans, Construction, Agriculture, Carcinogens, Skeletal Muscle Disorders, Work-Related Stress, and Workplace Prevention Information System) and by providing activities on Pathways for Transversal Skills and Orientation in the Programme dedicated to Schools and Asbestos in the one related to Environment Climate and Health. The PRP was designed in close collaboration with the PSAL Services of the AUSLs and had in the Committee ex art. 7 of [DLGS 81/2008](#), in which the other Bodies involved in occupational health and safety and the social partners participate, not only a moment of legitimacy but also of careful and participatory discussion.

The operational mode of the Targeted Prevention Plan has been widely used as a tool that enables assistance and supervision activities to enterprises, and for more effective prevention activities, it is necessary to increase the staffing of PSAL Services and UOIA.

The work carried out within the [Pact for Work and Climate](#) continues to implement the specific actions to strengthen the protection of health and safety in the workplace as an essential and

preliminary basis for any project of revitalisation and development of sustainable work, integrating with the "Vision Zero" of work-related deaths of the European Commission

**Other
Councillorships
involved**

- Ecological transition, combating climate change, environment, territorial risk management and coastal defence, civil protection
- Agriculture and food, hunting and fisheries
- Mobility and transport, infrastructures, tourism, trade
- Schools, universities, research, digital agenda
- Economic development and green economy, employment, training and international relations

Implementing the new Regional Prevention Plan

- Implementation of the activities of the Regional Steering Committee and the Operational Structure of Organisational Support for the monitoring and evaluation of the achievement of the objectives and certification indicators required by the National Prevention Plan
- Implementation of the objectives and tools under [LR 19/2018](#) in conjunction with the implementation of the PRP
- Definition and implementation of a communication programme to support the implementation of the PRP, to develop participatory processes, and to achieve the objectives of social communication and widespread education of the population provided for in Article 24 of [LR 19/2018](#)
- Development of participatory pathways: *Community Lab* "Generation of Well-Being in Developmental Age", with the aim of accompanying local entities in experimenting with policies and developing innovative practices for promoting well-being

Strengthening Public Health Departments

- Definition of a strategic plan for the strengthening of AUSL public health departments
- Definition of a multiannual public health competence development framework with a network perspective
- Definition and development of networking programmes capable of enhancing professional skills on a regional basis (*One Health*)

Updating the Regional Pandemic Plan

- Operational plans of Health Authorities and Regional implementation protocols

Strengthening the screening programmes for early cancer diagnosis

- Definition of an action plan to improve the coverage of screening programmes, especially in the most fragile segments of the population
- Collaboration with Health Authorities to carry out evaluation audits and share good practices for the quality of screening programmes
- Relational training initiatives for screening operators

Regional implementation of the National System for Health Prevention from Environmental and Climate Risks (SNPS)

- Establishment of the regional SRPS system and involvement of entities in planning the activities
- Participation in the ISS call for proposals related to Priority 2 resources (Investment 1.1 of the PNC)

Implementation of activities under the National Plan to Combat Antimicrobial Resistance

**Implementation
tools**

- Regional PNCAR Implementation Group and its technical subgroups
- Implementing vaccination programmes**

- Full implementation of ministerial guidelines for Covid-19 vaccination
- Coverage >= 95% for compulsory vaccinations at 24 months of age (reference year of birth 2019)

Implementing the Integrated Regional plan of official controls (PRI)

- Constant updating of the Plan in relation to developments in EU and national legislation
- Carrying out sectoral audits on Veterinary Services and Food Hygiene and Nutrition to verify the implementation of objectives at local level
- Implementation of an evaluation skills development and continuous training programme for staff of the competent authorities

Strengthening occupational health and safety protection

- Intersectoral sharing of objectives and actions through regular meetings of the Coordination Committee pursuant to art.7 of [DLGS 81/2008](#)
- Training/upgrading of PSAL service operators on occupational health and safety issues and of authority-level prevention figures from the work sectors covered by the PRP programmes
- Implementation of Targeted Prevention Plans
- Making specific commitments on occupational health and safety protection in the context of the [Pact for Work and Climate](#), with particular reference to the Construction, Agriculture and Logistics sectors, where the highest number of serious and fatal accidents occur
- Increased supervisory activities
- Enhancement of the Regional information system for prevention in the workplaces of Emilia-Romagna

Other bodies contributing to the action

Health Authorities, Local Authorities, Local bodies and associations, Schools and Universities, reference laboratories for official controls IZSLER, ARPAE, Marine Research Centre, Voluntary Organisations, Regional Health and Social Agency, Employers' and Trade Union Associations, Interregional Labour Inspectorate, INAIL, INPS, ANCI, UPI, Fire brigades, Regional School Office

Recipients

Health Authorities, Community, Population, Workers, Employers, Prevention professionals within the authorities

Expected results	2024	Throughout the term of office
1. Implementation of the 2022-2025 Regional Prevention Plan	■	■
2. Increase in the number of staff in prevention services, with reference to the area of surveillance and prevention of infectious diseases and vaccinations, in order to ensure adequate standards for the provision of all LEA and the area of health promotion for an optimal implementation of PRP Programmes	■	■

and the environment and health area to meet the needs of the new SNPS		
3. Availability of authority operational plans implementing the regional pandemic plan	■	
4. Maintaining or increasing the coverage levels of cancer screening programmes	■	■
5. Allocation of resources from the PNC - PNRR for the SNPS establishment	■	
6. Updating the Regional Plan to combat antibiotic resistance according to national guidelines	■	
7. Implementation of the Regional Plan to combat antibiotic resistance	■	■
8. Enhancement of influenza vaccination and increase of vaccination coverage in over-65 population (>= 65%)	■	
9. Design and implementation of sectoral audits on the services of local Health Authorities to verify the state of implementation of the Integrated Regional Plan at local level	■	■
10. Implementation of training and refresher courses on official controls and other official activities	■	■
11. Implementation of the supervision phase of the Targeted Prevention Plans and Effectiveness Evaluation Phase	■	■
12. Contribution to the finalisation of the drafting and implementation of the Pact for Work and Climate committee document specifically about occupational health and safety protection	■	
13. Reduction in the number of “occupational accident reports” (as per the corresponding NSG indicator)	■	■
14. Implementation of the Framework Memorandum of Understanding on the Protection of workers’ health and safety in the craft sector	■	■
15. Increased staffing of PSAL and UOIA services	■	■

Impacts in terms of equal opportunities and non-discrimination

The entire implementation of the PRP includes dedicated work in each project to oversee equity through the application of Health Equity Audit techniques. The application of the HEA is based on the use of a minimum set of indicators to highlight priority inequalities to be addressed, and makes use of a survey of good practices that exist or are suggested in the scientific literature. Gender differences and foreign workers are addressed in several programmes devoted to occupational health and safety

Pertaining databases and/or links

In order to monitor actions, measure results and identify areas for intervention, it is essential to have up-to-date, quality data. For this reason, it is a priority to optimise and evolve the databases supporting the Collective Prevention and Public Health Sector, as well as to establish new ones as needed. The following are the main databases used to date: the SMI infectious disease surveillance system (which includes notifications and related special surveillance), the Regional Vaccination Registry (AVR-RT), the system of new diagnoses of HIV infection, the HIV Cohort flow (CO-HIV), the Register of Sports Physicians, the screening flow (SCR and SMG Flows), the databases of the Veterinary Services and the Food Hygiene and Nutrition Services (VETINFO, NSIS) and the Regional Information System for Prevention in the Workplace, to which pertains OReIL-Web - the Regional Observatory on Accidents at Work and Occupational Diseases of Emilia-Romagna (www.oreil.it).

For the complete management of the flows and the relevant in-depth analyses, the regional databases such as SDO, LAB, ARA, Cedap, REM, ARP, GRU, SEER of IZSLER are also used. In addition to these, data from lifestyle surveillance systems (PASSI, PASSI d'Argento, OKkio alla salute, HBSC) "capture" the behavioural key factors in all age groups

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of rights and duties

Putting occupational health and safety at the centre of institutional and social priorities, first and foremost by approving the new Regional Prevention Plan, strengthening the Public Health Departments and SPALS in each Health Authority, confirming joint work with peer bodies, and enhancing good practices starting with the "asbestos plan steering committee"

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget	Health Protection
	Regional health service - current ordinary financing for guaranteeing the essential levels of care

9. THE SEASON OF INVESTMENT AND INNOVATION IN HEALTH CARE CONTINUES

Investments in health care continue. They are aimed at a process of modernisation, implementation and safety of the building and plant assets, including both biomedical and information technology, a process in which all the Health Authorities are involved. Interventions that are necessary and complementary to those of the [PNRR](#) for achieving the rationalisation and efficiency of the health services offered, in addition to pursuing higher standards of comfort, reception, and humanisation of facilities while respecting the principles of efficiency, safety, and rationality.

Measures aimed at increasing innovation in patient care will also be strengthened through innovative interventions concerning pharmaceutical assistance and the procedures for purchasing medical devices in order to prioritise the technologies capable of contributing, at the same time, to the improvement of patients' clinical conditions and to the resolution of systemic critical issues such as equal access to services, waiting times, environmental and financial impact and, above all, patient care outputs with the aim of reducing hospitalisation

Implementation tools	<ul style="list-style-type: none"> ▪ Strong actions in guiding, monitoring and evaluating the planning of structural and technological investments of the Health Authorities ▪ Monitoring, evaluation and verification of each Health Authority's three-year investment plan ▪ Monitoring, evaluating and verifying the updating of disease PDTAs and ensuring greater access to pharmaceutical innovation ▪ Setting up regional tenders for the purchase of medical devices preferring the ones that, also by means of HTA assessment, guarantee better care and better health management, also assessing possible hardware and/or software upgrades without mandatory replacement
Other bodies contributing to the action	Health Authorities, IRCCSs, Municipalities where the new hospitals are located (Piacenza, Carpi and Cesena) and, in general, newly built health facilities, Universities (in the case of University Hospitals) and Intercent-ER
Recipients	Citizens of Emilia-Romagna and Italy

Expected results	2024	Throughout the term of office
1. Completion of the executive design of Cesena hospital	■	
2. Monitoring of the quantitative use of biomedical technologies and regional government actions for the purchase and use of biomedical technologies		■
3. Completion of interventions plan for strengthening and upgrading the health facilities following the Covid-19 emergency		■
4. Design and start of works for the structural and plant engineering interventions and the plans for the supply of biomedical and computer		■

technologies financed with funds as per art. 20 of Law 67/88 (DGR 1811/19 1st part, 5th phase of the Framework Agreement)		
5. Technical and economic feasibility project for the hospitals of Piacenza and Carpi	■	
6. Completion of the plans for the supply of biomedical and information technologies financed with funds under art. 20 of Law 67/88 (1st part, 5th phase of the Framework Agreement)		■
7. Completion of 65% of structural and plant interventions financed with funds under art. 20 of Law 67/88 (1st part, 5th phase of the Framework Agreement)		■
8. Start of planning of the project for the construction of the Medicine Pole of Azienda Ospedaliero Universitaria di Bologna IRCCS, financed with the resources provided by the Fund aimed at relaunching the investments of central state administrations and the development of the country (pursuant to paragraph 95, Art. 1 of Law 145/2018)		■
9. Start of planning of the interventions of the Health Building and Energy Efficiency Programme approved by DGR 223/2023 (pursuant to par. 14, Art. 1 of L. 160/2019- Fund for the relaunch of investments of central state administrations and the development of the country)		■
10. Signing of the Framework Agreement for the health investment sector 6th phase pursuant to Art. 20 of Law 67/1988 (DGR 630/2023)		■
11. Updating the regional PDTAs where necessary and facilitating access to therapeutic innovations (the timeline being the end of the legislative term)	■	■
12. Providing for bonus scores in the Intercent-ER calls for the purchase of medical devices with a lower environmental impact and providing for HTA assessments to prioritise purchases of medical devices		■

Pertaining databases and/or links

Profiler database

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate**Emilia-Romagna, a region of rights and duties**

Strengthening the regional health, socio-health and social infrastructure, adapting and modernising the hospital network on the one hand, strengthening the network of territorial services, starting with Local Outpatient Clinics, on the other; investing in the most modern technologies and digital for a telemedicine and teleassistance network, in a stronger accessibility that increases proximity, widespread territorial presence and home care; strengthening the integration between health, socio-health and social services, having as reference the most advanced experiences at the European level

The 2030 Agenda Regional Strategy for Sustainable Development

Regional budget**Health Protection**Regional health service - health investments

10. RATIONALISATION OF EXPENDITURE AND PROCESSES FOR THE ACQUISITION OF GOODS AND SERVICES FOR REGIONAL BODIES AND THE REGIONAL HEALTH SERVICE

The strategic objective is the optimisation of the methods of purchasing goods and services necessary for the activities of the Region, Regional Bodies and Health Authorities, in order to achieve the containment of expenditure and a greater efficiency in procurement procedures.

The rationalisation of expenditure and processes for the acquisition of goods and services will be achieved through:

1. The centralisation of tender procedures: an increase in the number of tender procedures managed at a regional level by Intercent-ER Agency, the central purchasing office of the Emilia-Romagna Region, identified as an Aggregating Body pursuant to [article 9 of DL 66/2014, converted with amendments by Law 89/2014](#)
2. The planning of purchasing initiatives: the correct planning of tenders is a fundamental lever to ensure the consistency of purchasing initiatives with the institutional priorities of the Region in various sectors (health protection, environmental and social sustainability, digital agenda, etc.). In particular, in the health sector, in order to guarantee a correct and informed planning process, a two-year Master Plan is used, which indicates the tender initiatives to be developed in the two-year period and the level of centralisation envisaged (for the Region, in Area Vasta, at authority level).
3. The strengthening and rationalisation of the structures in charge of purchasing: a stronger integration between the structures that carry out purchasing procedures has been achieved. In this way, the production capacity of the regional purchasing centre Intercent-ER has been increased and a progressive standardisation of procedures and practices is being achieved.
4. The use of telematic purchasing tools: in line with EU recommendations and guidelines, the complete computerisation of the purchasing cycle is underway. The new e-procurement platform implemented by [Intercent-ER Agency](#) has been made available to all regional bodies and Health Authorities as well as to all Local Authorities that have requested it.
5. The use of environmental and social sustainability criteria: the sustainability of purchases of goods and services, in addition to producing benefits for the environment and society, is an opportunity to increase the potential and innovativeness of the production system. The Agency has always paid great attention to the sustainability of purchases, and will continue, in accordance with the guidelines of the Council, to systematically verify the inclusion of green and social criteria in tender procedures.
6. The strengthening of competences and management systems: in the last years the Agency has undertaken a process for strengthening competences and processes through the achievement of ISO 9001 Quality System certification, ISO 27001 Information Security System certification and, being the first among the regional system bodies, ISO 37001 Anti-Corruption Management System certification. Furthermore, specific training programmes have been adopted for the Persons in Charge of the Procedures of tender initiatives

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Ecological transition, combating climate change, environment, territorial risk management and coastal defence, civil protection ▪ Budget, human resources, heritage, institutional reorganisation, relations with the EU
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Other bodies contributing to the action	Intercent-ER Agency, Committee of Aggregating Bodies	
Recipients	Regional bodies, Health Authorities, Regional territory authorities	
Expected results	2024	Throughout the term of office
1. Annual expenditure managed through the purchasing initiatives of the Regional Purchasing Centre (in billion Euro)	1.65	1.65
2. % of expenditure for goods and services in healthcare managed at regional level	57%	57%
3. Design and implementation of an Open data system on the purchase of goods and services by the regional administrations	yes	yes
4. Reinforcement of the use of environmental and social sustainability clauses (including gender responsible public procurement) in the purchasing procedures for goods and services and systematic monitoring and reporting	yes	yes
5. Definition and implementation of support services to Territorial bodies for the acquisition of goods and services and, in case of approval of the draft law no. 5150/2022 amending LR 11/2004 , also in the field of works	yes	yes
Impact on Local Authorities	The Intercent-ER Agency's framework agreements, SATER platform and NoTIER must be usable by Local Authorities in the area. In addition, provision is made for the definition of support services to bodies for the acquisitions of goods, services and works	
Impacts in terms of equal opportunities and non-discrimination		
Inclusion of Gender responsive public procurement (GRPP) clauses in tender procedures		
Pertaining databases and/or links		
https://intercenter.regione.emilia-romagna.it/		

11. QUALIFYING WORK IN HEALTH CARE

Hiring and stabilisation policies. Also in the wake of the recent pandemic wave, which has heavily impacted on the National and Regional Health Service, it is deemed strategic to continue with the actions to enhance and adapt the authorities' workforce, giving continuity to recruitment planning, through the Agreements signed with the trade unions and the Three-Year Plans of Staff Requirements (PTFP), which must be oriented primarily towards covering the turnover of staff in the emergency, anaesthesia, obstetrics and gynaecology departments, as well as staff working on projects related to the PNRR. It is a particularly challenging goal in light of a nationally prominent context that in the pandemic years highlighted the lack of trained and available health and nursing personnel in the labour market compared to the actual need.

The continuation of activities linked to the stabilisation of precarious employment relationships will certainly be a high priority, in implementation of the regulations in force ([DLGS 75/2017 and subs. mod. and int.](#)) and to materialise the commitments undertaken with the Trade Unions; initiatives aimed at the qualification and recognition of the professionalism acquired, the employment in critical and difficult areas and the fight against temporary precarious employment.

Support for specialist medical training. Consistent with the goals of adjusting and strengthening the workforce of the Regional Health Service as well as with the intention of expanding opportunities for the enhancement of professional skills, also in light of future needs, the number of additional specialist training contracts is confirmed also for 2024.

Dialogue will continue with the Universities, also within the Regional Steering Committee, to support the attractiveness of the specialisation schools and paths for the enhancement of skills, also through the implementation of legislative provisions that favour the professional integration of doctors in training at Health Authorities.

The involvement of and the exchange with the Regional Observatory for Specialist Training will be ensured, in order to consider in an integrated perspective the needs of the Regional Health Service with the training potential of the degree courses in medicine and surgery as well as specialisation schools.

Update of the Region-University Memorandum of Understanding. The collaboration between Universities and Health Authorities is essential to ensure the widespread integration between care, teaching and research activities. The Region-University memorandum in place has helped promote the integration of care and research, the identification of common research directions and themes, the definition of common rules for clinical trials and the joint planning of additional sites necessary for teaching and research activities. What has been implemented will have to be assessed within the period of validity of the memorandum, with particular attention to the joint Region-University evaluation of the healthcare planning and to the evaluation of local implementation agreements, also with the aim of increasingly promoting collaboration between Health Authorities and Universities in specialist training activities. Finally, the exchange process necessary for the definition of the new Region-University Memorandum of Understanding must be initiated with the use of a technical extension of the existing one.

Enhancing human capital. The training of Regional Health Service staff is crucial to enhance professional skills, thus adapting them to new care needs and organisational innovations. To provide training programmes that respond to the regional objectives for change, continuous innovation is required in the training procedures and tools used, with online training and assessment of the transferability of the lessons learned and the impact of the training delivered in organisations

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Schools, universities, research, digital agenda
Implementation tools	<ul style="list-style-type: none"> ▪ Planning Acts, Laws and Regulations, Directives, Guidelines and Orientation, Resolutions, Agreements, Annual PTFP or staff requirement plans, GRU ▪ Coordination of the training facilities of Health Authorities, experimentation and implementation of innovative methods, evaluation of the impact of training programmes ▪ Pathway for updating the Region-University Memorandum
Other bodies contributing to the action	Innovation sector in health and social services, SSR Regional Health Service Companies, O.I.V., Universities and Regional Health Service Bodies
Recipients	Companies and bodies of the SSR, Human resources employed in the SSR, Doctors in training, University staff
Expected results	Throughout the term of office
1. Preparation and implementation of the Three-Year Plan of Staff Requirements, focusing on the improvement and expansion of workforces	■
2. Continuation of turnover coverage for management and departmental staff, subject to available resources	■
3. Compliance with the Agreements signed with the Trade Unions and the relevant law with regard to the permanent employment of staff initially working under temporary precarious contracts of various kinds, thus eliminating the relevant cost	■
4. Confirmation of the number of additional specialist training contracts over the number funded in the previous year	■
5. Regional pathway to promote e-learning	■
6. Preparatory path to the definition of the new Region-University Memorandum	■
7. Regional training for Proximity Outpatient Clinics (CASALAB) with integration into the Community Lab project	■
Impact on Local Authorities	<p>Very significant in that the development, promotion, and sharing of policies for the qualification, enhancement and strengthening of personnel and the multi-year planning phase are fundamental to the achievement of the results that impact the quality of the activity carried out by health workers, that of the services provided and consequently access to care and, in keeping with national regulations, the control of spending and therefore, as a consequence, the achievement of the objectives of the Directorates General.</p> <p>With regard to specialised medical training and the Region-University Memorandum of Understanding, the actions contribute to the</p>

implementation of the objectives planned in the territories, to meet the demand for health care and promotion of research

Impacts in terms of equal opportunities and non-discrimination

Actions in the field of specialised medical training will be able to contribute to the employment of specialised professional profiles, without discrimination on the grounds of gender or territorial origin.

Actions under the Region-University Memoranda of Understanding can contribute to reducing the time and burden of decision-making involving the Region and the Universities, thereby fostering the development of teaching and scientific activities

Pertaining databases and/or links

Single software IT platform, in use by the Health Authorities (GRU)

Anagrafe dell'Offerta formativa, Information system of the Ministry of University and Research for the identification of training needs

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of rights and duties

Opening a new season of recruitment and enhancement of health and social-health personnel at all levels, in collaboration with medical schools with a view to planning for needs, recovering the gap of the last decade and bringing a new generation of physicians, nurses, assistants and technicians into the Regional Health Service, facilitating their recruitment to inland and mountain areas

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Health Protection
Regional health service - current ordinary financing for guaranteeing the essential levels of care

12. HEALTH RESEARCH

The Emilia-Romagna Region has a long, impressive tradition in health research, and every year it is at the top of the national rankings in the number of programmes approved and funded. In response to the [Covid-19](#) pandemic, researchers from Universities, Scientific Institutes for Research and Treatment (IRCCS) and Health Authorities of the Region have been involved in a large number of studies at regional, national and international level. The new Research and Innovation System of the Regional Health Service, approved in 2019, defines the regional measures necessary to encourage research and innovation, as a pre-condition for the excellence of the Regional Health Service, and to improve the integration of policies and activities to support research.

These include promoting the construction of a "research system" within the Health Authorities and IRCCS, as part of clinical networks, to encourage collaborative projects and the sharing of methodological skills, resources and technologies, the definition of a multiannual regional plan on health research, the funding of research projects on issues of interest to the Regional Health Service, the implementation of a better integration of policies and activities in support of research, the involvement of citizens and patient associations

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Ecological transition, combating climate change, environment, territorial risk management and coastal defence, civil protection ▪ Schools, universities, research, digital agenda ▪ Economic development and green economy, employment, training and international relations ▪ Welfare, youth policies, mountain and inland areas 	
Implementation tools	<ul style="list-style-type: none"> ▪ Support for research and clinical trials, including for the prevention and treatment of COVID-19 in an integrated manner with the activities implemented in this area by the Councillorship for schools, universities, research, digital agenda ▪ Implementation of the actions envisaged by the Document "Research and Innovation System in the Regional Health Service - Emilia-Romagna Region (SIRIS-ER)" referred to in DGR 910/2019, with particular regard to the definition of a three-year Regional Plan on health research, the promotion of the networking of Scientific Hospitalisation and Care Institutes (IRCCS) and clinical research networks, the activation of training programmes aimed at enhancing health research skills, the involvement of patients and citizens, actions to promote the creation of common platforms on research and the harmonisation of administrative support activities for research 	
Other bodies contributing to the action	Innovation sector in health and social services, Health Authorities, IRCCS, University System of the Emilia-Romagna Region, ART-ER	
Recipients	Population, Social Security Residents, Health and Social Workers, Researchers	
Expected results	2024	Throughout the term of office
1. Definition of common rules for research activities through the implementation documents provided by DGR 910/2019	■	■

2. Evidence of patient and citizen involvement in research activities	■	■
3. Actions to support the promotion of rigour and integrity in research, according to the indications of DGR 910/2019	■	■
4. Governance of the newly reconstituted Territorial Ethics Committees in the light of European Reg. 536/2014	■	■
5. Regional training programme on research methodology in the health sector	■	■
6. Full implementation of new organisational structures and increase in health research skills	■	■
7. Harmonisation of methodologies and procedures	■	■
8. Increase in the attractiveness of testing activities	■	■

Impacts in terms of equal opportunities and non-discrimination

Increasing opportunities for patients and citizens to participate in research projects, with a focus on clinical trials

Pertaining databases and/or links

Promoting research in the SSR Regional Health Service:

<https://assr.regione.emilia-romagna.it/attivita/governo-ricerca/intro>

Regional platform on health research in Emilia-Romagna (SIRER) <https://assr.regione.emilia-romagna.it/attivita/governo-ricerca/sirer>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of rights and duties

Pursuing and strengthening investment in research and development through the network of universities and research centres, maximising the potential of the Big Data infrastructures available and under construction, and building a more synergistic and cooperative relationship with local companies, starting with the biomedical district

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Regional health service - current additional funding for levels of care above the essential ones

Health Protection

13. PROMOTION OF THE ROLE OF THE PHARMACY AS A LOCAL PROXIMITY HEALTH FACILITY

For some time now, the Emilia-Romagna Region has been promoting and supporting the growth of the role of affiliated pharmacies as territorial services that can benefit the community with a view to proximity assistance guaranteed by expert and trained professionals.

It is the specific goal of the Region, in parallel with the development of territorial services, to increasingly involve affiliated pharmacies by integrating them into the health service networks on issues such as early interception of health needs, prevention and proper treatment management of chronic patients included in multi-professional diagnostic therapeutic care pathways (diabetes, cardiovascular and respiratory diseases) to facilitate proper medication intake and detection of adverse effects.

As it also emerged in the pandemic phase, pharmacies are important and widely spread health facilities that will be further enhanced to bring assistance and services closer and closer to citizens with a view to territorial care.

Rural pharmacies are specifically supported, implementing the provisions of LR 2/2016. Rural pharmacies are important centres of the SSR for the provision of services. To this end, grants are given to rural pharmacies with low turnover in order to support the capillarity of pharmacies protecting rural areas.

Also within the framework of the provisions of [LR 2/2016](#), through the coordination of Municipalities, the Region collects the organic plans of pharmacies and carries out the competitive procedures for the assignment of pharmaceutical locations for opening new pharmacies.

Taking into account the critical phase linked to the flood emergency of May 2023, it is necessary to support the assistance provided by affiliated pharmacies by approving derogation conditions in the management of lost paper documentation (e.g. treatment plans deposited by citizens at flooded pharmacies) or damaged medicines owned by the ASL directly managed on behalf of the latter.

Other interventions related to the flood emergency are necessary in order to prevent that - in the supply of gluten-free products through pharmacies and approved shops - eligible citizens lose their entitlement if they have not been able to obtain the products on a monthly basis

Other Councillorships involved	<ul style="list-style-type: none">▪ Ecological transition, combating climate change, environment, territorial risk management and coastal defence, civil protection▪ Budget, human resources, heritage, institutional reorganisation, relations with the EU▪ Welfare, youth policies, mountain and inland areas
Implementation tools	<ul style="list-style-type: none">▪ Development of the service pharmacy implementation programme. Increasing the role of affiliated pharmacies towards a community pharmacy operating in a network with healthcare professionals and facilities: tools will be developed to proactively stimulate patient compliance with drug therapies; pharmacists will conduct structured interviews with patients suffering from certain chronic diseases to promote compliance with the therapy, perform drug verification before the pharmacological check by the doctor, educate on drug taking and report suspected adverse reactions as part of pharmacovigilance. The results of the interviews are made

	<p>available to the doctors treating the patient for follow-up activities</p> <ul style="list-style-type: none"> ▪ Pharmacies provide front-office services, promoting the issue of the digital identity (SPID) preparatory to consultation of the Electronic Health Record, with support for consultation of the same by citizens ▪ Pharmacies are involved in regional health screening programmes, including cancer screening ▪ Rural pharmacies are awarded regional grants on the basis of a ranking that takes into account the turnover of the pharmacy itself, which serves as drug dispensing point for the residents of that area ▪ Management of competitive procedures for the opening of new pharmacies ▪ Development of new functions performed by pharmacies in the administration of vaccines to accelerate adherence to regional vaccination campaigns by the population ▪ Guidelines on pharmaceutical assistance to cope with the flood emergency of May 2023 	
Other bodies contributing to the action	Affiliated pharmacy associations, municipal administrations, GPs, PLSs, territorial social-health conferences, Health Authorities	
Recipients	Population	
Expected results	2024	Throughout the term of office
1. Development of the implementation of structured interviews of patients with certain chronic diseases to promote compliance with therapy, carry out drug verification before the pharmacological check by the doctor, educate on medication and report suspected adverse reactions as part of pharmacovigilance. The results of the interviews are made available to the doctors treating the patient for follow-up activities	■	■
2. Activation of SPID and promotion of FSE electronic health record consultation by citizens	■	■
3. Definition of the contents of the new Agreement with affiliated pharmacies for carrying out activities related to the Service Pharmacy	■	■
4. Implementation of the provisions of the new Agreement on the Service Pharmacy with affiliated pharmacies, with particular reference to the overall care of patients living in disadvantaged areas	■	■
<p>Pertaining databases and/or links</p> <p>PTR: https://salute.regione.emilia-romagna.it/ssr/strumenti-e-informazioni/ptr</p> <p>ReportER #OpenData: https://applicazioni.regione.emilia-romagna.it/ReportER/restricted/DashboardMainPage</p> <p>Drug therapy safety: https://salute.regione.emilia-romagna.it/farmaci/sicurezza-della-terapia-farmacologica</p>		

Pharmacovigilance in the Emilia-Romagna Region <https://salute.regione.emilia-romagna.it/farmaci/farmacovigilanza/farmacovigilanza>

Extraordinary pharmacy competition <https://salute.regione.emilia-romagna.it/farmaci/concor-pubblico-straordinario-per-nuove-farmacie>

Grant to rural pharmacies <https://salute.regione.emilia-romagna.it/farmaci/farmacie-rurali>

Organic Pharmacy Plan <https://salute.regione.emilia-romagna.it/farmaci/pianta-organica-farm>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of rights and duties

Strengthening the regional health, socio-health and social infrastructure, adapting and modernising the hospital network on the one hand, strengthening the network of territorial services, starting with Local Outpatient Clinics, on the other; investing in the most modern technologies and digital for a telemedicine and teleassistance network, in a stronger accessibility that increases proximity, widespread territorial presence and home care; strengthening the integration between health, socio-health and social services, having as reference the most advanced experiences at the European level

Digital transformation

Health and social care: in a logic of strengthening territorial socio-healthcare services and promoting proximity and home care, investing in a digital transformation of health and social care, aimed, in particular, at enhancing the activities usable in telemedicine and, more generally, at defining new organisational and technological models aimed at improving care processes (Challenge 3 Data Valley Bene Comune (Common Asset) - Digital Transformation of Public Administration)

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Health Protection

Regional health service - current ordinary financing for guaranteeing the essential levels of care

14. APPROPRIATE AND IMMEDIATE ACCESS TO INNOVATIVE DRUGS AND CANCER TREATMENTS

The Regional Drug Commission (CRF, a multidisciplinary group representing all the stakeholders involved in the regional management of pharmaceuticals) and its scientific office constantly evaluate new drugs on the market or new indications of already available drugs through a critical analysis of the evidence by applying an explicit methodology. The Commission also works to ensure that innovative and brand new cancer drugs are made available to clinicians at once, by including them in the Regional Drug Formulary (PTR). To facilitate the appropriate use of drugs and the correct allocation of funding, the CRF does not simply update the Regional Drug Formulary, but also specifies their therapeutic use.

For topics of particular clinical relevance, the CRF provides for the involvement of regional multidisciplinary working groups in order to qualify and share decisions. The CRF also guarantees the coordination of the scientific secretariats of the three Regional Drug Commissions of Area Vasta.

The Region carries out periodic meetings with Health Authorities aimed at planning and monitoring trends in drug expenditure and consumption

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Ecological transition, combating climate change, environment, territorial risk management and coastal defence, civil protection ▪ Budget, human resources, heritage, institutional reorganisation, relations with the EU ▪ Welfare, youth policies, mountain and inland areas
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Implementation tools

In order to make new drugs and in particular innovative drugs rapidly available, the Regional Drug Commission (CRF) evaluates their place in therapy, using investigations prepared by its Scientific Secretariat consisting of a critical analysis of the available evidence on efficacy and safety.

To this end, the CRF:

- Meets monthly on the basis of a special work schedule;
- For topics of particular clinical relevance, makes use of specific regional multidisciplinary working groups comprising a representation of the professionals involved in the management of a given pathology from various authorities;
- Defines from time to time, for the classes of drugs whose use is particularly critical from the point of view of efficacy, safety or sustainability, the mandate to such Working Groups.

The Working Groups:

- Develop treatment recommendations, guidelines and utilisation forecasts;
- When conditions are met, they carry out cost/opportunity assessments to favour competition at the time of purchase;

Among the Working Groups, the following are permanently active: a Working Group on cancer drugs (GReFO), a Working Group on neurological drugs, which in turn is divided into subgroups of disease-specific groups (Parkinson's disease, multiple sclerosis, migraine), a Working Group on biological drug in rheumatology, dermatology and the treatment of chronic inflammatory bowel diseases.

The documents produced by the Working Groups:

- Are assessed for approval by the CRF and become an integral part of the PTR;
- In addition to the definition of the place in therapy, they contain indicators of expected use for which monitoring is foreseen and whose outcomes are shared with the Health Authorities.
- The Coordination of the scientific secretariats of the Pharmacy Commissions of Area Vasta liaises with the three Pharmacy Commissions of Area Vasta, also with a view to the dissemination and implementation at local level of the decisions taken

Other bodies

contributing to the action

Professionals, Health Authorities, Patient Associations

Recipients

Population, users assisted by the SSR Regional health care system

Expected results	2024	Throughout the term of office
1. Meetings of the Regional Drug Commission and the relative Resolution updating the PTR Formulary	■	■
2. Production of recommendations on the use of medicines by active working groups	■	■
3. GREFO Working Group support to the CRF in the evaluation of cancer drugs (innovative non-innovative drugs)	■	■
4. Involvement of the secretariats of the drug commissions of Area Vasta on issues and decisions taken by the CRF with a view to their local implementation	■	■
5. Pharmaceutical expenditure planning and monitoring of drug prescription trends, with particular reference to innovative and brand new cancer drugs	■	■

Pertaining databases and/or links

PTR: <https://salute.regione.emilia-romagna.it/ssr/strumenti-e-informazioni/ptr>

ReportER #OpenData:

<https://applicazioni.regione.emilia-romagna.it/ReportER/restricted/DashboardMainPage>

Oncology Database: <https://salute.regione.emilia-romagna.it/siseps/sanita/dbo>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Regional budget

Health Protection

Regional health service - current ordinary financing for guaranteeing the essential levels of care

15. UNIFICATION OF THE HEALTH AUTHORITIES OF THE PROVINCES OF PARMA AND FERRARA

The redefinition of the governance and management of health services through the identification of new "optimal" territorial areas for the Health Authorities that consider the best configuration of health and social services - both at territorial and hospital level - and of new organisational models, also in a post-pandemic review of the same, aims to unify the Health Authorities of the provinces of Parma and Ferrara, subject to the authorisation of the amendment of Article 2 of DLGS 517/1999 by the national legislator

Implementation tools	<ul style="list-style-type: none"> ▪ Hypotheses of memoranda of understanding pursuant to Article 15 of Law 241/90 to be submitted to the competent Ministries (Ministry of Health, MEF and MIUR) ▪ Approval of the amendment of Article 2 of DLGS 517/1999 by the national legislator
Other bodies contributing to the action	Health Authorities, Ministry of Health, Ministry of Economy and Finance, MIUR. National legislator
Recipients	Directorate General of Personal Care, Health and Welfare, Health Authorities

Expected results	2024	Throughout the term of office
1. Cross-cutting and multidisciplinary integration to improve LEA delivery	■	■
2. After possible amendment of Article 2 of DLGS 517/1999 by the national legislator: <ul style="list-style-type: none"> • Preparation and approval of the Regional Law regulating the organisation and functioning of the Azienda Sanitaria Unica (Single Health Authority) or Azienda Sanitaria Universitaria (University Health Authority) • Memorandum of understanding between the Emilia-Romagna Region and the Universities, in implementation of Article 9 of LR 29/2004 	■	

Impacts in terms of equal opportunities and non-discrimination

Ensuring citizens receive the Essential Levels of Care in a context of fair and universalistic access to care

Pertaining databases and/or links

<https://demetra.regione.emilia-romagna.it/al/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Regional budget

Health Protection
Single regional policy for health protection

16. ENHANCEMENT OF THE BUSINESS CONTINUITY AND DISASTER RECOVERY FUNCTIONS OF THE 118 RADIO COMMUNICATION SYSTEM

The intervention aims to implement the energy autonomy of the links constituting the 118 radio network until the 100-hour threshold is reached. It is also planned to activate a 118 radio frequency to cover the entire regional territory

Implementation tools

- Drawing up a feasibility study and preparing a schedule

Other bodies contributing to the action

Health Authorities of the SSR

Recipients

Health Authorities with 118 operation call centre

Expected results	2024	Throughout the term of office
1. % of 118 radio links with a range of 100 hours	80%	100%
2. % of territory coverage with regional 118 frequency	80%	100%



We will work consistently with the basic ideas that moved us in the first part of the regional legislative term, that is, with the conviction that culture is also a lever for producing economic development, that cultural assets can be managed efficiently and productively, that the regional performing arts system can increase its competitiveness with the Italian metropolises.

We thought we had left behind us a disaster that had such a significant impact on people's lives, and also in the cultural field, but today it is clearly necessary to partly redefine the objectives of this planning document, both because of the weight of the global scenario and in the light of the catastrophic events that especially hit the Romagna area of our Region, with significant damage to the cultural heritage as well.

The opportunities offered by the new digital way of enjoying culture have allowed to give continuity to creative production and its fruition over the last two years, but have also represented an opportunity to enlarge the public through the use of new access channels and new languages. These opportunities are to be seized even in this new phase, indeed, they are becoming increasingly important also in the light of the priority that digital has in European Union policies.

However, once the pandemic phase is over, new scenarios are opening up for a region rich in talent and ideas, thanks to the excellence of the education system and a widespread system of incubators (from universities to the rich network of associations, to private and individual initiative). We want to retain and capture these talents, also in the field of arts, thanks to the new law, which we will put alongside those of the ICC sectors, such as the law on cinema, on musical productions, on publishing, which together constitute a wide range of measures to put the economy of culture at the centre of the stage.

Emilia-Romagna, after all, has two strong assets that feed off each other: on the one hand, it is a region, as all the data attest, in which cultural "consumption" is high, in which the population is "hungry" for culture and eager to play a leading role. Our challenge is to match supply and demand, while promoting at the same time new supply and demand. That is why support for artistic production and its export is increasingly important. The same applies to the issue of making the rich polycentrism that has characterised Emilia-Romagna so far grow also in the cultural field, in a higher capacity to "create a system" by becoming a plural network being also capable of collective strength, starting from a decisive strengthening of ATER and its capacity to respond to the smaller communities.

Emilia-Romagna, due to its history, its composition and its geographical location, is a crossroads. At the centre are the institutions, such as the Region, which must be able to promote and stimulate the leading role of all the players, starting with the municipalities and their cultural institutions, as well as Teatro Comunale di Bologna (Municipal Theatre of Bologna) and region-investee entities such as Fondazione Nazionale della

Danza/AterBaletto (National Dance Foundation/AterBaletto), Arturo Toscanini Foundation, and Emilia-Romagna Teatro Foundation.

Last but not least, the gigantic work to network libraries and historical archives; the pitched battle to bring to reading the non-reading half of the population; the increasingly rich offer of digital resources; the implementation and opening up in new fields of laws that specialise and make our cultural heritage policy more effective - such as those on the houses of famous persons and monumental cemeteries

Councillor for culture and landscape

Mauro Felicori

A handwritten signature in blue ink, appearing to read 'mauro felicori', with a vertical line drawn through the middle of the signature.

1. EMILIA-ROMAGNA, MAJOR ITALIAN CREATIVITY HUB

Being already amongst the leaders in terms of residents' cultural consumption, Emilia-Romagna can reinforce its ability to compete with the top European cities as a polycentric arts and creativity metropolis by supporting the cultural production lines in audiovisuals, performing arts, information and publishing.

The following are planned for this purpose:

- Actions to develop entrepreneurial potentials and capabilities in film, music and theatre, but also in cultural heritage, with a particular focus on the potentials of digital media
- Implementation of the Law for the promotion of regional publishing
- Support for the international circulation of the Region's artistic products
- Reinforcement of the cultural infrastructure

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Ecological transition, combating climate change, environment, territorial risk management and coastal defence, civil protection ▪ Mobility and transport, infrastructures, tourism, trade ▪ Economic development and green economy, employment, training and international relations ▪ Welfare, youth policies, mountain and inland areas
Implementation tools	<ul style="list-style-type: none"> ▪ Three-year programmes, provided for by LR 20/2014 (cinema), by LR 2/2018 (music), by LR 13/1999 (entertainment), LR 13/2021 (book publishing) ▪ Public notices for the allocation of grants on projects and agreements with public and private bodies ▪ Monitoring and defining the cultural and institutional missions of investee organisations ▪ Public calls for applications in implementation of the POR ERDF specific measures
Other bodies contributing to the action	ERT Foundation, Arturo Toscanini Foundation, National Dance Foundation, Municipal Theatre Foundation of Bologna, ATER Foundation, Local Authorities and their associative forms, Trade Associations and representation of the performing arts companies, Universities, Emilia-Romagna Region's shareholdings in the performing arts sector
Recipients	Associations, Companies, Foundations, Promotion and Production Organisations in the field of entertainment and publishing

Expected results	Throughout the term of office
1. Implementation of the Law for the promotion of publishing	■
2. Implementation of the three-year programmes approved under the regional laws on cinema and the audiovisual sector, on the development of the music sector, cultural heritage	■
3. Implementation of the three-year programme approved under the regional law on entertainment	■

**Impact on
Local Authorities**

The impact is significant in a context of limited local finance resources allocated to cultural policies, which has impoverished the associative and entrepreneurial fabric and communities. The aim is to increase production opportunities and promote cultural consumption

Impacts in terms of equal opportunities and non-discrimination

The rich system of cultural offerings, in terms of services and actions, contributes to promoting widespread awareness of gender identity issues and combating stereotyping

Pertaining databases and/or links

<https://www.emiliaromagnacultura.it/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of knowledge and learning

Making the Emilia-Romagna Region a major hub of cultural and creative industries through an investment in specialised post-graduate education, the consolidation of the theatre network, the strengthening of the cinema, music and publishing sectors, and support for widespread cultural production

Emilia-Romagna, a region of work, businesses and opportunities

Strengthening the enterprises and supply chains of cultural and creative industries in close relation to the enhancement of cultural heritage and actions to support entertainment, film, audiovisual, and publishing industries

Digital transformation

Arts and cultural production: supporting the widespread application of digital technologies to the arts and cultural production, performing arts venues, museums and the network of libraries and historical archives, strengthening their educational and dissemination function (Challenge 4 Data Valley Bene Comune (Common Asset) - Digital transformation of productive sectors and services)

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Protection and enhancement of cultural heritage and activities

Cultural activities and miscellaneous interventions in the cultural sector

2. INCREASING DIGITALISATION AND BOOSTING CULTURAL CONSUMPTION

Increasing cultural consumption as a tool for inclusion and for combating inequalities, integrating cultural and social policies and attracting a new public to museums and libraries, measures and advice to facilitate the growing application of digital technologies to the cataloguing, use and marketing of museums and cultural assets, and the digitalisation of the historic heritage of books and archives:

- Inclusion of the Emilia-Romagna cultural databases in the world networks
- Digital integration of booking services, access (*cards*), marketing and implementation of quality standards for museums, archives and libraries
- Upgrading and innovation of libraries as a space for lifelong learning, access to digital libraries, non-school education
- Preparation and implementation of programmes for the access to Italian culture for new Italians and for the promotion of their cultures of origin

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Schools, universities, research, digital agenda ▪ Welfare, youth policies, mountain and inland areas
Implementation tools	<ul style="list-style-type: none"> ▪ Three-year programme foreseen by LR 18/2000 ▪ Three-year programme implementing LR 37/1994 ▪ Public calls for applications related to project grants ▪ Agreements with public and private bodies
Other bodies contributing to the action	Local Authorities and their associative forms, trade associations, trade unions
Recipients	Citizens and users of cultural services, Municipalities, Unions of Municipalities, public and private institutions

Expected results	2024	Throughout the term of office
1. Increase in digital loans made by libraries compared to 2019	31/12	
2. Increase in the indices of cultural consumption		■

Impact on Local Authorities

Through the instruments provided by [LR 18/2000](#) and by [LR 37/1994](#), a significant impact is recorded on the activities of cultural institutes of the territories, guaranteeing the implementation of a plurality of interventions and initiatives and the diversification and qualification of the cultural services of Local Authorities, thus producing an undisputed positive impact on the financial sustainability of the services themselves. Furthermore, the criteria identified favour collaboration projects and the systematisation of services with a view to planning of a district or union of Municipalities

Impacts in terms of equal opportunities and non-discrimination

The rich system of cultural offerings, in terms of services and actions, contributes to promoting widespread awareness of gender identity issues and combating stereotyping

Pertaining databases and/or links

<https://www.emiliaromagnacultura.it/>

<https://patrimonioculturale.regione.emilia-romagna.it/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Digital transformation

Arts and cultural production: supporting the widespread application of digital technologies to the arts and cultural production, performing arts venues, museums and the network of libraries and historical archives, strengthening their educational and dissemination function (Challenge 4 Data Valley Bene Comune (Common Asset) - Digital transformation of productive sectors and services)

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Protection and enhancement of cultural heritage and activities

Cultural activities and miscellaneous interventions in the cultural sector

3. NETWORKING OF WARTIME ATROCITY LOCATIONS, PEACE EDUCATION

Memory, which constitutes our identity, is an impressive tool for the development of strategies for the future. Due to its position, Emilia-Romagna is one big history book, and it is our duty to make it easier for all to read:

- Digitisation of the heritage of historical institutes
- Creation, in partnership with Municipalities and foundations, of a region-wide system of memory sites
- Completion, coordination and publication online of the atrocities database
- Relaunch of the international role of Monte Sole Peace School, Monte Sole Commemoration Park and other atrocity sites as places where people, especially the youngsters, can come together

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Schools, universities, research, digital agenda ▪ Welfare, youth policies, mountain and inland areas
Implementation tools	<ul style="list-style-type: none"> ▪ Three-year programme foreseen by LR 3/2016 ▪ Public calls for applications related to project grants ▪ Agreements with public and private bodies
Other bodies contributing to the action	Monte Sole Peace School Foundation, Local Authorities and their associations, historical institutes
Recipients	Municipalities, Unions of Municipalities, Public and Private Institutions

Expected results	Throughout the term of office
1. Implementation of art. 4 of LR 3/2021	■
2. Digitisation of the heritage of historical institutes	■
3. Creation of a widespread system of memory sites	■
4. Completion, coordination and publication online of the atrocities database	■
5. Relaunch of the international role of Monte Sole Peace School, Monte Sole Commemoration Park and other atrocity sites as places where people, especially the youngsters, can come together	■

Impact on Local Authorities Supporting the interventions of organisations and associations will have a significant impact on Local Authorities, which have less and less financial resources, to value and support projects of organisations and associations being active in co-participation by providing venues and co-designs

Impacts in terms of equal opportunities and non-discrimination

The rich system of cultural offerings, in terms of services and actions, contributes to promoting widespread awareness of gender identity issues and combating stereotyping

Pertaining databases and/or links

<https://memorianovecento.emiliaromagnacultura.it/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate**Emilia-Romagna, a region of knowledge and learning**

Making the Emilia-Romagna Region a major hub of cultural and creative industries through an investment in specialised post-graduate education, the consolidation of the theatre network, the strengthening of the cinema, music and publishing sectors, and support for widespread cultural production

The 2030 Agenda Regional Strategy for Sustainable Development**Regional budget****Protection and enhancement of cultural heritage and activities**

Cultural activities and miscellaneous interventions in the cultural sector

4. REORGANISATION OF REGIONAL LEGISLATION AND AGENCIES

New objectives require new tools, and a government capable of innovating constantly adapts its tools to its new ambitions:

- Rethinking, with the widest possible involvement, of the legislation on culture, on the one hand, with rigorous application of the subsidiarity principle, and on the other, equipping the Region to meet the internationalisation challenges, with the new ambitions of our regional system
- In-house management of cultural assets, with the creation of a brand new Cultural Heritage Sector to operate alongside the existing culture one, both having authoritative expert scientific committees
- Strengthening of ATER Foundation, of the circuit activities to enhance its role of coordinating and supporting municipal theatres, transformation of the “exchanges” office into an agency for the international promotion and spreading of Emilia-Romagna’s artistic output

Other bodies contributing to the action	Region-investee foundations, ATER Foundation
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Recipients	Municipalities, Unions of Municipalities, Public and Private Institutions, Associations, Public and Private bodies
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Expected results	Throughout the term of office
1. Approval and implementation of new regional legislation on the promotion of cultural activities	■
2. New coordinated regional legislation on cultural heritage	■
3. Consolidation of the activities of the regional multidisciplinary programming circuit and implementation of the International Projects Area for the promotion and international distribution of regional artistic productions	■

Impact on Local Authorities	The redefinition of the regulatory architecture is also aimed at redefining the functions of Local Authorities and the relationship between them and the Region
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Impacts in terms of equal opportunities and non-discrimination

The rich system of cultural offerings, in terms of services and actions, contributes to promoting widespread awareness of gender identity issues and combating stereotyping

Pertaining databases and/or links

<https://www.emiliaromagnacultura.it/>

<https://patrimonioculturale.regione.emilia-romagna.it/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

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The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Protection and enhancement of cultural heritage and activities

Cultural activities and miscellaneous interventions in the cultural sector



The DEFR defines the objectives that should accompany us in this last phase of the legislative term.

The floods that profoundly marked a large part of the regional territory and economy led us to provide an immediate response that, as far as the competence of this councillorship is concerned, aimed to support the flooded citizens in renegotiating their rents and in emergency access to the ACER assets available.

But beyond this contingency, policies to guarantee a fairer and more widespread right of access to housing and a broader and more diversified set of housing services remain central to the actions of this Region.

To this end, the two multiannual intervention programmes aimed at Public Residential Housing - with the objective of allocating resources for the extraordinary maintenance of ERP housing and its rapid reallocation - and at Social Residential Housing, which intends to promote the reuse of existing real estate assets by linking them to social housing policies at a lowered cost, continue.

Starting from the National Biodiversity Strategy, one of the objectives is to intensify the enhancement of regional biodiversity, promoting the extension of Rete Natura 2000 and the updating of site conservation measures, modernising the regulation of regional protected areas, creating a real system connected by ecological networks and urban green areas, which have environmental mitigation capacity and contribute to urban regeneration.

It is necessary to pursue the enhancement of ecosystem services and their recognition, including in economic terms, starting with wooded areas, which need multiannual planning and enhancement of their wood supply chain, to create sustainable income, to help reduce air pollution, and to make the land less prone to hydrogeological instability through the presence and conservation human work.

As for urban planning, landscape and construction policies, the watchwords remain those that have characterised LR 24/17 since its adoption, namely zero land consumption and urban regeneration. The Region's commitment in this second and last phase of the transitional period, ending on 31/12/2023, will be to strengthen the accompaniment of the Municipalities and Aree Vaste or Local Districts in completing the transition to the new planning tools, with the adoption of PUG, PTAV, PTM.

At the same time, the theme of urban regeneration remains central. The Calls for proposals that have followed one another in recent years (2018 and 2021), the last of which concerns the current three-year period, have enabled and will enable in the near future the redevelopment of public and private spaces, environmental equipment and energy efficiency, green areas and services, as well as propriety and security of centres and peripheries. Again with a view to improving the quality of living, a number of actions relating to training on the themes of urban quality, accessibility and inclusiveness of urban spaces and buildings will be consolidated.

As for equal opportunities and combating gender-based violence, the regional plan against gender-based violence is entering its implementation phase, while support for pathways out of violence is assuming an increasing role, also in terms of economic commitment, and cannot disregard the living and working autonomy of the women involved.

Work and autonomy are also central aspects of women's everyday life, for the emancipation of women from roles and stereotypes through access to careers and training, the reduction of the wage and pension gap, information on the conscious use of work-life balance tools, the promotion of women's work and entrepreneurship, and the sharing of care work.

Lastly, international cooperation, in line with the principles and strategies defined at international, EU and national level on the subject, will be guaranteed and supported within the framework of current regional programming - with particular attention to the consequences of the recent global health emergency, which has amplified the inequalities and obvious imbalances between countries - and the war in Ukraine.

It is intended to consolidate and give continuity to the role of the Emilia-Romagna Region as a "leader" at a national, European and international level in cooperation policies and to contribute - as coordinator of Development Cooperation activities within the Commission for European and International Affairs - to the establishment of common policies and programmes, to the organisation of events and to the promotion of activities related to 2030 Agenda.

*Councillor for territorial planning,
construction, housing policies, parks and
forestation, equal opportunities,
International Development Cooperation*

Barbara Lori


1. PROMOTING THE MULTIFUNCTIONALITY AND SUSTAINABLE MANAGEMENT OF FORESTS

Protecting Emilia-Romagna's forests and natural areas means taking up a number of challenges: safeguarding the future of our region's biodiversity, preventing and combating landslide problems, conserving an invaluable ally in the fight against atmospheric pollution and enhancing the network of monumental trees. However, it also means offering the residents in mountain areas additional sustainable job opportunities, both in tourism and by boosting forestry production, by developing the supply chain for timber for technological use with high value added but also for the exploitation of the biomass derived from assorted softwoods and other by-products for energy production and other purposes, and, finally, by recognising and increasing the value of ecosystem services and enhancing the forest heritage and public nurseries.

Under a multidisciplinary approach, this objective will be achieved through:

- Actions for sustainable forest management. Approved in the last legislative term, the Regional Forestry Plan is aimed at writing a new model of forest management being able to correspond to multi-objective policies, for a sustainable management and the conservation of biodiversity. It is now a matter of fully implementing it, in synergy with the territories and through dedicated measures of the EAFRD 2023-27, for a proper management of the forest and the enhancement of the wood industry also aimed at increasing job opportunities. Other fundamental tools for sustainable management are forest management plans: to this end, plans will be created or renewed with both regional and CoPSR resources.
- Realisation of new woodlands in the plain. We will continue to work to encourage the creation of new forest areas in the plains, to develop agroforestry systems and to reorganise the management of publicly owned forest assets, and in particular of the regional state property, in order to build a driving force for the development of good practices to promote new models of sustainable forest management, to enhance other types of forest production as an alternative to those for energy use, non-wood products and the redevelopment of the landscape
- Implementation of the new National Forestry Strategy. Work will continue on the transposition of the implementing decrees of [DLGS 34/2018](#), renewing and adapting the sector's regional regulatory and planning tools in line with the National Forestry Strategy and making effective use of the specific resources allocated, relying on the regional guidelines also for the purposes of the forestry measures of the new National Strategic Plan for Rural Development, promoting the socio-economic development of mountain areas, production chains and the professional qualification of operators in the sector, strengthening ecosystem services within a path for sustainable development and the fight against/adaptation to climate change, undertaken at global and national level and consistent with the new Pact for Climate which the Region intends to implement during the legislative term
- Implementation of the Plan for forecasting, preventing and fighting forest fires. In July 2022, the new "Regional plan for forecasting, preventing and actively fighting forest fires pursuant to Law 353/00. Period 2022-2026" was approved. It will be reviewed annually for updating the territorial reference databases and mapping the areas affected by fire, in synergy with the regional Civil Protection and all the players involved, for the correct management and promotion of prevention measures.

The objective also contributes to the [Pact for Work and Climate](#). This is also done through the job opportunities offered by the use of the funds of the CoPSR for the realisation of interventions of prevention, restoration and environmental redevelopment of the forests as

well as for the job opportunities connected to the management of the forests that represent an inexhaustible renewable natural resource, as long as they are managed according to the principles of sustainable forest management.

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Ecological transition, combating climate change, environment, territorial risk management and coastal defence, civil protection ▪ Agriculture and food, hunting and fisheries ▪ Economic development and green economy, employment, training and international relations ▪ Welfare, youth policies, mountain and inland areas
Implementation tools	<ul style="list-style-type: none"> ▪ National Forestry Strategy ▪ Regional Forestry Plan ▪ Regional Forestry Regulation ▪ Register of forestry companies and professional qualification system of forestry operator and instructor ▪ Plan for forecasting, preventing and fighting forest fires
Other bodies contributing to the action	Local Authorities in general, Forestry, Management Bodies for Parks and Biodiversity, Regional Agency for territorial risk management and Civil Protection, ARPAE, Carabinieri Forestali (Forest police); Fire Brigade, ANCI, UNCEM; Professional Training Bodies; Trade Associations and professionals
Recipients	Citizens, Agroforestry companies, Forest owners and managers, Forestry consortia, Businesses, Local Authorities

Expected results	2024	Throughout the term of office
1. Transposition of national decrees implementing the regulations on the management of the register of forestry undertakings	-	implementation of the new regulation
2. Activation of new RDP-CSP measures for 2023-2027	activation of calls for proposals aimed at investment	activation of the calls for 25% of planned funding
3. Increase in the number of qualified companies enrolled in the forestry register compared to the number in the Forestry Plan framework		≥ 20% within the legislative term
4. Maintaining the ratio between the area covered by forest fires and the total forest area of the Region	-	0.03% within the legislative term
5. Enhancement of ecosystem services - Guidelines for CO2 reduction and increased CO2 storage in forests	drawing of the protocol for use in cascade of wood in the forest-wood chain	within the legislative term
6. Activation of actions financed with National Forest Strategy funds	start of interventions	full utilisation of the state resources allocated by the Strategy

7. Enhancement of publicly owned forests and redevelopment of public nurseries	completion of the last expiring Forest Management Plans and reorganisation of the management of regional forest nursery structures	renewal of all Plans of Forest Management of state property and revitalisation of public forest nursery activities integrated with private initiative
8. Renewal of the Plan for forecasting, preventing and fighting forest fires	update	update
9. Increase in wooded area (hectares)	2,200	4,000
10. Plantations by public authorities with plants from regional public forest nurseries (no. of plants)	70,000 (2020 to 2023)	120,000 (2020 to 2024)

Impacts on Local Authorities

Impacts on the activities of forestry bodies are possible in terms of the need to strengthen and upgrade support structures for the implementation of the forestry strategy

Impacts in terms of equal opportunities and non-discrimination

Qualification opportunities for forestry operators, also from non-European countries, operating in the different sectors related to the production of biomass and non-wood forest products (mushrooms, truffles, small fruits, etc. related tourism services)

Pertaining databases and/or links

On the management of administrative procedures provided for by the Forestry Regulations: <https://ambiente.regione.emilia-romagna.it/it/parchi-natura2000/foreste/pianificazione-forestale/pmpf/pmpf-on-line>

On Forestry Management Plans:

<https://ambiente.regione.emilia-romagna.it/it/parchi-natura2000/foreste/pianificazione-forestale/assestamento-forestale>

On the Forest Map and the Forest Information System:

<https://datacatalog.regione.emiliaromagna.it/catalogCTA/dataset/sistema-informativo-forestale>

Register of forestry undertakings and forestry workers:

<https://ambiente.regione.emilia-romagna.it/it/parchi-natura2000/foreste/gestione-forestale/albo-imprese-forestali/albo-imprese-forestali>

On forest habitats and forests included in protected areas and Rete Natura 2000 sites:

<https://ambiente.regione.emilia-romagna.it/it/parchi-natura2000/foreste/gestione-forestale/direttiva-habitat/applicazione-direttiva-habitat>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

Protecting, enhancing and promoting mountain and inland areas, starting from the excellences constituted by natural resources and parks, protected areas and UNESCO Mabs, as irreplaceable reservoirs of biodiversity and basins of opportunity for sustainable development of territories and local populations

Regional budget

Sustainable development and protection of land and the environment

Protected areas, nature parks, nature protection and forestation

2. PROMOTING THE PROTECTION OF BIODIVERSITY

Efforts will be made to improve the knowledge of regional biodiversity in terms of habitats and species of flora and fauna, also with a view to contributing to the implementation of the [2030 European Biodiversity Strategy](#). Appropriate measures will be defined to ensure a favourable conservation status of regional species and habitats with particular attention to those of European interest.

The knowledge of regional biodiversity and the appropriate management measures to ensure its protection and conservation promote the integrity of ecosystems and the provision of various ecosystem services including the action of contrasting and mitigating the effects of climate change.

The following actions will contribute to the achievement of the objective:

- Survey and monitoring activities of regional biodiversity
- Consultation with Local Authorities and stakeholders to develop and update the measures and actions in favour of habitats and species
- Implementation of measures consistent with the strategic framework [PAF \(Prioritised Action Framework\)](#) for [Rete Natura 2000](#) to obtain an effective planning of the resources and actions to be carried out for the protection of biodiversity, with the involvement of all the responsible players, the integration of sector priorities in the different policies and the promotion of synergies in the use of Community funds
- Implementation of the new regulations on impact assessment
- Amendment of [LR 24/2011](#) "Reorganisation of the regional system of protected areas and Rete Natura 2000 sites" and LR 6/2005 "Regulations on the formation and management of the regional system of protected natural areas and Rete Natura 2000 sites"
- Activities of the steering committee with all the stakeholders for the coordination and support for the development of the Parks and MAB Areas
- Implementation of the new regional legislation on protected monumental trees and new legislation on old-growth forests

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Ecological transition, combating climate change, environment, territorial risk management and coastal defence, civil protection ▪ Mobility and transport, infrastructures, tourism, trade
Implementation tools	<ul style="list-style-type: none"> ▪ Revision of LR 24/2011 "Reorganisation of the regional system of protected areas and Rete Natura 2000 sites" ▪ PAF (Prioritised Action Framework) for Rete Natura 2000 ▪ Regional Impact Assessment Directive ▪ New regional legislation on protected monumental trees and new legislation on old-growth forests ▪ ERDF calls for proposals related to biodiversity and ecological corridors
Other bodies contributing to the action	National, interregional, regional protected area management bodies, universities, ISPRA, Ministry of Ecological Transition
Recipients	Citizens, Local Authorities, Management bodies of interregional and regional protected areas, Stakeholders

Expected results	2024	Throughout the term of office
1. Implementation of PAF strategic framework	implementation	implementation
2. Revision of <u>LR 24/2011</u> (streamlining the governance of protected areas) and LR 6/2005	implementation of the regulation	regulatory approval and implementation
3. Streamlining and simplifying the management of Rete Natura 2000 sites	implementation regional directive	approval and implementation regional directive
4. New regional legislation on protected monumental trees and new legislation on old-growth forests	implementation of the regulation	regulatory approval and implementation
5. Establishment of a Steering Committee for the support and coordination of the planning and development of Parks and MAB Areas	entry into operation	entry into operation of coordination
6. Updating of conservation measures for Rete Natura 2000 sites	approval	implementation
7. Expansion of the surface of Rete Natura 2000 sites	implementation	implementation

Impacts on Local Authorities

Implementation of conservation measures in favour of habitats and species and implementation of active actions financed mainly through EU funds

Pertaining databases and/or links

MinERva – <https://territorio.regione.emilia-romagna.it>
<https://ambiente.regione.emilia-romagna.it/parchi-natura2000>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

Protecting, enhancing and promoting mountain and inland areas, starting from the excellences constituted by natural resources and parks, protected areas and UNESCO Mabs, as irreplaceable reservoirs of biodiversity and basins of opportunity for sustainable development of territories and local populations

The 2030 Agenda Regional Strategy for Sustainable Development



Sustainable development and protection of land and the environment

Regional budget

Protected areas, nature parks, nature protection and forestation

3. PURSUING A ZERO LAND CONSUMPTION BALANCE AND URBAN REGENERATION

The objectives of limiting land consumption and regeneration and reuse of built-up areas have found their regulatory implementation in [LR 24/17](#) (Regional regulations on the protection and use of land) in force since 2018. A direction for managing the territory oriented to environmental protection that now must be fully implemented and governed with the active participation of Local Authorities, in line with the objectives set by the EU (in particular with the objective of zero land consumption by 2050, indicated in the 7th Environment Action Programme, 2014-2020 EAP, relaunched with the EU Soil Strategy for 2030 (Communication COM(2021)699 final), and implemented with art. 5 of [LR 24/17](#)), as well as with the adherence to the UN 2030 Agenda for Sustainable Development (2015), transposed with the National Strategy for Sustainable Development, SNSvS, (2017) which defines, among others, the national objective "To stop land consumption".

The objective is one of the lines of action in the [Pact for Work and Climate](#) signed in 2020 by the Region and sixty social and institutional representatives from the regional territory.

This strategic objective will also have to respond to the need for revival of the construction sector, which requires uniformity and administrative streamlining and a support action necessarily linked to quality and sustainability objectives, safety and appropriate training for operators, as well as correct compliance.

In this general framework, we propose to intervene through the following actions.

- 1. Implementation of [LR 24/17](#) and support to Municipalities in the second phase of the transition to the new system of territorial government.** The new regional urban planning law introduced two fundamental principles: zero land consumption and reuse and regeneration of the existing urban and building heritage. In this framework, the function of support and guidance to Municipalities and Unions of Municipalities in the second and last phase of the transitional period of the [LR 24/17](#) is hence essential. In fact, on 01/01/2022, the four-year period from the entry into force of the new regional town planning law expired, which constituted the first phase of the transitional period, after which the possibility of initiating implementation processes of the forecasts of the old town planning instruments has run out, leading to the forfeiture of the urban expansion forecasts contained in the old plans, which were not affected by such implementation processes. Within the second and last phase of the transitional period, which will end on 01/01/2024, each Municipality or Union of Municipalities must approve its new General Urban Plan (PUG) according to the provisions of [LR 24/17](#). On the same date, the Municipalities or Unions will also end the possibility of approving and agreeing on urban development measures implementing the provisions of the old plans. Also through the appropriate regional interventions for implementing or refining the urban planning law [LR 24/17](#), it will therefore be necessary to ensure that the Municipalities and all other territorial authorities in the regional area complete the transition to the new land governance system and start its management in line with the objectives of limiting land consumption and promoting reuse and urban regeneration.
- 2. New actions for urban regeneration.** The redevelopment of public and private spaces, environmental equipment and energy efficiency, green areas and services, and the propriety and security of centres and peripheries are among the objectives pursued through the urban regeneration calls for proposals that have followed one another since 2018. If the 2018 call for proposals enabled the Emilia-Romagna Region to finance 47 urban regeneration strategies in as many municipalities, with a public grant of 44 million Euro and total investments of more than 100 million Euro, the 2021 call, with 47 million Euro of regional funding and local co-financing of a further 34 million Euro, received 106 proposals, 79 of which were financed. In both calls for proposals, the urban regeneration contracts

signed, and in the process of being signed, are the instrument to channel and implement the collaboration between the Region and the Municipalities in order to pursue together the objectives of the regional law.

At the same time, in the framework of the experience of the HUB for temporary reuse, support activities continue through the implementation of the RU21 Call for proposals, as well as through support and training activities addressed to professionals, associations and public administrations engaged in projects for the temporary reuse of abandoned buildings and spaces, as well as through the enhancement of good practices already present and active in the territory. Finally, as regards production areas and abandoned ones, an identification and monitoring project was launched to highlight the possibilities for reusing them, thus helping to avoid new land consumption

3. **New Regional Territorial Landscape Plan.** As part of the implementation of [LR 24/17](#), we will proceed with the relevant Ministry in the joint adaptation of the Regional Territorial Landscape Plan (PTPR) in force according to the Code of Cultural and Environmental Heritage, in order to conclude the definition of the appropriate cartographic systems and start the activity related to the regulation for use

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Ecological transition, combating climate change, environment, territorial risk management and coastal defence, civil protection ▪ Culture and landscape ▪ Mobility and transport, infrastructures, tourism and trade ▪ Economic development and green economy, employment, training and international relations
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Implementation tools	<p>Simplification to foster economic recovery:</p> <ul style="list-style-type: none"> • Contribution to national consultation tables for the reform of state building regulations and related disciplines aimed at simplifying procedures • Contribution to the definition and implementation of the Pact for Simplification, for urban building matters • Regulatory interventions for the simplification of urban building procedures, also in the context of LR 24/17 <p>Implementation of LR 24/17 and its verification:</p> <ul style="list-style-type: none"> • Supporting Local Authorities in closing the processes of the transitional phase of LR 24/17 for the regulated implementation of the provisions of the previous urban plans • Support to Local Authorities in the processes of drafting, approval and management of new General Urban Plans (PUG) and territorial plans of Area Vasta (PTM and PTAV), also through new regional acts of technical coordination • Creation of training courses aimed at the acquisition of new and more appropriate skills geared towards regeneration and the ability to integrate the policies (European, national and regional) available at the territorial scale • Monitoring and verification of the implementation of LR 24/17 on the territory, the environment, cities and regional society • Provision of grants to Local Authorities for the preparation of new urban and territorial plans; <p>New actions for urban regeneration:</p>
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	<ul style="list-style-type: none"> • Urban regeneration calls for proposals and monitoring-evaluation of actions and interventions implemented • Training activities for professionals, associations and public administrations <p>Adaptation of the cartographic systems of the Regional Territorial Landscape Plan to the Code and start of the regulation integration</p>
Other bodies contributing to the action	Local Authorities, economic, trade union and environmental associations, professional associations and boards, players from the cultural world and widespread associations, citizens organised in the forms provided for by LR 15/2018 , Mibact

Recipients Entire regional society

Expected results	2024	Throughout the term of office
1. 2018 Call for proposals related to Urban Regeneration	conclusion of work by 50% of funded interventions	conclusion of work by 50% of funded interventions
2. 2021 Call for proposals related to Urban Regeneration	conclusion of work by 10% of funded interventions	conclusion of work by 10% of funded interventions
3. Monitoring of disused production areas		first Observatory Monitoring Report
4. Plans for Architectural Barrier Removal (PEBA)	implementation of the regional call for proposals for financing the municipalities and PEBA drafting by municipalities	PEBA drafting by municipalities
5. Definition of regional regulatory interventions for the simplification of urban-building processes and urban regeneration in accordance with the evolution of the state regulations		throughout the legislative term
6. Continuation of the adaptation to the Code of Cultural Heritage of the PTPR in collaboration with the relevant Ministry	cartographic integration of the landscape constraints defined by the Code into the cartographic system of the current Regional Landscape Plan	conclusion of the process of adapting the cartographic systems of the PTPR to the Code and start of integration of the rules for use
7. Transition of all Local Authorities to the new system of urban and territorial planning tools of Area Vasta defined by the LR 24/17 (PUG for Municipalities or Unions, PTAV for Provinces, PTM for Metropolitan City)	support and stimulus for the transition, ensuring the continuation of experimental cooperation paths with Municipalities, Unions and Provinces	continuation of the action to support and stimulate transition, ensuring the continuation of experimental pathways for the cooperation with Municipalities, Unions and Provinces

8. Full operation of the monitoring systems for the containment of land consumption, to comply with the maximum of 3% increase in land consumption until 2050, compared to the urbanised territory as at 01/01/18 (LR 24/17)	continuation of the monitoring activity	continuation of the monitoring activity
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Impact on Local Authorities

Transition of all Municipalities, Unions, Provinces and metropolitan cities to the new urban and territorial planning systems of Area Vasta defined by [LR 24/17](#) based on PUG, PTAV and PTM, aimed at reducing soil consumption and promoting urban regeneration

- Simplification of urban planning and building processes, while ensuring environmental protection, worker health and safety, legality and transparency of processes
- Implementation of interventions and infrastructural works to drive urban regeneration strategies; activation, in relation to available resources, of further urban and social regeneration programmes
- Increasing the capacity of Local Authorities to activate bottom-up projects in support of community practices and widespread urban and social reuse and regeneration interventions
- Landscape protection effects expressed by the new PTPR on the general and sector planning systems of Municipalities, Unions, Park Authorities, Provinces and Metropolitan Cities. Increase and qualification of participatory processes and their ability to produce adequate support to the decision-making process

Impacts in terms of equal opportunities and non-discrimination

Urban regeneration and integrated policies for urban areas, as well as the system of definition and management of urban interventions regulated by [LR 24/17](#) aim at increasing transparency and participation in decision-making processes, with the involvement of the weaker categories, both for the general objectives of safety and liveability of built-up areas, and for specific objectives such as accessibility and overcoming architectural barriers in public and private buildings

Pertaining databases and/or links

Minerva: <https://datacatalog.regione.emilia-romagna.it/catalogCTA/>

Territory: <https://territorio.regione.emilia-romagna.it/>

Territory management code: <https://territorio.regione.emilia-romagna.it/codice-territorio>

Urban planning: <https://territorio.regione.emilia-romagna.it/urbanistica>

Land use planning:

<https://territorio.regione.emilia-romagna.it/programmazione-territoriale>

Urban quality: <https://territorio.regione.emilia-romagna.it/qualita-urbana>

Landscape: <https://territorio.regione.emilia-romagna.it/paesaggio>

Observatory for landscape quality:

<https://territorio.regione.emilia-romagna.it/osservatorio-qualita-paesaggio>

Urban Regeneration Call: <https://territorio.regione.emilia-romagna.it/qualita-urbana/rigenerazione-urbana/bando-ru->

HUB - Temporary Reuse: <https://territorio.regione.emilia-romagna.it/qualita-urbana/rigenerazione-urbana/usi-temporanei/hub>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

Continuing to strengthen the zero-balance land use strategy and urban regeneration, through a plan for the redevelopment and resilience of cities capable not only of tapping European resources, but also of maximising on a large scale the incentives introduced for the redevelopment, efficiency and safety of buildings

Protecting, enhancing and promoting mountain and inland areas, starting from the excellences constituted by natural resources and parks, protected areas and UNESCO Mabs, as irreplaceable reservoirs of biodiversity and basins of opportunity for sustainable development of territories and local populations

Promoting sustainability, innovation and attractiveness of historic centres through the development of regeneration processes, which hold together building and urban planning interventions, accessibility and mobility choices, the strengthening of services and infrastructures, climate change adaptation actions and measures to revitalise the economic and social fabric

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Land use planning and housing planning
City and land use planning

4. COMBATING GENDER-BASED VIOLENCE AND EQUAL OPPORTUNITIES

Combating gender-based violence, discrimination and violence based on sexual orientation or gender identity:

Implementation of [LR 6/2014](#): start of actions to implement the regional plan against gender-based violence.

Support and improvement of the network of anti-violence centres and shelters: allocation and assignment of the state fund for policies relating to rights and equal opportunities (art. 19, paragraph 3, [DL 223/2006](#) converted with amendments by [Law 248/2006](#)).

Collection and analysis of data on gender-based violence through ISTAT surveys and the activity of the regional Observatory on gender-based violence.

Implementation of [LR 15/2019](#) "Regional law against discrimination and violence determined by sexual orientation or gender identity": continuation of the activities of the Technical committee acting as a regional observatory on discrimination and violence determined by sexual orientation or gender identity (art. 7 LR 15/2019) and presentation of data interpreting the phenomenon, collected also thanks to the research carried out by the University of Padua on the phenomenon during 2022.

Equal Opportunities:

Promotion of gender mainstreaming also through the activity of the Gender Integration Area and evaluation of its impact on regional policies;

Coordination of the work for the preparation of the Gender Report and of the Integrated Plan on equal opportunities;

Consolidation of the activity of the permanent regional table for gender policies - as a consultative and propositional place open to the regional society - in order to identify objectives and possible actions to support women's paths to autonomy in life and work.

Support for specific actions, also through the awarding of grants, for the promotion and achievement of equal opportunities and combating discrimination and gender-based violence.

Other

Councillorships involved

- Regional Council in relation to specific competences

Implementation tools

- [LR 2/2003](#)
 - Regional Social and Health Plan
 - Regional guidelines for the reception of women victims of gender-based violence as per [DGR 1677/2013](#)
 - [LR 6/2014](#)
 - [LR 15/2019](#)
 - Agreement, pursuant to Article 8, paragraph 6, of Law no. 131 of 5 June 2003, between the Government, the Regions and Autonomous Provinces of Trento and Bolzano and Local Authorities amending Agreement no. 146/CU of 27 November 2014, concerning the minimum requirements of Anti-Violence Centres and Shelter Homes. (Record no. 184/CSR of 14 September 2022).
 - "National strategic plan on male violence against women" 2021-2023
 - Regional plan against gender-based violence (DAL 54/2021)
 - [DGR 459/2015](#) "Establishment of the Area of integration of the gender point of view and evaluation of its impact on regional policies pursuant to Art. 39 of [LR 6/2014](#)"
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Other bodies contributing to the action	Territorial Social-Health Conferences (CTSS), Local Authorities, Local Health Authorities and Districts, public and private managers of anti-violence homes and centres, Communication Agencies, Schools and educational agencies, Social Promotion Associations, voluntary organisations, NGOs
Recipients	Victims of gender-based violence and their sons and daughters, Women and citizens in general, Service providers, LGBTQ+ associations, Citizens/victims of discrimination and violence determined by sexual and gender orientation

Expected results	2024	Throughout the term of office
1. Consolidation of regional actions on equal opportunities and the fight against discrimination and gender-based violence	■	■
2. Consolidation of actions in support of women's work (e.g. women's access to careers and training, wage and pension gaps, information on the conscious use of work-life balance tools, promotion of women's training and work, sharing of care work and work-life balance tools), also in collaboration with the other Councillorships involved	■	■
3. Continuation of the activity of data collection and analysis on gender-based violence and extension of the analysis also to data on discrimination and violence deriving from sexual and gender orientation.	■	■
4. Distribution and assignment to the Municipalities/Unions of the resources of the "Fund for policies related to rights and equal opportunities" for the continuation and qualification of services to combat gender-based violence (such as anti-violence centres, shelters, centres for treating violent and abusive men, Local Authorities services appointed for this purpose) and the continued implementation of the Regional Plan against gender-based violence	■	■
5. Development of tools, data collection and analysis for gender impact assessment of regional policies	■	■

Impacts in terms of equal opportunities and non-discrimination

All activities are aimed at promoting equal opportunities and combating discrimination and violence

Pertaining databases and/or links

<https://parita.regione.emilia-romagna.it/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate**Emilia-Romagna, a region of rights and duties**

In collaboration with the Permanent Regional Table for Gender Policies and the widespread associations active on civil, social and gender rights issues, designing innovative policies that promote: the quality and stability of women's work; the elimination of gender wage gaps; career paths; training in all disciplines; women's entrepreneurship; work-life balance also through a strengthening of the services network; the better distribution of the burden of care; interventions on city schedules and times; and the fight against all discrimination and gender-based and homo-bi-transgender-phobic violence.

The 2030 Agenda Regional Strategy for Sustainable Development**Regional budget****Social rights, social policies and households**

Planning and governance of the socio-health and social service network

5. PROMOTING THE CONSTRUCTION SECTOR SIMPLIFICATION

The Region's action to foster the revitalisation and sustainability of the construction sector continues through the coordination of national regulatory interventions and through consistent regional actions that increase the simplification and the reconciliation of the multiple public interests involved in building processes, in line and together with the strategic objectives related to the pursuit of zero land consumption and urban regeneration provided for by the regional urban planning law LR 24/2017.

The action was first implemented with the approval of LR 14/2020, LR 5/2021 and LR 11/2022, which reformed the regional regulations for building activity (LR 15/2013 and LR 23/2004) in the planned direction.

The legislative reform measures were promptly accompanied by various circulars aimed at illustrating the new features introduced in the field and standardising the behaviour of local administrations and operators. These objectives were also pursued by strengthening the “Government of the Territory Code” website, where technical-legal opinions illustrating and interpreting the regulations in force are constantly published to provide precise indications on the application of building regulations

As part of the measures taken with the signing of the Pact for Simplification, an integral part of the [Pact for Work and Climate](#), building simplification was also pursued through the following measures:

- The provision of the platform for submitting building files and applications: from September 2022 in the regional municipalities all building files can be submitted electronically through the regional web portal called “Accesso Unitario” (single-point request portal);
- The provision to Municipalities and building operators of the web application for the automatic calculation of building fee, which allows for the uniform calculation of the fee due for any building intervention, assuming the general rules established by DAL 186/2018 and the determinations with which the municipalities have implemented it, which the Region undertakes to constantly update

It is now a matter of continuing to monitor the effects of building regulations and to participate in the consultation processes of state regulatory interventions in the construction sector, in particular: committees debating the reform of DPR 380/2001, updating of the Recognition Table of building interventions pursuant to DLGS 222/2016, forthcoming approval of the Ministry of Health Decree on the definition of the hygienic-sanitary performance requirements of buildings, taking care of the coordination between the regional and state regulations, adapting regional legislation and implementing provisions for the simplification and standardisation of building practices (first and foremost, with the constant updating of the Unified Building Forms)

For the complete digitalisation of building processes throughout the regional territory, the single-point request portal “Accesso Unitario” will also be enhanced and a feasibility study is already underway for the development of a new platform (“Accesso Unitario 2.0”) that could guarantee the integration and interoperability between the management software and back office activities of building procedures and that, in compliance with the provisions of LR 15/2013, could guarantee its users: the possibility to check the completeness of the submitted building files, the issuing of the receipt of the submission of applications, the convening of the services conference and/or the transmission of the single SCIA to the administrations concerned, the certification of the issuance of the building permit by silent consent and of the expiry of the peremptory deadline for audits, i.e. some of the main simplification tools introduced with LR 14/2020.

Also within the framework of the simplification objectives, the dissemination of the new web application "Abusi Edilizi" is planned, a simplification tool to guide the municipal user in the classification of the type of unauthorised practice and to identify the reference model for the definition of the amnesty/regulation procedure.

Activities will also continue for:

- Supporting Local Authorities in digitising the archives of building practices;
- Proposing the conclusion of a special State-Regions agreement to guarantee public and private building operators access to and use of land register databases.

Last but not least, in order to promote discussion on the simplification measures in place, a Teams channel ("G529 SUE Applicativi Regionali Edilizia") is being activated to communicate more easily with SUEs and quickly share useful technical information on the single-point request portal "Accesso Unitario", the Construction Fee Calculator and the new application Abusi Edilizi (unauthorised building)

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Economic development and green economy, employment, training and international relations
Implementation tools	<ul style="list-style-type: none"> ▪ National consultation tables for the reform of state regulations on private building and public works, and related rules ▪ Pact for Simplification for private building activity and public works ▪ Regional regulatory interventions for the simplification of urban building procedures, also for the verification of LR 24/2017 ▪ Thematic Community of the Digital Agenda "Online Services for Enterprises", currently being redefined
Other bodies contributing to the action	Economic associations, trade unions, environmentalist associations, Local Authorities, professional orders and boards
Recipients	Entire regional society

Expected results	2024	Throughout the term of office
1. Definition of regional regulatory interventions for the simplification of urban-building processes and public works in accordance with the evolution of the state system and consultations at national tables		throughout the term of office
2. Consistent regulatory framework, between the Region and the State, for the management of urban planning and building processes and public works. (principles of efficiency, simplification, transparency and legality, revitalisation of the economic construction sector for public interest purposes)		throughout the term of office

3. Development and availability for all Municipalities of a new platform for IT management of building, SUAP and environmental procedures (Accesso Unitario 2.0)	development of the new platform by 2024	operation and availability of the new platform for all Municipalities within the legislative term
4. Development of the single-point request portal called "Accesso Unitario 2.0", as a new advanced platform allowing integration with all municipal management systems and implementing the simplification measures provided for in LR 14/2020		within the legislative term
5. Dissemination of the web application "Abusi Edilizi" in all Municipalities		within the legislative term
6. Annual updating of the regional price list for public works in accordance with state provisions		throughout the term of office

Impact on Local Authorities

Simplification of procedures for the authorisation and control of urban planning and building interventions on private initiative and of procedures for the approval and implementation of public work projects falling within the remit of Local Authorities

Pertaining databases and/or links

Territory management code: <https://territorio.regione.emilia-romagna.it/codice-territorio>
 Urban quality: <https://territorio.regione.emilia-romagna.it/qualita-urbana>
 Territory management code: <https://territorio.regione.emilia-romagna.it/codice-territorio>
 Accesso Unitario <https://au.lepida.it/suaper-fe/#/AreaPersonale>
 Automatic calculation of the Construction Fee <https://territorio.regione.emilia-romagna.it/edilizia/temi/calcolo-del-cdc>
 Regional observatory for public contracts: <https://territorio.regione.emilia-romagna.it/osservatorio>
 SITAR - Telematic Information System of the Observatory: <https://www.sitar-er.it/Sitar-ER/>
 SICO - Construction Information System (management of single preliminary notifications for the safety of public and private construction sites): http://www.progettosico.it/ui_sico/home01.aspx

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

A Pact for Simplification

Simplifying the procedures and requirements for accessing services in order to reduce their time and costs, both public and private, by implementing procedural relief measures of both a legislative and administrative nature that enhance the certainty of rules, quality improvement and the balance between the administratively best performing solution and the necessary protection of the environment, labour and rights

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Land use planning and housing planning
 City and land use planning

6. FOUR AND A HALF MILLION NEW TREES IN FIVE YEARS

The “green lung” represented by the region’s woodland and forest areas will continue to be expanded through the creation of “green infrastructures” in towns and the restoration of the natural ecosystem in the Po Plain, with a significant increase in the region’s total wooded area. Prioritising the Plain and also urban areas, the aim is to increase the number of trees by four and a half million in five years: one tree for every member of the region’s population, equivalent to 4,000 hectares, by 2024.

The following actions will contribute to the achievement of this objective:

- Upgrading of urban green areas and woodland
- Creation of new woodlands through themed projects
- Planting of woodland especially with the aim of infrastructure mitigation, compensatory projects and landscape improvement.

These actions will also play a fundamental role in the fight against climate change and the improvement of air quality, being an integral part of the [Pact for Work and Climate](#)

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Ecological transition, combating climate change. Environment, territorial risk management and coastal defence, civil protection ▪ Agriculture and food, hunting and fisheries ▪ Culture and landscape 	
Implementation tools	<ul style="list-style-type: none"> ▪ Calls for proposals related to the distribution of forest plants ▪ Programmes for the implementation of forestry operations and landscape and environmental rehabilitation ▪ Partnerships ▪ Communication actions 	
Other bodies contributing to the action	Citizens, Local Authorities, Management Authorities for Protected Areas and Biodiversity, ARPAE and other instrumental Agencies, Universities and research bodies, Environmental and Third Sector Associations, Businesses and their associations	
Recipients	Citizens, Businesses, Local Authorities	
Expected results	2024	Throughout the term of office
1. Plants distributed to public bodies, citizens and associations (no.)	2 million	2.5 million
2. Urban forestation and thematic projects (no. of plants in new forest plantings)		1 million
3. Plants in forest plantations for infrastructure mitigation and landscape regeneration (no.)		1 million
4. Increase in wooded area (hectares)		4,000 hectares
Impact on Local Authorities	Involvement of Local Authorities in the implementation and management of implemented areas	
Pertaining databases and/or links		
https://ambiente.regione.emilia-romagna.it/it/radiciperilfuturoer		

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

Planting 4.5 million trees in 5 years, enhancing and protecting the forest heritage, upgrading the existing heritage and increasing green areas in the cities; helping clean the air and protect biodiversity with the creation of forests, including riverine forests, and forest plantations, identifying the most suitable areas with the involvement of Local Authorities, citizens and agricultural operators; protecting existing ecological corridors as strategically essential, improving their connectivity

The 2030 Agenda Regional Strategy for Sustainable Development



Sustainable development and protection of land and the environment

Regional budget

Protected areas, nature parks, nature protection and forestation

7. POLICIES OF INTERNATIONAL DEVELOPMENT COOPERATION FOR THE 2030 AGENDA

The Emilia-Romagna Region promotes and implements cooperation interventions with developing countries and countries in transition, in line with the principles and strategies defined at international, EU and national level on development cooperation, in particular in implementation of the objectives of sustainable development of the UN [2030 Agenda](#) in order to promote an equitable development, which eliminates all forms of poverty, combats injustice and tackles climate change.

[LR 12/2002](#) “Regional interventions for cooperation with developing countries and countries in transition, international solidarity and the promotion of a culture of peace” identifies the objectives of regional action, the subjects of international cooperation and the areas of intervention. The three-year planning document approved by [DAL 63/2022](#) identifies geographical and thematic priorities as well as intervention tools, adopting the integrated vision of the 2030 Agenda for Sustainable Development.

In 2022, [LR 4/2022](#) “Urgent measures of solidarity with the population of Ukraine” was approved, which allowed our Region to respond to the Ukrainian emergency in a timely manner, both with humanitarian aid actions in Ukraine and with different forms of reception for Ukrainian families who had arrived in Emilia-Romagna. The war in Ukraine needs new attention to be paid to the scenarios of global geopolitics, and to the definition of a new role for the European Union in the international context. The integration of regional policies in this context of fragility becomes crucial and strategic to deal with the emergencies that may ensue. The Region's objective is to promote and strengthen territorial partnerships by fostering decentralisation and the active participation of the bodies having knowledge and experience in their own area that can be adapted and replicated in different contexts. The common goal is to seek to reduce the phenomena leading to marginalisation and poverty globally, to promote the extension of human rights and to foster community well-being.

It is also crucial to promote initiatives that support the development and strengthening of the concept of “citizenship” as belonging to the global community and change in terms of individual and collective awareness and behaviour towards a more sustainable and just world by integrating education oriented towards global citizenship into strategic and planning instruments.

The regional action will be aimed at consolidating and giving continuity to the role of Emilia-Romagna as an active region being committed at national, European and international level in cooperation policies and at mobilising further economic resources for developing countries. Moreover, the Region's role as coordinator of Development Cooperation activities within the European and International Affairs Commission foreshadows important interregional activity in developing common policies and programmes, organising events and promoting activities related to the 2030 Agenda, education oriented towards global citizenship and cooperation. Activities will be promoted with international cooperation players in the regional territory consistent with what is proposed in the Region's strategic programming document in synergy with national/European/international priorities

Other Councillorships involved

- Presidency of the Regional Council
 - Ecological transition, combating climate change, environment, territorial risk management and coastal defence, civil protection
 - Agriculture and food, hunting and fisheries
 - Culture and landscape
 - Health policies
-

	<ul style="list-style-type: none"> ▪ Territorial planning, construction, housing policies, parks and forestation, equal opportunities, International development cooperation ▪ Economic development and green economy, employment, training and international relations ▪ Schools, universities, research, digital agenda
Implementation tools	<ul style="list-style-type: none"> ▪ LR 12/2002 ▪ LR 4/2022 ▪ DAL 63/2022 ▪ Coordination Tables (Country Tables, Thematic Tables) ▪ National Tables and National Development Cooperation Coordination ▪ Regional Council of International Cooperation ▪ Interfunctional committee tables
Other bodies contributing to the action	Local Authorities, Ministries, Italian Agency for Development Cooperation, Third Sector bodies, Social partners, Schools, Universities, Trade Associations, Art-ER
Recipients	Citizens - individually or through the associations they belong to, Local and Territorial Authorities, Businesses, Non-Governmental Organisations, Migrant Communities

Expected results	2024	Throughout the term of office
1. Implementation of the Regional Law on Ukraine Emergency (LR 4/2022) through calls for proposals, initiatives and promotion of an integrated policy approach between different directorates general	■	■
2. Support to the capacity of the regional system (Local Authorities, civil society, universities) to plan and implement interventions in country priority areas: issuing of calls for proposals and for applications to support projects consistent with the international cooperation policy document and implementation (Ordinary, Emergency, Strategic, national projects)	■	■
3. Improvement of the project monitoring system using the cooperation software and preparation of analyses of the effects and impact of completed projects on beneficiaries and implementing organisations	■	■
4. Implementation of projects that promote gender policies (Goal 5 of the 2030 Agenda) and environmental policies (Goal 13 of the 2030 Agenda)	■	■

5. Implementation of the Interregional Project R-Educ - Regions for education oriented towards global citizenship: Governance models and good practices	■	■
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Impact on Local Authorities

Involvement of Local Authorities in the activities of localisation of the 2030 Agenda, international cooperation and promotion of education oriented towards global citizenship, training of civil servants, consolidation and strengthening of territorial partnerships between bodies to propose shared projects and programmes also in view of the Ukraine Emergency

Impacts in terms of equal opportunities and non-discrimination

Gender Equality and the empowerment of women, girls and children are an essential precondition for poverty eradication and for building a global society based on sustainable development, social justice and human rights. This means that gender-related discrimination, which persists all over the world, albeit in different shapes and sizes, must be perceived not only as an obstacle to the enjoyment of the human rights of women and men, young women and young men as well as girls and boys, but as a key factor that must be overcome and eliminated in order to achieve economic and social progress. For this reason, the theme of gender equality and women's empowerment is an essential part of the Emilia-Romagna Region's cooperation policies and is a cross-cutting priority of all planning activities

Pertaining databases and/or links

- <https://applicazioni.regione.emilia-romagna.it/BandiCooperazioneInternazionaleGestione/Default.aspx>
- <https://fondieuropei.regione.emilia-romagna.it/coop-internazionale>
- <https://www.regione.emilia-romagna.it/raccolta-fondi-ucraina/>
- <https://www.esteri.it/it/>
- www.shapingfaircities.eu
- www.aics.gov.it

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Participation

Promoting the active participation of cities and territories in particular: achieving the goals of sustainable development and ecological transition needs deep roots in the land where economic innovation springs forth and social cohesion is realised, where the environment becomes tangible and culture becomes everyday practice

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

General institutional and management services
Single regional policy for institutional, general and management services

8. SUPPORTING THE RIGHT TO HOUSING

The objective concerns the guarantee of a more equitable and widespread right of access to housing, understood as the possibility to access the house “asset”, either owned or rented, at sustainable conditions with respect to income, as well as a wider set of services for housing, in relation to the different categories of contexts, users and needs. These needs intensified following the damage caused by the flooding in May 2023, to which an initial response was given with dedicated measures on renegotiating rents, finding housing from private individuals for short leases and accessing the ACER assets available.

The objective is expressed through a series of diversified and synergistic actions, financed with own and state resources, which allow to reach different goals through targeted and effective measures.

The reference framework for the implementation of the objective is the definition of a renewed regional regulatory framework, accompanied by a strong update of the Observatory for Housing Policies.

In addition to continuing the management of calls for proposals and financing already disbursed, as well as renewing the funds for rental support (rental fund, renegotiation fund and non-faulty arrearage fund), a number of multiannual actions will be set up, the implementation of which should be the main driver in achieving the overall objective.

In particular, two multiannual intervention programmes will be promoted: one aimed at Public Residential Housing, with the objective of allocating resources for the extraordinary maintenance of ERP housing and its rapid reallocation to new households waiting in the ranking list, in order to strongly decrease the number of vacant and unassigned housing because they need construction work; and the Pact for Housing, with a high level of experimentation, aimed at Social Residential Housing which, starting from the best experiences of Agenzie Casa or Housing Agencies in the Region, seeks to encourage the reuse of existing real estate assets, by targeting them to social housing policies at controlled costs.

In a logic of ever greater integration, urban regeneration programmes based on resources for social housing will also continue. Again with a view to improving the quality of living, a number of actions relating to training on the themes of urban quality, accessibility and inclusiveness of urban spaces and buildings will be consolidated.

As for the resources related to the PNRR (Complementary Fund), and their share allocated to the Emilia-Romagna Region for the Programme "Sicuro Verde Sociale – Riquilificazione dell’Edilizia Residenziale Pubblica" (Safe Social and Green - Redevelopment of Public Housing), all actions necessary for the implementation and management of the same will be structured

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Territorial planning, construction, housing policies, parks and forestation, equal opportunities, International development cooperation ▪ Welfare, youth policies, mountain and inland areas
Implementation tools	<ul style="list-style-type: none"> ▪ Specific calls for proposals ▪ Training activities
Other bodies contributing to the action	Municipalities, ACER, Agenzie Casa or Housing Agencies, Private Operators
Recipients	Citizens, Professionals, Operators in the sector

Expected results	2024	Throughout the term of office
1. Extraordinary ERP Recovery Programme (ERP housing recovered and assigned)	1,800 (no. of total ERP housing units recovered and assigned from 2020/2023)	1,800
2. Pact for Housing (number of adhesions to the Programme)	3	6
3. Sicuro Verde Sociale (Safe Social and Green) Programme	completion of 50% of the works within the programme	work completion of 50% funded interventions
4. Implementation of the PIERS call for proposals		programme progress at 20%

Impact on Local Authorities

Increased availability of places for social housing

Impacts in terms of equal opportunities and non-discrimination

Greater equity in access to housing

Pertaining databases and/or links

[Osservatorio per le politiche abitative Regione Emilia-Romagna \(Observatory for housing policies of the Emilia-Romagna Region\)](#)

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of rights and duties

Developing a new Housing Plan that makes the Regional Rental Fund structural, strengthens Social and Public Residential Housing (ERS and ERP), with a view to integrating housing policies and urban, environmental and social regeneration processes, by activating regulatory and financial levers that favour the integration of ERP and ERS in the housing "chain," enhance public-private partnerships, stimulate forms of aggregation of citizens and organised demand for housing and housing services, and put back into the market of controlled rental a significant part of today's unused housing stock

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Social rights, social policies and households
Interventions for the right to housing



Compensating, rebuilding, recovering

The Region's agri-food strategy to counteract the flooding effects and bring about recovery

Flooding, a very complex picture. Emilia-Romagna was hit by an epoch-making event that had never occurred in the entire country in terms of type of phenomena, including landslides and floods. Agriculture and agri-food sectors suffered the most significant economic damage. The picture in the countryside and hillsides is bleak in many areas: productive land completely uprooted and collapsed, flooded sites, asphyxia in young vineyards and especially in orchards due to water, flooded farms, irreversible damage to local and farm road infrastructures, broken irrigation systems, and hydrogeological and riverbank damage.

The agricultural area affected by this emergency is 42% of that available throughout the region. There are almost 21,000 farms in the area affected by extreme phenomena, 49% of those in the region: over 29% are located in Municipalities with flooding and 19% in those with landslides. At the moment, the loss of direct productivity is estimated at more than 1.5 billion Euro but it is reasonable to say that the damage will be much more, if we add the calculable damage over the next few years: entire farms no longer exist because animals have died, orchards have drowned, agricultural land has been lost due to landslides, mechanical equipment, seed stocks, structures are no longer there, and damage was suffered by farms in the agri-food business.

In the heart of Italian agri-food business. The flood hit the agri-food heart of the country, the second largest regional export item after mechanics. It is a huge blow. The impact does not only affect our region but also the national economic value will suffer its negative consequences. We talk about businesses, jobs, the needs of people and families. Many of Italy's big food companies are based in Emilia-Romagna, where the food industry is worth 24 billion Euro. We are the region that, with its 44 PDOs and PGIs, boasts the most regulated quality products. Emilia-Romagna exports 7.4 billion Euro worth of agri-food products worldwide¹. The economic, social, labour impact that this wealth has on our communities and territory is evident.

Compensating, rebuilding, recovering. While waiting for the activation of the resources contained in the national legal instruments, the Region is trying to do its part: in particular, we are making available resources from the RDP for land improvements and for the restoration of plants and equipment. We have also provided resources for the prevention of climate change through anti-frost means, as well as increased coverage for Agrifidi, and other resources available in the Rural Development Document (CoPSR) 2023-2027. But that is not enough. We are waiting for national and European funds to meet the needs of our farms and provide the economic breath of fresh air needed for recovery.

¹ Art-ER-Unioncamere data

Late frost and hail, fruit and vegetables are in trouble. Moreover, the area had already been hit by heavy losses due to late frosts and hailstorms that affected various areas of Emilia-Romagna last April, and which concerned fruit and vegetable production, causing huge product losses. We will continue to invest in research as we have already done through calls for proposals that favour innovative applications in the field. In cooperation with the associations representing agricultural and agri-food companies, we have relaunched the strategic plan for fruit and vegetables, which is based on five areas of intervention: active defence and combating plant diseases, innovation in insurance criteria, renewal of varieties, lowering labour costs, and promotion on international markets.

Keeping the Region System together. In this phase we must have the ability to keep together emergency and reconstruction, aid to companies and the relaunch of Emilia-Romagna's agri-food exports. We cannot risk creating a gap between different areas or falling behind on agri-food business. Today more than ever, it is necessary to act united, in the spirit that characterises the actions and exchanges of the Pact for Work and Climate and the Regional Agricultural Council, in order to build the overall framework that includes the proposals and active exchange necessary to steer and share the regional strategy in the agricultural and food sectors.

Rural Development, “petrol” for businesses. For the first time, agricultural and food enterprises have an unprecedented package of resources at their disposal, thanks to the nationwide redefinition of allocations on objective criteria, supported by our Region. The Emilia-Romagna Region's Rural Development 2023-2027 is worth 913 million Euro for competitiveness, income support, environmental, economic and social sustainability, innovation and knowledge. Such an instrument ensures that competitive projects and actions are implemented favouring new investments and creating the conditions to “play ahead” on European and international markets.

Prominence to rural areas. Recent flood damage has highlighted the fragility of the hills and mountains. We are continuing to invest in inland areas in order to prevent depopulation and a lower amount of infrastructure facilities from jeopardising the ability to be present in more rural areas in the future, while low entrepreneurial attractiveness creates greater difficulties for maintaining and increasing employment. The model is the Parmigiano Reggiano supply chain and support for the organic sector, which support the territories in the Apennines, thanks to a quality economy that guarantees employment, social protection, maintenance of communities in rural areas, and care and maintenance of the territory.

A Marshall Plan for the regional irrigation system. We support and develop increasingly efficient water distribution and utilisation systems in agriculture. Precision agriculture is already applied in Emilia-Romagna, and we want it to become a model. After all, water in agriculture is not wasted but turned into food: we must continue to work on network efficiency, we cannot afford dispersion or leakage. We need wastewater purifiers, there are millions of cubic metres of wastewater which we could benefit from and which today instead end up in the sea. We are guaranteeing our commitment to investments in the regional irrigation system together with Land Reclamation Consortia for a total value of

700 million Euro. It is a real Marshall Plan to guarantee at least 80 to 100 million extra cubic metres of water on the ground each year. There was also a boom in water projects admitted to the PNRR for Emilia-Romagna: with plans being 159 million Euro worth, we are the first Region in Italy together with Apulia.

Research and innovation, the answer to climate change. Today, agriculture needs new, sustainable, concrete and applicable solutions in the field. This is why our Region invests 4% of the entire value of available resources in research, compared to the national average of 1.5%. We need to raise the level of artificial intelligence and digitalisation in our agricultural enterprises, in order to continue to guarantee the quality of Emilia-Romagna and Italian-made products, while remaining competitive on “finished” primary resources.

Phytosanitary: production sustainability and reciprocity. The targets for the reduction of chemical inputs in agriculture by 2030 in the European Farm to Fork strategy have long been known, with particular reference to the reduction by 50% in pesticide use. In the face of these demands, it is necessary to provide farmers with the right tools to defend and protect their plants, otherwise the real risk is that plant diseases will have a devastating effect on production. We are working so that Emilia-Romagna can become the European reference Region for new genetic improvement techniques (NBTs), which have nothing to do with GMOs, but are technologies capable of improving plant resistance to attacks by external agents. We are collaborating with players using innovative technologies, promoting low-impact farming techniques, implementing programmes and plans for the sustainable defence of agricultural production, as well as for the protection and conservation of agri-ecosystems and ensuring food security for our communities. However, Europe must ensure reciprocity. If European farmers must apply sustainable production techniques, then the same conditions must be required of countries that export fruit and vegetables to European citizens, for the economic and nutritional well-being of all.

Peculiarities of supply chains. Emilia-Romagna confirms itself as the “Region of Supply Chains”, a model in which we continue to invest and which we structurally support. The Region also continues to work on the economic side, to support the system and processes of business aggregation. The regional fruit and vegetable growing system is characterised by a high degree of aggregation: around 50% of regional producers are members of a PO (compared to a national and European average of 35-40%). A great economic and social asset, one of the sectors that contributes the most in terms of employment and brings quality fruits to our tables every day. The other major regional supply chain is the production of Parmigiano Reggiano: consumer turnover reached 2.9 billion Euro in 2022, an increase by +6.9% from the previous year, with volume growth in international markets of 3%. The regional wine-growing and oenological chain is also acting in a structured manner. It has presented important projects for aggregation between territories and circular economy, also supported by the Region, and continues to work through this strategy of sharing and strengthening between companies.

Winning against the Swine Plague. *The Region intends to continue what has already been initiated to counter and prevent the African Swine Fever virus, currently present in two neighbouring regions and in others in the country, from entering the region. In this regard, work will continue to reduce the presence of wild boar, starting with the most critical areas featuring the largest number of pig farms identified within the PRIU. In order to achieve this, special agreements have been activated with the provincial police, which are in charge of adopting control plans, in order to make their actions more effective, pending the actions announced by the Commissioner appointed by the Government.*

At the same time, calls for proposals are continuing to be issued to increase the level of biosecurity in farms, favouring the purchase of protections, fences and other tools to prevent contact between domestic and wild pigs.

Strengthening PDOs and PGIs, the value is in quality. *Products with denomination of origin and geographical indication, which in Emilia-Romagna are worth 3.5 billion Euro, not only represent an economically significant sector, but also testify to the quality, reputation and culture of food, as well as to traceability and compliance with precise production specifications. They are a great asset and make us stand out globally.*

This is why we continue to defend, enhance and protect our regulated quality products and to promote them abroad, as well as to strengthen the role of the Consortia in their support to producers, which is increasingly recognised also in European legislation, thanks to the revision of the GI Regulation.

Our 44 PDO and PGI products will continue to be as important in terms of value, production and jobs if we put companies in a position to cope with this difficult phase featuring significant liquidity deficits and financial contraction that is characterising our country's economy.

Wine tourism and multifunctionality. *Wine tourism is a fine cultural and economic phenomenon, growing in our territory and attracting many tourists from other European and non-European countries. It is certainly a great opportunity for Emilia-Romagna, through which emerges our identity as a welcoming community linked to the territory and its excellence.*

We are continuing the enhancement and qualification of wine tourism reception, which has its own specific identity. We are training the entrepreneurs in this field, working on communication and integrated promotion, and relaunching the Wine Routes. We finance through Rural Development investments the agricultural enterprises that intend to develop wine tourism activities. There is also a strong integration with our strengthening action focused on agri-tourisms and social agriculture. We also intend to update the law on multifunctionality.

In Emilia-Romagna, sustainable and quality fishing. *The Emilia-Romagna Region's Strategy for Smart Specialisation (S3) on fisheries and aquaculture focuses on the protection from anthropogenic pollution and the enhancement of marine biotic resources. A key activity remains enhancing small-scale artisanal fishery products using resources of the EMFF and the new EMFAF, and connecting them effectively to the food distribution system. We are working to ensure the coordination of all the regional players*

that have been and are actively working in the fisheries and aquaculture sector, in the production sector and in the supply chain, so as to guarantee income support and sustainable human activity. The Region is also engaged in projects aimed at reusing waste in order to obtain ingredients with high added value for use in processing. The strategic guidelines for blue economy aim to develop resilience and competitiveness, to participate in the green transition, to ensure consumer information on seafood consumption, and to strengthen knowledge and innovation.

Some concluding remarks. *Regional policies are fundamental for our territory but we need the “Italian system” to update its hardware: after the pandemic, the war, inflation, damage from climate change effects - such as the flooding - we cannot think of using the same national public instruments that were suitable a few years ago. It is also necessary to internationalise companies, to make them competitive, to set the conditions for them to stay within the global market. Communities need technique and technology at the service of man. The general impression is that the opposite is happening. There is also a need to assess the impacts of this phenomenon on humans and communities. This also applies to food, which must remain healthy, genuine and high-quality. Made in Italy also comes from here: from supporting our territories, and our way of being a community in economic, social and human terms. Such a characteristic belongs to our identity and is certainly not replicable.*

*Councillor for agriculture,
food, hunting and fisheries*

Alessio Mammi

A handwritten signature in black ink, appearing to read 'Alessio Mammi', written in a cursive style.

1. FARM COMPETITIVENESS, PROMOTION AND PROTECTION OF PRODUCTS WITH DESIGNATION OF ORIGIN AND BIO-ECONOMY

For the structural reinforcement of the regional agricultural and food sector, it is necessary to support growth in productivity, improve production chain organisation, encourage the modernisation of businesses, promote diversification of farming and increase the penetration of high-quality products on the international markets.

It is also necessary to address the small scale of production activities, which continues to characterise our primary sector, by encouraging forms of aggregation which facilitate not only the planning of production but also the development of bargaining procedures and the sale of agricultural products in aggregate form that ensure a more equitable distribution of added value from the field to the shelf.

For the above-mentioned purposes, the Emilia-Romagna Region intends to implement measures under the Common Agricultural Policy aimed at:

- Improving the profitability of enterprises and structural adjustment through the introduction of product, varietal and process innovations to improve the quality of production and the safety of working conditions
- Encouraging organisational innovations, horizontal and vertical integration of regional agricultural and forestry supply chains, promoting bargaining and marketing in an aggregated form, including through supply chain agreements, and strengthening instruments such as Producer Organisations, Inter-professional Organisations and other aggregative forms
- Supporting internationalisation processes through promotional actions for greater market penetration of quality and denomination of origin products that characterise the Emilia-Romagna food sector. Developing also short supply chains and local markets
- Supporting with appropriate measures research into little-known or unknown grape varieties and new or ancient local ecotypes that have not yet been catalogued, as well as supporting the maintenance of grape varieties threatened with extinction ([LR 1/2008](#))
- Ensuring an adequate level of income for all farmers, especially in naturally less-favoured areas or resulting from compulsory and voluntary measures

Other Councillorships involved

- Mobility and transport, infrastructures, tourism and trade
- Territorial planning, construction, housing policies, parks and forestation, equal opportunities, International Development Cooperation
- Economic development and green economy, employment, training and international relations
- Welfare, youth policies, mountain and inland areas

Implementation tools

- CAP Strategic Plan (CSP) 2023-2027
- Rural Development Document (CoPSR) 2023-2027
- Annual operational programmes of the Common Market Organisation (CMO) in fruit and vegetables, potatoes and wine provided for by EU Reg. 1308/2013 - CMO and EU Reg. 2021/2115
- DM no. 646643 of 16 December 2022 for the sectoral intervention of Restructuring and reconversion of vineyards and no. 640042 of 14 December 2022 for Investments in the wine-growing sector
- LR 46/1993 “Grants for the promotion of regional wine products”

- LR 16/1995 “Economic promotion of regional agricultural and food products”

Other bodies contributing to the action	European Union (EU), Ministry of agriculture, of food sovereignty and forestry (MASAF), Producer Organisations, Producer Organisation Associations; Agency for agricultural disbursements (AGEA), Regional Agency for agricultural disbursements (AGREA), Protection Consortia
Recipients	Agricultural companies, Agri-food companies, Associations of Producer organisations, Inter-professional organisations, Consortia for the protection of designations of origin

Expected results	2024
1. Support for domestic and international market promotion projects, initiatives and campaigns (intervention in the Wine sector, resources in €)	6,149,000
2. Support for investments in modernisation and technological and organisational innovation within the Operational Programmes of POs and APOs of the fruit and vegetable and potato sectors (resources in €)	57,700,000
3. Support to investments for the modernisation as well as for the technological and organisational innovation within the wine sector Intervention (in €)	20,507,000
4. Facilitations for access to credit for agricultural enterprises (resources destined for the call of proposal in €)	1,800,000
5. Compensatory payments for mountain less-favoured areas (resources destined for the call of proposal in €) ^(*)	14,000,000
6. Compensatory payments for non-mountain less-favoured areas (resources destined for the call of proposal in €) ^(*)	6,400,000
7. Compensatory payment for Natura 2000 agricultural areas (resources destined for the call of proposal in €)	900,000
8. Agricultural productive investments for the competitiveness of agricultural enterprises (for young farmers) (resources destined for the call of proposal in €) ^(*)	15,000,000
9. Agricultural productive investments for the competitiveness of agricultural enterprises (no youth package) (resources destined for the call of proposal in €) ^(*)	60,000,000
10. Investments for the processing and marketing of agricultural products (resources destined for the call of proposal in €) ^(*)	60,000,000

() There are two distinct CAP programming periods in the legislative term, neither of which ends in the legislative period itself (2014-2022 and 2023-2027)*

Impacts in terms of equal opportunities and non-discrimination

All planned interventions will be implemented in compliance with the principles of equal opportunities and non-discrimination

Pertaining databases and/or links

Common Market Organisations: <https://agricoltura.regione.emilia-romagna.it/ocm>

Quality productions: <https://agricoltura.regione.emilia-romagna.it/dop-igp>

Common Agricultural Policy 2023-2027: <https://agricoltura.regione.emilia-romagna.it/pac-2023-2027/homepage>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of work, businesses and opportunities

Safeguarding and strengthening the internationalisation of businesses and professionals in close collaboration with the ICE Italian Trade Agency, the MAECI Ministry of Foreign Affairs and International Cooperation and the MISE Ministry of Economic Development, aiming at the strengthening of international networks and a greater presence of businesses, particularly small ones, in foreign markets through the enhancement of Export Consortia; fostering the international vocation of a regional trade fair system in which we will invest so that it is more integrated and strong; consolidating relations with the world's most innovative regions; fully seizing the opportunities arising from major international events, particularly Expo Dubai

Supporting the income, competitiveness and productive efficiency of agricultural, food, fishing and aquaculture enterprises by improving their market position through investment in research, innovation and digitalisation; encouraging greater aggregation of supply and vertical and horizontal supply chain integration to ensure a fairer distribution of value and fairer prices; supporting commercial penetration of foreign markets; favouring the development of organic and precision farming, as well as the reuse of waste in a circular logic; facilitating access to credit and risk management tools; supporting multifunctionality; protecting regional production and products with a designation of origin through promotion measures, in close collaboration with the Protection Consortia and producer representatives

Promoting and supporting community cooperatives as a tool for local development, economic and social innovation, particularly in inland and mountain areas, to counter depopulation, impoverishment and social disintegration

Enhancing the contribution that agricultural and processing enterprises can make to the objectives of renewable energy production, also with a view to achieving energy self-sufficiency, and to the replacement of petroleum chemical products with biodegradable materials in the context of the bio-economy and circular economy

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Agriculture Food Policies and Fisheries

Development of the agricultural sector and the food system

2. NEW ENTERPRISES, DEVELOPMENT AND VITALITY OF RURAL AREAS AND MULTIFUNCTIONALITY

Hill and mountain areas, which account for about 50% of Emilia-Romagna, have poorer settlement and demographic indicators than the rest of the region, as well as a low level of economic diversification, a lack of entrepreneurial drive and considerable problems arising from the type of terrain, with which the ageing of population is associated.

Depopulation and a lower amount of infrastructure facilities jeopardise the ability to be present in more rural areas in the future, while low entrepreneurial attractiveness creates greater difficulties for maintaining and increasing employment.

A crucial factor in securing the future of Emilia-Romagna agriculture is generational turnover, which must be fostered by strengthening the primary sector's ability to attract young professionals, through the integration of all the tools available at the regional level, to offer young farmers the knowledge and services - access to innovation, information, training and consulting - needed to grow and improve the competitiveness of their farms in a context of the correct economic, social, environmental and territorial management.

Another theme that has gained increasing prominence in recent years is multifunctionality: in addition to producing food, for many years farms have been carrying out important activities and services for the community (agri-tourism, educational farms, social agriculture, including agri-kindergartens, care of the territory and landscape, etc.) that can represent a significant source of income integration and an important factor of maintenance and development for the rural territory.

The Emilia-Romagna Region addresses these issues by proposing a series of interventions aimed at a greater qualification of rural areas, with reference both to agricultural specificities and to general issues such as the strengthening of basic services.

Therefore, the regional lines of action in this area will be:

- Stimulating generational change in agriculture, as well as promoting the entry of new entrepreneurs into the farming world
- Supporting the diversification of the activities in agricultural enterprises
- Supporting investments in public services for the rural population for cultural activities, the construction of facilities for the provision of services
- Combating the abandonment of marginal territories and depopulation in mountain and inland areas
- Promoting local development projects through public-private partnerships
- Supporting the creation of small economic activities in entrepreneurial sectors in disadvantaged municipalities to increase employment opportunities and attractiveness for the young population

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Mobility and transport, infrastructures, tourism, trade ▪ Health policies ▪ Territorial planning, construction, housing policies, parks and forestation, equal opportunities, International development cooperation ▪ Welfare, youth policies, mountain and inland areas
Implementation tools	<ul style="list-style-type: none"> ▪ CAP Strategic Plan (CSP) 2023-2027 ▪ Rural Development Document (CoPSR) 2023-2027
Other bodies contributing to the action	European Union (EU), Ministry of agriculture, of food sovereignty and forestry (MASAF), Ministry of Economy and Finance (MEF), Regional Agency for agricultural disbursements (AGREA), relevant Local Authorities, Local Action Groups (LAGs), Lepida

Recipients	Agricultural and non-agricultural enterprises, young farmers, Local Authorities, Population, LAGs
Expected results	2024
1. Support for young farmers under 40 setting up for the first time (resources destined for the call of proposal in €)(*)	15,000,000
2. Support for investments in farms for diversification into non-agricultural activities – Social farming (resources destined for the call of proposal in €)(*)	1,800,000
3. Start-up of new forestry-related businesses (resources destined for the call of proposal in €)(*)	1,000,000
(*) There are two distinct CAP programming periods in the legislative term, neither of which ends in the legislative period itself (2014-2022 and 2023-2027)	

Impacts in terms of equal opportunities and non-discrimination

All planned interventions will be implemented in compliance with the principles of equal opportunities and non-discrimination

Pertaining databases and/or links

Common Agricultural Policy 2023-2027: <https://agricoltura.regione.emilia-romagna.it/pac-2023-2027/homepage>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

A region of work, businesses and opportunities

Creating and strengthening new businesses and new professional activities, particularly young and female ones, with a focus on innovative start-ups, defining a regional hub with the role of research, support and codification of innovative entrepreneurship projects, also making use of the regional observatory

Digital transformation

Connectivity: making Emilia-Romagna a hyper-connected Region that guarantees everyone, individuals, organisations and businesses - including those living or working in rural and “market failure” areas or in economically fragile conditions - the right to broadband network access (Challenge 6 Data Valley Bene Comune (Common Asset) - More networks and more network for a hyper-connected Emilia-Romagna)

Promoting the active participation of cities and territories in particular: achieving the goals of sustainable development and ecological transition needs deep roots in the land where economic innovation springs forth and social cohesion is realised, where the environment becomes tangible and culture becomes everyday practice

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Agriculture Food Policies and Fisheries
Development of the agricultural sector and the food system

3. ENVIRONMENTAL SUSTAINABILITY OF PRODUCTION SYSTEMS, FOOD EDUCATION AND COMBATING WASTE

The economic sustainability of agriculture is closely linked to its environmental sustainability. More than other sectors, farming depends in fact on the conservation and quality of natural resources such as water and soil, on climatic stability and on ecosystem services that can only be guaranteed by a healthy environment in which soil fertility and biodiversity are preserved. Furthermore, agriculture, together with forestry, is the only sector that can make an active contribution to combating climate change through soil carbon sequestration.

Particular attention must be paid to the sustainability of livestock activities both in terms of proper management of effluents and animal welfare and use of antibiotics.

In these areas, it is intended to give continuity and strengthen the policies and lines of intervention undertaken in previous programming with a series of activities that aim at:

- Modulating to a greater extent chemical inputs (organic and integrated farming) in order to mitigate the impacts from fertilisers and pesticides, with particular reference to the adoption of the organic production method and the reduction in the use of glyphosate by following up on the work carried out as part of the “Zero Glyphosate National Plan” launched in 2015, with a unified and consistent approach throughout the country
- Promoting good management practices/investments to reduce emissions in agricultural production processes, particularly livestock farming, safeguarding forestry, increasing the stock of organic carbon and preserving the fertility of agricultural soils also by supporting break and catch crops
- Promoting the improvement of forests and enhancing the ecological functions of agri-ecosystems through the sustainable management and restoration of agricultural areas, in particular meadows and pastures in hills and mountains
- Increasing the populations of indigenous animal breeds and plant varieties of agricultural interest at risk of genetic erosion in their places of origin
- Promoting the adoption of systems to prevent and control impacts on biodiversity caused by alien species, supernumerary wildlife and unsustainable agricultural activities
- Promoting farm and land management techniques and support to farmers for water recycling, environmental enhancement of riparian vegetation and the creation of phyto-purification basins and buffer strips, also to control pollution associated with sediment transport.

Our Region must be fully prepared for the 2027 deadline when the European Union will abandon cages once and for all. In Emilia-Romagna there are already companies that are virtuous examples of how it is possible to reconcile production logic with the essential condition of respect for animal welfare, in all areas of livestock farming.

For the quality and sustainability of agri-food production to be recognised and valued on the market, consumers need to be provided with correct information to make them aware of their food choices. Significant attention will therefore be paid to the development of initiatives aimed at the entire regional population, with particular regard to those of school age, aimed at food education, combating waste and promoting the consumption of quality food produced using methods that respect the environment and health.

In order to fight against waste, the S.I.R. platform (*Sistema Informativo dei Ritiri* or withdrawal information system), an online IT tool created for the management of market withdrawals (EU Reg. 1308/2013 art.33) will continue to be exploited and extended. Thanks to this platform, from 2018 to date, more than 148 thousand tonnes of fruit and vegetables have been destined to Emilia-Romagna charities, of which more than 120 thousand tonnes from regional producers.

We would like to stress that the Emilia-Romagna Region has been identified as a privileged partner of a European project, financed by Horizon 2020 programme, especially thanks to this experience, which is considered to be at the forefront on the European scene. One of the aims of the project is to transfer this successful model to other European regions in order to help reduce food waste, which is one of the priorities of the European Union at a time when food systems must face major sustainability challenges

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Ecological transition, combating climate change, environment, territorial risk management and coastal defence, civil protection ▪ Health policies ▪ Budget, human resources, heritage, institutional reorganisation, relations with the EU ▪ Welfare, youth policies, mountain and inland areas
Implementation tools	<ul style="list-style-type: none"> ▪ CAP Strategic Plan (CSP) 2023-2027 ▪ Rural Development Document (CoPSR) 2023-2027 ▪ LR 29/2002 ▪ European H2020 Lowinfood Project 2020-2025
Other bodies contributing to the action	FAO, European Union (EU), Ministry of agriculture, of food sovereignty and forestry (MASAF), Ministry of the environment and energy security, Regional Agency for agricultural disbursements (AGREA), Universities and Research Bodies, Local Authorities, Schools, Associations, Voluntary Organisations
Recipients	Farms, Local Authorities, Citizens

Expected results	2024	Throughout the term of office
1. Enhancement and transfer to European level of the regional platform for the management of market surpluses of fruit and vegetables through the H2020 Lowinfood Project	platform presentation events ≥ 1	over the duration of the entire project disseminating the platform ≥ 1 Producer organisations, institutions, charities, at European level
2. Livestock farming of indigenous animal breeds at risk of extinction/genetic erosion (resources destined for the call of proposal in €) ^(*)	1,568,000	
3. Non-productive agricultural investments for environment, climate and animal welfare (fauna damage, water quality) (resources destined for the call of proposal in €) ^(*)	3,000,000	
4. Forest and pastoral roads (resources destined for the call of proposal in €) ^(*)	3,000,000	
5. Non-productive forestry investments (resources destined for the call of proposal in €)	5,000,000	
6. Investments for forest damage prevention and restoration (resources	5,500,000	

destined for the call of proposal in €)		
7. Support for the management of non-productive investments (resources destined for the call of proposal in €)	1,280,000	
8. Ecological strips (resources destined for the call of proposal in €)	900,000	
9. Commitments for beekeeping (resources destined for the call of proposal in €) ^(*)	1,000,000	
10. Specific paddy field commitments (resources destined for the call of proposal in €) ^(*)	1,000,000	
11. Protection of tree crops of environmental and landscape value – Fruit chestnut groves (resources destined for the call of proposal in €) ^(*)	1,080,000	
12. Support for the maintenance of forestation/afforestation and agro-forestry systems (resources destined for the call of proposal in €) ^(*)	2,800,000	
13. Commitments for animal welfare (resources destined for the call of proposal in €) ^(*)	5,000,000	
<i>(*) There are two distinct CAP programming periods in the legislative term, neither of which ends in the legislative period itself (2014-2022 and 2023-2027)</i>		

Impact on Local Authorities

Local Authorities are involved in food education and anti-waste campaigns and in the dissemination of organic products in school meals

Impacts in terms of equal opportunities and non-discrimination

All planned interventions will be implemented in compliance with the principles of equal opportunities and non-discrimination

Pertaining databases and/or links

H2020 Lowinfood Project <https://cordis.europa.eu/project/id/101000439/it>
Common Agricultural Policy 2023-2027: <https://agricoltura.regione.emilia-romagna.it/pac-2023-2027/homepage>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

Promoting the environmental sustainability of our food systems, starting with agricultural and livestock production, recognising the role they play in safeguarding the land and creating jobs; supporting companies in the investments needed to continue to improve animal welfare and biosecurity on farms to optimise nutrient use, water consumption, to reduce chemical inputs, to minimise dispersion and emissions, encouraging varietal research and increasing biodiversity on farmland, in line with the European “From Farm to Fork” strategy
Encouraging the short supply chain, organic farming and integrated plant production with the aim of covering more than 45% of the UAA with low-input practices by 2030, of which more than 25% will be organic

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Agriculture Food Policies and Fisheries
Development of the agricultural sector and the food system

4. RESILIENCE TO CLIMATE CHANGE AND WATER RESOURCE MANAGEMENT FOR IRRIGATION

Climate change is having an increasing impact on agricultural production in a direct way, with the increase in the intensity and frequency of adverse weather conditions such as heat waves or the repeated late frosts of the last three years, and in an indirect way, with the spread of plant diseases and pests, such as the Asian bug, also favoured by the globalisation of trade.

Another crucial resource for agriculture that has been affected by climate change is water. The increase in temperatures and the repetition of prolonged drought periods result, on the one hand, in greater crop requirements and, on the other, in less availability at critical times for vegetative development. Therefore, it is essential to support the strengthening and upgrading of irrigation infrastructures in order to increase the storage capacity and the efficiency of distribution networks, in particular through the reduction of losses in adduction and distribution infrastructure, supporting in this sense both the Land Reclamation Consortia and the farms, starting from the districts with the greatest water deficit. The agricultural sector is undoubtedly penalised by the drought emergency, so it becomes a priority objective to promote the recovery and reuse of rainwater resources for non-value uses as opposed to further water derivations by developing the issue of reuse of purified wastewater and adopting alternative solutions for the withdrawal of purified water, in order to preserve the quantity of natural sources for drinking and emergency use, such as underground storage reservoirs that accumulate water following intense meteorological events. To this end, the Emilia-Romagna Region is planning possible alternative solutions for drawing sewage water.

It is then necessary to optimise the final use of water at farm level through the diffusion of appropriate management tools and precision irrigation systems as well as to promote measures to adapt agricultural activities to climate change.

These measures are also supported through the actions of Life ADA project -Adaptation in Agriculture- aimed at transferring knowledge on climate scenarios, risk management and adaptive measures to cope with current and future climate risks. As part of the ADA project, a decision-support tool (the ADA web tool) was developed and is now operational, aimed at assisting farmers in defining efficient adaptation plans at both farm and supply chain level with a focus on the most significant risks to agriculture. The project proves to be a policy-making tool to help steer effective policies and projects that are supportive of agri-food chains.

The interventions intended to be activated act in these fields to:

- Ensure support to enterprises in coping with risks arising from adverse events, both biotic and climatic ones, in terms of prevention and restoration of production potential
- Increase the deployment of high-efficiency farm irrigation systems and water storage capacity and improve the distribution network

Other Councillorships involved

- Ecological transition, combating climate change, environment, territorial risk management and coastal defence, civil protection
 - Territorial planning, construction, housing policies, parks and forestation, equal opportunities, International Development Cooperation
 - Welfare, youth policies, mountain and inland areas
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Implementation tools	<ul style="list-style-type: none"> ▪ National Rural Development Programme (PSN) for 2014 - 2020 ▪ FSC funds and MEF strategic infrastructure ▪ Extraordinary Reservoir Plan (Art. 1 paragraph 523 of LS 2018) ▪ National water sector intervention plan (Art. 1 paragraphs 516-525 of LS 2018) ▪ L 178/2020 ▪ CAP Strategic Plan (CSP) 2023-2027 ▪ Rural Development Document (CoPSR) 2023-2027 ▪ PNRR Mission 2 Component 4 (M2C4) - Investment 4.1 Investment in primary water infrastructure for safe water supply ▪ PNRR Mission 2 Component 4 (M2C4) - Investment 4.3 - Investments in the resilience of the irrigated agri-system for improved water management ▪ European LIFE ADA (Adaptation in Agriculture) project 2020-2024 ▪ Programme for the Investigation of Harmful Plant Organisms
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Other bodies contributing to the action	European Union, Ministry of agriculture, of food sovereignty and forestry (MASAF), Ministry of the environment and energy security, Po River District Basin Authority, Regional Agency for territorial risk management and Civil Protection, Land Reclamation Consortia, ARPAE, Research Bodies and Institutes, CREA, Anca lega, CIA
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Recipients	Individual and associated agricultural enterprises, Land Reclamation Consortia, Irrigation Consortia
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Expected results	2024	Throughout the term of office
1. Completion of the interventions of the investment plan for the modernisation and strengthening of irrigation infrastructures (% of projects completed)	91%	100%
2. PNRR Mission 2 Component 4 (M2C4) - Investment 4.1 Investment in primary water infrastructure for safe water supply	€ 222,808,000	project start-up and progress in line with PNRR milestones
3. PNRR Mission 2 Component 4 (M2C4) - Investment 4.3 - Investments in the resilience of the irrigated agri-system for improved water management	€ 149,332,000	project start-up and progress in line with PNRR milestones
4. Sharing of risk adaptation and mitigation guidelines for the 3 production chains of the dairy, fruit and vegetable and wine sectors - LIFE ADA project	yes	

5. Dissemination of the ADA web tool to farmers and POs in the area	yes	
6. Implementation of the Regional Programme for the Investigation of Harmful Plant Organisms	yes	yes
7. Investments for the prevention and restoration of damaged agricultural production potential (resources destined for the call of proposal in €) ^(*)	5,000,000	
8. Irrigation infrastructure (resources destined for the call of proposal in €)	19,200,000	

() There are two distinct CAP programming periods in the legislative term, neither of which ends in the legislative period itself (2014-2022 and 2023-2027)*

Impacts in terms of equal opportunities and non-discrimination

All planned interventions will be implemented in compliance with the principles of equal opportunities and non-discrimination

Pertaining databases and/or links

<https://ambiente.regione.emilia-romagna.it/it/cambiamenti-climatici/temi/la-regione-per-il-clima/strategia-regionale-per-i-cambiamenti-climatici/la-regione-per-il-clima-la-strategia-di-mitigazione-e-adattamento-per-i-cambiamenti-climatici>

<https://agricoltura.regione.emilia-romagna.it/pac-2023-2027/homepage>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

Increasing the protection and enhancement of water resources, improving the state of ecosystems, encouraging their sustainable use also by reducing consumption and waste in both the residential, industrial and agricultural sectors (Water Footprint), improving their quality and availability, with a view to halving network losses, increasing, innovating and improving storage capacity, reusing wastewater and rainwater, taking the opportunity to apply for projects within the PNRR

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Agriculture Food Policies and Fisheries
Development of the agricultural sector and the food system

5. RESTORATION AND REVITALISATION OF THE AREAS AFFECTED BY FLOODS AND LANDSLIDES IN MAY 2023

The natural calamities of May 2023 had disastrous consequences for the population, the production activities and the territory of a significant part of Emilia-Romagna. Following an initial emergency phase in which urgent measures were taken to manage the safety of people, we immediately acted to deal with the extremely serious situation involving farmers, livestock, crops, the agro-industrial and hospitality sectors.

Alongside the various actions promptly implemented during 2023, one of the main objectives for 2024 will be the restoration of production potential. For such activity, substantial efforts will also be required in the following years. All available instruments will be used for the actions to be implemented in the affected territories to be effective, in order to promote their rapid recovery.

As far as agriculture and the entire food chain are concerned, rough estimates of the damage have been made to date. They will be supplemented by assessments of the loss of future productivity due to plant and animal die-off, the decrease in land yield due to the silt layer, and the loss of agricultural land caused by landslide events. Damage to machinery, equipment, facilities and the agro-industry as a whole is being assessed. Damage, often irreversible, to local and farm road infrastructures, broken irrigation systems, as well as hydrogeological and riverbank damage are being assessed. With regard to areas with landslides, the Agricultural Assistance Centres (CAA) and Land Reclamation Consortia were activated for a massive assessment. Cooperation is also underway with the CAAs for damage assessment of agricultural enterprises in order to finalise applications for national and European funds. The possibility of autonomously reporting damage to agricultural production and/or farm structures and inter-farm infrastructure via an online form has been activated.

The DEFR Update Note will include activities and expected results that cannot be planned as of today

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Ecological transition, combating climate change, environment, territorial risk management and coastal defence, civil protection ▪ Territorial planning, construction, housing policies, parks and forestation, equal opportunities, International Development Cooperation ▪ Welfare, youth policies, mountain and inland areas
Implementation tools	<ul style="list-style-type: none"> ▪ CAP Strategic Plan (CSP) 2023-2027 ▪ Rural Development Document (CoPSR) 2023-2027
Other bodies contributing to the action	European Union, Ministry of agriculture, of food sovereignty and forestry (MASAF), Regional Agency for territorial risk management and Civil Protection, Land Reclamation Consortia
Recipients	Agricultural companies, Associations of Producer Organisations, Producer Organisations, Consortia for the Protection of Designations of Origin, Agri-food companies
Expected results	2024
1. Amendment to CoPSR 2023-27. Activation of intervention SRD06 "Investments for the prevention and restoration of agricultural production potential". Activation of the interregional solidarity procedure in	6,000,000

order to devolve a part of the rural development resources to the regions affected by the flooding, to be allocated for the strengthening of the SRD06 intervention and for the relaunch of activities in the affected area (resources destined for the call of proposal in €) ^(*)	
2. Acts of compliance with standards and deadlines	yes

Impact on Local Authorities Provincial police, park authorities and Municipalities are involved in the management and implementation of wildlife control plans

Impacts in terms of equal opportunities and non-discrimination

All planned interventions will be implemented in compliance with the principles of equal opportunities and non-discrimination

Pertaining databases and/or links

<https://www.lifeada.eu/it/>

<https://www.anbiemiliaromagna.it/>

<https://ambiente.regione.emilia-romagna.it/it/cambiamenti-climatici/temi/la-regione-per-il-clima/strategia-regionale-per-i-cambiamenti-climatici/la-regione-per-il-clima-la-strategia-di-mitigazione-e-adattamento-per-i-cambiamenti-climatici>

<https://dania.crea.gov.it/>

<https://agricoltura.regione.emilia-romagna.it/pac-2023-2027/homepage>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

Increasing the protection and enhancement of water resources, improving the state of ecosystems, encouraging their sustainable use also by reducing consumption and waste in both the residential, industrial and agricultural sectors (Water Footprint), improving their quality and availability, with a view to halving network losses, increasing, innovating and improving storage capacity, reusing wastewater and rainwater, taking the opportunity to apply for projects within the PNRR

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Agriculture Food Policies and Fisheries
Development of the agricultural sector and the food system

6. WILDLIFE PROTECTION AND REBALANCING

Among the activities carried out by the Emilia-Romagna Region in the wildlife-hunting field, particular attention is paid to trying to restore the necessary balance between wildlife and farming and forestry, through careful management of hunting and an efficient damage prevention policy.

The regional Wildlife and Hunting Plan (PFV), approved at the end of 2018 with a five-year duration, has set itself the objective of protecting wildlife while ensuring its compatibility with human activities, in particular agricultural production and road traffic, by establishing maximum thresholds of damage and territorial density for the most problematic species such as wild boar.

The objectives to be pursued in the period of reference are represented by the implementation of PFV guidelines with the involvement and full collaboration of all the subjects in charge of hunting management and wildlife control activities. By the end of the mandate, an update of the Wildlife and Hunting Plan will be carried out on the basis of the monitoring data collected on the territory, of the results achieved with respect to the general objective of restoring an adequate balance between wildlife and human activities.

The spread of African Swine Fever in the wild boar population in Italy, with particular reference to the bordering regions of Piedmont and Liguria, led the Region to prepare a "Regional Plan of Urgent Measures for the Management, Control and Eradication of African Swine Fever (ASF)" in order to reduce the risk of introduction and spread of the disease in the region, due to the very serious repercussions that this would have on the productivity and profitability of the pig farming sector

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Ecological transition, combating climate change, environment, territorial risk management and coastal defence, civil protection ▪ Health policies
Implementation tools	<ul style="list-style-type: none"> ▪ LR 8/1994 "Provisions for the protection of wild fauna and for hunting" ▪ Regional hunting plan ▪ Regional Urgent Action Plan for the management, control and eradication of African Swine Fever (ASF) in farmed pigs and the wild boar species (<i>Sus scrofa</i>) ▪ Regional budget resources
Other bodies contributing to the action	European Union (EU), Ministry of agriculture, of food sovereignty and forestry (MASAF), Ministry of the environment and energy security, Ministry of Health, Higher Institute for Environmental Protection and Research (ISPRA), Local Authorities, Park Authorities, Territorial Hunting Areas, Provincial Police Corps
Recipients	Farms and Livestock holdings, Hunters, Local Authorities

Expected results	2024	Throughout the term of office
1. Renewal of hunting institutes (target, completion as a %)	≥ 70%	≥ 80%
2. Support for the compensation of farms for damage caused by wildlife	€ 1,000,000	€ 5,000,000

3. Support for investments in prevention measures for wildlife damage	€ 250,000	€ 1,250,000
4. Implementation of control plans for fossorial or burrowing and wild boar species	€ 500,000	

Impact on Local Authorities Provincial police, park authorities and Municipalities are involved in the management and implementation of wildlife control plans

Pertaining databases and/or links

Agriculture and fisheries - Wildlife management and hunting:

<http://agricoltura.regione.emilia-romagna.it/caccia>

Regional Wildlife and Hunting Plan for 2018-2023

<https://agricoltura.regione.emilia-romagna.it/caccia/temi/pianificazione>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

Protecting, enhancing and promoting mountain and inland areas, starting from the excellences constituted by natural resources and parks, protected areas and UNESCO Mabs, as irreplaceable reservoirs of biodiversity and basins of opportunity for sustainable development of territories and local populations

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Agriculture Food Policies and Fisheries
Hunting and Fishing

7. DEVELOPMENT AND SUSTAINABILITY OF THE FISHING ECONOMY

With roughly 1,600 fishermen working at sea and important satellite activities – landing facilities, fish processing and distribution/transformation companies – the Emilia-Romagna Region ranks among Italy’s top five in terms of fish production value.

The role of the farming of shellfish, mussels and clams, is particularly important, and has expanded considerably in some specific areas such as Sacca di Goro and the coastal area of Cesenatico.

At present, relating to the gradual reduction in fish stocks due to over-fishing not compensated by suitable actions to rebuild them, the industry is in a situation of overall difficulty, which is leading to a reduction in the number of vessels in operation and thus to the decrease in the number of workers, with negative repercussions for the socio-economic balance of the areas concerned, especially the coastal strip north of the mouth of River Reno. Further to the health emergency phase, the European Maritime and Fisheries Fund ([EMFF](#)) has been expanded with a new measure to compensate for the temporary suspension of fishing and aquaculture and the consequent reduction in production and sales.

The subsequent emergency due to the Russian-Ukrainian conflict necessitated a further adjustment of regulatory measures to compensate for the increased costs incurred by companies in this industry, especially in the energy sector.

The two-year period 2023 and 2024 is characterised by the closure of the [EMFF](#) programming and the start of the new fund for the fish economy called [EMFAF](#) (European Maritime, Fisheries and Aquaculture Fund). The regional government will rely on this new fund not only to implement measures to provide relief to fishermen and aquaculture farmers, but also to ensure the management of living aquatic resources. The main objective of regional action will be to maintain economically and environmentally sustainable conditions for fish production and processing activities. Moreover, projects will also be introduced to strengthen the production chain, to acquire new market shares both nationally and abroad, to promote the whole chain, including the transformation of both wild-caught and farmed fish. This may be facilitated by the award of origin protection to some key regional fish products.

At the end of 2022, in fact, the National Operational Programme of the European Maritime, Fisheries and Aquaculture Fund (EMFAF) 2021-2027 was approved ([EMFAF 2021-2027](#) EU Regulation 1139 of 7 July 2021). [EMFAF](#) started in 2023 with the necessary activities to distribute the fund among the regions (Multiregional Agreement) and the division of competences between the national and regional levels.

At the regional level, in line with EU provisions, the first calls for applications to be issued relate to the selection of CLLD strategies aimed at supporting local communities whose economy and social context are centred on fishing and/or aquaculture. Following the approval of the national implementation documentation, it will be possible to start the other measures under the [EMFAF](#); at the same time, activities related to the reporting and closure of the [EMFF](#) will also take place.

In conclusion, the 2023-2024 two-year period is characterised by the completion phase of the old fund and the start of the new one

Other Councillorships involved	<ul style="list-style-type: none">▪ Ecological transition, combating climate change, environment, territorial risk management and coastal defence, civil protection▪ Mobility and transport, infrastructures, tourism, trade▪ Economic development and green economy, employment, training and international relations
Implementation tools	<ul style="list-style-type: none">▪ EMFF Operational Programme 2014-2020 (closing measures 30/06/2024)

- EMFAF Operational Programme 2021-2027

Other bodies contributing to the action	European Union (EU), Ministry of agriculture, of food sovereignty and forestry (MASAF), Ministry of infrastructure and transport, Ministry of the environment and energy security, North Adriatic Fisheries District, Fishermen's Cooperatives and Associations, Producers' Organisations, Local Authorities, Local Action Groups (LAGs) for fishing
Recipients	Aquaculture and fisheries enterprises and cooperatives, Local Authorities

Expected results	2024	Throughout the term of office
1. EMFF closure and final certification	yes	yes
2. EMFAF launch	yes	yes

Impact on Local Authorities	EMFAF has a direct and indirect impact on Local Authorities, it supports Municipalities in carrying out interventions to improve the infrastructure of fishing ports and auction halls. The Local Action Group for Fisheries and Aquaculture implements interventions consistent with the emerging needs and development opportunities of the territorial communities, Local Authorities directly participate in programming
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Impacts in terms of equal opportunities and non-discrimination
All measures facilitate the participation of women and young people in projects by rewarding projects proposed and implemented with their participation

Pertaining databases and/or links
Agriculture and fishing - European Funds for Fisheries and Aquaculture: <https://agricoltura.regione.emilia-romagna.it/feamp/temi/feamp/feamp-fondo-europeo-per-gli-affari-marittimi-e-la-pesca>
Agriculture and Fishing - Fishing and aquaculture: <http://agricoltura.regione.emilia-romagna.it/pesca>
Agriculture and Fishing - Fishing and Aquaculture - Regional Fishing Industry Observatory <https://agricoltura.regione.emilia-romagna.it/pesca/temi/osservatorio-economia-ittica-regionale>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate
Emilia-Romagna, a region of work, businesses and opportunities
Supporting the income, competitiveness and productive efficiency of agricultural, food, fishing and aquaculture enterprises by improving their market position through investment in research, innovation and digitalisation; encouraging greater aggregation of supply and vertical and horizontal supply chain integration to ensure a fairer distribution of value and fairer prices; supporting commercial penetration of foreign markets; favouring the development of organic and precision farming, as well as the reuse of waste in a circular logic; facilitating access to credit and risk management tools; supporting multifunctionality; protecting regional production and products with a designation of origin through promotion measures, in close collaboration with the Protection Consortia and producer representatives
Emilia-Romagna, a region of ecological transition
Promoting the environmental sustainability of our food systems, starting with agricultural and livestock production, recognising the role they play in safeguarding the land and creating jobs; supporting companies in the investments needed to continue to improve animal welfare and biosecurity on farms to optimise nutrient use, water

consumption, to reduce chemical inputs, to minimise dispersion and emissions, encouraging varietal research and increasing biodiversity on farmland, in line with the European “From Farm to Fork” strategy

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Agriculture Food Policies and Fisheries
Hunting and Fishing

8. KNOWLEDGE, INNOVATION AND SIMPLIFICATION

Knowledge dissemination, training and innovation are cross-cutting factors being essential to increase the competitiveness and efficiency of agricultural enterprises, to improve the sustainability of production processes, to increase resilience and adaptation to climate change. Emilia-Romagna is the Region that has invested the most with its Rural Development Programme in this area and intends to continue this commitment through interventions in support of the AKIS (Agricultural Knowledge and Innovation System) to:

- Promote the transfer of innovations and the improvement of professional skills
- Promote the active participation of agricultural and forestry entrepreneurs in the various phases of the agricultural knowledge and innovation system, also with a view to enhancing existing skills and supporting forms of collaboration between companies, research and training bodies, institutions, consultants, production and inter-professional organisations
- Support advisory activities in order to improve the performance of agricultural enterprises in terms of both competitiveness and sustainability.

Another cross-cutting factor, capable of triggering virtuous processes that improve the competitiveness and efficiency of the system, is the simplification and digitalisation of administrative procedures. Long-standing processes will be further strengthened, in constant collaboration with farmers' associations and CAAs (Agricultural Assistance Centres), capitalising on the simplifications already adopted, optimising the online procedures already in place and implementing further ones. Dematerialisation and digitalisation activities, which include a focus on increasing the interoperability of existing databases, must be accompanied on the one hand by an appropriate revision of sector laws and regulations, and on the other by an analysis of calls for proposals and a re-engineering of procedures, aimed at reducing the burdens on businesses and citizens and the time needed to grant subsidies and issue the required authorisations.

These processes of digitalisation and simplification will also affect the areas of hunting, fisheries and truffle farming

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Schools, universities, research, digital agenda ▪ Economic development and green economy, employment, training and international relations
Implementation tools	<ul style="list-style-type: none"> ▪ CAP Strategic Plan (CSP) 2023-2027 ▪ Rural Development Document (CoPSR) 2023-2027 ▪ Own resources and resources from the regional budget (Research Law) ▪ State means and resources
Other bodies contributing to the action	European Union (EU), Ministry of agriculture, of food sovereignty and forestry (MASAF), Ministry of the environment and energy security, Department for digital transformation (MITD), Ministry of University and Research (MUR); Ministry of Education and merit (MIUR), European Innovation Partnership (EIP) Operational Groups, Universities and Research Organisations; Accredited Training Authorities, Agricultural Associations and Producers' Organisations, Agricultural Assistance Centres (CAA), Business consultants, Agency for Agricultural Grants (AGEA) and Regional Agency for Agricultural Grants (AGREA)
Recipients	Agricultural companies, research institutes, training organisations, Technical Assistance Centres, producer and inter-professional organisations, business consultants, citizens

Expected results	2024
1. Improving the transfer of innovation to agricultural enterprises. Information and demonstration actions (resources destined for the call of proposal in €)	1,200,000
2. Support for EIP AGRI Operational Groups (resources destined for the call of proposal in €) ^(*)	12,000,000
3. LR 17/2022 Art. 1, research projects (resources destined for the call of proposal in €)	750,000
4. Support for pilot actions and innovation testing (resources destined for the call of proposal in €)	8,000,000
5. Provision of consultancy services (resources destined for the call of proposal in €)	1,375,000
6. Training of consultants, agricultural entrepreneurs, employees of enterprises operating in the agriculture, animal husbandry and food industry sectors, and other private and public players instrumental to the development of rural areas (resources destined for the call of proposal in €)	2,910,000
7. Strengthening the digitalisation and dematerialisation processes already initiated, implementing online procedures, re-engineering processes to reduce user burdens (no. of computerised and simplified administrative procedures)	≥ 3
<i>(*) There are two distinct CAP programming periods in the legislative term, neither of which ends in the legislative period itself (2014-2022 and 2023-2027)</i>	

Impacts in terms of equal opportunities and non-discrimination

All planned interventions will be implemented in compliance with the principles of equal opportunities and non-discrimination. The digitalisation of administrative processes and the resulting simplification of procedures are undoubtedly a multiplier of innovation, aimed at increasing pathways to inclusion and participation. A strategy that promotes gender equality not only as an element of justice, but also of sustainable development

Pertaining databases and/or links

Common Agricultural Policy 2023-2027: <https://agricoltura.regione.emilia-romagna.it/pac-2023-2027/homepage>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of knowledge and learning

Establishing new synergies between regional programming and interprofessional funds to strengthen and promote the training of entrepreneurs, managers, employees and professionals, supporting at every level the spreading of processes of innovation, digital transformation, internationalisation and sustainable development

Emilia-Romagna, a region of work, businesses and opportunities

Supporting both innovation and network projects, particularly of supply chains, professional and small businesses, including by seizing opportunities related to the European Union's Interregional Innovation Investments

A Pact for Simplification

Simplifying the procedures and requirements for accessing services in order to reduce their time and costs, both public and private, by implementing procedural relief measures of both a legislative and administrative nature that enhance the certainty of rules, quality improvement and the balance between the administratively best performing solution and the necessary protection of the environment, labour and rights

Participation

Promoting information and communication actions that can facilitate the responsibility of the whole regional society with respect to the sustainability objectives of regional planning, consistently orienting individual and collective behaviours, raising awareness and co-responsibility of citizens

Emilia-Romagna, a region of ecological transition

Reducing the production of waste, starting with urban waste, and of waste going to landfills or to waste-to-energy plants, with the aim of reducing non-recycled waste to at least 110 kg per capita by 2030, increasing separate waste collection in quantitative and qualitative terms (door-to-door as a priority) with the target of 80% by 2025, consolidating Pay-As-You-Throw schemes in all municipalities, introducing new and different reward mechanisms and ensuring regional self-sufficiency in the management of all waste

Developing demand for increasingly innovative and sustainable products, services, and public works through the tool of Green Procurement and pre-commercial procurement (forms of partnership between industry and PA)

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Agriculture Food Policies and Fisheries

Development of the agricultural sector and the food system



“Schools, University, Research and Digital Agenda are fundamental elements of the strategy that the Emilia-Romagna Region intends to continue strengthening until the end of the legislative term. Regional policies always focus on the clear objective of allowing everyone the same starting conditions to continue towards the highest levels of education and post-graduate education. This is due to the fact that education is the strongest lever to ensure mobility and social cohesion, not to passively accept change, but to drive it. We have invested, and will continue to invest, in an integrated regional school and system capable of inclusion, rewarding merit, responding to differences and leading all students to educational success.”

In recent years, despite first the pandemic and then the war in Ukraine, which saw energy costs rise and inflation increase, we still managed to maintain the ongoing projects and introduce new ones to support both the school and university community. This is for the benefit of students and also promotes the international attractiveness of our regional research and innovation ecosystem.

Now that we will have to deal with post-flood reconstruction, the task will be to support Local Authorities in returning to normality by identifying actions to restore damaged school buildings and helping university students affected by the flood. All of this is without forgetting Lepida S.c.p.A.'s efforts to restore ultra-wideband connections in the affected areas.

In general, the regional action will have to address, as far as the school system is concerned, the support of mountain territories and inland areas at risk of depopulation with specific projects such as the support of multi-age classes in small mountain schools. In addition to this, it will be important to continue the regional project Ragazze Digitali ER (Digital Girls ER), which combines school guidance and the gender gap in STEM subjects by continuing to support the Women in Tech initiatives that are part of Challenge 8 of the Digital Agenda of Emilia-Romagna.

As far as the university system is concerned, it is important to continue, despite the underfunding at state level, the provision of scholarships to all those entitled to them, while also trying to promote greater public-private interinstitutional cooperation so as to increase the housing offer for students eligible for the Right to University Study benefits. In the next two years, we will continue to support the creation of the United Nations University based in Bologna, while at the same time pursuing the implementation of LR 2/2023 for the “Attraction, Permanence and Enhancement of Highly Specialised Talents in Emilia-Romagna”.

Finally, as we have been doing since its approval in February 2021, we are acting along the path we have outlined with Data Valley Bene Comune (Common Asset), the Digital Agenda of Emilia-Romagna 2020-2025, focusing on digital sustainability, understood as the ability to use digital technology to make interventions and actions in the environmental, social and economic spheres sustainable. This is also in connection with the objectives of the Emilia-Romagna 2030 Agenda approved in November 2021.

*Councillor for schools, universities,
research, digital agenda*

Paola Salomoni



1. EDUCATION, RIGHT TO STUDY AND SCHOOL BUILDINGS

The right to education is a fundamental pillar for the social and economic development of a community. Quality education is essential to enable young people to acquire the necessary skills to face future challenges and fulfil their potential. However, the right to education cannot be guaranteed unless the socio-economic and territorial barriers that limit access to studies are removed. In the framework of the Regional Economic and Financial Document, we will examine policies and measures to promote equal opportunities in schooling. Adequate investment in education, the implementation of financial support programmes for low-income families and the promotion of scholarship programmes are just some of the strategies that can help reduce educational inequalities. In addition, we will address the importance of ensuring an inclusive and safe school environment through the effective planning and distribution to municipalities and provinces of state funding on school building as well as the support of specific projects in mountain communities and communities at risk of abandonment. It will be essential to accompany and support the institutional stakeholders in managing the flooding emergency that hit the territory through the Regional Conference for the Education System, pursuant to LR 12/2003, together with the Regional School Office for Emilia-Romagna

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Culture and landscape ▪ Health policies ▪ Economic development and green economy, employment, training and international relations ▪ Welfare, youth policies, mountain and inland areas
Implementation tools	<ul style="list-style-type: none"> ▪ Regional intervention plans ▪ ER.GO for the management of services under the regional law ▪ Public procedures for the financing of public services in concession
Other bodies contributing to the action	Implementation requires a strong involvement of Local Authorities and training providers, Universities, in particular school autonomies, and the Regional School Office for Emilia-Romagna, Businesses and their associations

Recipients Schools, Students and their Families

Expected results	2024	Throughout the term of office
1. Enhancement of school autonomy to promote new synergies with the territory: supporting territorial networks capable of exploiting the best opportunities offered by the territory and national and European funding, enhancing school autonomy by activating new projects to enrich the educational offer and make schools a reference point for the community, a driver for equality and equal opportunities	new projects for the s.y. 2023/2024	
2. Promotion and qualification of technical and professional training chains that are increasingly consistent and responsive to the vocations and production specialisations of the territory; functional to innovation, digitalisation and sustainability to allow young people to create linear paths for the	promotion of system actions by 31/12	

acquisition of increasingly specialised skills, involving the economic-productive fabric in the co-design of training needs, also in relation to the regional ecosystem of innovation		
3. Safer, more modern and efficient buildings: interventions for the increased safety and efficiency in buildings to improve the quality of educational spaces	interventions by 31/12	interventions by 31/12
4. Guaranteeing each year the provision of benefits and services to all those entitled to them in order to combat early school leaving, thus making the right to study effective (percentage eligible)	100%	100%
5. Consolidating the network of guidance services to help young people and families learn about the characteristics of the regional economic-productive system and the education and training opportunities in the area in order to consciously choose educational and professional paths		■
6. Implementing at territorial level the new national criteria on the sizing of educational institutions, enhancing the value of mountain schools and small towns		■
7. School and leFP together to combat early school leaving. Promoting integration and collaboration between educational institutions and the regional leFP (vocational education and training) system, also involving labour market players, in order to combat and reduce early school leaving		■
8. Accompanying and supporting institutional stakeholders in managing the emergency - Regional Conference for the Education System (LR 12/2003) and Regional School Office for Emilia-Romagna	■	

Impact on Local Authorities The impact of this action by the Region is significant to help Local Authorities provide school grants and subsidies for the purchase of textbooks, simplifying access to benefits and reducing the time and burden on families

Impacts in terms of equal opportunities and non-discrimination

Supporting training, information and guidance to direct more young people, and in particular girls, towards quality technical and scientific education and to overcome cultural barriers that prevent girls from choosing their education or career path free of stereotypes. As a general rule, the rich training system, in terms of services and actions, includes widespread awareness of gender identity issues and combating stereotyping

Pertaining databases and/or links

School: <https://scuola.regione.emilia-romagna.it/>

Training and work: <https://formazioneilavoro.regione.emilia-romagna.it/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of knowledge and learning

Consolidating the network of guidance services and counteracting gender stereotypes in educational and vocational choices, promoting and enhancing all vocational and technical education paths, including through the dissemination in schools of structural and permanent actions to bring girls and boys closer to technical and scientific subjects

Promoting new synergies between the territory and a school that we want to be increasingly open, inclusive and innovative

Tackling educational poverty and school drop-out, promoting educational success

Financially supporting families to guarantee the right to schooling for all and enhancing services, with specific attention to students with disabilities

Safeguarding education institutions in peripheral and mountain areas

Ensuring safer, more sustainable and modern school buildings through a 10-year regional plan that also prioritises new European resources, related to the Renovation Wave initiative, towards energy efficiency upgrades for new zero-emission buildings

Initiatives to attract students and encourage them to stay after completing their education and to increase the attractiveness and return of talent, including by bringing prestigious international research and university institutions to the region and designing a new network of services, including international schools

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Education and right to study

Right to study

School buildings

Employment and vocational training policies

Vocational training

Employment support

2. RIGHT TO UNIVERSITY STUDY AND UNIVERSITY BUILDINGS

The right to university study is key for the promotion of equity and social opportunity. Higher education should not be limited by financial or socio-economic barriers but should rather be accessible to all those who wish to pursue their academic goals. In this framework, student halls of residence play a crucial role in providing support services, such as accommodation, tutoring, social and cultural assistance, which enable students to concentrate on their studies without financial or logistical worries. In this fact sheet, we analyse the policies and measures that will be adopted to ensure an adequate supply of university housing and other student services, first and foremost university scholarships. We will deal with the importance of fostering an inclusive and supportive university environment, where students are supported in their learning and personal growth. With respect to the flooding emergency, we will put in place actions that can support the affected students without, however, overlapping with the Government's DL No. 61 of 1 June 2023 containing "Urgent measures to cope with the emergency caused by the flooding events that occurred on or after 1 May 2023"

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Health policies ▪ Economic development and green economy, employment, training and international relations
Implementation tools	<ul style="list-style-type: none"> ▪ Regional plan of interventions and transfer of resources to the regional company ER.GO for the management of services under the regional law
Other bodies contributing to the action	Regional Agency for the right to higher education, ER.GO, Universities, Local Authorities and Students (through the Regional Council)

Recipients Universities and Students enrolled in the Universities of Emilia-Romagna

Expected results	2024	Throughout the term of office
1. Promoting greater inter-institutional collaboration to initiate new housing policies, such as identifying public-private partnerships for the construction of housing buildings	increased housing offer for students assisted by the Student Welfare and Support Service	
2. Continuing to guarantee university scholarships and adequate services to 100% of those who are eligible, in close collaboration with the universities and through the strengthening of the integrated system of benefits and residential policies (percentage of eligible students)	100%	ensuring the provision of scholarships and qualified services
3. Enhancing student services to enhance multiculturalism and the international dimension and foster positive integration between student population and local communities		enhancing the interculturality and the international dimension of the services offered
4. Making multi-purpose spaces available for the student community, in collaboration with ER.GO and		increasing the availability of multi-purpose spaces

Universities, which can facilitate relationships and individual and social growth, and encourage the training and projects of young people		for students
5. Actions to support the right to university study for students in the areas affected by the flooding	■	

Impact on Local Authorities

Helping the university system guarantee scholarships and more generally the right to study also through the identification of public-private partnerships for the construction of housing buildings that ensure quality spaces and services and fair economic conditions

Impacts in terms of equal opportunities and non-discrimination

Supporting training, information and guidance to direct more young people, and in particular girls, towards quality university education and to overcome cultural barriers that prevent girls from choosing their education or career path free of stereotypes. As a general rule, the rich training system, in terms of services and actions, includes widespread awareness of gender identity issues and combating stereotyping

Pertaining databases and/or links

School: <https://scuola.regione.emilia-romagna.it/>

Training and employment: <https://formazioneilavoro.regione.emilia-romagna.it/>

ER.GO: <http://www.er-go.it/>

Emilia-Romagna INNODATA: <https://emiliaromagnainnodata.Art-Er.it/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of knowledge and learning

Fostering the processes of internationalisation of the educational paths of students who, despite having merits do not have the necessary economic resources

Guaranteeing university scholarships and adequate services to 100% of those who, due to merit and social status, are entitled to them in close cooperation between institutions, universities and institutes of Post-graduate Education in Art, Music and Dance

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Education and right to study
University education

3. RESEARCH AND POST-GRADUATE EDUCATION

Research and post-graduate education play a key role in building knowledge-based societies and addressing global challenges. Investing in quality higher education and promoting scientific and technological research are key elements in stimulating economic growth, competitiveness and innovation in a region. The objectives include policies and measures to be put in place to attract talent, in implementation of LR 2/2023, and the promotion of partnerships between universities, businesses and research institutions, as well as the implementation of international mobility programmes. Among the actions already in the pipeline which will see the light in mid-2024 is the opening of the United Nations University in Bologna at Tecnopolo Manifattura. This is because it is crucial to ensure a regional ecosystem conducive to attracting researchers and advanced training from all over the world, through support for the creation of state-of-the-art research infrastructures, the promotion of quality PhD programmes and the access to competitive funding in order to foster the creation of an economy based on knowledge, innovation and sustainable development

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Culture and landscape ▪ Territorial planning, construction, housing policies, parks and forestation, equal opportunities, International development cooperation ▪ Economic development and green economy, employment, training and international relations ▪ Welfare, youth policies, mountain and inland areas
Implementation tools	<ul style="list-style-type: none"> ▪ Intervention plans and public procedures for funding access to opportunities
Other bodies contributing to the action	Art-ER, Institutional, economic and social partnership (Tripartite Regional Conference, Institutional Coordination Committee, Regional Training System Conference, Region and University Conference), Local Authorities and Training providers (schools, accredited training organisations, research centres, universities, corporate academies)
Recipients	Universities, Research Centres, Companies, Graduates, PhD Students and Researchers

Expected results	2024	Throughout the term of office
1. Elaborating and implementing a new strategy of integrated participation in national and international funding opportunities to attract new projects, infrastructures, resources and talents (KIC, Horizon Europe, Digital Innovation Hub, Marie Curie, etc.)		ensuring the implementation of measures to attract projects, infrastructure, resources and talent
2. Post-graduate education and research projects of excellence: encouraging collaboration between universities and the integration of teaching and research in order to create new post-graduate education and research projects of excellence and attractiveness even	promoting post-graduate education and research projects	ensuring and strengthening integration between universities to promote research and post-graduate education

through direct agreements with universities in other countries		
3. Supporting the dialogue between universities and ITS Foundations and training bodies for a synergy between vocational degrees and non-university tertiary training, with the aim of guaranteeing the continuity of the courses, training technical professionals at the various levels required by the production system for recovery and innovation and contributing to increasing the number of graduates at regional level	funding of researchers to support vocational degrees	increasing the percentage of graduates
4. Actions aimed at establishing the United Nations University - UNU based in Emilia-Romagna	■	■
5. Actions aimed at implementing LR 2/2023 "Attracting, retaining and enhancing highly specialised talent in Emilia-Romagna"	■	■

Impact on Local Authorities

Helping the research, post-graduate education and university system to make our territory attractive and competitive nationally and internationally

Impacts in terms of equal opportunities and non-discrimination

Supporting training, information and guidance to direct towards quality university education and to overcome cultural barriers that prevent girls from choosing their education or career path free of stereotypes. As a general rule, the rich training system, in terms of services and actions, includes widespread awareness of gender identity issues and combating stereotyping

Pertaining databases and/or links

School: <https://scuola.regione.emilia-romagna.it/>

Training and employment: <https://formazionelavoro.regione.emilia-romagna.it/>

ART-ER: <https://www.Art-Er.it/chi-siamo/>

Emilia-Romagna INNODATA: <https://emiliaromagnainnodata.Art-Er.it/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of knowledge and learning

Building an integrated vocational and technical training chain - fostering transitions from IeFP to IFTS and ITS and from these to the university pathway - that allows young people continuity of pathways and ensures the territory the technical, scientific and humanistic skills that are indispensable for recovery and innovation, contributing to increasing the number of young people with a vocational qualification or diploma, a tertiary education qualification and graduates

Initiatives to attract students and encourage them to stay after completing their education and to increase the attractiveness and return of talent, including by bringing prestigious international research and university institutions to the region and designing a new network of services, including international schools

Further enhancing integrated and synergistic participation in national and international research funding opportunities to attract new projects, infrastructure, resources and talent

Enhancing the investments made for the Data Valley so that businesses and, more broadly, all of the regional society can benefit from them

Investing in research and innovation by directing it toward fields with high strategic potential such as hydrogen, electric power, and green chemistry

Redesigning, strengthening and internationalising the regional ecosystem of research and innovation and the High Technology Network, promoting Technopoles, the development of private and public laboratories, collaborative research, continuing the action initiated to attract national and European-level research infrastructures to the regional territory and enhancing supercomputing infrastructures to develop new advanced areas of research and specialisation

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Employment and vocational training policies

Vocational training
Employment support

4. DIGITAL AGENDA

The Digital Agenda of Emilia-Romagna (ADER) is the main planning element of the Emilia-Romagna Region and of the Local Authorities in the regional territory, to favour and guide digital and technological innovation as well as the territorial development of information society.

The programme is drawn up and implemented every five years, along several lines of action, with the definition of concrete objectives to be achieved through the development of initiatives and operational projects.

The latest planning, referring to the 2020-2025 legislative term, has the ambitious objective to make Emilia-Romagna a Data Valley Bene Comune (Common Asset), a place for the elaboration and development of the most advanced technological solutions and innovation, but at the same time being able to ensure the diffusion of inclusive digital skills, resources and competences, to guarantee equal opportunities to all citizens and territories.

The Digital Agenda of Emilia-Romagna - Data Valley Bene Comune (Common Asset) is structured in 8 challenges:

1. Data for widespread intelligence available to the territory. Definition of a framework of rules and procedures that allow everyone to access and give maximum value to data, in order to use them, in full compliance with privacy and security regulations, to create advanced applications and services centred on the needs of the recipients, to support public decisions and make the territories more connected and intelligent
2. Digital skills, the new infrastructure for socio-economic development. Dissemination of advanced digital skills and awareness among all age groups and in a variety of sectors, involving schools, training institutions, business and trade associations and others; with particular attention to combating gender gaps
3. Digital transformation of Public Administration. Further stimulus to the paths of integration and sharing of public databases to innovate organisational and back office processes and simplify services to citizens and businesses. Further encouragement for the use of digital technology to foster greater participation of citizens and stakeholders in decision-making processes
4. Digital transformation of production and service sectors. Creation of the conditions needed to increase the competitiveness of services and the regional productive system by focusing on the adoption of innovative technological solutions; among others, big data processing systems, high performance computing and artificial intelligence and infrastructures 4.0. In order to encourage these developments, the focus will also be on increasing the dissemination of specialist skills in the manufacturing sector
5. User-centred public services: integrated, augmented, simple, secure. Raising the quality and usability of online public services, focusing on three principles: digital & mobile first, development of flexible and adaptive solutions and adoption of a collaborative culture for their design, entrusting a regional design-community with the task of raising the relevant skills; this as a priority in strategic sectors such as health, mobility and culture
6. More Networks and band for a hyper-connected Emilia. Ultra-broad band connection of mountain, rural and peri-urban areas, town halls, productive areas, youth spaces and all schools. The EmiliaRomagnaWiFi network will also be extended and strengthened, with particular attention to beaches and sports facilities, and innovative uses of 5G and the Internet of Things will be tested. Solutions will be sought for the resolution of mobile phone problems that persist in some areas
7. From marginal contexts to digital communities. In the areas most at risk of marginalisation, the creation of communities with the participation of citizens, businesses and administrations, in order to experiment with uses of technology that improve the quality of life, also with a view to combating depopulation; incentives for the adoption of sustainable

development models and slow tourism, the creation of spaces for smart working and distance learning, and the launch of innovative start-ups and youth entrepreneurship projects

8. Women and digital, an indispensable resource. In line with the regional laws and actions for gender equality, implementation of projects and initiatives to counteract the stereotypes that still today strongly limit women's access to technical and scientific education and training, and consequently to the most innovative and technological working sectors.

With DGR 228/2022, the "Digital Innovation Hub Emilia-Romagna - DIHER" was established, a public digital innovation hub for the region's bodies, a coordination network for the governance of digital innovation, as a "shared space" and "joint laboratory" supporting the development of digital innovation in Emilia-Romagna through a systemic approach, in which the coordination of initiatives, also those already in place, can be brought together to enhance their value.

Following the various requests received from the Region's bodies concerning the need for assistance in participating in the PNRR calls for proposals, within the Community Network of Emilia-Romagna (CN-ER), with the operational support of Lepida S.c.p.A., the Region has set up a "digital" support service for public bodies within the CN-ER in relation to the actions provided for by the PNRR.

A topic of interest to be investigated and studied in depth is "digital sustainability", understood as the ability to use digital technology to make interventions and actions in the environmental, social and economic spheres sustainable. This is also in connection with the objectives of the Emilia-Romagna 2030 Agenda

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Regional Council in relation to specific competences
Implementation tools	<ul style="list-style-type: none"> ▪ Inter-departmental Coordination for Digital Innovation ▪ Emilia-Romagna Region "Digital" Steering Committee ▪ Emilia-Romagna Digital Agenda Coordination ▪ Emilia-Romagna Digital Agenda Scientific Committee ▪ Centre of Competence for Digital Transformation (CCTD) ▪ Community Network of Emilia-Romagna (CNER) and Thematic Communities of the Digital Agenda of Emilia-Romagna ▪ Emilia-Romagna Digital Agenda and Annual Operational Programmes ▪ Digital Transformation Plan of the Emilia-Romagna Region ▪ Monitoring Committee for Emilia-Romagna Ultra Broadband Plan ▪ Technical Committee of the "Project to counter the digital divide in access to educational and training opportunities" ▪ Digital Agenda Commission, Conference of Regions and PPAA
Other bodies contributing to the action	Lepida S.c.p.A., ART-ER S.c.p.A., Local Authorities (EELL), Universities and Research Centres
Recipients	Citizens, businesses, Public Administration

Expected results	2024	Throughout the term of office
1. Digital identity diffusion in Emilia-Romagna (Lepida ID SPID identities issued in the region)	1,550,000	1,600,000
2. Connectivity Observatory (no. of TLC operators providing data)	3	4

3. EmiliaRomagnaWiFi (total no. of hotspots active on the network at regional level)		11,500
4. EmiliaRomagnaWiFi Costa (no. of active hotspots in the tourist-coast areas)		500
5. Fibre optic connection of state schools (percentage connected)	95%	100%
6. Increasing BUL coverage > 100 Mbps of house numberings (AGCOM 2022- 30% of house numberings)		50%
7. Digital Innovation Hub (no. of projects supported)		4
8. Support activities in the “digital” field to the public bodies of the Community Network in relation to the actions envisaged by the PNRR (no. of bodies requesting support from the single Region/Lepida S.c.p.A. contact point)		200
9. Local Digital Agendas (no. of public bodies accompanied to the definition and approval of an LDA)	4	20
10. Definition of a regional Citizen Science model (no. of applications in real contexts)		4
11. Implementation of an Emilia-Romagna Air Quality Digital Twin		report on the comparison with the existing statistical model
12. Actions for the dissemination of technological, digital, technical skills among girls in secondary schools (no. of girls involved in the “Digital Girls” project)		1,200
13. Actions to support connectivity in flood-affected areas	■	■

Impact on Local Authorities

Active support for the planning and implementation of Local Digital Agenda policies with the consequent removal of barriers to the entry of innovation and digitisation within a Community Network of public bodies in the area, also through thematic communities of activation and sharing

Impacts in terms of equal opportunities and non-discrimination

Supporting training, information and guidance to direct more young people, and in particular girls, towards quality technical and scientific education and to overcome cultural barriers that prevent girls from choosing their education or career path free of stereotypes

Pertaining databases and/or links

<https://digitale.regione.emilia-romagna.it/>

<https://www.emiliaromagnaWiFi.it>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Digital transformation

Connectivity: making Emilia-Romagna a hyper-connected Region that guarantees everyone, individuals, organisations and businesses - including those living or working in rural and "market failure" areas or in economically fragile conditions - the right to broadband network access (Challenge 6 Data Valley Bene Comune (Common Asset) - More networks and more network for a hyper-connected Emilia-Romagna)

Culture, awareness and digital skills: implementing an extraordinary plan aimed at people of all ages to support full "digital citizenship," with specific actions to direct the youngest, and especially girls, toward quality technical and scientific education to facilitate entry into the working world, to improve the skills of those already working and facilitate labour reintegration (Challenge 2 Data Valley Bene Comune (Common Asset) Digital skills: the new infrastructure for socio-economic development)

Digital government: to help achieve the goals of simplification and quality of public administration, becoming a leader in online services to its citizens and businesses through the implementation and promotion of digital first public services (Challenge 3 Data Valley Bene Comune (Common Asset) - Digital Transformation of Public Administration)

Data economy: promoting a new use of data as an information asset for bodies, citizens, and businesses by defining common interoperability, data protection, and security protocols that together constitute a true regional "data strategy" (Challenge 1 Data Valley Bene Comune (Common Asset) - Data for widespread intelligence available to the territory)

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Economic development and competitiveness
Networks and other public utilities

5. DATA GOVERNANCE AND CYBERSECURITY MEASURES

Implementing the broader strategy defined by the Digital Agenda of Emilia-Romagna / Data Valley Bene Comune (Common Asset), we intend to consolidate the Data Governance programme through the development of the dataset catalogue, in line with the reference regulatory framework and in integration with the proposals contained in the guidelines issued by AGID (<https://www.agid.gov.it/it/linee-guida>) and with those of the European Commission (<https://data.europa.eu/en/datastories/data-governance-act-open-data-directive>), which give the concept of Data Governance a connotation oriented towards the interaction between the various levels of government.

As far as IT security is concerned, with DGR 663/2022, the Region set up a dedicated structure - **the regional CSIRT** - which will operate according to the organisational model of the CNER implementation agreements based on a logic of security chain at territorial level, with methods shared between the bodies. After the first year, dedicated to the definition of common policies and strategies, the objective is to make available, through Lepida S.c.p.A., specialised services using existing solutions and new solutions selected on the basis of market availability with continuous scouting activities and to promote medium/long-term actions aimed at enhancing the bodies' internal skills and creating specialised skills in the territory

Other Councillorships involved	<ul style="list-style-type: none"> Regional Council in relation to specific competences
Implementation tools	<ul style="list-style-type: none"> LR 11/2004 Emilia-Romagna Digital Agenda for 2020-2025 Community network of Emilia-Romagna (DGR 13/2019) Guidelines for Digital Transformation (DGR 1965/2020)
Other bodies contributing to the action	Regional Agencies, Provinces, Unions and Municipalities, Universities, Health Authorities, Training and IT Service Providers, Investee companies and Territorial Networks
Recipients	Civil servants, public bodies

Expected results	2024	Throughout the term of office
1. Opening of data sharing to national and European portals	at least two services with interoperability	■
2. Delivery of Cybersecurity Services to regional bodies under the regional CSIRT	activation of basic services and at least 2 specialised services	■
3. Support to Local Authorities for needs related to the use of data and information to support reconstruction in relation to the flood emergency	■	■

Impact on Local Authorities	Support to Local Authorities in the integration of databases and management of cybersecurity services. Support for reconstruction-related issues
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Impacts in terms of equal opportunities and non-discrimination

Supporting, through affirmative action the development of projects and skills, a harmonious development at the territorial level that does not create further gaps

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Digital transformation

Digital government and data economy: to contribute to the achievement of the goals of simplification and quality in public administration, to become a leader in online services to its citizens and businesses through the implementation and promotion of digital first public services, to promote a new use of data as an information asset for bodies, citizens and businesses, defining common interoperability, data protection and security protocols that together constitute a true regional "data strategy"

Culture, awareness and digital skills

Implementing an extraordinary plan aimed at people of all ages to support full "digital citizenship", with specific actions to direct the youngest, and especially girls, toward quality technical and scientific education, to facilitate entry into the working world, improve the skills of those already working, and encourage labour reintegration

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

General, institutional and management services
Information services, statistics, assets, human resources



The reduction of territorial imbalances between mountain/inland areas and between urban areas is at the heart of the various policies of this councillorship, because in a society where inequalities are increasing, any initiative that somehow contributes to reducing them is valuable.

Among inequalities, there are also territorial ones that often become social.

To disrupt this mechanism, every opportunity that generates work and income in territories experiencing more difficult conditions must be strongly supported.

Starting with the policies we are putting in place for the Apennines and inland areas through the Territorial Strategy for Mountain and Inland Areas and the Regional Strategic Document 2021-2027, up to the guidelines established in the operational programmes for the European ESF, EAFRD and FSC structural funds.

The same view is followed by the allocation of FOSMIT funds to roads: these were necessary to promote the development, including the economic one, of mountain areas and will be even more so as a result of the recent weather emergency, and the commitment to telephone and telematic coverage of still uncovered areas.

The approach for overcoming territorial inequalities and strengthening the potential of the mountains is also at the basis of LR 12/2022 on community cooperatives, and the subsequent dedicated calls for proposals, which we have financed and intend to continue financing.

However, the policies aimed at reducing the imbalance must necessarily be cross-cutting, which is why we are continuing to reduce fees for access to childcare services, particularly in mountain areas, as a means of decreasing the depopulation trend in those areas. The same goes for the decision to continue the Youz experience, with a focus on the most fragile areas of the region, where it is more difficult for young people to find opportunities for aggregation.

Support for the most fragile territories and the most vulnerable people. In November 2022, the Legislative Assembly approved the Regional Plan to Combat Poverty for the Three-Year Period 2022-2024, a document for planning interventions to support people in economic difficulty and combating marginality, launched by the Regional Council. The resources available for Emilia-Romagna come close to 137 million Euro: 89.4 come from national sources, 34.3 from the National Recovery and Resilience Plan and 13.2 from the European Social Fund (ESF plus). The goal is that no one is left behind, all the more so at a complex and delicate time like this, with a social crisis aggravated by inflation and high utility bills. With this new plan, social safety nets continue to be sewn up, on the one hand, by enhancing the valuable role of associations, and on the other, by placing a strong focus on extreme poverty. Poverty exists even in one of the richest regions in Italy, like Emilia-Romagna, and it is right, proper and necessary to fight it with all available tools.

Families increasingly request support for work-life balance services, which especially affect the lives of women. This is why, for the sixth consecutive year, the Emilia-Romagna Region is supporting families during the summer period through summer centres: economic support to reduce the costs of fees has been confirmed and increased, thanks to 7 million Euro, 1 more than in 2022, from the European Social Fund. To promote access to a quality educational, didactic and recreational service.

Among the new features of the national programme incorporated in the regional plan are: the inclusion among the Leps of "Pronto intervento sociale" (emergency social intervention) and "Servizio di supporto e accompagnamento delle persone senza dimora all'iscrizione anagrafica" (support and accompaniment service for the homeless upon registration), the strengthening of housing first - which puts the right to housing for the homeless in first place, accompanied by a structured and multidisciplinary takeover - and the further strengthening of food recovery through greater enhancement of the network of all the stakeholders involved.

With Legislative Assembly resolution no. 104 of 26 October 2022, the Programme 2022-2024 for the social integration of foreign citizens "Emilia-Romagna plural, equitable, inclusive" was approved, which intends to be a multiannual transversal guideline tool for the social inclusion of third-country nationals, pursuing the strategic objective of "inclusion for all" and promoting the consolidation of universalistic public policies that are able to take into account the challenges and needs of different groups, among which also those composed of third-country nationals.

During this year, the migrants' landings in the port of Ravenna have engaged this Region, which already had the highest number of migrants assigned, in assistance and distribution tasks on the territory, in cooperation with the Prefectures and Civil Protection. The policy of integration through teaching the Italian language and job training is therefore continued.

With the Agreement on the document "Guidelines for the implementation of an integrated system of interventions and services for the socio-occupational reintegration in favour of persons subject to measures restricting or depriving them of their personal freedom issued by the Judicial Authority" sanctioned on 28 April 2022 between the Government, Regions and Autonomies, the establishment in each region of a Regional Steering Committee and of a consequent Regional Action Plan was provided for, in order to make consistent the interventions aimed at the socio-occupational integration of persons subject to measures of the Judicial Authority restricting or depriving them of their personal freedom.

Alongside the three-year Action Plan, we have approved a Project, which has been sent to Cassa delle Ammende (Prison and Probation Service), to be financed annually with 2,050,000 Euro (of which 1.4 will come from Cassa delle Ammende and 650,000 from regional co-financing).

The alliance with volunteers and associations has always been a fundamental tool in the effort to overcome inequalities, it was clear and even more so in the first days of the flood. On 13 April, LR 3/2023 "Rules for the promotion and support of the third sector, shared administration and active citizenship" was approved. Among other things, it

provides for: the Regional Council's commitment to approve guidelines on the procedures for entrusting services of general interest to Third Sector organisations; the establishment of the Regional Council of the Third Sector; and the establishment of the Regional Observatory of the Third Sector and Shared Administration, as a study and insight tool for the work of the Regional Council of the Third Sector.

*Councillor for welfare,
youth policies,
mountain and inland areas*

Igor Taruffi



1. SUPPORT FOR THE MOST VULNERABLE PEOPLE AND THEIR CAREGIVERS

In the course of the eleventh legislative term, as also indicated in the Pact for Work, a further development of the interventions in favour of non-self-sufficient persons (the elderly and people with disabilities) is envisaged, primarily through an increase in the current endowment of resources of the FRNA and a new planning of the services for the most fragile persons, in terms of residency, home care and territorial proximity, encouraging innovative solutions also thanks to co-planning with the Third Sector, starting from the experiences of co-housing, social housing and senior housing, also investing resources of the PNRR.

In this perspective, objectives to fight poverty will be pursued, through concerted actions with the Councillor for economic development and green economy, employment, training and international relations, aimed at the job placement or self-employment of people living in poverty, also financed through ESF+ resources and PNRR GOL Programme resources, pursuing full complementarity.

Within the framework of the National Recovery and Resilience Plan (PNRR), Mission 5 "Inclusion and Cohesion", Component 2 "Social infrastructure, families, communities and the third sector", the presentation and launch of projects by Territorial/Social Areas is planned. In particular, for Emilia-Romagna, a substantial investment of resources is planned for the 2022-2024 three-year period both in services dedicated to the non-self-sufficient elderly (Investment 1.1 - Support for vulnerable people and prevention of institutionalisation of non-self-sufficient elderly) and for people with disabilities (1.2 - Pathways to independence for people with disabilities). The Region carries out the connection and coordination between the LPS Ministry and the ATs in charge of the implementation. Thanks to the [PNRR](#) resources, a substantial investment and increase in housing and innovative housing solutions for both the elderly and disabled is expected both for sheltered discharge and home-based care.

In this direction, the 2021-2023 National Plan of Interventions and Social Services introduced a new three-year planning to start actions to support and strengthen social home care addressed to vulnerable people by identifying the activity aimed at ensuring sheltered discharge among the priority actions to be activated in all the Districts, with a view to its recognition as a LEPS, to be financed with relevant resources from the [PNRR](#) in the relevant time horizon of use, with a share of the National Social Policy Fund (FNPS) and the National Fund for Non-self-sufficiency (FNA).

Therefore, it is necessary to guarantee a unitary and integrated vision in the overall government of the resources destined to non-self-sufficiency, by grasping the opportunities offered by the various funding lines and converting them into services for the individual and their household. The increase in the Regional Fund for Non-self-sufficiency for accredited services and those included in the Essential Levels of Care will be pursued with a view to making these services more flexible in their response and more effective in their ability to offer solutions to needs.

The improvement of interventions to support family caregivers under [LR 2/2014](#) is implemented with the provision of specific resources, which will be used in the territories through the definition of individual projects that will take into account the needs of the caregiver and provide information, guidance and relief. The resources for "Vita Indipendente" are programmed within the framework of the resources and Guidelines introduced by the 2019-2021 National Fund for Non-self-sufficiency, confirmed for the 2022-2024 three-year period, in particular to ensure self-determination, personal assistance and innovative housing solutions for people with severe and very severe disabilities. Furthermore, in implementation of [Law 112/2016](#) and the related regional implementing acts, we ensure the interventions aimed at people with severe disabilities who are or could be without the support of family members (Dopo di Noi), thus guaranteeing people with disabilities the possibility to choose

where and with whom to live and the housing solutions being suitable for their personal conditions.

The increase in the number of long-term care places will not be sufficient in itself to meet the users' demands, unless it is linked to a precise analysis of the needs and resources that can contribute to achieving a personalised care in the specific life context. The "health budget" and "project budget" formulas, provided for people with disabilities by [Law 112/16](#) and [Law 227/21](#), will be extended to the different population targets for which the personalisation of interventions is the most appropriate way to effectively meet the needs in a sustainable framework. At the same time, we will continue the interventions for the transition from undeclared to declared work and the regularisation of the job of household assistants, which will be integrated with other interventions to spread knowledge about the correct hygienic-health behaviours related to the activity they carry out.

It is necessary to promote new regulations for senior citizen facilities that reinforce their safety and quality of management. The [Covid-19](#) emergency highlighted the need to strengthen the network of accredited social-health services and social care services, thus stressing the need to introduce innovations in terms of health care, nursing and medical care, and health organisational responsibility. It is planned to update the regulations of social and health care accreditation, also in view of the forthcoming deadlines for accreditation measures. The updating of the accreditation and authorisation requirements is also foreseen, thus recalling the responsibilities of the Managing Bodies, reviewing the safety standards and the controls to be guaranteed, and foreseeing possible support actions at territorial level by Health Authorities and Local Bodies, including with regard to health professions, which are currently scarcely available on the public and private accredited labour market.

More generally, the Region will take an active role with the national legislator, so that all regulations on the opening and operation of facilities housing elderly or fragile people is strengthened in terms of safety standards and professionalism required

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Mobility and transport, infrastructures, tourism, trade ▪ Health policies
Implementation tools	<ul style="list-style-type: none"> ▪ Regional and national funds and programmes for non-self-sufficient persons (FRNA, FNA, Dopo di Noi, Caregiver) ▪ Regional accreditation system for social and health services ▪ Discussion tables with public and private stakeholders (Steering Committee on regional welfare, PAR discussion table, Memorandum of Understanding with FISH and FAND, Caregiver Group)
Other bodies contributing to the action	Local Authorities, AUSL, OO.SS. Trade Unions FISH and FAND Federations, Managing Authorities, Third Sector players
Recipients	Elderly people, people with disabilities, Caregivers, Family carers

Expected results	2024	Throughout the term of office
1. Unitary planning of resources for non-self-sufficiency	■	■
2. System analysis and development lines definition for non-self-sufficiency	■	■

3. FNA 2022-2024 programme definition and management	■	■
4. Management and development of projects for Vita Indipendente, Dopo di Noi, Caregiver	■	■
5. Development and innovation of the non-self-sufficiency system through the consolidation of availability and the number of users assisted both in a facility and at home	■	■
6. Definition and implementation of new rules within the accreditation system	■	■
7. Qualification of the interventions in support of home care in the context of a new planning of services for the most fragile people, which encourages innovative home care solutions, starting from the experiences of co-housing, social housing and senior housing	■	■

Impacts in terms of equal opportunities and non-discrimination

Activation of individual and community empowerment processes, through the full participation of the different local players

Pertaining databases and/or links

Sistema informativo Sanità e Politiche Sociali (Health and Social Policy Information System) <https://salute.regione.emilia-romagna.it/sisepts>:

SMAC - <https://salute.regione.emilia-romagna.it/sisepts/politiche-sociali-integrazione-socio-sanitaria/smac>

FAR - <https://salute.regione.emilia-romagna.it/sisepts/politiche-sociali-integrazione-socio-sanitaria/far>

GRAD - <https://salute.regione.emilia-romagna.it/sisepts/politiche-sociali-integrazione-socio-sanitaria/grad>

FRNA information system CUP 2000 (access reserved for AUSL operators and municipalities enabled to use it)

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of rights and duties

Increasing the current allocation of resources of the FRNA and implementing a new programming of services for the most vulnerable people, in terms of residence, housing and territorial proximity, stimulating innovative solutions also thanks to the co-design with the Third Sector, starting with the experiences of co-housing, social housing and senior housing, also investing resources from the PNRR. Interventions to support caregivers, independent living projects and "Dopo di Noi" should also be intensified by enhancing the valuable collaboration with the associational fabric

In light of the pandemic experience, strengthening the safety and quality of social and health services by reviewing accreditation criteria and ensuring the sustainability of public management and the overall balance of the integrated system

Pursuing the path of enhancing the professionalism and improving the working conditions of people employed in social work and public services under contract and accreditation, also with a view to qualifying the services themselves, with a specific focus on services for children and those aimed at vulnerable and disabled people

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Health Protection

Regional health service - current ordinary financing for guaranteeing the essential levels of care

2. WELFARE POLICIES, FIGHT AGAINST INEQUALITIES, MINORS AND FAMILIES, HEALTH AND SOCIAL CARE

Definition of the New Regional Social and Health Plan through a participatory listening process of the various stakeholders involved, with a special focus on the social emergency determined as a result of the Covid-19 pandemic: The goal will be to redefine social and health planning tools in order to support territories to better cope with the emergence of new needs and new challenges for services and to provide answers to both historically fragile users and new users entering the service system.

Coordination and support to local social planning, also through the granting of the Regional Social Fund. Analysis of the social services supply system within the national SIOSS survey, of the governance model and staffing levels of the SST, also in implementation of the Guidelines for the reorganisation of the Territorial Social Service ([DGR 1012/2014](#)).

Monitoring of the Guidelines for the activity of Family Centres (DGR 391/2015). Strengthening of the network of Family Centres as an information and support service for parents. Promotion of household and birth support policies through the dissemination and implementation of projects and interventions targeting children and their families in the first 1,000 days of life and the projects envisaged in the Extraordinary Family Programme 2023-2024 (DGR 2143/2022).

Continuation of the regional process of qualification of the system for the reception and care of minors, with particular reference to children looked after by local services, including those in family foster care or community care and preparation of the first instruments in implementation of [DGR 1444/2020](#), which establishes the regional reference committee.

Activation of second-level teams for the support, care and specialised care of highly traumatic situations throughout the regional territory, in implementation of [DGR 1627/2021](#).

Launch of the monitoring and adaptation process of DGR 1102/2014 concerning integrated care for complex cases where minors are at risk of removal or have already been removed from their family of origin.

Following the emergency that affected large areas of the region, it should be noted that, in 2023, the structure responsible for social policies, following the approval of President's Decree No. 68/2023, was involved in the following functions: donations/materials/means; health and social assistance; population assistance. The activities, carried out in cooperation with the Regional Civil Protection Agency, were conducted at the headquarters of the Agency/Regional Operations Committee (COR)

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Health policies ▪ Schools, universities, research, digital agenda ▪ Economic development and green economy, employment, training and international relations
Implementation tools	<ul style="list-style-type: none"> ▪ LR 14/2008, LR 29/2004, LR 12/2013, LR 2/2003; LR 14/2015, LR 13/2015 ▪ Social and health plan DAL 120/2017 ▪ DGR 817/2016, DGR 391/2015, DGR 1012/2014, DGR 1904/2011 and subs. mod. and int., DGR 1423/2017, DGR 1444/2020, DGR 1627/2021, DGR 1102/2014
Other bodies contributing to the action	Local Authorities, AUSL, Third Sector, Regional Employment Agency, Regional Health and Social Agency

Recipients		Adult and minor citizens, Local Authorities, AUSL, Third Sector	
Expected results	2024	Throughout the term of office	
1. Definition of new local planning tools	■	■	
2. Monitoring of second-level teams establishment and operation (DGR 1627/2021) implemented as part of the regional pathway for the qualification of the minor protection system (DGR 1444/2020)	■	■	
3. Approval and implementation of the new Regional Social and Health Plan	■	■	
4. Actions to prevent the institutionalisation of minors	■	■	
5. Support for parents, also through the activities of the Family Centres network	■	■	
6. Qualification of the system of reception and care of minors with particular reference to children looked after by territorial services, including those in family foster care or community care	■	■	
7. Data collection and processing on the promotion of measures for adolescents	■	■	

Impact on Local Authorities

The expected impacts are significant because the ownership of the management of social services lies with Local Authorities and the impact of choices on programming falls directly on families and citizens. For this reason, it is necessary that the pathway to achieving the objectives described above be widely shared and involve all stakeholders through the places of institutional exchange and integration such as the Council of Local Authorities, the Steering Committee for Social and Health Policies, the Technical Committee in support of the Steering Committee, and all places/moments of exchange that can contribute to outlining a model of territorial and proximity/community welfare. The impact on Local Authorities concerns the enhancement of citizens' empowerment and ability to read and interpret life contexts and situations being "at risk", the enhancement of skills with particular regard to households in socially vulnerable conditions, and the reduction of inequalities. In this area, the listening process for the definition of the Social and Health Plan can be a valuable opportunity to bring the Region closer to the system of Local Authorities and develop policies and interventions that are increasingly appropriate and responsive to rapidly changing needs

Impacts in terms of equal opportunities and non-discrimination

Every activity described above necessarily has a potentially improving impact on the quality of life of female citizens living in the regional territory, whether they are girls, young or adult women, of Italian citizenship or not, and on all people regardless of sexual orientation and gender identity, as well as on families in the different configurations existing in our society. Attention is also paid to citizens under the age of 18 as bearers of welfare and protection rights.

The pathway for achieving the objectives described above will need to be widely shared and involve all relevant stakeholders and take into account the actions in implementation of [LR 6/2014](#) and [LR 15/2019](#)

Pertaining databases and/or links

Social and Health Plan:

<https://sociale.regione.emilia-romagna.it/piano-sociale-e-sanitario-2017-2019/piano-sociale-e-sanitario-della-regione-emilia-romagna>

Area plan indicators for health and social well-being to support the local planning

<https://salute.regione.emilia-romagna.it/sisepts/reporter/reporter-indicatori/piani-di-zona>

Social desks: IASS Information System

Family Centres: system for listing facilities and activities (regional registry of social and health facilities)

<https://sociale.regione.emilia-romagna.it/famiglie/temi/centri-per-le-famiglie/i-centri-per-le-famiglie>

<http://salute.regione.emilia-romagna.it/sisepts/politiche-sociali-integrazione-socio-sanitaria/iass/documentazione>

Childhood and Adolescence - The Information system on children, youth and social services (SISAM-ER):

<https://salute.regione.emilia-romagna.it/sisepts/politiche-sociali-integrazione-socio-sanitaria/sisam>

Childhood and adolescence:

<https://sociale.regione.emilia-romagna.it/infanzia-adolescenza/infanzia-e-adolescenza-1>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of rights and duties

Strengthening the regional health, socio-health and social infrastructure, adapting and modernising the hospital network on the one hand, strengthening the network of territorial services, starting with Local Outpatient Clinics, on the other; investing in the most modern technologies and digital for a telemedicine and teleassistance network, in a stronger accessibility that increases proximity, widespread territorial presence and home care; strengthening the integration between health, socio-health and social services, having as reference the most advanced experiences at the European level

Creating new services and integrated actions to support birth and parenthood, including strengthening regional measures that facilitate access to services for large families

Relaunching youth support policies and collaboration of the educational network including through the co-planning tool, capturing signs of distress in the school context and in the community, with attention to new phenomena such as social withdrawal

Developing a new Housing Plan that makes the Regional Rental Fund structural, strengthens Social and Public Residential Housing (ERS and ERP), with a view to integrating housing policies and urban, environmental and social regeneration processes, by activating regulatory and financial levers that favour the integration of ERP and ERS in the housing "chain," enhance public-private partnerships, stimulate forms of aggregation of citizens and organised demand for housing and housing services, and put back into the market of controlled rental a significant part of today's unused housing stock

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Social rights, social policies and households

Interventions for families
Planning and governance of the social and health service
network

3. ENHANCEMENT OF THE THIRD SECTOR

Enhancement of the role of Third Sector bodies in the regional welfare system. Implementation of the national reform of the Third Sector approved by [LD 106/2016](#) and subsequent [DLGS 117/2017](#), [DLGS 112/2017](#), with particular reference to the management of the Single National Third Sector Register and initiation of registration proceedings of transmigrated associations (art. 54 of DLGS 117/2017). Redefinition of the relations between Public Administration and Third Sector bodies

Other Councillorships involved	<ul style="list-style-type: none"> Regional Council in relation to specific competences
Implementation tools	<ul style="list-style-type: none"> LR 8/2014, LR 12/2014, LR 13/2015, LR 11/2016 Regional Implementation Directives and Guidelines DLGS 112/2017 DLGS 117/2017 DM 106/2020 Decree 72/2021 (Guidelines for the relationship between Public Administrations and Third Sector bodies) Ministerial implementation circulars LR 3/2023 “Rules for the promotion and support of the Third Sector, shared administration and citizenship”
Other bodies contributing to the action	Local Authorities, Voluntary Organisations, Social Promotion Associations, Social Cooperatives, Foundations, other Third Sector bodies, Volunteer Service Centres (CSV), Art-ER, Regional Health and Social Agency
Recipients	Voluntary organisations, Social promotion associations, Social cooperatives, Foundations, other Third Sector bodies, Public Administrations, AUSLs, Volunteer Service Centres

Expected results	2024	Throughout the term of office
1. Management of the Single National Third Sector Register	■	■
2. Approval of guidelines concerning the modalities for entrusting services of general interest to Third Sector bodies (art. 14 paragraph 5 letter a of LR 3/2023)	■	■
3. Establishment of the Regional Council of the Third Sector (Art. 10 paragraph 6 of LR 3/2023)	■	■
4. Establishment of a regional observatory on the Third Sector and shared administration (Art. 12 of LR 3/2023)	■	■

Impact on Local Authorities	Supporting the Third Sector means strengthening territorial networks to support the needs of the population, particularly the most fragile, in a logic of community welfare
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The planning, design and implementation of the system of social and social-health interventions and services cannot be separated from a close cooperation and synergy with this world
Promotion of young people from Italy or other countries as a positive resource for the local community and an opportunity for human, relational and professional growth of the young people themselves

Impacts in terms of equal opportunities and non-discrimination

The Third Sector represents a founding element of local communities in Emilia-Romagna, capable of promoting social cohesion and countering the risks of isolation of those with fewer resources (relational, economic, linguistic, cultural, etc.)

Pertaining databases and/or links

Social - Databases of Third Sector Registers:

<https://sociale.regione.emilia-romagna.it/terzo-settore/ufficio-regionale-del-registro-unico-nazionale-del-terzo-settore/ufficio-regionale-del-registro-unico-nazionale-del-terzo-settore>
<https://sociale.regione.emilia-romagna.it/terzo-settore>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of rights and duties

Strengthening the integration of the network of public, private and Third Sector players, services and active labour policy measures, aimed at fragile and vulnerable people by qualifying procedures, tools and management of interventions

Aiming for a capillary system of community and proximity welfare that can make all human, professional, economic resources interact, including those of the territories. While respecting the autonomy of the negotiating parties, trying innovative experiences of supplementary corporate and territorial welfare negotiation, functional to strengthen universal welfare

Pursuing the path of enhancing the professionalism and improving the working conditions of people employed in social work and public services under contract and accreditation, also with a view to qualifying the services themselves, with a specific focus on services for children and those aimed at vulnerable and disabled people

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Social rights, social policies and households
Cooperation, volunteering and associationism

4. PRE-SCHOOL EDUCATION POLICIES

Ensuring quality services for girls, boys and their families, by involving all regional community stakeholders, both public and private. Among the planned actions are:

- Consolidating the measure "Al nido con la Regione" (At the crèche with the Region), aimed at reducing the fees charged for attendance at early childhood education services
- Implementing new planning directions for early childhood education services and for the qualification and improvement of pre-schools; consolidating the experimentation dedicated to the introduction of English language basics in nurseries, kindergartens and pre-schools

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Health policies ▪ Schools, universities, research, digital agenda
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Implementation tools	<ul style="list-style-type: none"> ▪ LR 26/2001, LR 19/2016, LR 12/2003 ▪ Implementation of new planning directions for early childhood education services and interventions to qualify and improve pre-schools and kindergartens ▪ Renewal of the understanding schemes for pre-schools in the state-recognised private system ▪ DGR 1564/2017, DGR 704/2019
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Other bodies contributing to the action	Local Authorities, Public and Private Managing Bodies
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Recipients Girls, Boys and their families, Workers in pre-schools and services

Expected results	2024	Throughout the term of office
1. Reduction of fees to access childcare services, particularly in mountain areas	■	■

Impact on Local Authorities Local Authorities are the main players in the actions needed to achieve the objectives

Impacts in terms of equal opportunities and non-discrimination

Supporting the integrated network and restart of early childhood education services, as a strategic-competitive factor for the entire regional community, starting with the correlation between the spread of services and the female employment rate

Pertaining databases and/or links

Social - Childhood and Adolescence - The information system for early childhood services (SPI-ER):

<http://sociale.regione.emilia-romagna.it/infanzia-adolescenza/approfondimenti/osservatorio-infanzia-e-adolescenza/il-sistema-informativo-dei-servizi-prima-infanzia-della-regione-emilia-romagna-spi-er>

Social - Childhood and Adolescence - Data report on children and early childhood education services (SPI-ER):

<https://sociale.regione.emilia-romagna.it/nidi-e-scuole-dellinfanzia>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of knowledge and learning

Strengthening the network of educational services and pre-schools (0-6) by ensuring that they are accessible to all girls and boys, spread throughout the region, progressively reducing waiting lists and cost borne by families, raising the quality of supply of the entire integrated system

Raising the language skills of the whole community, starting with the youngest children, by expanding English language literacy experiences in nurseries and pre-schools and strengthening their teaching in vocational and lifelong learning

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Social rights, social policies and households

Programme: Interventions for children, minors and nurseries

5. COMBATING POVERTY AND SOCIAL EXCLUSION

Consistently with the goals of the [2030 Agenda](#), we will strengthen the actions and initiatives aimed at preventing or reducing conditions of vulnerability and social marginality, diminishing inequalities and social discrimination, exacerbated by the economic and social effects of the pandemic and now by the fallout of the conflict in Ukraine. Therefore, particular attention will be paid to new poverty and to the most disadvantaged social categories such as the homeless, Roma and Sinti communities, as well as people serving sentences

<p>Other Councillorships involved</p>	<ul style="list-style-type: none"> ▪ Ecological transition, combating climate change, environment, territorial risk management and coastal defence, civil protection ▪ Agriculture and food, hunting and fisheries ▪ Mobility and transport, infrastructures, tourism, trade ▪ Health policies ▪ Territorial planning, construction, housing policies, parks and forestation, equal opportunities, International development cooperation ▪ Economic development and green economy, employment, training and international relations
<p>Implementation tools</p>	<ul style="list-style-type: none"> ▪ Implementation of LR 12/2007 through supporting interventions and initiatives on the issue of food recovery and distribution for people in poverty ▪ Qualification of interventions for homeless people with a focus on the access to registered residence and the housing issue ▪ Supporting territorial planning about people in poverty and serving sentences ▪ Establishment of a Regional Steering Committee for the definition of the Action Plan as a three-year policy and planning tool of the interventions aimed at the socio-occupational integration of persons subject to judicial authority measures limiting or depriving them of their personal freedom, in implementation of the Agreement of 28/04/2022 and of the Memorandum of Understanding of 28/06/2022 between the Ministry of Justice, the Conference of the Regions and Autonomous Provinces and Cassa delle Ammende (Prison and Probation Service) ▪ Implementation of LR 11/2015 and the Regional Strategy for the Integration of Roma and Sinti with a focus on dialogue with communities and representations
<p>Other bodies contributing to the action</p>	<p>Local and state government, Third Sector, social partners</p>
<p>Recipients</p>	<p>People in poverty (including as a result of the economic crisis due to the Covid-19 emergency) and extreme marginality such as homeless people with multi-problem situations (mental health, alcoholism, drug addiction), Roma and Sinti people living in degraded and promiscuous housing conditions and experiencing increased difficulties in employment, people detained and under alternative measures to detention</p>

Expected results	2024	Throughout the term of office
1. Development of the network of services to combat extreme marginality in implementation of the 2021-2023 National Poverty Plan and connection with the interventions funded under the React EU Program and PNRR M5C2 investments 1.3.1. and 1.3.2	■	■
2. Strengthening of interventions for the recovery and distribution of foodstuffs in favour of people in poverty (LR 12/2007), development of interconnections with environmental issues, the fight against waste, healthy eating	■	■
3. Drawing, submission to Cassa delle Ammende (Prison and Probation Service) and launch of a three-year regional project for the implementation of interventions aimed at the socio-occupational integration of persons subject to judicial authority measures	■	■

Impact on Local Authorities

Policies and objectives in the field of combating poverty and social exclusion of the most vulnerable groups have a direct impact on Local Authorities and social cohesion

Impacts in terms of equal opportunities and non-discrimination

All interventions towards people in vulnerable conditions and severe social marginality are aimed at compensating, at least in part, for conditions of disadvantage and creating the conditions for a reduction in inequalities

Pertaining databases and/or links

<https://sociale.regione.emilia-romagna.it/esclusione-sociale-e-poverta>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of rights and duties

Strengthening the regional health, socio-health and social infrastructure, adapting and modernising the hospital network on the one hand, strengthening the network of territorial services, starting with Local Outpatient Clinics, on the other; investing in the most modern technologies and digital for a telemedicine and teleassistance network, in a stronger accessibility that increases proximity, widespread territorial presence and home care; strengthening the integration between health, socio-health and social services, having as reference the most advanced experiences at the European level

Increasing the current allocation of resources of the FRNA and implementing a new programming of services for the most vulnerable people, in terms of residence, housing and territorial proximity, stimulating innovative solutions also thanks to the co-design with the Third Sector, starting with the experiences of co-housing, social housing and senior housing, also investing resources from the PNRR. Interventions to support caregivers, independent living projects and "Dopo di Noi" should also be intensified by enhancing the valuable collaboration with the associational fabric. Strengthening the integration of the network of public, private and Third Sector players, services and active labour policy measures, aimed at fragile and vulnerable people by qualifying procedures, tools and management of interventions

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Social rights, social policies and households
Interventions for those at risk of social exclusion

6. INTEGRATION POLICIES

Achievement of a good level of social inclusion of migrants in the regional framework (school, training, work, social, health, housing), removal of linguistic, cultural and organisational barriers, promotion of forms of active citizenship and intercultural dialogue, prevention and contrast of exclusion, discrimination and trafficking phenomena in implementation of [LR 5/2004](#).

Integration policies will pay special attention to issues related to inflows of women, minors and vulnerable people, and to the growth in the Region of a new generation of young foreigners born or raised in Italy.

Launch of a new multiannual planning season on integration and consequent monitoring and evaluation actions

Other Councillorships involved	<ul style="list-style-type: none"> Regional Council in relation to specific competences
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Implementation tools	<ul style="list-style-type: none"> Approval of a new three-year programme for the integration of foreign citizens (art. 3 of LR 5/2004), monitoring and evaluation Definition and management of projects under the AMIF Asylum, Migration and Integration Fund public calls for applications on the integration of foreign citizens Continuation and qualification of in-depth statistical work on regional and provincial scale of the migration phenomenon Support to the consolidation of a regional reception and integration system for international protection seekers and beneficiaries Continuation of the regional project "Oltre la Strada" for the prevention, assistance and social integration of victims of trafficking and enslavement in the areas of sex and begging Launch of a regional project to combat labour exploitation of foreign citizens and support victims
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Other bodies contributing to the action	Local Authorities, State Administrations, Third Sector players, Social Partners, Immigrant Associations, Volunteers, Regional Health and Social Agency
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Recipients	Foreign citizens present and/or residing in Emilia-Romagna, International protection seekers or beneficiaries, Persons victims of trafficking and enslavement, Workers of public services and the Third Sector, Volunteers
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Expected results	2024	Throughout the term of office
1. Implementation of the new multiannual integration programming and consequent monitoring and evaluation actions	■	■
2. Coordination and design of AMIF projects on Italian language teaching and civic education, access and effective response of services, integration and civic participation of	■	■

foreign citizens, also within the new European structural programming (2021-2027)		
3. Qualification of the integration system for international protection seekers and beneficiaries	■	■
4. Consolidation and qualification of the regional system of emergence of and assistance to victims of trafficking	■	■
5. Continuation of discrimination awareness and prevention actions under the Regional Centre Against Discrimination	■	■

Impact on Local Authorities Local governments are among the main players in regional social planning for the social integration of foreign citizens

Impacts in terms of equal opportunities and non-discrimination

The above set of interventions aims to ensure equal opportunities and non-discrimination by decreasing, in particular, differences in terms of access and effectiveness of response by public services between the native and immigrant sub-population (non-EU and EU)

Pertaining databases and/or links

Trafficking Observatory Project (Osservatorio sulla tratta):
http://www.osservatoriointerventitratta.it/?page_id=397

Immigration:

<http://sociale.regione.emilia-romagna.it/immigrati-e-stranieri/temi/osservatorio-regionale-sul-fenomeno-migratorio>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of rights and duties

Strengthening pathways for the inclusion of foreign citizens through 3 axes: enhancing their skills, qualifying universalistic welfare services in an intercultural sense as well as promoting community work and mutual knowledge and interaction

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Social rights, social policies and households
 Interventions for those at risk of social exclusion

7. PUTTING YOUNG PEOPLE AT THE CENTRE OF FUTURE CHOICES

In implementation of the 2020-2025 Five-Year Plan of the Regional Council and consistent with the strategic directions and priorities of the new Programming of 2021-2027 European Funds and with the 2030 [Pact for Work and Climate](#), the actions that the Region will undertake are aimed at bringing more and more young people to the centre of regional policies, by stipulating with them "a generational pact for the future" through policies of social cohesion, environment, digital and innovation, capable of enabling the generation and redevelopment of spaces and making the territories attractive to future talents.

During 2023-2025, efforts to support Local Authorities to reactivate youth services following the pandemic will continue thanks to the 2023-2024 two-year call for proposals related to investments to support Local Authorities in order to secure new or upgraded spaces and co-designed spaces with youngsters themselves, paying attention to the most fragile areas of the regional territory. The 2022-2024 three-year call for proposals related to projects to be implemented in the areas of aggregation/pro-working, youth web radios/innovative design/creativity, *Informagiovani*, youth protagonism/younger card and youth distress, as well as projects of regional significance in favour of youth creativity and for the development of networks of young artists, will also be implemented.

With regard to the active participation of young people in the social and associative life of the territory, the experience of the YOUZ Forum will continue, which in 2022 took the "YOUZ Caravan" on a tour of the regional territory to enable young people to continue their dialogue with the regional institution and put forward proposals with stages of active participation with a focus on the most fragile areas of the regional territory.

Following a specific request that emerged as part of the participatory process carried out in 2021, a call was published (YOUZ OFFICINA) aimed at informal groups and associations of young people for the funding of projects in the areas of cultural, aggregative, educational, artistic, social, sports, and training activities on the themes of environment/ecological transition/circular economy, LGBTIQ, job placement, youth self-entrepreneurship, development of digital skills, and overcoming barriers to accessing services and opportunities. During 2023, grants will be awarded to the winning projects of the above-mentioned call for proposals

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Culture and landscape ▪ Schools, universities, research, digital agenda ▪ Economic development and green economy, employment, training and international relations
Implementation tools	<p>In implementation of LR 14/2008 priority will be given to:</p> <ul style="list-style-type: none"> ▪ Approving the document on guidelines and priority actions in favour of the youngsters (Art. 33) ▪ Management, development, collection and data processing of the youth section of the regional Observatory (Art. 7) ▪ Supporting interfunctional coordination for integrated youth actions (Art. 6, paragraph 1, letter d) and related subgroups "Giovani NEET" (NEET Youngsters) and "Sezione Giovani dell'Osservatorio" (Youth Section of the Observatory) <p>National Youth Policy Fund: development of the Implementation Agreements for the National Youth Policy Fund for the years of 2023-2025 and implementation of the Agreements for previous years</p>

Other bodies contributing to the action	Department of Youth and Universal Civil Service - Presidency of the Council of Ministers, Territorial Local Authorities, Youth Associations, Universities, Art-ER S.c.p.A.
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Recipients Young people aged 15/34

Expected results	Throughout the term of office
1. Consolidating and/or increasing the number of Local Authorities submitting innovative projects	■
2. Involving young people themselves in the design of policies addressed to them, with the aim of creating the conditions for territories to offer increasingly effective responses	■
3. Expanding youth access to opportunities in the areas of study/training, work/enterprise, international mobility, volunteering/participation/environment	■
4. Encouraging the territorial re-balancing of the interventions, for a more uniform dissemination in terms of quantity and quality	■

Impact on Local Authorities The Region implements its youth intervention programmes through the Unions of Municipalities and Provincial Capitals, which are the main beneficiaries of the regional grants provided through [LR 14/2008](#) and the National Fund for Youth Policies

Impacts in terms of equal opportunities and non-discrimination

The articulated system of policies aimed at the younger generation, both through direct actions and the services implemented, helps promote widespread awareness of issues of gender identity and combating stereotyping and discrimination

Pertaining databases and/or links

<https://www.giovazoom.it/>

<https://www.youz.emr.it/>

<https://www.giovazoom.emr.it/partecipazione/notizie/i-giovani-in-emilia-romagna>

<https://www.emiliaromagnaoosservatoriogiovani.it>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of work, businesses and opportunities

Designing new integrated policies that promote the attractiveness, permanence and return of trained young people to the Region, including by enhancing business transfer, ensuring services to facilitate their relocation and residency, international tertiary education offers of excellence, adequate salaries as well as job placement and social insertion opportunities that match an increasingly international generation

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Youth policies
Young people

8. PROMOTION OF THE IDENTITY AND POTENTIALS OF MOUNTAIN AREAS

Since the beginning of the legislative term, our 121 mountain municipalities have been at the centre of a major planning and economic investment, which will continue for the rest of the term and which can now also count on the considerable resources of the PNRR and European Funds for the next seven years as well as on the new resources derived from the Fund for the Development of Italian Mountains (FOSMIT).

The common denominator of all past and future initiatives, which define an objective of sustainable development both environmentally, socially and economically, is the awareness that we must first invest in overcoming gaps and inequalities.

New job opportunities by supporting mountain entrepreneurship, maintaining the functionality of existing infrastructures, enhancing natural resources, recognising the value of ecosystem services, promoting the environmental and landscape excellence in which our Region is rich and supporting quality production.

New housing opportunities, with the recovery of buildings to be used as primary residences, but also of public spaces and buildings to be returned, after re-purposing, to the community. Presence of quality services, from education to health, without neglecting the need for a minimum commercial network to guarantee the daily needs of those who live there.

Telephone and telematic coverage of uncovered areas, to guarantee students and workers access to tools that are indispensable today.

Supporting the planning and management capability of Local Authorities through training and technical support.

Therefore, it is about putting in place a public policy of transversal development, capable of enhancing mountain policies through integrated strategic territorial planning

Other

Councillorships involved

- Regional Council in relation to specific competences

Implementation tools

- New law for the Mountains
- Three-Year Investment Programmes of the Mountain Areas Unions
- Mountain Fund (FOSMIT)
- Implementation of the development desk
- Use of European Programming Funds
- Completion of the Ultra-broad band Plan
- Completion of the mobile phone signal reception network
- Periodic calls for proposals related to the purchase and renovation of the house of residence for young people
- Periodic calls for proposals related to the recovery and enhancement of the cultural, building and environmental heritage
- New regional law on the regulation, promotion and enhancement of bio-districts

Other bodies contributing to the action

Local Authorities and their associative forms, managing bodies of parks and protected areas, [APT Servizi s.r.l.](#), Tourist Destinations, [ART-ER](#), Lepida, [Regional Civil Protection Agency](#), [ARPAE](#), Land reclamation consortia, Health Authorities, educational institutions, promotion and voluntary associations, employers' and workers' representatives, LAGs

Recipients

Emilia-Romagna's institutional, civil, social, economic and environmental system

Expected results	2024	Throughout the term of office
1. Call for proposals related to the purchase of the house of residence for young people (no. of houses involved in the Mountain Fund 2020-2023)		862
2. Call for proposals related to the support of productive enterprises in mountain areas	implementation of the 2021 Call for proposals	enterprises financed (at least 40)
3. Telephony signal coverage programme		42 installations
4. Implementation of Ultra Broadband coverage		232 ridges
5. Implementation of the Three-Year Investment Programmes of the Mountain Areas Unions	New three-year programming and calls for proposals 2024-2026	<i>New three-year programming:</i> 24 funded bodies 2021-2023 three-year programming: 300 funded interventions
6. Implementation of FOSMIT Programme (Fund for the Development of Italian Mountains)	implementation years 2022 and 2023	implementation years 2022 and 2023: 180 funded interventions
7. New law for the Mountains		31/12/2024 (subject to the approval of the new National Law)
8. Implementation of the Development Desk/LaSTI		within the legislative term
9. Support for bio-districts		definition of the proposal for the regional Law (subject to the approval of the implementing decrees of Law 23/2022)

Impacts on Local Authorities

Authorities are the prime managers of social and health services, as well as the ones that best know the needs of their territory, and as such are constantly involved in planning. Equally, the definition of policies for the regeneration of historic centres and the recovery of landscape and architectural excellences starts from the choices of Local Authorities, just as local decision-making in the definition of sustainable paths of tourist attractiveness is essential. In redefining the governance system on which to base the redrafting of [LR 2/2004](#), the smooth functioning of the institutional relations system must be guaranteed

Impacts in terms of equal opportunities and non-discrimination

The definition of a more efficient network of social and health services in mountain territories will make it possible to respond more effectively to the needs for work-life balance services, which today are still mainly in the hands of women.

When preparing calls for proposals, we must indicate the mechanisms for rewarding female entrepreneurship

Pertaining databases and/or links

<https://territorio.regione.emilia-romagna.it/montagna>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of rights and duties

Giving continuity to the Inland Areas Strategy and approving a new Regional Mountain Law as an updated framework for recognising its specificity and structuring an integrated support and promotion action that provides, among other things: an adequate plan for land maintenance and prevention of hydrogeological instability; the completion of communication infrastructures, incentives for connectivity and the purchase of information technology, particularly in areas with market failure; the expansion of the supply of essential services to the population and the strengthening of TPL or local public transport; measures of attractiveness and support for work and enterprise on the one hand, and for the permanence of young people on the other; the recovery and enhancement of the cultural, building and environmental heritage

Emilia-Romagna, a region of work, businesses and opportunities

Strengthening levers for attracting new investment with high innovation content, environmental sustainability and good employment, with policies dedicated to mountain, inland and peripheral areas, through supply chain pacts, agreements with territories, actions aimed at extending the value chain, strengthening private and public services, and simplifying settlement and development processes

Digital transformation

Mountain and inland areas: implementing the digitalisation strategy starting with the most peripheral areas, particularly inland and mountainous ones, to truly achieve a 100% digital community (Challenge 7 Data Valley Bene Comune (Common Asset) - From marginal settings to digital communities)

The 2030 Agenda Regional Strategy for Sustainable Development



Sustainable development and protection of land and the environment

Regional budget

Sustainable mountain territory development in small municipalities

9. REDUCING REGIONAL IMBALANCES BETWEEN MOUNTAIN/INLAND AND URBAN AREAS

The objective of a new season of territorial development for inland areas is to reduce the territorial imbalances between the most fragile areas (inland areas, mainly mountains) and the areas of the region that are poles of attraction and generators of opportunities for growth and social and economic development. This gap was made even more acute and profound by the pandemic and energy crisis and shall only be resolved if policies for inland areas are extended to an Area Vasta scale, so that collaboration and partnership networks are possible with social, economic and cultural entities. It is necessary to put in place a new cross-cutting development policy, being able to enhance the many experiences of strategic planning promoted by the Region, capitalising on the experience of implementing the National Strategy for remote areas in the 2014-2020 programming cycle, in synergy with other regional policies - starting with those of rural and mountain development - so that the necessary investments can be made in fragile areas. To this end, the [2021-27 Regional Strategic Document](#) has directed the 2021-2027 programming of the cohesion policy (ERDF, ESF+ funds), the rural development policy (EAFRD), the Fisheries and Aquaculture Fund (EMFAF), in synergy with investments of the National Recovery and Resilience Plan, and the Development and Cohesion Fund, as well as other national and regional sources to the important objective of reducing infra-regional territorial imbalances. The main instrument offered by European regulations is Policy Objective 5 "A Europe closer to citizens", which provides for the implementation of integrated territorial strategies, which for mountain and inland areas are called STAMI, multi-fund and multi-objective strategies co-programmed with territorial coalitions and implemented with multi-level governance that enhances local resources and stakeholders

Other Councillorships involved	<ul style="list-style-type: none"> Regional Council in relation to specific competences
Implementation tools	<ul style="list-style-type: none"> Body for unitary planning coordination Inter-Directional Working Group for inland areas Committee for evaluating and verifying public investments
Other bodies contributing to the action	Department for Cohesion Policy, Territorial Cohesion Agency, IGRUE, Local Authorities, representatives of the economic and social partnership, Universities, Associations, ART-ER, Research Organisations, Enterprises, Lepida
Recipients	Local coalitions and communities in inland and vulnerable areas

Expected results	2024	Throughout the term of office
1. SNAI Framework Agreements in Regional Pilot Areas 2014-20: Implementation Support	yes	yes
2. STAMI territorial strategies: ITI subscription and start of implementation	6	9
3. Laboratory in support of Integrated Territorial Strategies (LaSTI) with capacity building functions for Local Authorities: start and operation	yes	yes

4. Integration of funds to support multidimensional interventions in inland and vulnerable areas: (e.g. Green Communities pilot project within the PNRR)	yes	yes
5. LR 12/2022: publication of annual call for proposals and preliminary examination of proposals	yes	yes

Impact on Local Authorities

For the preparation and implementation of territorial development strategies, a strong collaboration and sharing with the Unions of Municipalities is necessary, as well as with individual Municipalities

Impacts in terms of equal opportunities and non-discrimination

Territorial strategies in inland areas, especially those supported with national SNAI resources, are explicitly aimed at increasing services to citizens and can include both socio-health interventions, being able to contribute to the implementation of work-life balance policies and to strengthen the territorial network of welfare services, to protect women and families, and education and training interventions capable of countering cultural stereotypes

Pertaining databases and/or links

<https://fondiuropei.regione.emilia-romagna.it/fondi-strutturali/temi/aree-interne>

<http://territorio.regione.emilia-romagna.it/nucleo-valutazione>

<https://www.agenziacoesione.gov.it/strategia-nazionale-aree-interne/>

https://opencoesione.gov.it/it/lavori_preparatori_2021_2027/

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Strategic objective linked to all the lines of action

The 2030 Agenda Regional Strategy for Sustainable Development



General institutional and management services

Regional budget

Single regional policy for institutional, general and management services

PART III

Directions to the bodies

Directions to in-house companies

Framework

REFERENCE REGULATORY FRAMEWORK

LR 1/2018 “Rationalisation of in-house companies of the Emilia-Romagna Region”, and in particular Article 2, established that:

- Within the framework of the strategic economic and financial planning instruments (DEFR), the Legislative Assembly approves, upon proposal of the Council, guidelines on the areas of activity of in-house companies, with which it defines the strategic directions to be given to the same companies, also for the purpose of their positioning in the reference sector, to be proposed for sharing with any other shareholders, in the exercise of similar control
- Through the definition of the above-mentioned guidelines, the Legislative Assembly may establish, in particular, the objectives on which it considers the commitment of the in-house companies to be a priority, may indicate the strategic guidelines, also in relation to the positioning in the reference sector, and management guidelines consistent with the Region's objectives aimed at guaranteeing compliance with reference standards and principles of public action set at the regional level, as well as ensuring synergies at all levels between the administrations of the regional territory and the in-house companies themselves, with the utmost respect for the specific mission of the companies and the principles of efficiency, cost-effectiveness, good administration and transparency.

Article 19, paragraph 5, of DLGS 175/2016 “Consolidated law on public investee companies” provides that each public administration must set *“by means of its own measures, specific, annual and multiannual objectives on the overall operating expenses, including those for personnel, of the owned companies, also through the containment of contractual charges and personnel hiring and taking into account the provisions of Article 25, or any provisions that establish, against them, prohibitions or limitations on personnel hiring, taking into account the sector in which each body operates”*.

STRATEGIC AND DIRECTION LINES

In this section, exclusively dedicated to in-house companies, in line with the provisions of **LR 1/2018**, mentioned above, are defined the guidelines as well as the strategic directions functional to the application of **art. 19 of DLGS 175/2016**.

For each in-house company, after a brief presentation, the strategic directions, the expected results, the positioning with respect to the sector of reference, as well as the connection with the strategic objectives that the Council assumes as its own and which are described in Part II, are illustrated.

More generally, it is confirmed that in-house companies may be involved in the implementation of the post-Covid-19 development and recovery policies drawn up by the Council, for the production of services falling within the companies' spheres of operation.

Concerning the application of [art. 19 of DLGS 175/2016](#), by means of a subsequent act, the Council will assign “*specific, annual and multiannual objectives, on the overall operating expenses*” to each in-house company, in line with the strategic directions defined below. These objectives may also be differentiated, taking into account the specificities and scope of activity of each company.

In particular, it is proposed to the attention of the Legislative Assembly to define general and differentiated objectives for each company.

GENERAL DIRECTIONS AND OBJECTIVES FOR 2024 AND 2025

Two general **objectives** are identified aimed at all in-house companies:

- Strengthening the careful and rational use of office space, including through the introduction and strengthening of smart working, with a tendency to reduce related costs
- Transmitting to the Region's Structure for the Supervision of Investee Companies and to the relevant Directorate General, by the 15 April of each year, the financial statements as approved by the administrative bodies of the companies and the relevant shareholders' meetings for the approval of the same financial statements.

In particular, this last objective responds to the purpose of enabling the regional administration to get an information framework in a timely manner for the correct development, within the terms set forth by the current legislation, of the procedures for the settlement of debts and credits with the system of in-house companies, for the preparation of the Consolidated Financial Statements and, more generally, for a more effective governance.

SPECIFIC DIRECTIONS AND OBJECTIVES FOR 2024 AND 2025

With regard to **specific objectives**, each company, in relation to its structural and organisational characteristics, is required to comply with specific objectives aimed at reducing or maintaining the ratio of operating costs to the volume of production, compared to the same ratio determined in previous years.

In declining and assigning these objectives, **taking into account the particular socio-economic situation**, the Council will work in line with the strategic directions described below, considering:

- The specific field of operation
- The set of activities and services expected from companies
- The company's positioning in the relevant sector.

APT Servizi Srl

Reference Councillorship

Mobility and transport, infrastructures, tourism, trade

Presentation

APT Servizi s.r.l. is an in-house investee company of the Emilia-Romagna Region and the body in charge of coordinating and providing services to support the promotion and internationalisation of the regional tourism offer on the basis of [LR 4/2016](#) - "Regional tourism regulations - Organisational system and support policies for the development and promotion of tourism", which identifies it as the implementing body of the regional tourism marketing and promotion projects, in particular for the international markets and of the projects on cross-cutting thematic products involving several Tourist Destinations and regulates, in articles 5, 10 and 11, its composition, fields of competence, functions and relations with the Region and with the other bodies of the regional tourism system.

It performs the functions of planning and managing programmes and initiatives in the fields of tourism, environment, culture, local crafts, typical agricultural products and sport, managing concerted marketing actions between different sectors, coordinating and providing support services for the internationalisation of enterprises.

APT Servizi s.r.l. is also involved in actions aimed at promoting quality products on the main international markets, on the basis of a system of structured relations between various bodies operating in the sector, such as ICE, Chambers of Commerce, export consortia and protection consortia.

In implementation of [LR 8/2017](#) "Regulations for the promotion and development of motor and sport activities", APT Servizi s.r.l. identifies and promotes the organisation of major sporting events that, due to their characteristics of uniqueness, attractiveness, and interest in athletes from other regions and other nations, can represent a development opportunity for the Emilia-Romagna territory with significant effects on the tourism economy.

The relations between the Region and APT Servizi s.r.l. are governed by a specific Framework Agreement lasting several years, as updated in implementation of [LR 4/2016](#).

In its capacity as in-house company of the Region, it is subject to a similar control.

Strategic directions

APT Servizi s.r.l. carries out its activities consistently with and in pursuit of the objectives identified in the regional strategies for the promotion and marketing of tourism defined in the Three-Year Guidelines pursuant to art. 5 of [LR 4/2016](#) approved by the Regional Council, after hearing the opinion of the relevant Commission Assembly, which indicate, in particular, the reference framework of tourism promotion and marketing in Italy and abroad, in which the objectives of the regional interventions are set.

APT Servizi s.r.l. draws up and submits its tourism marketing and promotion projects to the Region on an annual basis, implementing the above-mentioned Guidelines. These projects are approved by the Regional Council and implemented by the company on the basis of special contracts drawn up in accordance with the provisions of the multiannual Framework Agreement.

Thus, taking the Three-Year Guidelines for regional tourism promotion and marketing currently in force, those for 2022/2024, the strategic directions to which the objectives of the Annual Plan and the actions of APT Servizi s.r.l. refer are:

- Giving stability to the regional tourism economy, as it is crucial to maintain, over the period, the share of GDP generated by the regional tourism industry, aiming for a further increase of at least two percentage points
- Carefully managing the transition between pre-during-post Covid-19, as this is a delicate, highly complex and unstable phase in which it is essential to maintain a very flexible yet high-performance management
- Giving progress continuity to the previous Three-Year Guidelines, because much of what was indicated in the previous three-year strategic planning can still be considered extremely valid
- Consolidating the Italian market, which consists of the retention of new traveller profiles that have approached and reconnected with the regional territory over the pandemic period
- Reactivating international markets. Such an objective can be achieved through systemic promotion and marketing actions, both by proposing traditional products and by increasing actions to support branded products linked to production chains and networks
- Consolidating relations with TOs and air carriers, as they ensure the connection with foreign markets, as well as being the parties responsible for the aggregate transaction of tourist flows
- Over the three-year period, surpassing the previous pre-pandemic internationalisation indicators, increasing not only market presence but also the inclusion of new products with a high index of international appeal
- Controlling the quality of offer and services, as the quality variable increasingly represents a primary element in the evaluation of a holiday experience, thus its relation with the economic value of market introduction must remain correct
- Increasing the coordinating role of APT Servizi, both with regard to general operational and specific planning (Tourist Destinations and Tourist Territory), as well as cross-cutting thematic products
- Maximising the activities of Tourist Destinations and Tourist Territory, which must also perfect their strategic/organisational/executive system, especially considering the organisational strengthening of the Bologna-Modena area
- Encouraging a closer relationship/collaboration between public bodies and private aggregations, because the relationship between these two entities must be closer in order to act in the markets by limiting risks through the strength of the knowledge/competence of companies
- Supporting sectoral integrations, such as that between tourism and the transport/mobility system, infrastructure, but also sport, culture, agriculture, production activities, etc., in order to increase the potential positive effects on the tourism economy
- Capitalising on tourism-identity values, meaning the need to make the most of the communicative essence of all those products, territories and uniqueness that allow our territory to be one of a kind, hence identifiable on the tourism map
- Communicating by prioritising positioning, as it is essential to use tools and languages that enable high positioning (long to dissolve) as opposed to just acquiring presences (which end with the stay)
- Carefully selecting instruments and markets, because in general interventions/investments one risks acting only on the surface, whereas it is instead essential to proceed by dosing resources in the best possible way
- Evaluating the validity effectiveness and results of the actions.

Positioning with respect to the reference sector

APT Servizi s.r.l. performs both the production of services instrumental to the Region's activities and the role of service agency to implement regional intervention in the relevant sector.

It is the regional macro-territorial marketing company, with a strong vocation for internationalisation and a strong capacity to integrate different sectors (tourism, transport, agri-food, sport, culture). It is in charge of the technical coordination of cross-thematic products in the territory, in order to avoid any non-productive duplication and overlapping of activities and investments by the various entities and bodies involved in the entire promotion and enhancement of the regional tourism offer.

The company has developed such skills and knowledge that it can continuously experiment with new markets, new promotional models, innovative marketing strategies, all thanks to a network of national and international relationships that allow it to be highly efficient.

No economic operators capable of developing the level of skills, knowledge and relations acquired by APT Servizi s.r.l., as well as of planning and managing entire programmes and initiatives on tourism, the environment, culture, local crafts and typical agricultural products and sport, can be found on the market.

Service recipients

APT Servizi s.r.l.'s target recipients essentially belong to two types.

The internal recipient is the entire regional tourism system: The Region, Unioncamere Emilia-Romagna, territorial bodies and organisations such as Tourist Destinations, Tourist Territory, Municipal Administrations, trade associations, enterprises, incoming tour operators. APT Servizi s.r.l. provides this target with services related to its role as an executive connector between the regional administrative body's own political choices and the company's operational ones.

The external recipient consists of the target groups of APT Servizi s.r.l. plan:

- Target b2b - Tour operators and travel agencies that are already planning trips to Italy and to Emilia-Romagna and that are looking for new destinations/products to launch on their market; National and international coach operators planning Italy and/or Emilia-Romagna; Managers of collective mobility systems (air, rail, road); Associations and organisations that deal with unconventional tourism, free time, sport, etc. (non-profit associations of various kinds/interests, corporate and/or trade union CRALs (recreational club for employees), schools/universities, etc.); event organisers, sports federations and associations, Convention Bureau; etc.
- Target b2c - the entire universe of tourists and travellers in all its infinite segmentations
- Target media - traditional and new, editors, reporters, columnists, professional journalists, press offices, media agencies, publicists, influencers, social media community, etc.
- Target opinion leaders, stakeholders, national and international bodies, etc. of the sectors in which APT Servizi s.r.l. operates

Expected results

2024

The past few years have marked an unprecedented disruption that cannot be compared to any other crisis experienced by the travel industry to date.

The pandemic forced all components of the tourism supply chain to quickly reconsider their entire business. Many of the certainties that the sector had acquired over the years were subverted: from the definition of traditionally understood targets to the value of commercial matching models to the identification of target markets to aim at; from the primacy of large international cities to the centrality of collective mobility; from the contribution of the business segment to the relevance of the tour operating system; from a world without borders where everything was attainable to virtual travel, etc.

The clear break in the period between before and during Covid-19 made people realise the importance of planning and structuring the tourism system of an area. Without the skills acquired over the years, without a solid structure, it would have been difficult to cope.

In our region, despite the undeniable negative repercussions from a socio-economic point of view, the tourism production chain has developed new thinking, applying immediate corrective measures to current actions, reducing investments in areas in clear crisis, replacing historicised promotional actions with new ways of approaching markets, maintaining support for core products and strengthening those, even highly niche products, capable of responding to the needs of the new profiles of “during COVID” travellers. Without ever giving up anything in terms of positioning, image, quality, research and innovation - even achieving undeniable successes, as the 2020 and 2021 final figures show, characterised by decreases in incoming tourist flows below the European average.

2022 was the breakthrough year, in which step by step we finally entered the post-COVID period. The 2022 data from the Regional Tourism Observatory of the Emilia-Romagna Region and Unioncamere, processed by Trademark Italia, snapshot a sector in good shape. The year closed for tourism in Emilia-Romagna with a marked recovery in visitors and arrivals that in some cases exceeded the figures for 2019. In fact, more than 60 million visitors were recorded from January to December 2022, a leap over 2021 of +21.3%, and almost 14 million arrivals, +31.8%, again compared to the previous year. The Riviera or coast was confirmed at the top of the regional ranking, with more than 42 million visitors (+15.5% over 2021) and more than 7 million arrivals (+22.4%). This is followed by the Cities of Art and Business, which, with the upturn since 2021, now account for more than a quarter of arrivals (26.3%) and 13.8% of total regional visitors. The boom in Green Apennines should be noted: +26.1% over 2021 for visitors and +30.7% for arrivals, with a double-digit positive balance also over 2019 (+21.2% and +33.2% respectively). Foreigners are back, up 65.7% over 2021 in terms of visitors and 81% for arrivals, with German people registering figures higher than in 2019.

In 2023, if on the one hand, we put aside the pandemic (mobility restrictions, protocols, etc.), on the other hand, regional tourism has to deal with other threats: from the impact of the war in Ukraine on European economies (high prices, inflation, lower spending capacity, etc.) to the loss of strategic markets, Russia first and foremost, and, last but not least, climate change and related natural disasters that negatively impact a destination's usability and image (lack of snowfall, drought alternating with heavy rainfall concentrated in a short period of time, flooding, hydrogeological instability). According to industry studies, 2023 is the year of the definitive recovery of tourism and is even expected to exceed pre-pandemic levels. However, the context is not pre-pandemic but strongly permeated by the positive legacy of the pandemic: conscious tourism, emerging destinations, green means of transport, wide-ranging “cultural” experiences (nature, culture, food and wine, Made in Italy excellence), digitalisation (the virtual experience before reaching the travel destination and improved accessibility of cultural heritage), empathic and interactive communication using social networks, etc.

Therefore, the marketing and promotion action put in place by the region through Apt Servizi and the Tourist Destinations needs to become increasingly effective and achieve a high level of segmentation and profiling in order to succeed and keep up with the competition. This is because in the post-Covid era, the latter has returned to even higher levels than in 2019, and tourism for many destinations is one of the most important items in the national economic balance. In 2022 we enjoyed and brought value to Emilia-Romagna from the Revenge Travel effect, from the flight chaos, from the search for safe destinations “within reach”. In 2023 we return to work looking at 2024 on all those strategies and policies for the development and innovation of the tourism product that aim to maintain a high level of appeal of the tourist destination - both globally and in its various articulations as a territorial product - while at the same time improving its accessibility.

Results for 2024

Recalling the 2022-2024 Guidelines for tourist promotion and marketing and the medium-term objectives of regional tourism, in 2024 Apt Servizi will essentially aim at fostering and supporting the growth of tourism in Emilia-Romagna through incisive b2b and b2c promotion and communication activities (increase in arrivals and visitors, maintenance and increase in the level of tourist fame and brand identity, increase in the international tourist share, expansion and search for new markets/catchment areas), specifically:

- Development of the communication campaign and promotion actions before, during and after the *Grand Départ* of the *Tour de France*
- Increased incoming tourism and consolidation of regional brand identity linked to the Motor Valley cluster
- Increased incoming tourism and consolidation of the regional brand identity linked to the Food Valley cluster
- Increased incoming tourism from the MICE product
- Increased incoming tourism and consolidation of the regional brand identity linked to the Sport Valley and Wellness Valley cluster of Emilia-Romagna (sports events)
- Accessible tourism projects dedicated to the beaches of Romagna Riviera
- Sustainable tourism projects dedicated to Riviera and Apennines and natural parks in Emilia-Romagna
- Digital Twin - the first prototyping of the Emilia-Romagna tourism digital twin as the natural evolution of the regional tourism observatory
- Development of a 4.0 digital ecosystem of b2b and b2c tourism promotion information and marketing fully interoperable with the Ministry of Tourism's Tourist Digital Hub and Italia.it, the Situr system and the territorial DMCs

Results of the legislative term

Recalling the Guidelines for Regional Tourism Promotional Marketing in force during the legislative period considered (Covid), the results over the entire legislative term can be summarised as follows:

- Bringing stability to the regional tourism economy, restoring the share of GDP generated by the regional tourism industry, aiming for a further increase
- Consolidating the Italian market, building loyalty with new traveller profiles that have approached and reconnected with the regional territory over the pandemic period
- Maintaining, consolidating and increasing international markets through systemic promotion and marketing actions, both by proposing traditional products and by increasing actions to support branded products linked to production chains and networks, scouting and searching for new markets to compensate for the loss in the medium term of others
- Carefully selecting instruments and markets, because in general interventions/investments one risks acting only on the surface, whereas it is instead essential to proceed by dosing resources in the best possible way
- Consolidating, developing and expanding relations with TOs, air and rail carriers, event organisers as they ensure the connection with foreign markets, promote tourist accessibility and are the ones in charge of the aggregate transaction of tourist flows
- Exceeding the previous pre-pandemic internationalisation indicators, increasing not only market presence but also the inclusion of new products with a high index of international appeal, seeking out and intercepting new potential markets to compensate for the absence of others that for various reasons are currently unreachable
- Fostering a closer relationship/collaboration between public bodies and private aggregations in order to act in the markets by limiting risks through the strength of the

- knowledge/competence of companies
- Supporting sector integrations, such as that between tourism and the transport/mobility system, infrastructure, but also sport, culture, agriculture, production activities, etc., in order to increase the potential positive spill-over effects on the tourism economy
 - Capitalising on tourism-identity values, meaning the need to make the most of the communicative essence of all those products, territories and uniqueness that allow our territory to be one of a kind, hence identifiable on the tourism map
 - Strengthening and relaunching the brand awareness and identity of Emilia-Romagna, favouring an association of the regional tourism brand with positive values such as safety, reliability, reception, sustainability, respect for the environment, inclusion, innovation, favouring virtuous synergies with the great “Made in Emilia-Romagna” and “Made in Italy” brands, such as those of Motor Valley and Food Valley, for example, an activity that also involves the organisation of product-tourism and brand awareness events aimed at “creating and making the dream come alive”, the implementation of brand awareness & positioning campaigns linked to major international sporting events, etc.
 - Communicating by prioritising positioning, as it is essential to use tools and languages that enable high positioning (long to dissolve) as opposed to just acquiring presences (which end with the stay)
 - Continuously stimulating tourism demand with interactive languages and narratives, new products and customised tourism experiences, using all available communication tools and media. Refining and raising the level of social appeal of the Emilia-Romagna tourist destination
 - Enhancing the value of the resources and attractiveness of Emilia-Romagna's enlarged tourism heritage, to make the management of core and support resources more efficient in order to foster the competitive re-positioning of the Emilia-Romagna global destination
 - Encouraging and accelerating the digital transformation of the regional tourism sector (information, promotion, booking, marketing and loyalty)
 - Supporting and stimulating the regional tourism business system in the creation of new product themes in the region for open-air holidays, with the emphasis on movement (active holidays), slow mobility, in villages, along paths, linked to sporting events, high-end offers for the luxury and affordable luxury demand, with the aim of diversifying and broadening the range of “attractions”, raising the standing of the regional tourism offer, intercepting new market segments, etc.
 - Supporting the promotion and marketing of the regional tourism offer by encouraging the participation of regional tourism enterprises in the major and most relevant national and international market places - such as trade fairs and workshops -, including the development of an experimental programme of thematic tourism stock exchanges in Emilia-Romagna (sport and active holiday, cultural tourism, wine&food travel experience, tourism for families and children, etc.)
 - Digitalisation, data analysis, marketing intelligence, interoperability (Emilia-Romagna digital twin prototyping)

Institutional website link

<http://www.aptservizi.com/>

Links with strategic objectives

- ❖ **Strategies and measures for the recovery of qualified and sustainable post-Covid tourism**

ART-ER Scpa

Reference Councillorship

Economic development and green economy, employment, training and international relations

Presentation

ART-ER is the consortium company founded by the Emilia-Romagna Region and involving universities, the national research organisations CNR, ENEA and INFN, Unioncamere and Local Authorities in the region.

Its main function is to work for territorial attractiveness, research and innovation, territorial development and internationalisation. Its mission and corporate form clearly identify the corporate intervention model, which envisages, on the one hand, specialisation in areas of intervention linked to that of the members and, on the other hand, a general focus on models of integration of the policies and interventions of the various players. This is the company that the Emilia-Romagna Region uses both to enhance the direct regional activity in support of Research and Innovation, territorial development, attractiveness and internationalisation, and through the allocation of specific funding to the consortium fund, to build projects of strategic regional interest with universities and national research organisations, in partnership with enterprises and business associations.

Strategic directions

The company is entrusted with:

- ✓ The coordination and development of the regional innovation and knowledge ecosystem, the support to start-up and business creation, by linking the initiatives of the regional research and innovation system in the path that has led Emilia-Romagna to be a relevant innovation hub at a national level, as well as to allow the Region to gain credit at a European level, i.e. being able to carve out an important role for itself among the leading Regions at a European level, by working in synergy with the other regional sectors and bodies active in the relations with the European Union
- ✓ The promotion and sustainable territorial development, internationalisation, attractiveness and promotion of investments in Emilia-Romagna: in particular, internationalisation and attractiveness of the territory, by means of actions for the promotion of regional supply chains, the research system, innovation, training; development of actions addressed to regional, national and international investors aimed at strengthening the production system, the knowledge system and employment, in line with the legislation for the promotion of investments in Emilia-Romagna
- ✓ The enhancement of the territory and the qualification of production systems and cities, through the promotion of infrastructural actions, social innovation, knowledge development and environmental sustainability
- ✓ The support to the planning of member interventions in the following areas:
 - The development, management, monitoring, evaluation of regional, national and EU strategic projects and programmes aimed at increasing competitiveness, sustainability, employment, research, innovation, training, knowledge, European and international cooperation
 - The participation in and development of member-promoted networks at European and international level;
 - The execution of studies and research on territorial, economic and social structures in order to improve strategic and operational planning

- The design, implementation and management of infrastructures for regional innovation and knowledge development, including the related commissioning and contracting functions.

The company may also:

- ✓ Organise joint activities and actions between the members and structures participating in the regional research, innovation and knowledge ecosystem
- ✓ Promote initiatives with universities and research centres operating in the region, also in cooperation with enterprises, for access to and participation in research and/or innovation and/or skills and knowledge development programmes of national, European and international interest
- ✓ Promote and support the internationalisation and attractiveness of the territory with particular reference to regional clusters and supply chains
- ✓ Promote and develop actions for enhancing the territory and qualifying production systems and cities
- ✓ Promote skills development and talent attractiveness.

The company operates through 6 areas that work on the major macro-themes related to the society:

1. Research and innovation (Innovation for enterprises; Start-ups; High Technology Network and Thematic facilities);
 2. Territories, participation and attractiveness (Competences and Territories for innovation; Territorial development and attractiveness; International and Territorial Cooperation; Social innovation; Cultural and creative industries service);
 3. Structural Funds (Employment and Training policies; Enterprise and Infrastructure policies; Centre of Competence on Financial Instruments);
 4. Europe and internationalisation (Europe; Internationalisation; Design Task Force; Brussels control);
 5. Investment and construction (Public Works Engineering; Quality of Investment and Public Expenditure; Urban Ecosystems and Innovation);
 6. Sustainable development (Environment; Climate and Energy; Sustainable Innovation; Regional Accreditation Body);
- plus: the Strategic Planning and Studies Unit on the staff of the Directorate General; the Digital Transition Unit and the Scale-up and Research infrastructures Unit on the staff of the Operations Directorate.

Service recipients

The direct recipients of the interventions are all members belonging to the consortium. More specifically, the company's corporate structure is composed as follows: Emilia-Romagna Region (65.1%), CNR Bologna Research Area (9.3%); ENEA National Agency for New Technologies, Energy and Sustainable Economic Development (4.6%), INFN National Institute of Nuclear Physics (0.5%), Alma Mater Studiorum University of Bologna (5.3%) University of Modena and Reggio Emilia (2.6%), University of Ferrara (2.6%); University of Parma (2.6%); Polytechnic University of Milan (1.3%); Unioncamere Emilia Romagna (4.2%); Others (Local Authorities, ASL, Acer, Aess) (0.8%).

The company operates on a non-profit basis in the interest and on behalf of its members, all of whom have similar interests, for the achievement of the aforementioned corporate purpose. For the fulfilment of consortium purposes, the consortium fund is established. The fund is made up of contributions in cash, services and works by members directly to the company or also through the structures set up in the technopoles. With the exception of participation in the consortium bodies, any form of participation of members' personnel in the activities of the Company is in the form of a participation in the consortium fund and as such quantified.

Ultimately, ART-ER represents the common organisational tool of the Emilia-Romagna Region and of all its Members (Universities, Research Institutions, Chamber System, Local Authorities).

Expected results

Throughout the term of office

- Enhancement of the regional ecosystem, in accordance with the S3 themes, through a more effective articulation of the ecosystem, greater synergy between the networks and players in the ecosystem, in particular the regional universities, and the adoption of shared working models, with the aim of making it more cohesive, attractive and inclusive in facing the new challenges of digitalisation and sustainable and equitable transition
- Information, animation and support activities for the implementation of the PNRR; support for the implementation of the ECOSISTER Project - Ecosystem for Sustainable Transition of Emilia-Romagna
- Support for the innovation and competitiveness of the regional production system by backing new and effective digitisation processes and industry-science collaboration and technology transfer with a view to open innovation and by encouraging and promoting the emergence of start-ups and the scale-up of the most promising ones
- Improvement of the visibility of the regional system through the enhancement and accreditation of regional players internationally, while increasing the system's ability to attract talent and expertise from outside the regional context
- Generation of a regional system for the enhancement of Big Data and Data Science that can act as a model for intervention and experimentation of innovative policy modalities both nationally and internationally
- Full implementation of the main national and international programmes and initiatives, launched in the European framework, through collaboration with members and local stakeholders and active participation in networks and platforms for research, territorial and development cooperation
- Implementation of actions and projects to support enterprises in digital transformation and connecting cross-cutting enabling technologies (Big Data, Artificial Intelligence and Industry 4.0) with the major global challenges defined within the regional S3 Support for Digital Agenda actions in the area of territorial development and skills
- Strengthening of the community and support for Open Innovation actions, through tools and initiatives aimed at detecting innovation needs and fostering the exchange of know-how and the creation of networking and business opportunities between established companies, start-ups, research and institutions, both regionally and internationally
- Technical support to regional spatial planning and the implementation of the regional law on the protection and use of land; technical assistance to activities for the development of the regional Apennines and the National Strategy for Inland Areas; support to regional observatories on municipal mergers, Unions of Municipalities, participatory processes, contracts and public investments of the Region, the housing system and ERP activities, etc.; development of information activities on health, prevention and safety at work at the regional level; technical assistance to ensure the operation and maintenance of the SITAR (Contracts), SICO (construction sites) and SIRSA (asbestos removal and disposal) information systems
- Technical support to the Pathway to Carbon Neutrality before 2050 of the Emilia-Romagna Region, to the Single Strategy for Climate Change Mitigation and Adaptation and to the related initiatives; support in the drafting, implementation and monitoring phases of energy policies and strategies and for the energy transition, for the enhancement of the Green Economy in Emilia-Romagna and for the implementation of the "Three-year Action Plan for the Environmental Sustainability of Public Consumption in Emilia-Romagna"; support in the dissemination of process and product environmental

certifications throughout the territory, in the definition, planning and implementation of climate change adaptation and mitigation policies and in research activities on ecosystem services and the promotion of methods for the enhancement of natural capital

- Activities to strengthen business support services (through the management of the Contact Point and business services) and information and investment attraction and promotion tools (through the Invest in Emilia-Romagna website and the management of LR 14/2014 calls for proposals); support for the design and implementation of programmes and initiatives for the internationalisation of the regional production system; support for the development of new initiatives for territory internationalisation and attractiveness in terms of international talent in synergy with the new LR 2/2023
- Support and technical assistance to the Emilia-Romagna Region in the implementation of the European Structural and Investment Funds - and in particular in the implementation of the European Social Fund+, the European Regional Development Fund, the Rural Development Fund, the European Maritime and Fisheries Fund - in the field of State Aid and in the activities of analysis and design of financial measures for development
- Support to the Region in activities for the strategic positioning of Tecnopolo Manifattura in Bologna at an international level in order to attract public and private parties, researchers and qualified personnel and to develop opportunities for collaboration in the scientific field; technical assistance for the coordination of construction sites and for the drafting and completion of Tecnopolo Manifattura's master plan
- Analysis and research activities on regional economic trends, the evolution of the production system and supply chains, and the dynamics of the labour market, in respect of which it draws up context and scenario analyses. The company also provides support to a number of regional observatories (labour, culture and creativity, tourism systems, trade and sport, young people), the [Pact for Work and Climate](#) and the sector regional planning.

Institutional website link

<https://www.art-er.it/>

Links with strategic objectives

The mission of ART-ER is such that it can be linked with most of the strategic objectives of the Region, in particular:

- ❖ [International Development Cooperation Policies for the 2030 Agenda](#)
- ❖ [Enhancement of the Third Sector](#)
- ❖ [European and International Relations](#)
- ❖ [Coordination of European Union funds and promotion of European territorial cooperation activities](#)
- ❖ [Programming and systemic actions to boost the economy](#)
- ❖ [Work skills and training](#)
- ❖ [Attractiveness, competitiveness, internationalisation and growth of businesses and supply chains](#)
- ❖ [Renewable energies, plastic-free and circular economy](#)
- ❖ [Boosting the construction sector](#)
- ❖ [Health research](#)
- ❖ [Reducing regional imbalances between mountain/inland areas and urban areas](#)
- ❖ [Research and post-graduate education](#)

❖ Digital Agenda

Ferrovie Emilia-Romagna Srl

Reference Councillorship

Mobility and transport, infrastructures, tourism, trade

Presentation

FER s.r.l. is an in-house company providing with public participation wholly owned by the Emilia-Romagna Region. The current corporate structure is the result of a corporate demerger with the railway transport branch, which was carried out in 2012 in order to fully implement European regulations on the separation of the network manager and the company providing the rail transport service. FER is the Infrastructure manager of the regional railway network.

The relationship between the Region and FER is regulated by a Framework Agreement signed on 29 December 2022, valid until 31 December 2032.

As manager of the railway infrastructure, it is responsible for maintaining and renewing the railway network and managing the control and safety systems, ensuring their accessibility, functionality and information. It is entrusted with the collection of fees and the allocation of infrastructure capacity, including both the definition and evaluation as well as the availability and allocation of individual train paths. In this respect, FER s.r.l. annually updates the so-called Network Information Prospectus (P.I.R.) in which all information necessary for transport companies to access the infrastructure is published.

In 2018, FER obtained the safety authorisation attesting to the existence of a railway safety management system that meets the requirements necessary for the safe maintenance and operation of the railway infrastructure granted to it.

Strategic directions

- ✓ Ensuring full usability and constant maintenance of the lines and infrastructures for which it is responsible
- ✓ Making investments in upgrading and modernising the technological level of railway lines and facilities
- ✓ Managing and monitoring the proper execution of the Public Transport and Railway Service Contract with the economic operator to whom the contract is awarded
- ✓ Guaranteeing the accessibility of stations and the services offered therein to railway undertakings, travellers and rail users in general

Positioning with respect to the reference sector

The railway network extends over the territory of the Emilia-Romagna Region for a total of 1,400 km (about 1,050 under state jurisdiction and more than 350 under regional jurisdiction).

The state network management is entrusted to RFI (Rete Ferroviaria Italiana), the FS Group infrastructure company also responsible for ensuring the safety of railway traffic on the entire national network.

The regional network management is entrusted by concession to FER, an in-house company of the Emilia-Romagna Region, and is regulated by a specific "Framework Contract". The management of services is entrusted by tender with "Service Contracts".

In 2008, the railway sector underwent important changes and was characterised by elements of strong innovation: the tender for the awarding of all the services of the Emilia-Romagna Region was completed, and on 31 March 2008 the new Service Contract was signed with the Integrated Transport Consortium, formed by Trenitalia and FER, which won a European tender.

Action has been taken to establish a single management company for the regional railway network. With this in mind, FER, a company with whole regional capital, acquired the railway activities managed previously managed by other regional concessionary companies, replacing

ACT of Reggio Emilia (in 2009), ATC of Bologna in the management of the Casalecchio-Vignola line (in 2009) and ATCM of Modena in the management of the Modena-Sassuolo railway (in 2007).

Therefore, FER manages the Bologna-Portomaggiore; Ferrara-Codigoro; Ferrara-Suzzara; Parma-Suzzara; Reggio Emilia-Ciano d'Enza; Reggio Emilia-Guastalla; Reggio Emilia-Sassuolo; Casalecchio-Vignola; Modena-Sassuolo railway lines and has become the sole management company of the regional railway network.

In 2011, the conditions were defined for the corporate separation of FER, which was finalised on 1 February 2012, in order to entrust network management and rail transport activities, respectively, to two separate entities. At the same time as the demerger, the part of FER responsible for transport was merged with ATC Bologna to form the new company TPER.

The framework of the regional railway sector has thus been considerably simplified and rationalised: from seven entities operating in 1999 on 350 km of network, there has been a move to a single entity, in which the Region holds a 100% share.

Service recipients

- Railway passenger and freight transport companies
- Rail users
- the Region
- Local Authorities

Expected results

2024

- Reduction in the incidence of delays due to the railway network compared to the previous year
- Reduction in the number of faults, net of exceptional events, unforeseeable circumstances and Acts of God, with an average number of fault reports not exceeding the previous year per installation (PL, switchboard, ACEI)
- Reduction of interference between rail and road by eliminating level crossings
- Elimination of additional private level crossings
- Continuation of the installation of SCMT system in the part of the regional railway network under FER's jurisdiction
- Completion of electrification works in the Parma-Suzzara-Poggio Rusco corridor, as part of the ongoing works financed by the PNRR complementary fund
- Approximately 30% increase in remotely monitored video installations through the use of the Control Room
- Implementation of fibre optic backbones on FER networks
- ACC Formigine activation
- Increased energy efficiency of the stations and stops on the network, thanks to the installation of photovoltaic plants equipped with storage systems capable of deferring the energy produced during the day in the evening hours; increased energy efficiency of the electrical conversion substations supporting the electrified lines of GI FER
- Independence of stabling tracks from traffic tracks at service locations where rail vehicles are expected to be stationed at night
- Continuation of electrification works in the Ferrara-Codigoro section
- Continuation of underground works in the Bologna-Portomaggiore section

Throughout the term of office

The objectives of the entire legislative term are basically aimed at achieving a modern, digitalised and sustainable infrastructure system, through the constant improvement of network **efficiency**, the enhancement of infrastructure and rail traffic **safety**, the adaptation to **safety**

standards of the national infrastructure manager and **technological development**, the promotion of **ecological transition** and **energy efficiency** through the use of clean and less polluting energy resources and technologies. Specifically, these objectives can be broken down into the following results:

- Reduction of delays due to problems in the railway network not attributable to Acts of God
- Reduction of network failures not attributable to Acts of God
- Implementation of maintenance plans related to preventive and cyclical maintenance as defined by the reference standards
- Reduction of rail-road interference (public level crossings)
- Completion of Train Control Systems (SCMT) installations on the regional railway network
- Signalling technology upgrade with installation of ACC and GSMR systems
- Completion of the electrification of the regional railway network
- Ensuring safety in the stations under their jurisdiction and the services offered to travellers and railway undertakings
- Removal of level crossings in private use with compensatory or replacement works where necessary
- Securing the main regional railway bridges

Institutional website link

<http://www.fer.it/>

Links with strategic objectives

- ❖ **Supporting and promoting rail transport**

Finanziaria Bologna Metropolitana Spa (in liquidation)

Reference Councillorship

Economic development and green economy, employment, training and international relations

Presentation

The company represented an example of synergies and operational coordination between public bodies, and the Region's participation is linked to the organisational choice of the shareholders to identify FBM S.p.A. as their common, organic and instrumental emanation. The company is currently in liquidation.

Strategic directions

Continuing with the asset liquidation respecting the new deadline identified by the Liquidator regarding the conclusion of the liquidation procedure (December 2023). The closure of the procedure initially scheduled for 2021 was postponed on several occasions due to the delay in the procedures for the disposal of assets because of the lack of buyers and the negative effect on the procedures of the pandemic.

Positioning with respect to the reference sector

It no longer carries out any activity

Service recipients

It no longer carries out any activity

Expected results

Liquidation of assets by 31/12/2023

Institutional website link

<http://www.fbmSpa.eu/it/index.php>

Lepida Scpa

Reference Councillorship

Schools, universities, research, digital agenda

Presentation

As provided for by [LR 11/ 2004](#) and subsequent amendments, Lepida S.c.p.A. is the operational tool promoted by the Emilia-Romagna Region for the planning, conception, design, development, integration, use, configuration, operation and implementation of telecommunication infrastructures, access services, telematic services exploiting the network infrastructures, for members and bodies connected to Lepida network.

Lepida is instrumental to its members by carrying out services of general interest, implementing technological platforms on the basis of what has been defined by the programming and planning activities, in compliance with what is set forth in the European, National, Regional and Local Digital Agendas, in the Guidelines for the Digital Transformation of the Region, in the ICT Multiannual Plan of the Regional Health System, in the Social and Health Plan and in compliance with what is set forth in the governance plans of the members, if any.

The corporate structure of Lepida S.c.p.A. is made up (composition as at 31/12/2022) of **448 bodies**: the Emilia-Romagna Region, 4 regional and interregional Agencies (ARPAE - Regional Agency for Prevention, Environment and Energy of Emilia-Romagna, AIPO - Interregional Agency for the Po River, Er-go - Regional Agency for the Right to University Studies and Regional Agency for territorial risk management and Civil Protection) 328 Municipalities of the Region, 39 Unions of Municipalities, 8 Provinces of Emilia-Romagna, the Metropolitan City of Bologna, 4 Universities of Emilia-Romagna, 12 Local Health Authorities and Hospitals of the Region, the Rizzoli Orthopaedic Institute, 9 Land Reclamation Consortia, 22 ASPs (Personal Services Agencies), 5 ACERs (Emilia-Romagna Housing Authority), 4 Management Bodies for Parks and Biodiversity, ATERSIR (Emilia-Romagna Territorial Agency for Water and Waste Services) 3 Special Agencies, the Authority of the harbour system for Northern Central Adriatic Sea, the Po River District Basin Authority, a Higher Institute of Musical Studies, 2 Music Conservatories, the Order of Engineers of the Province of Parma.

The majority shareholder is the Emilia-Romagna Region with a share of 95.6412% of the share capital.

With effect from 01/01/2019, the merger by incorporation of Cup2000 S.c.p.A. into Lepida S.p.A. was finalised, with the simultaneous heterogeneous transformation of Lepida S.p.A. into Lepida S.c.p.A., in accordance with [LR 1/2018](#) "Rationalisation of in-house companies of the Emilia-Romagna Region".

The **corporate purpose** of the company includes, in particular:

- The establishment of a common centre to support the plans in the development of regional ICT (Information Communication Technology) in terms of design, research, development, experimentation and management of ICT services and products, as well as activities for the implementation, maintenance, activation and operation of infrastructures and the management and development of access and services for citizens, enterprises and public administration, with a highly specialised line in health, social assistance, personal services of Local Authorities and social and health services sectors
- The provision of services deriving from the guidelines of the regional plan for the development of telematics, ICT and e-government referred to in Article 6 of LR 11/2004

and its implementation referred to in Article 7 of the same law

- The provision of services through: demand management for process analysis; definition of information exchange standards; drafting of technical specifications and tender procedures for the development/purchase of services; programme and project management; practicability verification; use support; service delivery through identified suppliers; monitoring of service levels
- Training and technical support activities in the field of ICT
- Support activities for management functions in the organisational and administrative area in favour of the members and their companies
- Activities relating to the adoption of new technologies applied to the government of the territory of the Emilia-Romagna Region and reference of the members, such as those related to the so-called smart city and smart working
- Central technical-information hub activities under Article 14 of LR 11/2004
- Activities to support the implementation of the regional distributed computing system (Data centre and Cloud computing) referred to in LR 14/2014
- The purchase, development, provision and offer, in compliance with and within the limits of Community and national regulations on work contracts, services and supplies, of telecommunication and IT and/or related services, i.e. by way of example but not limited to: data, Internet and telephony services, via traditional mode and IP networks; services for fixed/mobile convergence; data centre services with data storage, server farming, server consolidation, facility management, backup, disaster recovery; technological Help Desk services (incident and problem management); provision of management application software services in ASP mode
- The implementation, maintenance, management and operation of the regional networks referred to in Article 9 of LR 11/2004 as well as of local networks in urban areas (hereinafter MANs), of the sub-networks making up MANs and of the networks being functional to reduce situations of digital divide (also in implementation of the provisions of LR 14/2014) or of market failure, meaning by implementation, maintenance, management and operation, by way of example but not limited to the activities of: planning of the physical network infrastructures; design; tendering of works; construction; testing of the sections of the fibre optic network; leasing of the traditional circuits, fibre or radio infrastructures for the sections that are not owned; commissioning; ordinary and extraordinary maintenance; preparation of the technological infrastructures capable of ensuring connection to the bands necessary to provide connectivity services; monitoring of network performance
- The provision of connectivity services on the regional networks referred to in Art. 9 of LR 11/2004, the supply of connectivity services being understood as, by way of example but not limited to data transmission on IP protocol at guaranteed speed and bandwidth; all the services strictly related to data transmission such as, by way of example but not limited to, the supply and configuration of the network terminal equipment located in the local access points (PALs), the configuration of virtual private networks (VPNs); performance of the necessary interfacing functions with the SPC (public connectivity system), guaranteeing the service and security levels envisaged by the SPC technical rules possible interconnection with the GARR research network; interconnection with the networks of public telecommunications operators; offering the public the free service of connecting to the Internet via WiFi technology on behalf of the member bodies, at their request and in their interest, acting as their technical service; providing the services referred to in art. 15 of LR 14/2014 on a subsidiary and temporary basis, in the event that no other solutions emerge from the market that would enable their provision
- The supply of network sections and services at fair and non-discriminatory conditions to

local and state public bodies, public companies, and law enforcement agencies for the implementation of broadband infrastructures to connect their premises in the Emilia-Romagna Region and the members' reference territory

Strategic directions

The three-year business plan outlines the directions, objectives, and services and activities assigned by the member organisations to the company. These include, in particular:

- ✓ The support in the definition, preparation, development of **Local Digital Agendas**, in synergy with actions towards **Local Social Agendas**, in technological innovation and digitalisation activities as well as in digital innovation processes
- ✓ The supervision in the analysis, design, development, evolution and maintenance of software solutions and platforms for the delivery of services of member bodies and all its services
- ✓ The management, maintenance and evolution of **Lepida geographic network**, which is public, homogeneous and unified, with high reliability, and of Lepida2 network, which is partly geographic and partly metropolitan, and which is completely separate in its connection infrastructures and equipment from Lepida network
- ✓ The management, maintenance and evolution of **ERretre regional mobile radio network**, set up to provide radio connectivity to meet the needs of Provincial and Municipal Police, Civil Protection and Health Emergencies
- ✓ The **contrast to digital divide** on Broadband and BUL with the aim of fostering the infrastructure and dissemination of telecommunications operators with a propensity to act in areas of market failure
- ✓ The dissemination of **connectivity** at schools, municipal sports centres, municipal stadiums and tourist sites on the coast, as well as the implementation and management of an **IoT** network and data collection platform to support the development of a Smart Territory
- ✓ The implementation of **Big Data and Digital Twin** solutions and architectures to enhance the data and computing infrastructure of the region
- ✓ The **WiFi** diffusion with SSID "[EmiliaRomagnaWiFi wifiprivacy.it](https://www.emiliaromagnawifi.it)"
- ✓ The management of **regional Data Centres** distributed and federated in 4 PA sites in the Emilia-Romagna Region
- ✓ The management of the **SPID IDP** platform for issuing and managing SPID digital identities for all eligible citizens, for authentication and access to online services adhering to SPID; provision of the **SPID Signature** service, which aims to simplify the relationship between citizens and the Public Administration in signing applications; provision of the **Digital Identity service for professional use**, which aims to provide a tool enabling Public Administrations and private individuals to verify a natural person's membership of an organisation and/or his or her status as a professional
- ✓ The management of the **PayER** platform for the electronic payment of services, which allows citizens and businesses to pay their outstanding debts to authorities using different payment instruments through integration with the National Payments Hub (PagoPA)
- ✓ The management of the single-point request portal **Accesso Unitario** for SUAP, building, seismic and environmental services
- ✓ The support for digitalisation and dematerialisation processes
- ✓ The design and preparation and support for the implementation of smart work projects
- ✓ The promotion and dissemination of initiatives for access to **digital welfare** services in the identification of digital technologies to support the redesigning of services to

improve social services in terms of access, effectiveness, safety and affordability, citizen participation and patient centrality

- ✓ The design, management and evolution of the **FSE into an electronic social-health record** as a unified platform of each citizen's social-health history
- ✓ The design, management, evolution, operation of **Cartella SOLE**, the main tool for the management of administrative and clinical data of patients by General Practitioners and specialists
- ✓ The design, implementation, management, commissioning and maintenance of **Cup systems**, providing support services for access to the Regional Health Service in direct or indirect contact with citizens and to Public Administration services in general
- ✓ The design, identification and management of **information security systems**, working in and with the CSIRT in identifying procedures and actions that are as homogeneous and uniform as possible
- ✓ The design and implementation of a **digital innovation coordination network** by identifying shared spaces and joint workshops to support the development of digital innovation in Emilia-Romagna.

An area of interest to be investigated and studied in depth is “digital sustainability”, understood as the ability to use digital technology to make interventions and actions in the environmental, social and economic spheres sustainable. This is also in connection with the objectives of the Emilia-Romagna 2030 Agenda.

Positioning with respect to the reference sector

Lepida S.c.p.A., as an in-house company of the Emilia-Romagna Region, operates as a driving force in the implementation of digital policies for the more than 440 members and bodies connected to Lepida network.

The company is the operational tool, for members and bodies connected to Lepida network, for the planning, conception, design, development, integration, use, configuration, operation, implementation of telecommunication infrastructures, access services, telematic services exploiting network infrastructures.

The in-house company is the driving force behind the implementation of the above mentioned ICT-related planning for the growth of cities and the social and health sector, territories and communities.

Lepida produces ideas, projects and innovation achievements for the public administration and for the telematic development of the regional territory, also creating opportunities for ICT operators in the market.

The company ensures the necessary synergies on tangible and intangible infrastructure in the regional territory in order to optimise its use.

Service recipients

Citizens, businesses and public administrations are the recipients of the services offered by Lepida

Expected results

The expected results of the company's Business Plan are listed below:

2024/2025

Networks

1. km of geographical fibre optics: 150,000/157,000
2. km of Digital Divide fibre optics: 85,000/87,500
3. no. ERrete sites: 115/118
4. no. of schools connected: 3,000/3,100

5. no. of WiFi points: 11,600/12,000

DataCentre & Cloud

6. no. of cores on virtual machines: 7,000/7,500

7. no. of "IaaS as a service": 360/390

8. TB of storage as a service: 6,500/7,000

Software & Platforms

9. no. Lepida SPID IDP digital identities: 2,200K/2,200K

10. no. annual payments with PayER on PagoPA: 3,000K/3,200K

11. no. of annual files processed through "Accesso Unitario": 200K/210K

Digital Integrations

12. no. of Members with Local Digital Agenda: 260/270

13. no. of support and simplification actions for members: 90/95

Digital welfare

14. no. of proposed Local Social Agendas: 12/15

15. no. of social information systems managed: 20/22

16. no. of social services on the FSE: 4/6

17. total number of users of the e-Care service: 4,350/4,400

18. no. of IoT implementation in the Social: 8/12

Digital health

19. no. of annual accesses on the FSE: 100M/100M

20. no. of documents/year consulted on the FSE: 90M/100M

21. no. of General Practitioners/PLS activated in Cartella SOLE: 3,000/3,000

22. no. of prescriptions for pharmaceutical expenditure control: 39.5M/40M

23. no. of digitised medical records: 230K/232K

Access

24. no. of actions carried out on the web by users: 950K/975K

25. no. of actions carried out with direct contact by users: 5.3M/5.2M

26. no. of actions carried out with indirect contact by users: 2.5M/2.6M

Security

27. no. of managed corporate security events: 200/300

28. no. of reports on availability/performance of services: 264/264

29. no. of opinions for bodies on GDPR compliance: 550/600

Institutional website link

<https://www.lepida.net/>

Links with strategic objectives

- ❖ Coordination of European Union funds and promotion of European territorial cooperation activities
- ❖ Regional Pact for a more efficient, integrated, digital and citizen-friendly justice system
- ❖ Attractiveness, competitiveness, internationalisation and growth of businesses and supply chains
- ❖ Promotion of the identity and potentials of mountain areas
- ❖ Reducing regional imbalances between mountain/inland areas and urban areas
- ❖ New enterprises, development and vitality of rural areas and multifunctionality
- ❖ Digital Agenda

Directions to Agencies and Companies

In acceptance of the indication formulated by the Court of Auditors - Regional Control Section for Emilia-Romagna, with Resolution no. 245 of 30 November 2021, and in continuity with the general guidelines already assigned to the Agencies and Companies under regional control, with the Update Note to the DEFR 2023, the following objective is identified for the controlled Regional Agencies and Companies, as defined by Article 11-ter, paragraph 1 of DLGS 118/2011 to which reference should be made:

- Transmitting to the Region's Structure for the Supervision of Investee Companies and to the competent Directorate General, by the 15 April of each year, the budgets adopted or approved by the Directors of the Regional Agencies and Companies, or by the bodies delegated to do so in relation to the specific reference legislation of each Agency or Company.

This objective responds to the purpose of enabling the regional administration to get an information framework in a timely manner for the correct development, within the terms set forth by the current legislation, of the procedures for the settlement of debts and credits with the system of investee companies for the preparation of the Consolidated Financial Statements and, more generally, for a more effective governance.

Agenzia Regionale per il Lavoro (Regional Employment Agency)

Reference Councillorship

Economic development and green economy, employment, training and international relations

Presentation

The Regional Employment Agency (Agenzia Regionale per il Lavoro ARL), an instrumental body of the Emilia-Romagna Region, was established by [LR 13/2015](#) to ensure the achievement of the highest possible degree of efficiency in the management of administrative functions, of high complexity, in the field of employment services. ARL has the task of implementing the policy directions defined by the Regional Council, in agreement with the other territorial institutions, on the management and qualification of employment services provided to citizens and enterprises. The Agency has legal personality and is endowed with technical-operational, administrative-accounting and financial, patrimonial and organisational autonomy. The registered and administrative office is located in Bologna. The ARL is also present in the territory with operational offices located throughout the region: 38 Job Centres (Centri per l'Impiego CPI)² one for each social-health district and 9 offices for targeted job placement (Collocamento Mirato CM) one for each Province and for the Metropolitan City of Bologna. ARL's main tasks, as defined by the aforementioned regional law, are:

- Ensuring the connection with the National Employment Agency
- Managing the regional labour information system in connection with the national system
- Proposing to the Region, implementing and managing regional quality standards
- Proposing to the Region the optimal territorial areas for the organisation of public employment services
- Governing and directing public employment services
- Proposing to the Region the modalities for linking public and private accredited bodies
- Implementing the network of active labour policies
- Organising, coordinating and exploiting synergies concerning employment services managed by public and private recognised bodies
- Supporting regional planning through proposals for the implementation of labour policies
- Managing company crises and social security authorisation processes
- Implementing projects awarded by the Region
- Promoting measures to increase the number of companies willing to host young people employed on apprenticeship contracts
- Implementing integrated interventions aimed at people with disabilities, fragility and vulnerability in integration with the social services of the municipalities and the mental health departments of the AUSLs
- Performing labour market observatory functions
- Monitoring and evaluating the performance of employment services
- Supporting the planning of training provision with reference to labour market dynamics and the analysis of vocational needs
- Supporting the drafting of legislation on employment, traineeships and apprenticeships.

Strategic directions

The Regional Employment Agency operates within the framework of the competences defined by [DLGS 150/2015](#) at national level and by [LR 13/2015](#) at regional level, as well as within the framework of regional programming and planning choices, cooperation between the Region and Local Authorities, and the enhancement of consultation with economic and social forces.

² Some Job Centres are in turn divided into decentralised branches in order to ensure better coverage of the territory.

Based on the functions defined in Art. 54 of [LR 13/2015](#), ARL Statute and the regional strategy, the Agency's activity and commitment is aimed at ensuring:

- The development of the “Active Employment Network” with the qualification of Job Centres and recognised employment bodies.

The "[Pact for Work and Climate](#)" has in the Agency a tool for improving synergies between both public and private accredited services, enhancing the role of the latter which, being part of the Active Network, act in a complementary way and not as a substitute for public services in order to complete the range, increase the quality and broaden the spread of services throughout the territory. A value shared by all the members of the network must be the quality of intervention for the individual person, with his or her needs and resources, taking as a common operational criterion the customisation of the service process, from taking charge to the definition of the service pact, to the provision of services and measures. The aim is to encourage the creation of quality jobs, to accompany the ecological transition, to combat inequalities and reduce the distances between people, communities and territorial areas, mending the fractures exacerbated by the current crisis.

- “Community Agency”: The decision to promote the Community Agency remains as valid as ever for 2023, in a scenario characterised by continuing critical situations in the labour market (despite signs of recovery) and, at the same time, by the emergence of new resources and energies. In this framework, the “development and consolidation of the Community Agency” is the Agency's strategic objective for 2023. This objective will be pursued in relation to the areas already identified in 2022 and concerning:
 - Crisis and recovery situations
 - The gender gap and work
 - School-to-work transitions
 - Social and labour inclusion
 - Work regularity
- The GOL (Guaranteed Employability of Workers) programme was introduced to boost employment in Italy and combat unemployment. The programme envisages the application of a series of tools and measures for reintegrating unemployed people, Citizenship Income recipients, laid-off workers, the disabled, women, young people, over-50s and other categories. The GOL programme is part of the National Recovery and Resilience Plan with the same time horizon, i.e. the 2021/2025 five-year period. It is part of Mission 5, Component 1 of the PNRR and of the broader project of reforms in the labour sector, which in addition to GOL includes the National Plan for new skills, the strengthening of Job Centres and the strengthening of the dual system. The programme, whose total funding amounts to 1 billion 200 million Euro (70.2 million Euro for Emilia-Romagna), envisages the implementation of initiatives aimed at fostering the job placement of persons benefiting from income support measures or whose job placement is particularly difficult. The Agency will implement the Programme as defined by the Region in the Regional implementation plan “Piano Attuativo Regionale-PAR” [DGR 235/2022](#), enhancing the Employment Network, within the framework of the regional strategy expressed in the “[Pact for Work and Climate](#)”. Therefore, the implementation of the GOL programme is one of the main tasks of the Agency. The programme identifies as objectives for the Region the taking on of 58,500 users, the provision of active policy programmes to accompany them to work, and sets the following targets for training courses: the involvement of 12,555 people in upskilling and reskilling courses, of whom 4,650 will have to attend a training course aimed at strengthening digital skills.
- In order to qualify the active labour network, the Regional Employment Agency prepares training courses addressed both to operators of job centres and to private bodies

accredited to labour services, in order to acquire competences on skill gap analysis, which is the essential tool to help people choose the training pathway most consistent with their professional history and the labour market

- Improving the effectiveness of active labour policies implemented by the regional network. This strategic objective continues to be pursued through:
 - The improvement of the effectiveness of actions that constitute the standard component of active policies. As defined in regional acts, these are delivered by Job Centres and accredited bodies, the actions will be aimed at developing their effectiveness and capacity to impact labour market dynamics
 - The support for regional intervention in the implementation of measures aimed at specific target groups: young people, fragile and vulnerable people, and people with disabilities by implementing relevant regional labour standards and policies such as those relating to traineeships
- The support for regional planning through proposals for the implementation of labour policies
- The management of company crises and social security authorisation processes
- The connection of regional directions and policies with the national level of the Ministry of Labour and Social Policy and ANPAL.

The Regional Employment Agency is also called upon to implement the activities set forth in the “Extraordinary Plan for strengthening Job Centres and Active Employment Policies”, approved by [DGR 1996/2019](#) subsequently updated with [DGR 818/2020](#), and which will be subject to a further update following the indications provided by the PNRR Technical Mission Unit and the General Directorate for Active Policies of the Ministry of Labour. The plan defines the activities to strengthen the regional job centres, implementing both the PNRR and the “Extraordinary Plan for strengthening Job Centres and Active Employment Policies”, adopted with the [Decree of the Ministry of Labour no. 74 of 28 June 2019](#), published in the OJ no. 181 of 3 August 2019.

The Strengthening Plan is aimed at consolidating the governance and development of CPI services, to be pursued through investments in infrastructure, human capital and innovation of the working tools available to the CPI, so as to achieve, at the same time, both the improvement of the effectiveness and efficiency of the services and the professional qualification of operators. With regard to the infrastructural upgrading of locations, out of the 38 Job Centres in the regional territory, only 6 municipalities have not yet identified a final location.

Service recipients

ARL's activities are aimed at:

- Strengthening the employability of people without a job who turn to job centres for job placement/reintegration into the labour market
- Promoting self-employment and business start-ups through the implementation of the Memorandum of Understanding, signed on 18 February 2019 between the Emilia-Romagna Region, the Regional Employment Agency and the United Committee of Professions of Emilia-Romagna, aimed at the experimentation of support services for self-employment. These are services aimed at providing self-employed workers operating in the region with access to information on the labour market as well as guidance, retraining and job placement. The Regional Employment Agency of Emilia-Romagna has launched the opening of “self-employment desks”, on an experimental basis, at the job centres operating in the provincial capitals and the Metropolitan City of Bologna, at which to offer support services for the creation of self-employment, also through information and guidance on opportunities in the regional territory, for people seeking their first or new employment, with priority given to users who declare having carried out self-employment and freelance activities. The Agency also provides up-to-date quantitative/qualitative information on

users registered with the job centres operating in the region with previous experience in self-employment and freelance activities

- Young people in transition from education and training systems for whom the institution of extra-curricular traineeships constitutes an on-the-job experience aimed at enhancing skills
- Foreign citizens resident in non-EU countries who, on the basis of [DLGS 286/99](#) and [DPR 394/99](#), are authorised to reside in Italy and in the regional territory for temporary periods of vocational training with Italian employers with whom they activate apprenticeship projects
- People with disabilities who are employed and who apply to the targeted employment services for support in finding work or who are already employed and for whom companies apply for subsidies to adapt their jobs
- Workers from companies in crisis and/or undergoing restructuring/reconversion that have recourse to social shock absorbers, specifically the extraordinary wages guarantee fund or the derogatory one.

The services provided by the Agency, in several cases, can be delivered both “in-person” and “from remote”. With regard to users, the CPIs are able to ensure different modes of care, depending on people characteristics. The beneficiaries of the GOL programme are a very broad and heterogeneous group of people and share a condition of fragility linked to the labour market: unemployed, fragile and vulnerable workers, NEETs, disadvantaged women, people with disabilities, workers over 55, self-employed workers who stop their business and workers with very low incomes. They will be accompanied also in 2023, with the support of the further consolidated Active Employment Network, in their path to work.

In the area of user services, workshops were conducted to promote and inform about the active job search tools built by the Agency for users with greater digital skills. In particular, with the new way of providing the job offer/demand matching service, CPIs are able to manage selection processes for several tens of thousands of candidates who send their CVs through “Lavoro per te” portal and partly through the Agency's App.

Also in relation to users, it should be noted that the Targeted Placement Services are active and between 6,000 and 9,000 people with disabilities apply to them annually.

The quality of services to users is the fundamental reference for the Agency's management and development actions, with a view to increasing the customisation of services through common and shared regional delivery methodologies.

The Agency also provides services for employers:

- Information provision
- Advice and support to meet professional needs
- Job offer/demand matching
- Advice and support for the management of compulsory communications
- Advice and support for the management of compulsory recruitment

Expected results

2024

- The Regional Employment Agency will be committed to ensuring universal access to active employment policies by guaranteeing the profiling, taking-over and subsequent signing of the service pact for 100% of the people who will apply to the ARL Job Centres

Throughout the term of office

- Extraordinary strengthening of Job Centres and Active Employment Policies: consolidation and development of services in terms of innovation and digitisation of active policy benefits and remote access to services for citizens
- Facilitating the integration of unemployed people into the labour market by developing the agency into a "Community Agency": strengthening the employability of unemployed

people who turn to job centres for job placement and reintegration into the labour market, including through the establishment of territorial networks to promote employment with a special focus on women

- Promoting young people's access to employment: implementation of activities aimed at promoting the employment of young people, including through the establishment of territorial employment networks
- Increasing the ability of people with disabilities or in disadvantaged situations to enter the world of work and remain employed: implementation of interventions aimed at people with disabilities or in disadvantaged situations in order to develop pathways to support their job placement or reintegration into employment
- Increasing support for companies and workers to facilitate access to social shock absorbers: improving the efficiency of the authorisation process for social shock absorbers on derogation

Institutional website link

<http://www.agenzialavoro.emr.it/>

AGREA - Regional Agency for Agricultural Grants

Reference Councillorship

Agriculture and food, hunting and fisheries

Presentation

The Agency is an instrumental body of the Emilia-Romagna Region under non-economic public law, with organisational, administrative and accounting autonomy, established in 2001 ([LR 21](#)), which performs the functions of Paying Agency for Community aids, grants and premiums provided for by the European Union regulations and financed by the European Agricultural Guarantee Fund - EAGF and by the European Agricultural Fund for Rural Development - EAFRD. The main objective pursued with its establishment was to allow a [simplification](#) of procedures and thus ensure greater timeliness of payments, also due to territorial contiguity.

The Agency is the guarantor, vis-à-vis the European Union, of the fulfilment of all the procedures related to the implementation of the grants.

In exercising its functions as paying agency, in accordance with the European Union legislation laying down provisions for the accreditation of paying agencies and the clearance of accounts of the EAGF and EAFRD, the Agency shall:

- a) Issue the authorisation for the disbursement of the authorised amounts
- b) Make payments
- c) Account for payments.

In carrying out these functions, the Agency can count on the experience gained in the field of controls on funds destined for agriculture and on the consolidated relationship with its delegated bodies, from the regional sectors of DG Agriculture, Hunting and Fisheries to the Agricultural Assistance Centres (CAA), which are now the Agency's immediate interface in the territory and concretely the first contact with regional agricultural enterprises.

The Agency also performs certification tasks on behalf of the Region within the framework of the ERDF and ESF regional operational programmes, the FSC fund and the fishing sector's EMFF, both for the outgoing and the new programming period.

The Region makes use of the Agency in these fields also to enhance the competences expressed in the field of agricultural Community Funds (EAGF and EAFRD) and also seizing the opportunity of the Agency's independence conditions.

Strategic directions

At the beginning of December 2022, the European Commission approved the Italian CAP Strategic Plan. The rules from 2023 change with the new programming period 2023-2027 of the agricultural funds, EAGF and EAFRD, for which everything is merged into a national strategic plan for the CAP, with a national and a regional managing authority for rural development programming.

If 2023 is the start year of the 2023-2027 programming, 2024 is the year of full consolidation. The efforts for implementing the new rules and interventions will continue alongside the management activities of the 2014-2022 RDP interventions until the closure in December 2025. Together with these activities is AGREA's increasing involvement in the execution of payments for state aid owned by the Region and the management of PNRR measures involving paying agencies.

Finally, the importance of maintaining on-time payments is underlined by the critical issues that companies are currently facing due to the rising costs of energy, raw materials and inflation in general, and the succession of natural events that caused damage to companies and crops.

All this within a decisively changed framework of the organisation, which, after exiting the Covid-emergency but being aware of the definitive changes it brought, is now experiencing a new condition, where the reduced presence of employees at the headquarters is matched by the evolution towards a model that prioritises objectives and results in measuring the efficiency and effectiveness of the activities carried out.

Therefore, 2024 is still a year of change. Such a change will need to be managed in order to guide AGREA together with its Region to better interpret the demands of the regional agricultural sector.

AGREA intends to continue the path of harmonisation of the plan management methods together with all the paying agencies, maintaining its own action in terms of analysis and development of the information systems for the collection, appraisal and control of the applications and for the expenditure reporting, which requires for the new programming the integration of the financial data and the concrete implementation of interventions. In this respect, together with its region of reference, it will work to preserve the management autonomy that has characterised the previous years in achieving results to maintain payment performance levels.

The Agency always recalls how essential it is to have an approach geared towards rational management, based on a view that simplifies public action, even more so in the historical period we are living through. The large number of players, also resulting from the decision to centralise programming at ministerial level, is a complexity feature that makes the effort even more demanding.

As part of the activities, the natural disaster in May 2023 led to a further intensification of actions to contain the consequences of events. During 2024, the effects of the disbursements that will be initiated will affect the Agency's development, control and payment activities.

It is also essential to continue the joint action undertaken with the relevant Directorate-General, Agriculture, Hunting and Fisheries, aimed at keeping the chain well coordinated from programming to aid payment, via information systems, management and control.

It is still imperative to respond ever more effectively to the pressing demands of the outside world, first and foremost the stakeholders in audits that are periodically received and which can lead to financial corrections.

It is also important to continue to make the Agency's information assets available to all users, resulting from holding important databases, which enriches the role of the public system.

Service recipients

Farms in Emilia-Romagna, Local Authorities receiving aid to create development conditions for the improvement of the sector

Expected results

2024

- indicator: payment of aid
- expected results:
 - disbursement of 95% of the area-related payments of the 2023 applications by 30 June 2024
 - disbursement of 90% of the resources liquidated by the Directorate-General for Agriculture, Hunting and Fisheries for state aids in agreement with the Region also following the natural disaster of May 2023

Institutional website link

<http://agreea.regione.emilia-romagna.it>

Links with strategic objectives

- ❖ Farm competitiveness, promotion and protection of products with designation of origin and bio-economy
- ❖ New enterprises, development and vitality of rural areas and multifunctionality
- ❖ Environmental sustainability of production systems, food education and combating waste
- ❖ Resilience to climate change and water resource management for irrigation
- ❖ Knowledge, innovation and simplification

Regional Agency for territorial risk management and Civil Protection

Reference Councillorship

Ecological transition, combating climate change, environment, territorial risk management and coastal defence, civil protection

Presentation

With the approval of [LR 13/2015](#) "Reform of the regional and local government system and provisions on the Metropolitan City of Bologna, Provinces, Municipalities and their Unions", the Region has reorganised the functions of territorial risk management and civil protection by developing an innovative and unique system in the national scene capable of dealing with the entire pathway of risk management: forecasting, structural and non-structural forecasting, management and overcoming emergencies.

Pursuant to the new regulations, without prejudice to the Region's planning and guidance role, the Agency carries out management activities in the fields of civil protection, territorial risk management and coastal defence, seismic engineering, water and mining activities, inland navigation and waterway management by developing and exercising technical-administrative skills in the context of authorisation procedures, opinions foreseen by sector regulations territorial planning procedures, direct management of land use authorisations, design, contracting and execution of territorial risk management and coastal defence works, flood service, hydraulic clearance and surveillance, management of emergency and post-emergency resources.

In order to complete the reorganisation process started with [LR 13/2015](#), it is necessary to adapt the governance of the regional Agency to the changed regulatory and organisational context that has seen the structure originally established by the 2005 legislation change and grow in terms of both regulatory attributions and structural and territorial dimension and articulation.

The objective being implemented is to ensure uniformity from Piacenza to Rimini, while respecting territorial specificities, in the exercise of operational and administrative functions to guarantee the homogeneous and well-coordinated implementation of regional policies on

territorial risk management by enhancing the 'de facto' structure of the Agency, which, with its territorial articulations, is in a position to be the single representation of the Region for all territorial government policies on provincial areas, the intermediary towards the Municipalities and the Provinces themselves, but also the only structure that today deals with territory and territorial risk management in different, mutually integrated ways.

Strategic directions

The Agency will be geared towards implementing the law on institutional reorganisation ([LR 13/2015](#)) in compliance with the guidelines and provided by the Regional Council for the exercise of the new activities envisaged by this law.

Regarding the mission attributed to it already by [LR 1/2005](#), the Agency will continue to carry out the activities and services related to the exercise of the administrative functions in the field of civil protection falling within the competence of the Region, including those attributed to the Provinces, articulating them by territorial sections. In particular, it will take care of the preparation and planning of the emergency, the education and training of volunteers, the early warning of civil protection bodies and operational structures as well as of the population, the relief of the affected populations and the definition of the intervention plans necessary to cope with the emergency.

Further actions for the implementation of the law on institutional reorganisation [LR 13/2015](#) will serve the following purposes:

- ✓ Homogenisation of the main work processes in the regional territory, pursuing the administrative simplification and transparency also with adequate information-IT tools, at the service of citizens
- ✓ Hydraulic and hydrogeological risk management also with the implementation of territorial risk management measures financed with state and regional funds, also by optimising organisational measures for the unified management of procedures for the awarding of works and services
- ✓ Financial, technical and administrative support to Local Authorities for emergency interventions, emergency planning and preparedness, as well as crisis management
- ✓ Implementation of the regional early warning system, to adopt national directives, in cooperation with ARPAE and other regional technical services, in connection with Local Authorities, prefectures and territorial operational structures
- ✓ Testing of IT-Alert, the public alert system for civil protection purposes
- ✓ Continuation of activities to encourage and support civil protection voluntary work, including through shared programmes to strengthen the regional mobile unit and the full enhancement of organised voluntary work.

The Agency will prepare proposals for the revision of [LR 1/2005](#) on civil protection, in the light of the necessary updates following the entry into force of [LR 13/2015](#) and the entry into force of [DLGS 1/2018 "Civil Protection Code"](#) as well as its already planned amendments in the coming years.

Following the events of May 2023, all activities pertaining to the state of emergency declared for 12 months following the Resolutions of the Council of Ministers of 8 and 23 May 2023 will be managed. In particular, the activities envisaged by OCDPC 992/2023 will be followed up to support the management by the Deputy Commissioner with particular regard to the Plan of Interventions, the implementation of the interventions for which the Agency will be indicated as the implementing body, the first immediate support measures, the CAS (Asylum seeker centres) and the recognition of expenses, loss or damage and needs.

Service recipients

Bodies and citizens in the Emilia-Romagna Region

Expected results

2024

- Implementation of strategic regional and civil protection interventions from an integrated perspective, in terms of governance and resources, and within the planned deadlines
- Delivery of work related to the actions financed with PNRR resources (mission 2, component 4, investment 2.1b) aimed at securing disaster-stricken areas for more than 61 million Euro
- Planning of interventions financed with POR-ERDF 2021-2027 resources (Action 2.4.2) to counter hydrogeological risk. They will be carried out on rivers, landslides and coasts, also, where possible, with "green" interventions, in line with the specific objectives of the PGRA (Flood Risk Management Plan) and of the PAI (Hydrogeological Structure Plan). Planning also serves to implement operational and territorial control systems starting from the creation of an integrated and interconnected system of operational rooms at territorial level
- Approval of the third part of the Regional Civil Protection Plan
- Emergency of May 2023 - implementation of the pertaining activities following the Resolutions of the Council of Ministers of 8 and 23 May 2023 and OCDPC 992/2023

Throughout the term of office

- Approval of the Regional Civil Protection Plan
- Revision of the early warning system in relation to the change in the national regulatory framework ("De Bernardinis" Directive of 27/02/2004 - Operational guidelines for the organisational and functional management of the national and regional early warning system for hydrogeological and hydraulic risk for civil protection purposes)
- Strengthening of the civil protection system through the renewal and implementation of the regional mobile unit, the creation and management of centres and facilities spread throughout the territory and the full enhancement of organised voluntary work, being an essential pillar of the new regional system
- Contribution to the five-year strategic plan for investments in hydrogeological instability prevention through interventions financed following the declaration of a state of emergency with national and/or European resources. Through specific intervention plans drawn up in accordance with the civil protection orders, the first urgent emergency interventions, the damage restoration interventions and the works, including structural ones, for the reduction of residual risk in the affected areas are financed, consistently with the existing programming and planning instruments. Implementation of territorial risk management measures and in particular those aimed at the maintenance of watercourses, slopes and coastlines, also in view of the doubling of resources from 50 to 100 million Euro in five years with Regional and European funds
- Support to Municipalities in the elaboration and constant updating activities of the Municipal Civil Protection Plans, also favouring procedures at the Unions of Municipalities level in order to regulate the support to Mayors and Municipal structures in an emergency in relation to any services provided (e.g. information systems, social services, local police)

Institutional website link

<http://protezionecivile.regione.emilia-romagna.it>

Links with strategic objectives

- ❖ **Promoting knowledge, planning and prevention for the safety and resilience of territories**
- ❖ **Innovating the civil protection system**

- ❖ [Promoting sustainability knowledge and culture](#)
- ❖ [Promoting information to citizens on territorial risk prevention and resilience](#)

AIPO - Interregional Agency for the Po River

Reference Councillorship

Ecological transition, combating climate change, environment, territorial risk management and coastal defence, civil protection

Presentation

With [LR 42/2001](#) the Emilia-Romagna Region set up the Interregional Agency of the Po River (AIPO) in order to exercise the functions referred to in art. 89 of DLGS 112/1998 which require the single and interregional management of the Po basin, specifically with the Lombardy, Piedmont and Veneto Regions.

In particular, in the area of territorial risk management, the Agency, on the basis of the Basin planning and the programming agreed with the Region, designs and implements interventions, performs the functions relating to the flood service, hydraulic clearance and surveillance, and prepares the paperwork for issuing concession measures for state-owned hydraulic fixtures on the network of regional jurisdiction assigned to the Agency. It also carries out hydrographic monitoring, on the basis of the interregional agreements provided, in implementation of [art. 92 of DLGS 112/98](#) in order to guarantee unity at the hydrographic basin scale.

In the inland navigation sector, the Agency plans and implements interventions on the basis of the planning carried out by the Interregional Agreement for Inland Navigation and the Region. Moreover, following the delegation of functions carried out by the law on institutional reorganisation (LR 13/2015), it has the operational management of inland navigation along the Po River (dredging and signalling service, port inspectorate, management of locks and quays, issuing of concession measures on the state property of inland navigation).

In addition, an amendment to the Agency's Constitutive Agreement was recently approved, according to which the Agency has been assigned a new function in the field of cycling routes for the design, construction and maintenance activities of cycle paths and cycleways mainly affecting the state-owned hydraulic fixtures under AIPO's jurisdiction and relating to the Po river basin.

Strategic directions

The Interregional Agency for the Po River will give continuity to the activities already provided for by [LR 42/2001](#) establishing and implementing the inland navigation competences attributed to AIPO by the regional law on institutional reorganisation ([LR 13/2015](#)), as well as the new function in the field of cycling mobility infrastructures envisaged by the interregional agreement ratified by LR 12/2021, through the necessary guidance and support actions, which are carried out through the Steering Committee set up by the regional Councillorships in charge of the matter.

In particular, with reference to the improvement of hydraulic safety conditions in the territorial areas under its jurisdiction, the Agency will continue to implement complex interventions of a strategic nature, such as the works concerning critical hydraulic nodes (such as Baganza stream overflow basin, Secchia river overflow basin, Po, Secchia, Panaro and Enza riverbank systems).

On the other hand, as far as inland navigation is concerned, the Agency will have to carry out the important work of regulating low-water Po riverbed between the mouth of Mincio and Ferrara, for which the MIMS has also recently allocated substantial additional financial resources. This specific intervention will necessarily have to be coordinated with the one funded under the PNRR described below.

With the National Recovery and Resilience Plan, in fact, a highly strategic chapter has been opened, which sees the AIPo as the implementing body of the “Po River Area Rewilding” Project, provided for by Mission 2, Component 4, Investment 3.3, which represents - given the territorial scope that embraces the entire river axis in the territory of the four riparian regions (Piedmont, Lombardy, Emilia-Romagna, Veneto) and given the resources allocated (357 million Euro) - a great opportunity to implement the projects already available in the district and regional planning tools, in the pursuit of the objectives of the European Biodiversity Strategy to 2030.

Due to the succession of exceptional weather events in the Region last May, widespread damage was caused to existing hydraulic works also in the hydrographic areas under AIPo's jurisdiction, the effects of which on the expected results will be quantified in the coming months.

Based on the damage recognition carried out in mid-June 2023, the amount of urgent interventions activated by AIPo in the immediate aftermath of the events amounted to more than 5 million Euro, which were necessary to restore adequate safety levels along the network under its jurisdiction.

Service recipients

Emilia-Romagna's civil, social, economic and environmental system

Expected results

2024

- Implementation of regional strategic interventions from an integrated perspective, in terms of governance and resources, and within the planned deadlines
- Po River Area Rewilding Project: Achievement of Target M2C4-22 "Reducing riverbed artificiality by at least 13 km"
- Continuation of works for the free-flow regulation of Po river's low-water riverbed

Throughout the term of office

- Measures to reduce hydraulic risk and increase hydraulic safety in the Emilia-Romagna territories included in the network under AIPo's jurisdiction
- Execution of the works of the “Po River Area Rewilding” Project, envisaged by Mission 2, Component 4, Investment 3.3 of the PNRR, with reference to rewilding and reforestation, containment of allochthonous species and morphological recovery and protection of the territory
- Construction of 100% priority lots of the cycle paths foreseen by VENTO project
- Continuation of works for the free-flow regulation of Po river's low-water riverbed (work completion scheduled by August 2025)

Institutional website link

<http://www.agenziapo.it>

Possible connections with strategic objectives

- ❖ **Promoting knowledge, planning and prevention for the safety and resilience of territories**
- ❖ **Promoting the development of inland waterways**
- ❖ **Supporting and promoting cycling and electric mobility**

ARPAE - Regional Agency for Prevention, Environment and Energy of Emilia-Romagna

Reference Councillorship

Ecological transition, combating climate change, environment, territorial risk management and coastal defence, civil protection

Presentation

In recent years, the Emilia-Romagna Regional Agency for Prevention, Environment and Energy (hereinafter ARPAE) has been affected, on the one hand, by the attribution of additional technical and administrative functions (issuance of authorisations and state concessions, sustainability education activities) and, on the other hand, by a new national reference framework represented by the establishment of the National System for Environmental Protection - SNPA referred to in [Law 132/2016](#).

The set-up envisaged by [LR 13/2015](#) in a perspective of innovation has provided for the adoption of an organisational model whereby ARPAE, as an instrumental agency of the Region, is responsible for carrying out the activities, with specific acts of direction aimed at recovering homogeneity in the exercise of the action while maintaining its effectiveness. To this end, the regional directions will continue to be formulated in such a way as to achieve equal standards throughout the Region.

Overall, ARPAE's main fields of action cover the following areas:

- Management of monitoring systems, with evaluation and predictive analysis of the state of environmental components
- Environmental surveillance and control of the territory and human activities affecting it
- Management of environmental emergencies
- Issuance of technical opinions and preliminary environmental impact assessments
- Issuance of environmental permits, transport infrastructure and energy production facilities, as well as water concessions, with supervisory and control activities
- Sustainability education, risk communication
- Management of the Energy Observatory
- Sampling and laboratory analytical activity
- Dissemination of environmental information
- Management of the Regional Environmental Information System
- Dissemination and promotion of environmental management systems
- Study, research and technical-planning support in the environmental field for the implementation of plans (integrated or sectoral) and the setting up and management of targeted actions for their monitoring
- Management of the Observatory on Climate Change and its impacts
- Functional centre and civil protection competence.

Pursuant to art. 2 of LR 23/2022, from 2023 ARPAE also manages for the Region the remediation procedures of contaminated sites covered by the National Programme for the financing of environmental remediation and restoration of orphan sites pursuant to DM no. 269 of 29 December 2020 and the National Recovery and Resilience Plan, being originally the responsibility of the municipalities that have become implementing bodies.

Strategic directions

ARPAE's activity will be aimed at ensuring the management of the activities listed above, with a view to fostering sustainability, health protection, territorial risk management and the enhancement of resources and environmental knowledge.

In line with the commitments set out in the "Pact for Simplification", an important action will continue, aimed at the standardisation of the operational practices adopted by ARPAE to

increase the certainty of compliance with procedural deadlines for the greater protection of the legitimate expectations of applicants, within the framework of guidelines and technical directions that guarantee ever greater clarity and certainty of procedures. In this framework, it will also pursue the implementation of the simplification instruments provided for in the Pact.

The Agency will continue its work to support:

- The development of authorisation, prevention, monitoring and environmental control processes aimed at improving the sustainability and competitiveness of the territory and health protection, ensuring operational effectiveness, innovation and knowledge exchange with society and institutions
- The development of forecasting systems and models to improve knowledge of the dynamics of environmental systems and the impact of both man-made and natural factors on them, monitoring new forms of pollution and degradation of ecosystems
- Research and development in the field of meteorology and climatology, addressing the knowledge issues underlying climate change adaptation and mitigation policies
- The implementation of Energy Plans and for the establishment and management of the Regional Energy Observatory
- The support for the preparation of the Regional Sustainability Education and Information Programme 2024-2026 and its implementation through the coordination of the Regional Sustainability Education Network and the creation of education, information and awareness-raising campaigns on all dimensions of sustainability.

The Agency will also support the Region in the implementation of the [Regional Sustainable Development Strategy](#) referred to in [art. 34 of DLGS 152/2006](#), in the general framework of the National Sustainable Development Strategy adopted on 22/12/2017, based on the declination of the Sustainable Development Goals (SDGs) indicated in the UN [2030 Agenda](#) especially as regards the development of measurement and reporting tools and the implementation of information and education actions on sustainability.

At the organisational level, the Agency will pursue the strengthening of inter-functional cooperation and integration between its various components, also with a view to an overall improvement in its performance, and will also continue the path undertaken aimed at the homogenisation of its activities in line with the new organisational set-up.

With regard to specific technical skills, the following will be guaranteed:

- The updating of the analytical-instrumental and technological level with the most advanced requirements for integrated interpretation of the state of ecosystems
- The management of efficient specialist laboratories for the analysis of different environmental matrices and new emerging pollutants
- The soil utilisation characterisation and, in particular, the sampling and analysis for the determination of the bio-available content of heavy metals, organic pollutants and agronomic parameters, physical-chemical characters, nutrient concentrations, heavy metals and soluble salts
- The evolution of the regional environmental information system under [DLGS 195/2005](#) to optimise the usability of data on ARPAE open data portal: in particular, for cartographic data, metadata will be reviewed and fine-tuned, and display services for visualisation and downloading will be implemented. In line with the architecture shared with the Region, functional interventions will be analysed for a synergistic and coordinated representation of environmental information, to which the ARPAE open data portal and Webook contribute

Service recipients

Citizens, Local Authorities and other administrations, businesses, economic categories and civil society

Expected results

2024

- Standardisation and simplification of operational practices
- Systematisation of application programmes and information systems related to the management of activities under [LR 13/2015](#).
- Development of tools and ways of liaising with other administrations in the regional system for the efficient management of practices involving several players

Throughout the term of office

- Evolution of the Environmental Information System
- Standardisation of the authorisation system and increase in its efficiency with a view to simplification
- Improvement of the quality standards of the Agency's activities as perceived by the citizens of Emilia-Romagna

Institutional website link

<http://www.arpae.it>

Possible connections with strategic objectives

- ❖ [Promoting the circular economy and defining strategies for waste reduction](#)
- ❖ [Improving water quality and availability](#)
- ❖ [Improving air quality](#)
- ❖ [Facilitating the remediation and reuse of contaminated sites and buildings](#)
- ❖ [Promoting sustainability knowledge and culture](#)

Provincial phytosanitary consortia of Modena, Parma, Piacenza and Reggio Emilia

Reference Councillorship

Agriculture and food, hunting and fisheries

Presentation

With [LR 16/1996](#) later amended and supplemented by [LR 9/2011](#), the Region reorganised the four provincial phytosanitary consortia active in the regional territory in order to strengthen sustainable crop protection and phytosanitary surveillance in the western part of the Emilia-Romagna Region.

The Provincial Phytosanitary Consortia are non-economic public bodies dependent on the Region and administered by a Commission chaired by a representative of the consortium members appointed by the Region.

They perform the following activities:

- a) Dissemination of technical standards for defence against plant diseases, organisation and supervision of defence operations adopted by consortium members, including initiatives aimed at reducing the related environmental impact, in accordance with the directives of the Head of the Regional Phytosanitary Service
- b) Direct execution of compulsory control operations in place of any defaulting and lagging parties and at their own expense
- c) Field experiments and demonstration activities aimed at the dissemination of plant protection, as well as dissemination of defence means and methods in accordance with regional programmes.

To carry out these activities, the Consortia impose a compulsory annual contribution based on the land yield of consortia members.

Strategic directions

The Consortia collaborate with the Emilia-Romagna Region, contributing to the correct implementation of Community and national phytosanitary regulations and to the development of environmentally sustainable crop protection management methods. In this context, they are called upon to perform both actions falling within their institutional tasks – dissemination of regulations for the defence against plant diseases, assistance to farms, organisation and supervision of phytoiatric interventions – as well as activities carried out, under the coordination of the Phytosanitary Service, in agreement with the Region, aimed at the constant updating of integrated production specifications and the preparation of integrated and organic production bulletins for the area of competence, phytosanitary certification activities of products intended for export and surveillance aimed at preventing and combating the spread of new biotic adversities or the recrudescence of the existing ones in the regional territory.

Service recipients

With reference to plant protection, all the Consortia members are direct and indirect recipients of the services provided by the provincial phytosanitary consortia, to which are added, in many cases, support services for Local Authorities aimed at the proper management of public green areas, i.e. a particularly complex field of action insofar as it is characterised by the need to guarantee maximum safety for the users of green areas with the necessary protection of the plant heritage.

Expected results

They are generally represented by improving the environmental and health sustainability of plant protection operations especially linked to reducing the use of synthetic chemicals.

For this reason, the activities undertaken at a territorial level are aimed, among other things, at developing forecasting and warning systems on the presence of harmful organisms with the aim of maximising the effectiveness of any countermeasures, at preparing Integrated and Organic Production Bulletins and the relative modifications made necessary by the constant evolution of Community regulations on active ingredients that can be used for phytoiatric interventions, at improving technical assistance interventions in favour of consortia members and support for the correct application of the provisions envisaged by the revised [National Action Plan \(PAN\)](#) for the sustainable use of plant protection products.

Another important activity carried out by the provincial phytosanitary consortia is support for the “phytosanitary surveillance” of the territory of competence, aimed, on the one hand, at monitoring the evolution of numerous alien species accidentally introduced into our environments and capable of causing very serious damage to crops and, on the other, at the prevention and rapid identification of further adversities that, following climate change and the significant acceleration of trade, represent a constant threat, in the process of further development, to the balance of our agri-ecosystems and the quality of production.

The phytosanitary consortia carry out these activities of great importance for the development of the regional agri-food sector under a specific agreement with the Emilia-Romagna Region and in constant connection with the Phytosanitary Service.

Institutional website link

<http://www.fitosanitario.mo.it>

<http://www.fitosanitario.pr.it>

<https://www.fitosanitario.pc.it>

<http://www.fitosanitario.re.it>

Possible connections with strategic objectives

- ❖ **Environmental sustainability of production systems, food education and combating waste**

❖ Resilience to climate change and water resource management for irrigation

Sasso Simone and Simoncello Ente Parco Interregionale (Interregional Park Authority)

Reference Councillorship

Territorial planning, construction, housing policies, parks and forestation, equal opportunities, International development cooperation

Presentation

The Authority was established under the agreement between the Emilia-Romagna and Marche regions: [E-R LR no. 13 of 26/07/2013](#) - [Marche LR no. 27 of 02/08/2013](#).

An area of 4,991 hectares, located in the provinces of Pesaro-Urbino and Rimini, bordering on the same-named Tuscan nature reserve in the municipality of Sestino (AR); included in the ancient territory of Montefeltro; it is 40 km from the Romagna coast.

The hilly-mountainous landscape is characterised by Sassi Simone and Simoncello, Monte Canale and Monte Palazzolo mountains, with altitudes ranging from 670 m a.s.l. to 1,415 m a.s.l. at Monte Carpegna, the park's peak and watershed between the Foglia Valley, the Marecchia Valley and the Conca Valley.

The area of responsibility falls on six municipalities: Carpegna (PU), Frontino (PU), Montecopiolo (RN), Piandimeleto (PU), Pietrarubbia (PU), Pennabilli (RN).

The Management Authority is responsible for the management of the Park, including the Rete Natura 2000 sites located within it, in implementation of its founding aims. Such aims include, in particular, the promotion of biodiversity conservation and enhancement policies within the territorial system of the central-northern Apennines through the use of the opportunities offered by EU, national or interregional programmes and by the agreements and understandings between the existing protected areas and with the local institutions operating in the Apennines ridge of the Emilia-Romagna, Marche, Umbria and Tuscany regions.

The Authority carries out its activities by ensuring the participation of local communities and the widest possible information on its management activities.

Strategic directions

The Interregional Park Authority's main task is to implement the purposes for which the Park was established. There are various strategies for pursuing them, including, for example, the continuous monitoring of the natural components present in the area, the census of wildlife populations and, if necessary, their control in order to ensure the ecological functionality of the ecosystems present, the conservation of the environment, flora and fauna and, in particular, the habitats of Community importance under [Directive 92/43/EC](#) by means of planned management and careful control of any related crop interventions, the creation of facilities for the dissemination, information, education and environmental enjoyment of residents and visitors.

Service recipients

Emilia-Romagna's and Marche's civil, social, economic and environmental system

Expected results

2024

- Completion of the measures envisaged in the 2021/2023 Investment Programme relating to the conservation of biodiversity and the improvement of the park's footpaths and usability

Throughout the term of office

- Continuation of the update of the Park Territorial Plan

Institutional website link

<http://www.parcosimone.it/>

Link with the strategic objective

- ❖ **Promoting the protection of biodiversity**

ER.GO - Regional Agency for the right to higher education in Emilia-Romagna

Reference Councillorship

Schools, universities, research and digital agenda

Presentation

ER.GO is the regional agency for the right to higher education, established by [LR 15/2007](#), through which the Region achieves the objective of turning the right to reach the highest levels of education, knowledge and skills into reality, with particular attention to capable, deserving students and those in difficult economic situations, guaranteeing uniform treatment throughout the region.

The Region's decision to focus on a single Agency - taking over from the four previous companies in charge of DSU (Student Welfare and Support Service), for the implementation of interventions and services in the student welfare service protecting the right to university study - has found positive confirmation in the extraordinary results achieved in recent years, thanks to the rationalisation policies undertaken, including, most recently, the abolition of the figure of the President and the Board of Directors of the Company ([LR 6/2015](#)), which have in fact made it possible to increase the available resources to be allocated as a priority to the disbursement of scholarships, thus guaranteeing the granting of the benefit to all students eligible for the right to university study benefits.

Strategic directions

- Continuing the promotion and management of an integrated system of services and interventions to turn the right to attain the highest levels of education, knowledge and skills into reality, combining the principles of broad inclusion and appreciation of merit
- Pursuing the widest possible coverage of scholarships for capable, deserving students in difficult economic situations
- Ensuring the same treatment throughout the regional territory and carrying out simplification actions to promote transparency in access and student participation
- Streamlining the system of student services, with a focus on reception services
- Enhancing multiculturalism and the international dimension as well as fostering positive integration between the student population and local communities by promoting a broad-based reception system
- Supporting the international dimension of university education as a factor for attracting young talent to the regional territory and as an essential component in preparing young people to meet the challenges of global labour market competitiveness
- In cooperation with university placement services and those of the Regional Employment Agency, strengthening work orientation actions aimed at scholarship students in their final years and recent graduates
- Carrying out investigative support activities for the Region with regard to school buildings and the right to school education.

Service recipients

Schools, students, their families, Universities and students enrolled in the Universities of Emilia-Romagna

Expected results

2024

- Planning and implementation of measures for the right to study, also for the adoption of the state measures and funds to guarantee access to benefits for the widest possible range of eligible students and continue to promote territorial attractiveness in an integrated regional system with universities and academic institutions
- Extraordinary actions to support the right to university study for students in the areas affected by the flooding.

Throughout the term of office

- Continuing to guarantee university scholarships and adequate services to 100% of those who are eligible, in close collaboration with the universities and through the strengthening of the integrated system of benefits and residential policies
- Enhancing student services to enhance multiculturalism and the international dimension and foster positive integration between student population and local communities
- Making multi-purpose spaces available for the student community, in collaboration with ER.GO and Universities, which can facilitate relationships and individual and social growth, and encourage the training and projects of young people
- Promoting and supporting the attractiveness of the regional system and the enhancement and strengthening of services and accompanying measures
- Ensuring the benefit for the widest range of eligible students

Institutional website link

www.er-go.it

Links with strategic objectives

- ❖ [Education, right to study and school buildings](#)
- ❖ [Right to university study and university buildings](#)

Intercent-ER - Regional Agency for the Development of Telematic Markets

Reference Councillorship

Health policies

Presentation

Intercent-ER is a regional agency with legal autonomy which operates as a central purchasing body for regional authorities and administrations under LR 11/2014.

As of 2016, the Agency was identified as the Aggregating Body for the Emilia-Romagna Region, pursuant to Art. 9 of [DL 66/2014](#). In addition, Intercent-ER has the mission to disseminate the use of e-procurement tools and to manage the programmes defined by LR 17/2013 on the dematerialisation of the debit cycle.

Strategic directions

The next three years will be characterised, like the last two years, by great uncertainty related to the evolution of the Covid-19 pandemic. On the one hand, it will be necessary to support the health facilities by ensuring the supply of goods and services necessary to cope with a possible resurgence of the emergency and, on the other hand, the projects envisaged in the National Recovery and Resilience Plan (PNRR) will have to be implemented in a very short time. In this context, the Agency's activities should focus on the following lines of development:

Acquisitions for the implementation of projects funded by the National Recovery and Resilience

Plan: With DGR 2013/2021, Intercent-ER was identified as the reference office for public procurement for the activities related to the PNRR for the Emilia-Romagna Region. This is a particularly important role as procurement is a critical and determining factor for the concrete implementation of the Plan's interventions. Therefore, over the next three years the Agency will not only be called upon to manage important procurement procedures for goods and services (e.g. health equipment, engineering and architecture services, etc.), but it will also have to coordinate and monitor the entire PNRR procurement complex, so that the governance structures identified for the management of the Plan can intervene promptly in the event of critical issues or delays.

Procurement in the works sector: as it is well known, the current perimeter of Intercent-ER Agency has always been limited to the purchase of goods and services where, in addition to achieving process efficiencies, an aggregation and standardisation of demand can be achieved which is able to generate benefits in terms of purchasing conditions. In recent months, the need dictated by the PNRR to realise a large number of interventions in a very short time has increased the need for public administrations to turn to central purchasing bodies also for the management of work contracts. LR 7/2022 amended the founding law by providing that the Intercent-ER Agency may act as the central purchasing body in favour of local administrations also for tender procedures aimed at acquiring works. This is a very important new feature that enables the Agency to expand the range of services offered and provide support to regional authorities, including in the PNRR area.

Support for Regional Authorities: Regional Authorities have expressed, through ANCI, the need for support on the issue of procurement. Therefore, the objective is to organise a regional Competence Centre to provide strategic and operational support to Local Authorities, also in the context of the implementation of the PNRR as well as the dissemination of good practices.

Consolidation of the role of Aggregating Body: Alongside the “extraordinary” initiatives linked to the PNRR and the management of health emergencies, in the coming years, coverage will continue to be given to the product categories set out in the DPCM of 11 July 2018. In addition, in continuation of what has been done in previous years, the focus should be on strengthening collaboration activities with the other Aggregating Bodies, through the implementation of joint tenders.

Strengthening the Agency's competences and processes: The Agency has embarked on a path to strengthen its capacities and competences, in terms of quality and effectiveness of the services provided, leading in 2019 to the certification of the ISO 9001 Quality Management System and in 2021 to the ISO 27001 certification of the information security management system managed by the platforms operated by the Agency and ISO 37001 certification of the management systems for the prevention of corruption. In addition, a project management training programme was implemented in 2019 with the aim of providing the Agency's officials and managers with methodologies and tools for managing complex projects. In the coming years, the aim will be to further implement the Agency's organisational and skills “infrastructure”, unifying and bringing into the system all the methodologies implemented.

E-procurement development: The last few years have been characterised by a strong increase in the use of SATER platform thanks to a continuous evolution of the user support tools as well as an intensive platform evolution activity aimed at both improving existing functionalities and developing new ones. Therefore, the objective for the coming period is to strengthen the support capacities of the administrations and to adapt the system to these increased volumes.

Promotion of sustainable public procurement: In recent years, the attention and commitment shown by the Agency in the use of environmental and social sustainability clauses for contracts have been recognised nationally as best practice, resulting in numerous awards and recognitions. In the coming years, the Agency's objective is to continue to be a point of reference on Sustainable Procurement issues at both regional and national level, seeking to better

incorporate the priorities defined by the PNRR and related to enhancing the role of the new generations and achieving more real gender equality and reducing gaps

Service recipients

Regional bodies, Health Authorities, Regional territory authorities

Expected results

2024

- Annual expenditure managed through the purchasing initiatives of the Regional Purchasing Centre (in billion Euro): 1.65
- Expenditure for goods and services in healthcare managed at regional level: 57%
- Full operation of the system for the governance and monitoring of expenditure on goods and services with the development of a reporting system
- Reinforcement of the use of environmental and social sustainability clauses (including gender responsible public procurement) in the purchasing procedures for goods and services and systematic monitoring and reporting
- Definition and implementation of support services to Local Authorities in the field of the acquisition of goods and services and in the field of works

Throughout the term of office

- Annual expenditure managed through the purchasing initiatives of the Regional Purchasing Centre (in billion Euro): 1.65
- Expenditure for goods and services in healthcare managed at regional level: 57%
- Design and implementation of an Open data system on the purchase of goods and services by the regional administrations
- Reinforcement of the use of environmental and social sustainability clauses (including gender responsible public procurement) in the purchasing procedures for goods and services and systematic monitoring and reporting
- Definition and implementation of support services to Local Authorities in the field of the acquisition of goods and services and in the field of works

Institutional website link

<https://intercenter.regione.emilia-romagna.it/>

Links with strategic objectives

- ❖ **Rationalisation of expenditure and processes for the procurement of goods and services for Regional bodies and the Regional Health Service**

Directions to Region-owned or investee companies

Aeroporto Guglielmo Marconi di Bologna Spa

Reference Councillorship

Mobility and transport, infrastructures, tourism, trade

Presentation

The company manages Bologna's "Guglielmo Marconi" airport, understood as a set of goods, activities and services organised for the purpose of making the airport infrastructure available to users, passengers and cargo in order to ensure the intermodality of transport. It is the company's purpose to take all appropriate initiatives to develop air traffic at Bologna airport, while at the same time ensuring the continuous upgrading of airport structures and facilities.

Strategic directions

The company has been listed on the Italian Stock Exchange since 2015. Following the listing, the Region, together with public Local Authorities, sold a significant part of its shareholding on the market. It now holds 2.04% of the company. The strategic directions are aimed at developing the airport's catchment area connections with major national and international destinations to best support the needs of travellers and the regional economic fabric. The company also operates through an efficient utilisation of the capacity of existing infrastructure and a modular implementation of new investments in order to match the capacity of the infrastructure with the expected traffic development. The company pays particular attention to ensuring continuous improvement of the services offered to airport users, while guaranteeing ever higher standards of safety, quality and respect for the environment. As a driver of support and improvement of all aspects of management and customer loyalty, the company considers it important to develop a culture of innovation that revolves around the implementation of technological systems to increase interaction with passengers and optimise their travel experience at the airport. Finally, the company undertakes to pay attention to all sustainability aspects, from environmental ones to respect for ethical and social principles, considering the important role Bologna Airport plays as a functional hub in the territory.

Service recipients

Passengers, carriers and sub-carriers, the entire regional society

Expected results

In 2022, the rapid recovery of global passenger traffic was encouraged by the progressive easing of travel restrictions and boosted by the availability of Covid-19 vaccines, further driven by higher than expected demand in the summer season. The evolution of the market scenario shows a positive trend for 2023, approaching pre-pandemic levels. However, the current macroeconomic and geopolitical scenario generates uncertainty about the future, mainly due to (i) sharply rising inflation on raw materials that will inevitably also impact travel costs and (ii) issues related to airport operations and the supply chain.

According to ACI Europe's latest forecasts, the full recovery of air traffic is expected, at European level, in 2025 and no longer at the end of 2024, driven mainly by domestic tourism, with downward revisions for the next five years as a result of growing concerns arising from the unstable geopolitical environment, as well as the variability of the macroeconomic environment that foresees recession scenarios (Source: ACI Europe, Airport Traffic Forecast - 2023 Scenarios & 2023-2027 Outlook, December 2023).

However, there remains uncertainty over the recovery of traffic due to some risk factors such as the geopolitical conflicts resulting from Russia's aggression against Ukraine, which have generated an increase in travel costs due to rising energy and commodity prices; the slowdown

in the economic recovery due to rising interest rates and inflation; labour shortages and delays in supply chains; and potential new waves related to the development of new Covid-19 variants.

In this context, for Bologna airport, the recovery will be supported not only by the hoped-for global recovery but also by the agreement with the main carrier.

2024

Specifically for 2024, the following is envisaged:

- Recovery of pre-Covid 19 traffic and efforts to manage summer traffic peaks, which are particularly critical for the ongoing works
- Implementation of the infrastructural enhancement foreseen in the Airport Master plan: 1. Completion of work on the new perimeter road 2. Completion of the first phase of the new multi-storey car park. 3. Expansion of airport aprons; 4. Redevelopment of the runway
- Implementation of sustainability and innovation objectives: 1. Completion of work for the construction of the wooded strip in the northern area; 2. Achievement of level 4+ of ACI Europe's Airport Carbon Accreditation programme in order to reach the goal of “Net Zero Carbon Emissions” by 2030; 3. Implementation of initiatives in the innovation plan (start of the project to implement the new public information system) and in the sustainability plan (projects for lower consumption and increased energy efficiency); 4. Obtaining ISO 27001 information security certification

Throughout the term of office

- Full recovery of pre-Covid traffic in 2024-25
- Maintaining cost containment measures as far as possible, ensuring the airport full operation despite lower traffic volumes by evaluating measures for overall post-pandemic sustainability
- Implementation of the infrastructural enhancement foreseen in the Airport Master plan:
 1. Bridging work to the subsequent expansion of the passenger terminal
 2. Expansion of airport aprons
 3. Upgrading of cargo infrastructure
- Implementation of sustainability and innovation objectives:
 1. Wooded strip in the northern area
 2. Drafting of the route optimisation study to verify the existence of possible noise abatement strategies around the airport (study being commissioned to ENAV).
 3. Implementation of new digitalisation projects
 4. Water storm drain basin
 5. Cycle routes around the airport

Institutional website link

<https://www.bologna-airport.it>

Possible connections with strategic objectives

- ❖ **Promoting the development of the regional airport system**

BolognaFiere Spa, Italian Exhibition Group Spa, Fiere di Parma Spa, Piacenza Expo Spa

Reference Councillorship

Economic development and green economy, employment, training and international relations

Presentation

These companies promote the development of trade fairs and conference events that bring together producers and users of products and/or services, including through the use and management of the exhibition centre. More specifically, the management of exhibition centres and specifically of immovable and movable property used for exhibition and conference purposes and uses; the design, implementation, promotion and management of local, regional, national and international exhibitions; the promotion, organisation and management, both on its own and on behalf of third parties, of conference, congress, exhibition, cultural, entertainment and leisure activities.

Strategic directions

The trade fair companies, although still affected by the economic and financial consequences of the crises triggered first by the Covid-19 pandemic and then by the war in Ukraine, have returned to full operations, and are beginning to see a return to profitability at pre-crisis levels starting in the next few years.

This confirms the valid regional strategy of aiming to strengthen the resilience of companies and their competitive position through the support of the business plans prepared by their management.

In fact, the Region contributed to the capital strengthening of the companies most affected (BolognaFiere and PiacenzaExpo) in order to defend the assets in their portfolios and to completely relaunch the sector.

Just as with Fiera di Parma's "Tuttofood" operation, the Region, together with the other public shareholders (with whom it renewed the existing shareholders' agreement and integrated the participation of the Parma Chamber of Commerce in the same), intended to contribute both to the strategic/industrial objectives and to increase the effect of new investments of the company in the Parma area (previously hypothesised to a lesser extent and with sources of financing directly from the shareholders).

For this Region, trade fairs are a key axis for the internationalisation and development of regional production chains. With its presence in the shareholding structure, it wants to reinforce this direction and, together with Local Authorities, to encourage the establishment and growth of the trade fair system by advocating policies of cooperation and integration between the various companies.

The Region will also work to strengthen at local level and enhance the regional trade fair system at international level through strong support for qualified incoming actions and support for events held abroad. Internationalisation aims to realise regional trade fair events abroad and to qualify regional trade fair venues to attract foreign exhibitors and visitors.

Service recipients

They do not provide public services.

Expected results

No precise and measurable expected results can be defined as non-controlling shareholdings, however, the Region oversees the sector by monitoring the economic performance and industrial development of the companies.

A return to pre-pandemic viability is expected - within the legislative term - subject to the unpredictability of the impact of the ongoing Ukraine crisis.

For the purposes of [LR 13/2022](#), it is expected that the objectives set out in BolognaFiere's business plan will be achieved within the plan period.

The Region expects the "Tuttofood" operation to make a significant contribution to achieving the following objectives:

- Overcoming the competitive environment between Cibus and Tuttofood by harmonising the calendar of the two events and their specialisations
- Consolidating Fiere di Parma's leadership as organiser of agri-food trade fair events in Italy
- Obtaining operational synergies from the integration of the business unit, and consequently increasing the value of Fiere di Parma
- Putting in place the business plan investments envisaged as a result of the transaction with direct impact on the Parma area

Institutional website link

<http://www.bolognafiere.it/>

<http://www.fiereparma.it/>

<https://www.iegexpo.it/it/>

<http://www.piacenzaexpo.it/>

Cal - Centro Agro-Alimentare e Logistica Srl consortile

Centro Agro-Alimentare Bologna Spa

Centro Agro-Alimentare Riminese Spa

Reference Councillorship

Mobility and transport, infrastructures, tourism, trade

Presentation

They are the consortia companies established for the purpose of building and managing wholesale agri-food markets.

These companies were created with the aim of carrying out a general interest activity, highlighted by the initial state public financing and the obligation of equal treatment of operators in the agri-food sector and related activities.

Strategic directions

The Region intends to promote the implementation of the merger project, also by evolutionary steps, but also to evaluate within the period - in case the merger is not possible - other paths of exit from the companies.

The advantages sought with aggregation are in brief:

- 1) Creating value from achievable synergies, quantitatively and qualitatively greater than the sum of the individual values of the companies
- 2) Sharing and transferring knowledge and experience as well as best practices adopted by the various managing bodies
- 3) Increasing the overall process efficiency
- 4) Improving the quality of services offered to operators
- 5) Consolidating medium-term economic balance, today a precondition for holding a share in a company that performs public interest tasks;
- 6) Enhancing the skills acquired in the area of infrastructure management and logistics related to agri-food products. In particular, through the development of promotion and marketing projects abroad
- 7) Development of policies for the promotion of food and wine excellence (PDO) in Emilia-Romagna.

A first act of cooperation between the Centres was the creation of the network called “Emilia-Romagna mercati rete di imprese” (Emilia-Romagna markets network of enterprises), in which precisely the Agri-Food Centres of Bologna, Rimini and Parma and the wholesale market of Cesena participate. This is an intermediate step on the path to aggregation. However, it is the only one actually made so far, as the aggregation has not yet found the agreement of all the main shareholders of these companies.

Service recipients

They do not provide public services.

Expected results

No precise and measurable expected results can be defined as these are non-controlling shareholdings, however, the Region oversees the outcomes of the aggregation project and network “Emilia-Romagna mercati rete di imprese” (Emilia-Romagna markets network of enterprises). In the event of failure to reach an agreement, there are plans to re-evaluate the divestment paths for shareholdings within the legislative term.

Institutional website link

<http://www.caab.it/it/>

<http://www.caar.it/>

<http://www.calparma.it>

Istituto Romagnolo per lo Studio dei Tumori “Dino Amadori” – IRST Srl

Reference Councillorship

Health policies

Presentation

With reference to the strategic directions of regional planning, the IRCCS/IRST and AUSL della Romagna have shared the unitary project of the Romagna Cancer Network through the development of the inter-authority Comprehensive Cancer Care Network IRCCS/IRST - AUSL della Romagna, which is being progressively consolidated and extended. The project consists of the following actions:

- Operational activation of Pathology Groups in oncology and haematology (breast, lung, gastro-enteric, hepato-bilio-pancreatic, genito-urinary, head-neck and rare tumours, haematology including autologous transplantation)
- Preparation of clinical and care pathways and initiation of multidisciplinary meetings to take charge of the cancer patient
- Enhancement of training offered in the onco-haematology field to the entire Romagna network

In general, the objective to be pursued concerns the implementation and monitoring of the project activities, together with the shared use of the IRCCS/IRST - AUSL della Romagna service and research platforms by means of operational agreements between the two bodies in the fields of nuclear medicine, radiotherapy, bioscience laboratory and cancer pharmacy.

Research activities will also have to be developed and consolidated, also through the development of memoranda of understanding and agreements with regional university structures, the implementation of shared IRCCS/IRST - AUSL Romagna research projects within the Network, the expansion of national and international collaborations and the development of pre-clinical research activities.

Strategic directions

The orientation towards a strong integration of the IRST in the regional hospital and territorial planning must be strengthened, through active collaboration with Azienda USL Romagna in defining and maintaining possible concentrations of complex procedures concerning cancer and tumours.

This is within the framework of the implementation of DGR 2040/2015, which defines guidelines for the reorganisation of the regional hospital network, which requires the redefinition of the disciplines included in the Hub&Spoke networks, including oncology, as an evolution of those already identified by regional planning, with respect to catchment areas, operating units and network structure.

Service recipients

Health Authorities and Bodies of the Regional Health Service, Universities, CTSS, Trade Unions, Representatives for private health care, Representatives/associations of users/patients, Commissions and Professional Associations

Expected results

Throughout the term of office

- The integration of the IRCCS-IRST of Meldola with AUSL of Romagna continues within the framework of the Comprehensive Cancer Care Network inter-authority programme launched by the two authorities with the preparation of a shared document, which has already been formalised between the Directorates General. Path to be completed in the CSST

Institutional website link

<http://www.irst.emr.it/>

Porto Intermodale Ravenna Spa SAPIR

Reference Councillorship

Mobility and transport, infrastructures, tourism, trade

Presentation

Sapir S.p.A. is one of the most important port companies in the Port of Ravenna and its activity of loading, unloading, warehousing and handling goods in general, as well as the provision of all ancillary, complementary and logistical services at competitive conditions, is relevant to the commercial attractiveness of the Port of Ravenna

Strategic directions

- Continuation along the lines of the 2021-2025 business plan
- Development of new areas, commercial push, pursuit of operational excellence and safety at work, business diversification (automotive)

Service recipients

Operators of the Port of Ravenna

Expected results

2024

Planned investments for the year 2024:

- Execution of primary urbanisation and preparatory works for the construction of the Container Terminal envisaged by Trattaroli PUA
- Implementation of preparatory works for the construction of the Automotive Terminal in Trattaroli peninsula;

- Purchase of new operating equipment (1 crane, 1 stacker, 2 shovels)
- Continuation of the extraordinary maintenance of the Reservoir Park
- Development of the HYIPER SAPIR operating system for the interconnection and management of all operational phases of business processes, from dockside operations to administrative and commercial management processes
- Maintenance of the customer portfolio
- Targeting of new traffic and business opportunities also through Consorzio CILIR Soc. Cons. arl, established between SAPIR and the shipowning company Sidernavi s.r.l.
- Continuation of the action of enhancing promotional-commercial activities
- End of investments in San Vitale PUA expansion areas in the plan's time frame with 3 expansion areas
- Continuation of maintenance and safety work on existing assets
- Constant maintenance of the operating fleet
- Implementation of management capacity and investment in professional training
- Implementation of rail traffic by enhancing commercial agreements between the railway company Dinazzano Po S.p.A. and companies in the Sassuolo ceramic cluster

Throughout the term of office

- Growing customer portfolio
- Targeting of new types of goods
- Implementation of the sustainable economic growth plan envisaged in the 2021-2025 Business Plan with the adoption of measures aimed at containing and reducing the environmental impact of the company's activities on the territory, paying attention to their social impact on the community
- Implementation of the plan to enhance and improve the efficiency of existing assets with investments in maintenance and renewal of ageing vehicles and equipment
- End of the investment in Trattaroli PUA expansion areas in the plan's time frame with automotive
- Rationalisation and enhancement of all areas within Terminal San Vitale currently not used for the core business
- L1 area design
- Completion of the rationalisation of Terminal spaces by product division
- Efficiency and innovation in organisational and operational processes through digitised management
- Strengthening of logistical-commercial activities
- Enhancement of promotional-commercial activities also through the consolidation of strategic commercial partnerships
- Strengthening of the management model and consolidation of continuing professional and managerial training activities
- Implementation of integrated logistics with enhancement of rail transfers

Institutional website link

<http://www.grupposapir.it/>

Possible connections with strategic objectives

- ❖ **Promoting the development of the port of Ravenna**

Società di Salsomaggiore Srl (in liquidation)

Reference Councillorship

Mobility and transport, infrastructures, tourism, trade

Presentation

The company's purpose is the enhancement and exploitation of all the thermal and mineral waters existing or discovered within the spa complex, as well as ancillary and complementary activities such as the production and retail sale of the same and of all products deriving from them, including chemical, pharmacological and cosmetic preparations; the management of public health care, recreational tourism, hotels, beauty centres and facilities aimed at thermal wellness; the production and distribution of drinking water and combustible gas; the activity of renting, washing and transporting flat linen and clothing; the activity of serving food and beverages and catering, the production and marketing of spa appliances and equipment in general; the installation, transformation, expansion and maintenance of electrical systems, heating and air-conditioning systems, plumbing systems and fire protection systems for the company's internal use

Strategic directions

The company is in judicial and voluntary liquidation. Once these procedures are completed, the Region plans to take the necessary steps to demerge the Mine Branch, which will remain the property of the local public shareholders to guarantee the supply of thermal water to local spa companies

Service recipients

It does not provide public services

Expected results

No precise and measurable expected results can be defined as these are non-controlling shareholdings, however, the Region oversees developments in the liquidation procedure and the demerger of the Mining Branch. The conclusion of the judicial liquidation and demerger procedure is expected within the legislative term

Institutional website link

<https://www.termedisalsomaggiore.it/it-IT/azienda.aspx>

Terme di Castrocaro Spa

Reference Councillorship

Mobility and transport, infrastructures, tourism, trade

Presentation

The company's purpose is the enhancement and exploitation of all thermal and mineral waters that exist or are discovered within the spa complex, as well as ancillary and complementary activities such as the production and retail sale of these waters and all products derived from them, including chemical, pharmacological and cosmetic preparations, the management of public health, tourist, recreational and hotel establishments, and the organisation and promotion of tourist events

Strategic directions

The company is controlled by a private partner. The minority shareholding held is being divested. The handover procedure is ongoing, but slowed down by Coronavirus epidemic. In the wake of

the divestment procedure of [DLGS 175/2016](#), the Region will assess the most suitable path, safeguarding public interests and trying to minimise the impact on the local economy

Service recipients

It does not provide public services

Expected results

As these are non-controlling shareholdings, no precise and measurable expected results can be defined. However, the Region monitors market trends in order to proceed with the complete divestment of its shareholding at the most appropriate time and manner

Institutional website link

<http://www.termedicastrocaro.it/>

TPER Spa

Reference Councillorship

Mobility and transport, infrastructures, tourism, trade

Presentation

TPER - Trasporto Passeggeri Emilia-Romagna S.p.A. is a public capital company, based in Bologna, that provides local car and rail transport services as well as other related activities, both directly and through owned and investee companies, configuring itself as a mobility industrial group in the broadest sense, with the aim of developing public transport and promoting effective mobility in the territories in which it operates.

TPER ranks among the leading operators in terms of numbers and volumes of public passenger transport services and, in terms of mobility activities, also in the freight sector.

TPER covers, directly and indirectly through the companies of the Group, various segments of the car, trolleybus and rail transport sector, characterising itself as one of the few Italian groups of significant size to deal with collective transport by road and rail. Such a service is also carried out in partnership with other bodies through public-private and public-public consortia.

TPER manages local public transport by road in the provincial basins of Bologna and Ferrara with other private companies and passenger transport in the regional railways, in partnership with Trenitalia, through the company TrenitaliaTper.

Companies also operating in the field of railway transport are part of TPER Group, namely MAFER s.r.l., which deals with railway maintenance, and Dinazzano Po S.p.A., which manages an important freight railway yard, as well as freight railway services and shunting activities at railway yards.

With reference to the developments in the various business areas of TPER Group, we would like to point out the full operation of the new railway company TrenitaliaTper S.c.a.r.l. (as of 01/01/2020), which manages the service contract operating with direct personnel and through the services that TPER and Trenitalia provide as Shareholders, directly or through their own subsidiaries. The latter, as far as TPER is concerned, carry out activities in the field of railway maintenance and shunting at railway yards. TPER also manages almost all rail replacement services for TrenitaliaTper.

The synergies between the Group's companies further consolidated the Group's industrial skills and experience.

Since October 2018 and with subsequent implementations, it has launched Corrente service, i.e. a free-flow car-sharing service with electric cars. The service has gradually been extended and expanded in the territory of Bologna and neighbouring municipalities, Ferrara, Rimini and lastly Imola.

TPER also plays the role of managing and implementing body of important mobility development projects in the metropolitan area of Bologna, such as the road guided vehicles public transport system and the completion of the Intermodal Trolleybus and Railway Service. For this purpose, it also carries out design and contracting activities, developing specific skills also in the field of new technologies in transport systems and digitalisation.

Strategic directions

- ✓ Maintaining and developing investment commitments for sustainability, innovation and fleet renewal;
- ✓ Continuing to develop the articulation of the Group, with a strong focus on the various operating companies and the maintenance and development of industrial partnerships;
- ✓ Continuing the integration process of the Emilia-Romagna TPL local public transport companies, in strict accordance with the guidelines indicated by the shareholders and by developing industrial synergies;
- ✓ Ensuring efficiency and quality of services, with a focus on the evolution of the value chain in the sector;
- ✓ Maintaining a commitment to human resources, through proper industrial relations and personnel policies attentive to quality of work, gender equality as well as to the enhancement and development of new skills;
- ✓ Continuing the commitment to innovation and digitalisation, through the development of technologies and digital channels to ensure the improvement of information and the purchase of tickets in a remote and dematerialised way;
- ✓ Attention to the evolution of the mobility chain with a view to the development of the group business.

In implementing the strategic guidelines, account will have to be taken of the evolution, which occurred particularly in the last three years, of the transport sector, also with reference to energy consumption and the significant increase in the relevant costs, as well as paying attention to aspects linked to the variation in daily mobility needs and changes in customer behaviour, guaranteeing a service that meets these possible new needs, continuing the path already undertaken by TPER of orienting the company's strategic guidelines in line with the 2030 Agenda for sustainable development

Service recipients

Entire regional society

Expected results

2024

- Continuation of the management of activities aimed at relaunching the TPL local public transport also through checks on the demand for transport and the sector evolution, in compliance with the provisions of the TPL Pact, which outlines the strategic guidelines defined by the Region to relaunch the system after the pandemic crisis. Based on these guidelines, TPER will continue to guarantee cooperation in projects for the integration of transport systems and the promotion of intermodality as well as of complementary forms of shared mobility to TPL local public transport
- Continuation of initiatives to promote and increase service accessibility and customer orientation
- Continuation of the strategy of renewing the vehicle fleet and related infrastructures, implementing the Investment Plan, in compliance with national and local planning and environmental sustainability objectives, linked to the 2030 Agenda; continuation of its investment project with a view to fleet renewal, technological development and sustainability, contributing to ecological transition projects and progressive expansion

in the use of clean and renewable energies; confirmation of the "integrated" system of means of transport based on different power supply modes, depending on the various service areas (hydrogen-powered buses, which is a project that has been mainly implemented since 2023, other zero-emission drives already present/planned (such as full electric trolleybus lines with vehicles equipped with IMC technology, electric bus lines and shuttles, CNG and LNG powered buses)

- Further promotion of Corrente electric car-sharing service, in the wake of what has already taken place over the last three years, evaluating the further extension of the service to other cities or capital municipalities bordering the territory currently covered or - in relation to market developments - new forms of electric mobility sharing, in accordance with the objectives of reducing private motorised traffic, helping to promote zero-emission mobility, in compliance with national, regional regulations (Pact for TPL, [Pact for Work and Climate](#)) and local regulations. The promotion of free-flow car-sharing will also continue through Mobility Management Agreements
- Commitment to the further development of infomobility tools and innovative sales channels, in particular to ensure electronic ticketing and the use of flexible forms of payment through digital technologies (EMV), by implementing digital transformation projects
- Considering the important results achieved in 2022 and continuing in 2023 (growing trend of dematerialised tickets), further promotion of the digitalisation of public transport; continuation of the development of Roger as MaaS at regional level; the EMV system (developed in cooperation with TEP, START and SETA and co-financed by the Region), present today on TPER's urban lines, is expected to be extended to cover the entire extraurban network during 2024
- Continuing to collaborate in the implementation of fare integration policies and regional policies concerning free travel for young people attending high school; contributing, within the scope of its competence, to the implementation of fare integration policies through the maintenance of "MiMuovoancheincittà" (which ensures the strengthening of intermodality in public transport, especially between rail and road), "Grande" and "SaltaSu" initiatives (or any other free travel initiatives for young students and for the development of public transport)
- Continuation of the actions, within the scope of its competence, related to the final design of the Project Review of PIMBO project, agreed with the relevant bodies, and start of operational activities
- Completion of the update of the study on the aggregation project launched in accordance with the guidelines of the Region, the Municipality and the Metropolitan City of Bologna, and the Shareholders of the respective companies involved and implementation, as aggregating body, in accordance with the decisions to be taken by the Shareholders themselves
- Further development of the user needs analysis to improve the implementation and qualification of services in line with local and regional policies

Throughout the term of office

- Participation, to the extent of its competence, in the implementation of mobility development policies laid down in the Regional Public Transport Pact such as:
 - ✓ Working together to achieve the objectives of promoting multimodal and sustainable urban mobility; strengthening the demand for transport also by fostering further synergies of mixed public-private management and intermodality. This enhancement takes place both through synergies between different forms of transport (both railroad, in implementation of regional policies/initiatives) and through the possible development of integrated mobility service agreements complementary to the TPL

- local public transport road service (car-sharing or other forms of mobility sharing)
 - ✓ Promoting further Mobility Management projects and agreements to ensure connections to production/industrial areas and make it easier for employees of companies and institutions to reach their workplaces
 - ✓ Renewal of the fleets with investments in zero-emission vehicles, according to the investment strategy already undertaken by TPER for years, going towards maximum eco-sustainability, as well as in compliance with environmental sustainability objectives, linked to the 2030 Agenda, reduction of the average age of the fleet, decarbonisation of TPL, etc.
 - ✓ Continuation of the action to renew the vehicle (bus) fleet in accordance with the strategy also envisaged by the various national, regional and local policies of diversification of vehicle fuelling methods, improvement of air quality, and use of vehicles with innovative fuels. Increasing use of electric and hydrogen vehicles for urban and suburban service is expected (testing technological innovations while monitoring market dynamics) use of hybrid vehicles and CNG and LNG vehicles, especially for extraurban/suburban areas. Efforts are expected to contribute to the strengthening of the biomethane chain. Investments are partly self-financed and partly financed by different funding lines and sources.
- Continuation of existing projects and development of new initiatives for the implementation of regional planning regarding the promotion and development of digital and innovative TPL local public transport services, as well as the digitalisation and accessibility of services from a MaaS perspective, also in terms of new technologies and on-board equipment (further development of the EMV system); further development of the complete and integrated system of mobility services through the Roger platform; monitoring of dematerialised sales channels, while maintaining a traditional sales service that is effective, of quality and increasingly customer-oriented; use of digital systems also to measure the flows of transported persons and monitor the quality of the TPL service provided (and improve relations with users)
- Continuation of the implementation of initiatives on fare integration, subsidised pricing and free student transport in Emilia-Romagna, as described above
- Continuation of work on the final design of PIMBO and implementation of the project as far as it is concerned; operational start-up of the investments envisaged by the project and of the tender procedures for the supply of trolleybuses, subject to the definition of the administrative preliminary investigation aimed at issuing the interministerial decree preparatory to the disbursement of the resources envisaged

Institutional website link

<https://www.tper.it/>

Possible connections with strategic objectives

- ❖ **Supporting and promoting local public transport, its integration and free access for young people**
- ❖ **Supporting and promoting rail transport**
- ❖ **Supporting and promoting cycling and electric mobility**

**Directions to Regional
Foundations**

ATER Fondazione

Reference Councillorship

Culture and landscape

Presentation

ATER Fondazione acts as a regional multidisciplinary circuit recognised by the MiC. Therefore, it mainly carries out theatre management, programming, distribution, promotion and communication activities about live performances in the region, activities as an observatory of the performing arts (collection, processing of data and research on the performing arts system in Emilia-Romagna), promotion of the Emilia-Romagna performing arts abroad. It designs and implements initiatives to train the general public as well as to provide access to and enjoy cultural content for spectators with disabilities and support the dissemination of auteur dance.

Strategic directions

- ✓ Strengthening the “circuit” sector to further enhance its role in coordinating and supporting municipal theatres
- ✓ Development of “agency” functions for the international promotion of regional performing arts productions
- ✓ Innovation in programming, with a specific focus on contemporary forms of performance in the various disciplines
- ✓ Audience expansion, training and diversification
- ✓ Promotion of new authors, young artists and the enjoyment of the performing arts by new generations
- ✓ Inclusion of people with disabilities or individual or social disadvantages
- ✓ Collaboration between actors and integration of activities with a view to qualifying and rationalising supply and making optimal use of available resources.

Service recipients

Regional communities and audiences, Municipalities, Unions of Municipalities, public and private institutions, performing arts operators

Expected results

2024/End of the legislative term

- Further development and consolidation of the International Projects Area for the promotion and international touring of regional productions
- Transformation of communication methods and digitalisation for the dissemination of digital content to broaden the audience

Institutional website link

<http://www.ater.emr.it/>

Possible connections with strategic objectives

- ❖ **Reorganisation of regional legislation and agencies**

Fondazione Arturo Toscanini

Reference Councillorship

Culture and landscape

Presentation

Fondazione Toscanini is active in the field of symphonic production, support to opera production and the professional training of young people in the performing arts and professions. It ensures the operation and administration of a professional symphonic-orchestral ensemble and the production of concert activities. It promotes and implements cultural initiatives of general interest, aimed at fostering the training of general public and the dissemination of the art of music, opera, ballet and concerts.

Strategic directions

Expansion, training and opening to audiences not yet reached by the concert offer.

Further qualification of the orchestral ensemble and increased collaboration with Italian and foreign institutions for production and co-production.

Collaboration between stakeholders in the performing arts sector and integration of activities with a view to qualifying and rationalising supply and making optimal use of available resources.

Expansion of the membership to private members. Increased income from sponsorships and fundraising actions.

Service recipients

Spectators, national and international community, users of vocational training in the performing arts and professions, Municipalities, Unions of Municipalities, public and private institutions

Expected results

2024/End of the legislative term

- Expansion of the audience
- Increased regional and national circuit
- Increased international collaborations

Institutional website link

<http://www.fondazionetoscanini.it>

Possible connections with strategic objectives

- ◆ **Emilia-Romagna, major Italian creativity hub**

Centro Ricerche Marine (Marine Research Centre) Foundation

Reference Councillorship

Ecological transition, combating climate change, environment, territorial risk management and coastal defence, civil protection

Presentation

The Marine Research Centre (CRM) was established in 1965 as the University Centre for the Study of Edible Marine Fauna, on the basis of an agreement between the Municipality of Cesenatico and the Faculty of Veterinary Medicine of Bologna University, with the aim of promoting teaching and research activities on fish production.

The history of CRM went through the periods of major algal blooms, bottom water anoxia and the major socio-economic tensions that these events generated in those years. Thanks to the foresight of the administrators and experts of that time, CRM has increasingly established itself in the field of the study of undesirable phenomena and has in parallel acquired extraordinary know-how in the study of algal biotoxins and their impact on consumer health and the production of bivalve molluscs (mussels, clams, oysters).

Since January 2009, the Centre has officially been an investee foundation of the Emilia-Romagna Region, with the participation of various public administrations, public and private bodies that well represent the territorial, social and productive context of our region and whose main purpose is environmental research.

Strategic directions

CRM's main activity is the protection of environmental resources with special reference to marine and surface waters, with constant research applied to the field of sanitation.

CRM activities are mainly developed in three areas:

a) Institutional activities as National Reference Laboratory (LNR) for Marine Biotoxin Monitoring

The Laboratory performs its institutional tasks by assisting the State Competent Authority (Ministry of Health) and the Local Competent Authorities (Regions, Local Health Authorities) in the organisation of the control system for Marine Biotoxins, coordinating the research and monitoring activities of the Official Laboratories in charge of controlling bivalve mollusc production areas, organising comparative tests, participating in international meetings coordinated by the European Reference Laboratory and collaborating with it in harmonising analysis methods, validating new methods, performing ring tests or proficiency tests, drafting monitoring guidelines.

One of the most important institutional tasks of CRM (as LNR) is training and consultancy activities, mainly aimed at:

- Assisting the health staff of the Official Laboratories in charge of monitoring bivalve mollusc production areas throughout the national territory for the development, validation, accreditation of methods for the determination of marine biotoxins and the analysis of toxin-producing phytoplankton and related health risks
- Participating, as experts on marine biotoxins, in working groups of the European Reference Laboratory and the European Commission
- Taking part in meetings and working groups organised by the Ministry of Health, Istituto Superiore di Sanità and the Emilia-Romagna Region
- Organising training courses, study days, and refresher courses at their laboratories for the technical staff of the laboratories of the Experimental Zooprophyllactic Institutes, the Regional Agencies for Environmental Protection, and the Local Health Authorities.

b) Research activities

The experience and important knowledge gained in the Adriatic Sea are a valuable prerequisite for inclusion in targeted research programmes in the environmental (dystrophic phenomena, Harmful Algal Blooms, mucilage) and health and hygiene (food quality and safety, enhancement of fish production) fields.

CRM participates in research programmes with funding from the European Union, the state and the region. It continuously cooperates with public and private research organisations. The CRM's mandate is primarily aimed at innovation in the scientific and technical field in order to address emerging health and environmental problems in an appropriate and timely manner.

c) Activities aimed at food companies

Accreditation is the recognition of the technical competence of a laboratory to conduct specific testing activities for the purpose of issuing credible and internationally valid certificates. ACCREDIA is the body entrusted by the Italian state with the exclusive task of carrying out this recognition.

Thanks to a mutual recognition agreement with the national accreditation bodies of more than 35 countries, this recognition facilitates the international circulation of goods and products by making the Test Reports issued by accredited laboratories valid in all participating countries.

ACCREDIA certification provides CRM with an element of quality assurance, as it ensures that

testing activities are carried out in accordance with European standards, guarantees the evaluation of the work by independent experts, makes the definition of the methods applied clearer, and ensures the traceability of the measurements made.

Currently, the various activities are organised in two different Sectors: the Chemistry and Biototoxicology Sector (consisting of the following laboratories: LC-Mass, HPLC and Water Chemistry) and the Microbiology and Phytoplankton Sector (organised in the Microscopy Laboratory for the study of plankton and the Microbiology Laboratory).

CRM is also the lead institution of the CEAS (Centre for Education for Sustainability) Polo Adriatico (Adriatic hub) one of the 5 CEAS of excellence in the Emilia-Romagna Region.

Service recipients

The CRM is required to perform certain institutional tasks that derive from its role as the National Reference Laboratory for Marine Biotoxins (NRL-MB). The interlocutors and therefore the recipients of the services are: the State Competent Authority (Ministry of Health); the Official Laboratories (II.ZZ.SS., ARPA,) located throughout the country, in charge of controlling Marine Biotoxins;

The Community Reference Laboratory (CRL-MB) in Vigo (Spain).

With regard to research activities, CRM participates in research programmes financed, as already mentioned, by various institutions and collaborates on an ongoing basis with public and private bodies, such as the Universities of Bologna, Modena and Reggio Emilia, IISSZZ, UUSSLL, ISPRA, ARPA, Romagna Acque-Società delle Fonti S.p.A.

The business service activity is aimed at private companies operating in the fish, shellfish and food sector and is designed to offer direct consultancy services in addition to analytical services. Agreements are concluded with: Associations, Cooperatives and Consortia of primary producers of shellfish and fishermen, fish production and marketing establishments, fish and food processing companies, restaurants and fishmongers, fish markets, purification plants and Shellfish Dispatch Centres, trade associations, tourist accommodation facilities, spas, water and drinking water plant operators, multinational fish import-export companies, large national and European private analysis laboratories.

Expected results

2024

- Periodic update on emerging marine biotoxins and recognition of toxic phytoplankton for staff of official laboratories and competent authorities as National Marine Biotoxin Reference Laboratory (LNR)
- Execution of at least one training/refresher course, also via video-conference, related to the institutional activities of Italian official laboratories according to EU Reg. 2017/625, as LNR, in order to harmonise and improve laboratory methods of analysis, testing or diagnosis and their use
- Study, research, experimentation in the areas of competence with a focus on emerging marine biotoxins and toxic phytoplankton; implementation of at least one new research programme and training activity also targeting laboratories and institutions in the Mediterranean area
- Assistance to companies in the food sector; maintenance and renewal of ACCREDIA certification according to ISO 17025 for analysis methods dedicated to company self-control activities

Throughout the term of office

- General objectives as outlined for 2024; special attention will be paid to training and refresher courses for Official Laboratories and Regional, National and European Competent Authorities for the definition of Guidelines and Standard Operating Procedures containing instructions for sampling

- Constant commitment to analytical support for food businesses with a focus on those operating in the tourism, shellfish and fishing sectors
- Study, research and experimentation in areas of expertise with a focus on emerging marine biotoxins and toxic phytoplankton.
- Agreement with the Lombardy and Emilia-Romagna Zooprohylactic Institute for the acquisition by it of a service functional to “food safety” currently managed by the Marine Research Foundation.

Institutional website link

<http://www.centroricerchemarine.it>

Possible connections with strategic objectives

- ❖ **Improving water quality and availability**

European College of Parma Foundation

Reference Councillorship

Schools, universities, research, digital agenda

Presentation

The Foundation is a post-graduate institution of higher education that aims to promote the training of experts in subjects related to the various fields of activity of the Union and to carry out training, information, research and scientific and educational dissemination activities on EU issues

Strategic directions

Promoting advanced education to prepare in particular young graduates in the field of law, economics and European Union policies

Service recipients

Public and private bodies

Expected results

In the year 2024 as well as until the end of the legislative term (2025)

- Organisation and management of the Diploma and Master in Advanced European Studies (DASE)
- Organisation and management of advanced training courses on European issues and on economic management of public bodies as well as supporting PA on political-institutional issues, organisational management and good practice

Institutional website link

<https://www.europeancollege.it/>

Emilia-Romagna Foundation for Victims of Crime

Reference Councillorship

Presidency

Presentation

The Emilia-Romagna Foundation for Victims of Crime was set up on 12 October 2004 - on the initiative of the Emilia-Romagna Region, pursuant to art. 7 of [LR 24/2003](#) - with the aim of

offering rapid and concrete support to the victims of "intentional crimes resulting in death or very serious personal injury" committed in Emilia-Romagna, or committed outside the Region if the victims are citizens of Emilia-Romagna. This is the only existing institutional commitment in Italy in the field of direct support to victims of violent crime in line with the [European Directive 2012/29/EU](#).

The Foundation was set up in order to be able to intervene quickly - without having to deal with the bureaucratic constraints typical of public administration - in the face of emergencies, often dramatic ones, of victims and their families while keeping the intervention in the area of public responsibility.

Strategic directions

The Foundation mainly offers economic aid to support the victim in overcoming the "immediate" consequences of the crime suffered, such as: health, psychotherapeutic or care expenses; support for their children's studies; support for a personal autonomy project (e.g. for battered women). Therefore, the action is of a practical nature, but also takes on a broad social significance because the victim and/or his or her family members are not left alone in the dramatic situation in which they find themselves, thanks to the proximity of local institutions and the solidarity of the local and regional community. In the future, it is planned to extend participation in the Foundation to new bodies (including private ones) through awareness-raising and fund-raising activities.

Service recipients

Citizens of Emilia-Romagna who are victims of crime.

If the serious, non-culpable offence took place on the regional territory, other Italian citizens or citizens of other nationalities, including members of the national and local police forces.

Expected results

2024/throughout the legislative term

- Acceptance of at least 95% of the applications for assistance to crime victims where death or very serious personal injury results from non-culpable offences

Institutional website link

<http://www.regione.emilia-romagna.it/fondazione-per-le-vittime-dei-reati/>

Links with strategic objectives

- ❖ [Urban Security Area \(LR 24/2003\)](#)

Emilia-Romagna Teatro Foundation (ERT)

Reference Councillorship

Culture and landscape

Presentation

Emilia Romagna Teatro Foundation (ERT) is the permanent public theatre of Emilia-Romagna, active in a network of five cities: Modena (registered office), Bologna, Cesena, Vignola and Castelfranco Emilia. Since 2015, it has been recognised as a National Theatre by the MiC. As such, it pursues the production, co-production and distribution of theatre and performing arts at national and international level and any initiative aimed at the dissemination, development and support of culture in the theatre sector. In addition to the production of performances, it schedules seasons of performances in the theatres it manages, also hosting productions made by other theatres and companies, develops audience training programmes and initiatives, develops artist residencies, works for professional training in the performing arts

Strategic directions

Qualification and diversification of production.

Innovation in programming, with specific focus on the contemporary scene and the most innovative expressions, also at international level, in the various disciplines of live performance.

Development of co-productions with qualified performing arts organisations and Italian and foreign festivals. Audience expansion, training and diversification.

Promotion of new authors, young artists and the enjoyment of the performing arts by new generations.

Expansion of the membership to private members. Increased income from sponsorships and fundraising actions.

Collaboration with the other stakeholders in the performing arts sector and integration of activities with a view to qualifying and rationalising supply and making optimal use of available resources.

Service recipients

Spectators, citizens, national and international community, users of vocational training in the performing arts and professions, Municipalities, Unions of Municipalities, public and private institutions

Expected results

2024/End of the legislative term

- Expansion of the audience

Institutional website link

<http://www.emiliaromagnateatro.com/>

Possible connections with strategic objectives

- ◆ **Emilia-Romagna, major Italian creativity hub**

Istituto sui Trasporti e la Logistica (ITL or Institute of Transport and Logistics) Foundation

Reference Councillorship

Mobility and transport, infrastructures, tourism, trade

Presentation

Istituto sui Trasporti e la Logistica or Institute for Transport and Logistics (ITL) is a foundation of public partners established on 17 December 2003 with the aim of contributing to the development and promotion of logistics, mobility and transport systems in the Emilia-Romagna Region through research, consultancy and training activities.

ITL operates in close relation with the subjects in charge of planning and implementing transport and logistics policies, in particular the Emilia-Romagna Region and Local Authorities, acting as a link between public policy-making and the world of enterprises and logistics operators.

The institute also makes a professional contribution to the relevant actors thanks to a membership that includes not only seven public bodies but also five universities:

- Emilia-Romagna Region
- Metropolitan City of Bologna
- Province of Piacenza
- Province of Ravenna
- Municipality of Ravenna
- Municipality of Piacenza

- The Authority of the harbour system for Northern Central Adriatic Sea
- University of Bologna
- University of Modena Reggio Emilia
- University of Parma
- Sacro Cuore Catholic University
- Politecnico di Milano Piacenza university

ITL provides local public authorities with more than 15 years of experience, gained in the field of European planning, in the analysis and development of studies on the mobility of goods and persons with the application of *ad hoc* qualitative and quantitative models and surveys, as well as support in the definition of sector policies and for the drafting of the main planning documents.

Public authorities, with citizens' increasing focus on efficient and environmentally friendly mobility services, are called upon to respond to complex mobility needs made usable by integrated transport systems, an area in which ITL is able to offer innovative solutions in line with the most advanced European experiences.

ITL offers a range of services aimed at companies wishing to start a path for strategic and operational repositioning, for the improvement of their transport and logistics model, individually or at the level of supply chains or inter-company networks.

It contributes to increasing the quality of life in the cities of the Emilia-Romagna Region by supporting public administrations in the definition of sector policies, developing plans for the sustainable mobility of goods and people that aim to increase the accessibility of urban centres, connections between different modes of transport, as well as environmentally friendly mobility for goods and people.

It supports the growth of the transport and logistics industry to provide reliable, efficient and sustainable services to the regional economy. In particular, promoting integrated logistics initiatives aimed at enhancing the modal shift from road to rail transport.

Through participation in mainly European tenders, it activates experiments and pilot projects with the aim of developing innovative solutions for freight logistics and passenger mobility and making them sustainable over time.

It activates projects of a collaborative nature between companies and logistics operators with the aim of increasing the competitiveness of the Region's logistics chains in the international context.

Through its research and analysis activities, it supports the dissemination of a culture of efficient and sustainable mobility, for the improvement of the safety of people, the security and protection of vehicles and goods, and the efficiency of transport systems for passengers and goods.

Consisting of three operational offices located in Bologna, Piacenza and Ravenna, ITL is the Logistics Competence Centre of Emilia-Romagna (LoCC); it is also part of several strategic networks: COE-SUFS (Centre of Excellence for Sustainable Urban Freight Systems), CLUST-ER Innovate (The Innovation in Services Cluster of the Emilia-Romagna Region), ETP - ALICE (European Technology Platform) and Open ENLoCC (European Network of Logistics Competence Centres), of which it is chairman.

It is on the board of Clust-ER Innovate and a member of Clust-ER GreenTech

Strategic directions

ITL has given itself a three-year plan as a strategic guiding instrument. The 2022-2024 three-year plan is currently being implemented, the main thrust of which is to pursue the statutory objectives while maintaining a balanced budget. Whereas in 2007 and 2008 the bulk of ITL's revenue came from grants for its operation and for carrying out specific activities, as of 2009 this component became a minority, gradually diluting to zero by 2013. As of that year, the revenue components for ITL are derived exclusively from 2 areas of activity. The majority of

these come from EU projects and a minority from implementation agreements or other projects of a commercial nature, commissioned by partners, other public bodies as well as private individuals

Expected results

2024

- Carrying out activities related to EU projects started during 2023: GRETA *Greening Regional freight Transport in fuAs - INTERREG Central Europe 2021-2027*; DISCO *Data-driven, Integrated, Syncromodal, Collaborative and Optimised urban freight eco-system for smart planning and decision making in multipurpose and digital European district - Horizon Europe 2021-2027*; TRACE *Integration and Harmonisation of Logistics Operations - Horizon Europe 2021-2027*; H2CE *Empowering H2-ready regions in Central Europe - INTERREG Central Europe 2021-2027*; SUSTANCE *Sustainable public transport solutions and innovative governance schemes for improving connectivity in Central Europe - INTERREG Central Europe 2021-2027*; Food4CE - *INTERREG Central Europe 2021-2027*
- Development of new projects on the ecological transition and digital transition segments (e.g. digital twin of logistics hubs) of transport, logistics and passenger mobility systems
- Continuation of scouting aimed at intercepting European resources within the framework of international projects with regional impact and interest, with the objective of increasing and qualifying relations and the exchange of experience between the various players in the transport and logistics sector
- Participation in the further calls to be organised for European Territorial Cooperation (ETC) programmes (such as Interreg and with particular reference to the Adrion calls) and Horizon on different topics such as the development of innovative measures for urban freight distribution, the enhancement of rail freight transport, the design and implementation of solutions and pilot projects for a new mobility of workers, residents and tourists
- Supporting the drafting of new infrastructure co-financing proposals on behalf of regional intermodal hubs belonging to ERIC in the framework of future CEF (Connecting Europe Facility) calls
- Creating the conditions for consolidation and sustainability over time of the new ITS course on rail freight transport in Emilia-Romagna
- Testing and consolidation of the tool aimed at the processing, systematisation and real-time reporting of big data on freight transport within the region to be developed in collaboration with the hubs being part of ERIC (Emilia-Romagna Intermodal Transport) network
- Design, development and implementation of pilot projects and experiments with application in the field of urban distribution of goods, i.e. through the use of cargo-bikes and innovative systems for last-mile deliveries in the cities of Bologna, Faenza and Piacenza
- Development of new design and application initiatives on the subject of mobility management with particular reference to the home-work commuting journeys of workers employed in the region's intermodal hubs (such as the Port of Ravenna), projects to be implemented in collaboration with the mobility managers of municipal administrations

Throughout the term of office

- Completion of activities related to EU projects started during 2023: GRETA *Greening Regional freight Transport in fuAs - INTERREG Central Europe 2021-2027*; DISCO

Data-driven, Integrated, Syncromodal, Collaborative and Optimised urban freight eco-system for smart planning and decision making in multipurpose and digital European district - Horizon Europe 2021-2027; TRACE Integration and Harmonisation of Logistics Operations - Horizon Europe 2021-2027; H2CE Empowering H2-ready regions in Central Europe - INTERREG Central Europe 2021-2027; SUSTANCE Sustainable public transport solutions and innovative governance schemes for improving connectivity in Central Europe - INTERREG Central Europe 2021-2027; Food4CE - INTERREG Central Europe 2021-2027

- Development of new projects on the ecological transition and digital transition segments (e.g. digital twin of logistics hubs) of transport, logistics and passenger mobility systems with special reference to the mobility manager
- Acquisition of new projects by virtue of the participation in calls for European Territorial Cooperation (ETC) programmes (such as Interreg and with particular reference to the Adrion calls) and Horizon on different topics such as the development of innovative measures for urban freight distribution, the enhancement of rail freight transport, the design and implementation of solutions and pilot projects for a new mobility of workers, residents and tourists.
- Supporting the drafting of new infrastructure co-financing proposals on behalf of regional intermodal hubs belonging to ERIC in the framework of future CEF (Connecting Europe Facility) calls
- Full operation of the ITS course on rail freight transport in Emilia-Romagna
- Full operation of the tool aimed at processing, systematising and returning real-time big data on freight transport within the regional context.
- Development of new project and application initiatives on the subject of mobility management with particular reference to the home-work commuting journeys of employees in the region's intermodal hubs
- Replication of pilot initiatives and experiments for urban freight distribution in other cities in the region
- Technical support for the drafting of further PUMS in addition to those already managed for the cities of Ravenna, Unione dei Comuni della Romagna faentina (Union of the Municipalities in Faenza Romagna area) and Unione dei Comuni della bassa Romagna (Union of the Municipalities in the southern part of Romagna)

Institutional website link

<http://fondazioneitl.org/>

Possible connections with strategic objectives

- ❖ **Promoting the development of intermodal hubs and the regional logistics platform for freight transport**

Fondazione Marco Biagi

Reference Councillorship

Economic development and green economy, employment, training and international relations

Presentation

In line with the objectives of university planning, the Foundation's main activity is not only aimed at implementing its own initiatives and projects, but also at assisting the University of Modena and Reggio Emilia in carrying out its mission of developing culture, research, post-graduate

education and the third mission, as well as at contributing to the strengthening of relations between universities, companies and the world of work.

In particular, the aim of the foundation is to promote, support and organise:

- a) National and international scientific studies and research in the field of labour law and labour relations in a broad sense
- b) University masters and post-graduate courses, summer schools, advanced training and continuing education courses, PhD courses and schools, also in cooperation with public and private bodies
- c) Observatories and workshops, also co-designed with public and private bodies, activities in the field of labour topics that enable an interdisciplinary study of the subject
- d) Certification of employment contracts pursuant to Article 75 *et seq.* of DLGS No. 276 of 10/9/2003 and L 183/2010
- e) The organisation, also in cooperation with other national and international institutions, organisations and private individuals, of conferences, conventions and specialised events

Strategic directions

Promoting high-level training in order to strengthen the skills needed to enter and remain in the labour market

Service recipients

Public and private bodies

Expected results

In the year 2024 as well as until the end of the legislative term (2025)

- Management and development of the PhD Course in Work, Development and Innovation - Innovative Doctorate
- Design and management of university post-graduate education and lifelong education courses
- Public engagement activities (understood as a set of non-profit activities with educational, cultural and societal development value)
- Certification of employment contracts and activities promoting work-life balance

Institutional website link

<https://www.fmb.unimore.it/>

National Museum of Italian Judaism and the Shoah (Museo Nazionale dell'Ebraismo Italiano e della Shoah - MEIS)

Reference Councilorship

Culture and landscape

Presentation

The National Museum of Italian Judaism and the Shoah - MEIS in Ferrara, established by Law 91/2003 (amended by Law 296/2006) and managed by a Foundation (established in accordance with the regulations of DM 491/2001 of the Ministry of Cultural Heritage and Activities), aims to raise awareness of the history, thought and culture of Italian Judaism, recognising and enhancing the exceptional continuity of an uninterrupted, albeit little known, path, in which Jews have brought their traditions and a fundamental cultural contribution to the history and fabric of the country, between periods of coexistence and fruitful interactions, and others of persecution, which began with closure in ghettos and culminated in the tragedy of the Shoah

Strategic directions

The promotion of educational activities, the organisation of events, national and international meetings, conferences, permanent and temporary exhibitions, as well as the screening of films and the staging of shows on the themes of peace and brotherhood between peoples and the confrontation and dialogue between different cultures and religions, with a special focus on the testimonies of racial persecution and the Shoah in Italy

Service recipients

National community, and public and private institutions.

Expected results

2024/End of the legislative term

- Setting up new temporary exhibitions, continuing the policy of acquisitions and planning new educational workshops for teachers or students

Possible connections with strategic objectives

- ❖ **Networking of wartime atrocity locations, peace education**

Fondazione Nazionale della Danza (National Dance Foundation)

Reference Councillorship

Culture and landscape

Presentation

The main objective of the National Dance Foundation is the production and distribution of the performances of its own company Aterballetto. From 2022 the Foundation is recognised by the MiC as the only National Choreographic Centre. In addition to its production, co-production and distribution activities, the National Dance Foundation combines post-graduate education, audience training and the programming of dance performances at its venue “La Fonderia”

Strategic directions

Qualification and diversification of the shows produced with a view to expanding distribution in qualified contexts in Italy and abroad.

Development of co-productions with qualified performing arts organisations and Italian and foreign festivals. Promotion of new choreographers, young artists. Expansion, training and diversification of the audience, with particular attention to the show enjoyment by the new generations.

A qualified and representative programme of performances on the national dance scene.

Expansion of the membership to private members. Increased income from sponsorships and fundraising actions.

Collaboration with stakeholders in the performing arts sector and greater integration of activities with a view to qualifying and rationalising the offer and making optimal use of available resources

Service recipients

National and international community and public, public and private institutions

Expected results

2024/End of the legislative term

- Increased national circulation and number of international co-productions and collaborations
- Expansion of the audience

Institutional website link

<http://www.aterballetto.it/>

Possible connections with strategic objectives

❖ **Emilia-Romagna, major Italian creativity hub**

Fondazione Scuola di Pace di Monte Sole (Monte Sole Peace School Foundation)

Reference Councillorship

Culture and landscape

Presentation

Fondazione Scuola di Pace di Monte Sole aims to promote initiatives for training and education in peace, non-violent conflict transformation, respect for human rights and peaceful coexistence between different peoples and cultures.

Starting from the historiographical reflection on Marzabotto massacre and on the knowledge of the mechanisms by which violence is generated, the School of Peace carries out the following activities each year educational workshops for children and young people in Monte Sole and in schools in the regional and national territory; workshops for civil society groups from the local and national territory, and for teachers and trainers; international network activities, also on behalf of the Emilia-Romagna Region, with partner associations and institutions in European and non-European countries; network of associations for the promotion of a culture of peace and atrocity sites; research projects, tutoring and national and international educational and historical training; cultural and event planning in the areas of competence.

Strategic directions

The strategic directions guiding the activities of the Fondazione Scuola di Pace di Monte Sole are aimed at supporting the promotion and collaboration in the implementation of information/training/education initiatives on the value of peace and respect for civil rights aimed at the regional, national and international community. The Emilia Romagna Region is a founding partner of the Foundation ([LR 35 of 13 November 2001](#), "Participation of the Emilia-Romagna Region in the establishment of Fondazione Scuola di Pace di Monte Sole") and has one member of the Board of Directors and two members of the Steering Committee. As a founding partner, the Emilia-Romagna Region awards Fondazione Scuola di Pace di Monte Sole an annual grant, the amount of which is established within the annual availability authorised by the budget law, in order to contribute to the promotion and implementation of initiatives and projects aimed at fostering respect for human rights and non-violent conflict management in accordance with the purposes set out in Article 3 of the aforementioned regional law

Positioning with respect to the reference sector

Fondazione Scuola di Pace di Monte Sole is an active part of important networks, such as the international network of "sites of conscience" (www.sitesofconscience.org), the national network for the promotion of a culture of peace and atrocity sites, or the network "Landscapes of Memory - Coordination of World War II sites in Italy". The expertise and know-how acquired over the years also enable the Foundation to be a promoter and partner in important national and international research, mentoring as well as educational and historical training projects

Service recipients

Civil Society, Local Authorities, Public and Private Institutions, Third Sector

Expected results

Throughout the term of office

The expected results throughout the legislative term are:

- Consolidating a methodology of intervention on peace education issues aimed at both young people and adults, which emphasises the relationship memory/building a culture of peace
- Promoting mutual recognition, dialogue, democratic confrontation through reflection and the practice of reconciliation in conflict contexts
- Countering the spread of xenophobic and racist behaviour
- Consolidating the network of international relations established in recent years to compare theories and good practices of peace with others who have experienced them
- Relaunching the role of Fondazione Scuola di Pace di Monte Sole internationally as a meeting and exchange place for young people

Institutional website link

<http://www.montesole.org>

Possible connections with strategic objectives

- ◆ **Networking of wartime atrocity locations, peace education**

Fondazione Scuola Interregionale di Polizia Locale (Interregional School of Local Police Foundation)

Reference Councillorship

Presidency

Presentation

The Scuola Interregionale di Polizia Locale (SIPL - Interregional School of Local Police) of the Regions of Emilia-Romagna, Tuscany and Liguria, was established in 2008 to respond to the training needs of the local police in the territory of the three regions. The training measures are aimed at developing the skills of local police officers of all levels in the areas of urban safety, road safety, consumer protection and territorial protection, with a focus on both initial training for newly recruited officers and on updating the skills of personnel throughout their professional life. Recently, the Interregional School was a partner of the Region in the preparation and implementation of the first two editions of the single Regional Competition Course for Local Police Officer

Strategic directions

Training for local police and others involved in urban security policies in adherence to and for the implementation of regional objectives in this area. The School's actions that will take shape in the course of the year are made explicit, year by year, through the Region's sharing of special training plans prepared by the School, which combine the regional objectives with the training needs of the region. The School also takes care of the collection, cataloguing and processing of teaching material for training, including distance learning, for the above-mentioned subjects. The amendment of [LR 24/2003](#) made by [LR 13/2018](#) provided for the organisation and implementation of the single competition course for aspiring Local Police Officers: during the current term of office, this activity will be systematised in order to make it structural with respect to the regional Local Police system. To date, two editions of this competition mode have been implemented.

Service recipients

Region, Local Authorities, state bodies, other institutions and private entities

Expected results

2024

- Provision of overall first training courses for newly-recruited personnel already working in the local police forces of the Emilia-Romagna Region to the extent defined by the collection of needs carried out at the Local Authorities
- Organisation of advanced training seminars for Commanders
- Support in the realisation of a third edition of the Competition Course for Local Police Officer
- Elaboration of a feasibility hypothesis and related training project for the realisation of a single regional competition course for local police officers

Throughout the term of office

- Systematisation of the single regional Course-Competition for the access to Local Police as the main way to access to the position of Local Police Officer in our Region with the creation
- Elaboration of a feasibility hypothesis and related training project for the realisation of a single regional competition course for local police officers and possible implementation in conjunction with the competent regional offices
- Provision of first training courses for newly recruited personnel already working in the local police forces of Emilia-Romagna who did not attend the single regional competition course
- Organisation of advanced training seminars for Commanders on an annual basis

Institutional website link

<http://www.scuolapoliziale.it>

Possible connections with strategic objectives

- ❖ [Local Police \(LR 24/2003\)](#)

Fondazione Teatro Comunale di Bologna (Bologna Municipal Theatre Foundation)

Reference Councillorship

Culture and landscape

Presentation

Fondazione Teatro Comunale di Bologna, as a lyrical-symphonic foundation recognised by the MiC, pursues the dissemination and development of the art of music and knowledge of music, opera and dance, the professional training of artistic executives and the musical education of the community. It directly manages the Municipal Theatre of Bologna, preserving its historical and cultural heritage. It produces opera, ballet and concert performances.

It realises and organises artistic productions, both in Italy and abroad. From 2023 it has been operating in a temporary venue - Opera Nouveau - at the Bologna Fairgrounds, as the renovation of the Municipal Theatre in Piazza Verdi is underway.

Strategic directions

Qualification, production diversification and innovation in programming. Repetition of the most successful productions, with a large and qualified repertoire.

Development of co-productions with qualified Italian and foreign opera and performing arts organisations. Broadening, training and diversifying the audience, with special attention to the younger generation. Expansion of the membership to private members. Increased income from sponsorships and fundraising actions.

Continuation of the rehabilitation path with progressive reduction of past debt.

Continuation of the cooperation with the Festival Verdi and development of the cooperation with traditional theatres and of the circulation of productions in the region, also with a view to qualifying and rationalising the offer and making the best use of available resources. The implementation of the guidelines herein identified will and must take into account the peculiarities and limitations imposed by the provisional location.

Service recipients

National and international audiences and communities, users of vocational training in arts and performing arts professions, public and private institutions.

Expected results

2024

- Increasing co-productions and the circulation of productions in the region

Throughout the term of office

- Increasing ticket revenues from 15 to 20% and revenues from private individuals and sponsors from 10 to 15%

Institutional website link

<http://www.tcbo.it/>

Possible connections with strategic objectives

- ◆ **Emilia-Romagna, major Italian creativity hub**

Italy China Council Foundation ICCF ETS (Fondazione Italia-Cina)

Reference Councilorship

Economic development and green economy, employment, training and international relations

Presentation

The Foundation, for purposes of general benefit, promotes and fosters economic relations, pursues cultural, educational, health, scientific, artistic purposes, carries out studies and research as well as draws up and implements programmes of particular relevance, organises significant events useful to improve and develop relations between Italy and China within the framework of existing relations also at governmental level.

The Foundation intends to collaborate with other national and international organisations, both governmental and private, to achieve its aims and is open, taking into account their specific experience, to external collaboration with the Italian-Chinese Institute, the Italian-Chinese Chamber of Commerce and other associations interested in the Chinese world

Strategic directions

In line with the provisions of [LR 13/2004](#), the Region participates in the activities of the foundation with the aim of improving relations between Italy and China, respecting the existing international relations, promoting and fostering economic relations, pursuing cultural, educational, health, scientific and artistic purposes and the other interventions established by the articles of association. The Region has started an assessment process - for the purposes of achieving the foundation's purposes and consistency with the purposes of the Emilia-Romagna Region - of the interest in maintaining the shareholding following the transformation of the foundation into the new body called ICCF (Italy China Council Foundation)

Service recipients

They do not provide public services

Expected results

As these are non-controlling shareholdings and not in-house companies, no precise and measurable expected results are defined. The FIC Board of Directors in December 2021 outlined the integration project with the Italian-Chinese Chamber of Commerce and the related revision of the FIC Articles of association. The Region is considering, after the changes made, to initiate the legislative process to authorise participation in ICCF (Italy China Council Foundation), or alternatively, not to remain in the foundation

Institutional website link

<https://www.fondazioneitaliacina.it>

